

# SBI Holdings, Inc. FY2010 Financial Results

(Year Ended March 31, 2011)

**April 27, 2011** 



The items in this document are provided as information related to the business strategy of The SBI Group companies and not as an invitation to invest in the stock or securities issued by each company.

None of the Group companies guarantees the completeness of this document in terms of information and future business strategy.

The content of this document is subject to revision or cancellation without warning.

Note: Fiscal Year ("FY") ends March 31 of the following year



- 1. Summary of FY2010
- 2. SBI Holdings' Business Development Focused on Major Trends
- 3. The SBI Group's "Brilliant Cut" Initiative Moves to 2nd Phase



### 1. Summary of FY2010

- (1) Operating Environment Where Difficult Challenges Remain
- (2) In an Adverse Environment, Top- and Bottomline Growth in Fiscal Year Ended March 2011

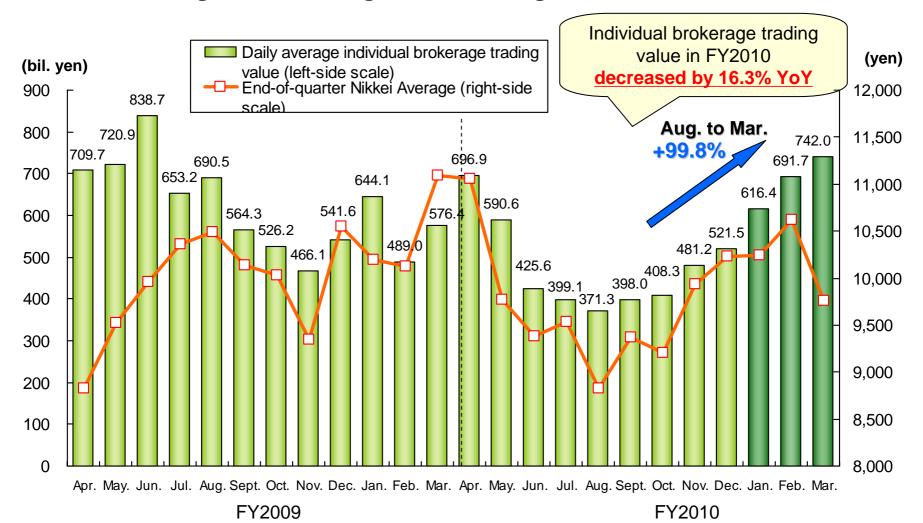


## (1) Operating Environment Where Difficult Challenges Remain

## Changes in Daily Average Individual Brokerage Trading Value



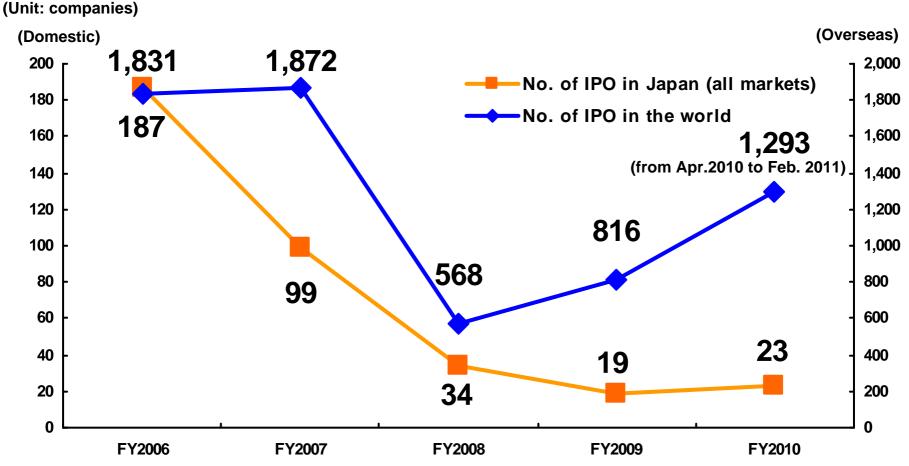
### Individual brokerage trading value recovered, after bottoming out in Aug. 2010, although still resulting in 16.3% downturn YoY



# Domestic and Overseas IPO Market Amid the Global IPO Market Recovery Centered on Asia, Japan's Continues to Flounder



#### Change in the number of domestic and overseas IPO companies





(2) In an Adverse Environment, Top- and Bottomline Growth in Fiscal Year Ended March 2011

#### **FY2010** Consolidated Performance



#### Secured year-on-year increase in all profit categories

(mil. yen)

	FY2009 Full year (Apr. 2009 – Mar. 2010)	FY2010  Full year (Apr. 2010 – Mar. 2011)	YoY change (%)
Operating Revenues	124,541	141,081	+13.3
Operating Income	*1,2	*3 8,932	+160.3
Ordinary Income	1,112	3,525	+216.8
Net Income	2,350	*5 4,534	+93.0

<sup>\*1</sup> SBI Card recorded a 1.5 bil. yen provision for allowance for doubtful accounts (of which 1.2 bil. yen is for loans of former SBI Equal Credit) throughout FY2009

<sup>\*2</sup> SBI Card recorded a 0.8 bil. yen provision for loss on interest repayment (of which 0.5 bil. is for loans of former SBI Equal Credit) throughout FY2009

<sup>\*3</sup> SBI Card recorded a 1.3 bil. yen provision for allowance for doubtful accounts (of which 1.1 bil. yen is for loans of former SBI Equal Credit)

<sup>\*4</sup> Recorded 0.6 bil. yen in foreign exchange loss on yen-denominated loans etc. at SBI Korea Holdings. Recorded 1.9 bil. yen at MTN bond interest payment and 0.4 bil. yen allowance for losses on investment securities for KTIC Holdings shares due to the adaption of stricter accounting standard.

<sup>\*5</sup> HOMEOSTYLE recorded 1.0 bil. yen in extraordinary loss due to impairment of fixed assets, among other factors SBI SECURITIES recorded provision for doubtful accounts of 1.1 bil. yen on settlement risk associated with customers involved in the trading of futures, options, margin stocks trading and foreign exchange trading

## **Abrupt Appreciation of the Japanese Yen Temporarily Affects the Ordinary Income**



	FY2009	FY2010	YoY Change
USD/JPY	93.04	83.15	-10.3%
100KRW/JPY	8.22	7.53	-8.4%
Operating Income	3,431	8,932	+5,501
Non Operating income	1,185	1,186	+1
Non Operating expenses	-3,504	-6,593	-3,089
Ordinary Income	1,112	3,525	+2,413

(mil. yen)

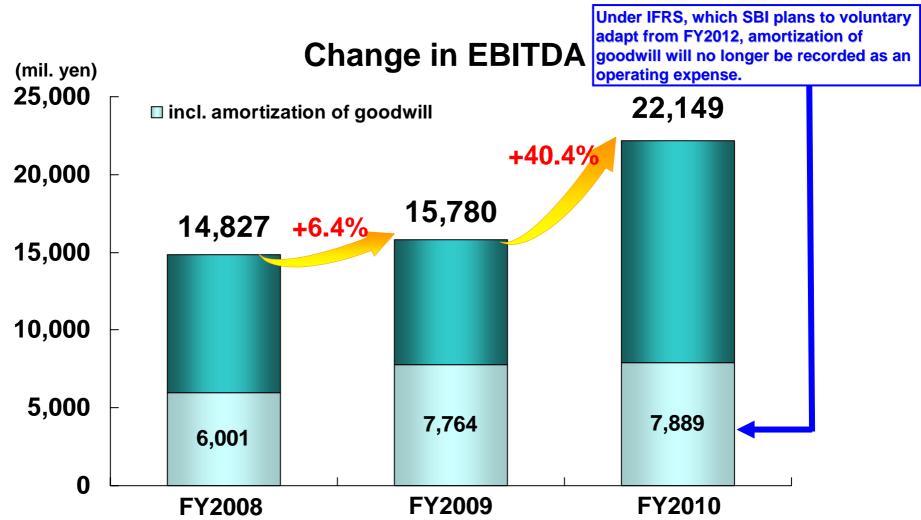
		FY2009	FY2010	YoY Change	Outline
Foreign exchange loss		-65	-1,349	-1,284	
	SBI Korea Holdings	402	-586	-988	From yen-denominated borrowings
SBI Hawaii Property		-11	-104	-93	From yen-denominated borrowings
	SBI Ven Holdings	-2	-54	-52	From yen-denominated borrowings
	Other FX loss	-454	-605	-151	
Bond interest payment		-1,182	-1,962	-780	Due to increase in interest paid accompanying an increase in MTN issuance
Borro	wing cost	-778	-843	-65	Interest payment to banks
Hong	Kong listing	_	-320	-320	Costs for the listing on Hong Kong stock exchange
	red per Art. 113 of ance Business Act	-746	-952	-206	Recorded based on Insurance Business Act
Provision for allowance for doubtful accounts		-24	-191	-167	147 million yen allowance provisioned for bonds held by SBI Net Systems
Other	expenses	-709	-976	-267	173 million yen valuation loss on software, etc. by SBI Net Systems
Total non operating expenses		-3,504	-6,593	-3,089	

#### **EBITDA Bottoms out in FY2008**



(EBITDA=operating income + allowance for depreciation + goodwill amortization)

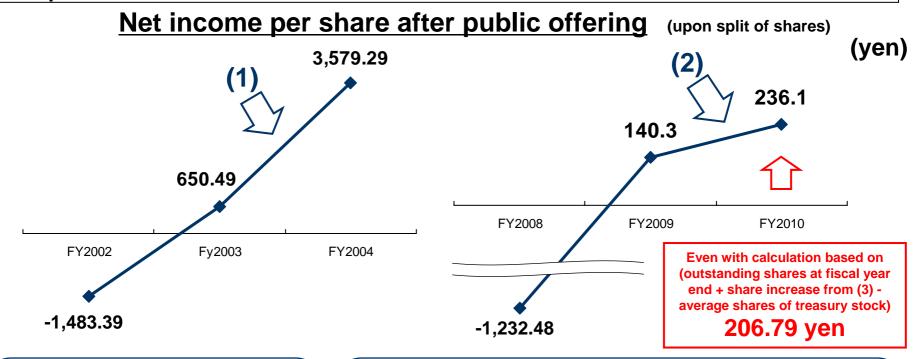
EBITDA for FY2010 improved significantly to 22,149 mil. yen, up 40.4% YoY



#### EPS for FY2010 Up 68.3% Year-on-year After Public Offering



- The SBI Group's consideration of appropriate timing for the public offering:
- ✓ An environment where EPS (earnings per share) can be expected to increase, even upon an increase in the number of shares



#### (1) PO in Mar. 2005

Capital raised*	51.2 bil. yen
Dilution	16.88%

\*total net proceeds of public offering and third party allocation

#### (2) PO in Jun. 2010

Capital raised*	35.3 bil. yen
Dilution	20.30%

\*total net proceeds of public offering

#### (3) IPO on HKEx in Apr. 2011

(passed resolution on Mar. 25, 2011)

Capital raised*	Approx. 16.2 bil. yen
Dilution	9.11%

\*total net proceeds when both public offering and third party allocation are conducted.

#### Achieved an Increase in EPS, Despite Facing Various Risks



Sept. 2008: Lehman Shock

Jan. 2010: Sovereign debt shock in Europe, starting from Greece

Jan. 2011: Movement for democratization in MENA area starting from Tunisia

## Achieved an increase in EPS, through diversification of business portfolios, etc., despite having faced the risks mentioned above

#### <Example of risk diversification >

- > Diversification of business portfolios
  - Achieved growth of each business through synergies generated from business ecosystem, composed of various businesses
  - Business diversification ranging from Financial Services, Asset Management to Biotechnology
- Profit diversification in the same business (Securities Business)
  - Increase in FX trading volume utilizing SBI Liquidity Market
  - Increase in investment trust sales utilizing Moringstar Japan and SBI Fund Bank
  - Bolster brokerage of foreign equities and foreign currency dominated bonds, through partnerships with overseas institutions
- > Creation of revolutionary new businesses
  - Establishment of Japannext PTS, with Japan's largest trading volume
  - Inception of Biotechnology Business, which is expected to become a new revenue stream
- > Territorial diversification of business
  - Accelerate overseas development in the Securities, Banking and Insurance Businesses as well as Asset Management Business

## SBI Holdings' Dividend Distribution for FY2010 SBIH's Dividend Policy (amended in Apr. 2010)



SBIH will implement a dividend policy with a payout of approximately 20% to 50% of its consolidated net income. At minimum, SBIH will undertake a dividend distribution with a payout of more than 20%. However, SBIH will always seek to increase the dividend payout to a maximum of about 50%, provided that SBIH determines that further profit distribution is possible and after overall consideration of the appropriate level of retained earnings for sustainable growth, and other factors such as its immediate earnings forecast. In principle, SBIH's dividend payment frequency shall be unified to once per year-end, and interim dividends shall no longer be paid.

#### **Dividends Distribution Record**

(per stock, yen)

		Ye	ear End		
	interim	Ordinary anniversary dividends		Annual	
FY2010 (Forecast)	-	<u>100 (42.4%)</u>	20 (for Hong Kong listing celebration)	<u>120 (50.8%)</u>	
FY2009	-	50 (35.6%)	50 (for 10 years anniversary of SBI)	100 (71.3%)	
FY2008	-	100	<u>-</u>	100 (-)	

<sup>\*</sup>parenthetic figures are consolidated payout ratio. Net income in FY2008 was -18.4 bil.yen

#### **Operating Income by Segment**



- Housing and Real Estate businesses experienced substantial profit increase, due to rapidly increasing businesses at SBI Mortgage-

(mil. yen)

			(IIIII. yell)
	FY2009	FY2010	YoY
*1	Full year (Apr. 2009 – Mar. 2010)	Full year (Apr. 2010 – Mar. 2011)	(%)
Asset Management	2,543	9,577	+276.5%
Brokerage and Investment Banking	9,374	6,123	-34.7%
Financial Services	*2,3 206	*5 <b>-536</b>	-
Housing and Real Estate	*4 872	3,370	+286.4%
Others	-2,104	-1,832	+272

<sup>\*1</sup> The figures in FY2009 reflect the changes in business segment

<sup>\*2</sup> SBI Card recorded a 1.5 bil. yen provision for allowance for doubtful accounts (of which 1.2 bil. yen is for loans of former SBI Equal Credit) throughout FY2009

<sup>\*3</sup> SBI Card Recorded a 0.8 bil. yen provision for loss on interest repayment (of which 0.5 bil. is for loans of former SBI Equal Credit) throughout FY2009

<sup>\*4</sup> Recorded valuation loss of 0.4 billion yen for real estate inventory at SBI Holdings, and recorded allowance for doubtful accounts of 0.1 billion yen at CEM Corporation

<sup>\*5</sup> SBI Card recorded a 1.3 bil. yen provision for allowance for doubtful accounts, and SBI Credit, which became a consolidated subsidiary since 2Q FY2010, recorded a 0.6 bil. yen operating loss



### **Summary of Major Business Segments**

### **Asset Management Business**



Fiscal 2010 (Year ended March 31, 2011)

Operating Revenues 30.7 billion yen (+52% YoY)

Operating Income 9.6 billion yen (+276% YoY)

- Although the number of IPOs in Japan totaled 4 more in FY2010 than in the previous fiscal year, it was still a paltry 23 IPOs for the entire year. However, within this environment, 17 SBI portfolio companies were successfully exited.
- New Horizon Fund continued to contributed to the Group's operating income, with a 3.3 billion yen contribution. In addition, future profit contributions from other overseas fund such as New Horizon Capital are expected.
- Investments continued at a high level compared to others in the industry (cumulative total of 64.4 bil. yen for FY2010).

<sup>\*</sup> The above figures were calculated using the new accounting standard (with fund consolidation) for each segment.

<sup>\*</sup> Percentage changes YoY reflect the changes in business segment.

<sup>\*</sup> The above figures do not include eliminations for consolidation and the deduction of corporate expenses.

<sup>\*</sup> Rounded to the nearest 100 million yen.

## IPO and M&A Deals in the Asset Management Businesses



## Without relying on the sluggish domestic IPO market, successful exits continue in the foreign stock markets

17 companies have already exited through IPOs or M&A, exceeding last fiscal year's performance (11 companies) for a 55% increase

	Up to FY2008			FY2009 Full year			Full year					
IPO and M&A deals	113		11			*2 <b>17</b>						
	IF	IPO M&A		&A	IF	o	M	&A	IF	O	M	&A
Breakdown	Japan Overseas Japan Overseas		Japan	Overseas	Japan	Overseas	Japan	Overseas	Japan	Overseas		
	60	31	8	14	4	1	1	5	0	11	1	5

<sup>\*1</sup> includes portfolio companies (FY2009: 3 companies, FY2010: 6 companies) of New Horizon Capital, the second fund, in which SBIH invested as a limited partner.

<sup>\*2</sup> The full-year forecast announced with third-quarter financial results was based on 18 companies. However, due to a change in the scheduled IPO of PCHOMES INC. from a date in March to April 7, 2011, the number of companies was reduced by one to 17.

#### IPO and M&A Deals Extends Globally



## During FY2010 17 companies below exited through an IPO or M&A, and 1 company was already IPO'd in FY2011

	<b>EXIT Date</b>	Company	Market (Country)
	April 1, 2010	MEDICAMOBILE	(M&A)
	May 18	Navinfo Co., Ltd.	(Shenzhen)*
	June 23	Harbin Gloria Pharmaceuticals Co. Ltd.	(Shenzhen)*
	September 2	Azalea Networks Inc.	(M&A)
	September 11	Wisol Co., Ltd.	KOSDAQ (Korea)
F .	October 7	Sunac China Holdings Limited	Hong Kong (China)*
16 Tax	October 26	ITEK Semiconductor, Inc.	KOSDAQ (Korea)
T.	October 27	Betfair Group plc	London (UK)
_	November 8	CIG Pannonia Life Insurance Zrt.	Budapest (Hungary)
<b>)=</b>	December 13	Airtac International Group	Taiwan (Taiwan) 🄰
	December 17	Everpia Vietnam JSC	Ho Chi Min (Vietnam)
	December 30	New Century Department Store Limited Company of Chongqing General Trading	(M&A)
	December 31	Hebei Meihua Monosodium Glutamate Group.,Ltd.	(M&A)
	January 13, 2011	Sinvel Wind (Group)Co., Ltd.	Shanghai (China)
	January 14	Sino Polymer New Materials Co., Ltd.	(M&A)
	January 31	LB Semicon Inc.	KOSDAQ (Korea)
	March 25	Aonemcha Co. Ltd.	(M&A)
	April 6	PCHOMESTORE INC.	GTSM (Taiwan)
	-	and the second of the second o	· / /

Renren, Inc.

**Upcoming** 

NYSE (US)

<sup>\*</sup> includes portfolio companies (FY2010: 6 companies) of New Horizon Capital, the second fund, in which SBIH invested as a limited partner.

#### Performance Comparison with a Major VC Company



## FY2010 performance comparison of SBI Asset Management Business and JAFCO

#### <Performance>

(Unit: bil. yen, %)

	Operating Revenues	YoY % change	Operating Income	YoY % change
The SBI Group's Asset Management Business	<b>411</b> /	+52	9.6	+276
JAFCO (Interests Consolidation)	15.1	-9	(*3) 2.8	(*4)

- (\*1) JAFCO adopts method of excluding the consolidation of funds, whereas the performances of the SBI include the consolidation of funds.
- (\*2) Amounts are rounded to nearest 100 million yen
- (\*3) For FY2010, JAFCO recorded a capital loss of 2.7 bil. yen, and a 7.5 bil. yen reversal of allowance for investment loss
- (\*4) JAFCO's operating income of FY2009 posted -5.0 billion yen
- (\*5) JAFCO's net profit of FY2010 posted 2.3 bil. yen (net profit of FY2009 full-year posted -2.2 bil. yen )

#### <New investment amount, number of invested companies>

	New investn	nent amount (Unit: mil. yen)	Number of invested companies (Unit: companie		
	FY2010	FY2009	FY2010	FY2009	
The SBI Group's Asset Management Business	n/4 /4 sn	59,532	185	143	
JAFCO	32,172	17,647	110	101	

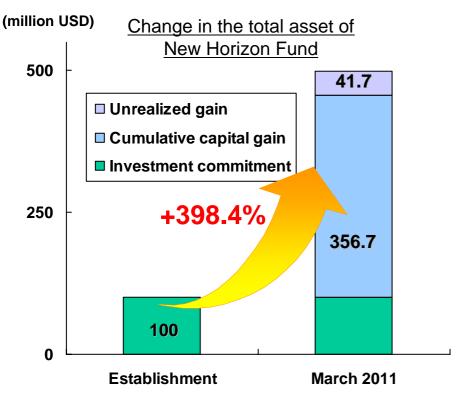
#### **New Horizon Fund Results**



#### **New Horizon Fund**

(the first fund, SBI's investment ratio: 50%)

#### >8 of the 10 investee companies had IPO/M&A



Contribution amount to SBIH's operating income (billion USD)

FY2007	FY2008	FY2009	FY2010
2.81	3.98	2.16	3.32

#### **New Horizon Capital**

(the second fund, SBI's investment ratio: 10%, invest as a limited partner)

9 of the 19 investee companies exited through an IPO/M&A, and 6 others are expected to be IPO/M&A'd by 2012

#### Number of exit companies (anticipated)

	~FY2010	FY2011 (anticipated)	FY2012 (anticipated)
IPO	5	0	5
M&A (incl. Trade Sale)	4	<b>1</b> (anticipated)	0

Market value of the portfolio shares increased to approximately 7.1 times the investment cost

(as of the end of Mar. 2011)



### **Brokerage & Investment Banking Business**

**Fiscal 2010** (Year ended March 31, 2011)

Operating Revenues 47.9 billion yen (-4% YoY)

Operating Income\* 6.1 billion yen (-35% YoY)

(\*after exclusion of 5.9 bil. yen for amortization of goodwill)

- Individual stock brokerage trading value fell 16.3% year-on-year. In this environment, SBI SECURITIES' income from brokerage fees declined 14.8% year-on-year. Revenues from investment trusts increased on firm sales, while higher sales of foreign bonds helped lift trading revenue. As a result, a decline in consolidated operating income was checked at 4.4%.
- Since its inception on November 2008, <u>SBI Liquidity Market</u> has grown to become a subsidiary that contributes substantively to the Group's consolidated performance in a very short period of time. Its contribution to the Group's operating income for this period on a consolidated basis was approximately 7.7 bil. yen, including trading gains from SBI SECURITIES.

<sup>\*</sup> The above figures were calculated using the new accounting standard (with fund consolidation) for each segment.

<sup>\*</sup> Percentage changes YoY reflect the changes in business segment.

<sup>\*</sup> The above figures do not include eliminations for consolidation and the deduction of corporate expenses.

<sup>\*</sup> Rounded to the nearest 100 million yen.



#### **SBI SECURITIES FY2010 Consolidated Results**

(million yen, %)

	FY2009 (Apr. 2009 to Mar. 2010)	<b>FY2010</b> (Apr. 2010 to Mar. 2011)	YoY Change
Operating Revenues	46,114	44,077	-4.4
Net Operating Revenues	42,393	40,422	-4.6
Operating Income	12,454	9,896 *1	-20.5
Ordinary Income	12,345	9,704 *2	-21.4
Net Income	7,311	<b>8,631</b> ∗₃	+18.0

<sup>\*1</sup> Recorded an additional provision of 145 mil. yen for point allowance, and one-off expenses of 510 mil. yen for migration to a new system.

<sup>\*2</sup> Recorded loss of 415 mil. yen on fund investment under non-operating losses

<sup>\*3</sup> Extraordinary loss of 1,197 million yen associated mainly with margin calls on options trading and other losses.



### Extraordinary Factors Affected the Results of FY2010

(million yen, %)

					Without specia	al factors
	FY2009 (Apr.'09- Mar.'10)	FY2010 (Apr.'10- Mar.'11)	YoY % Change	Special factors	FY2010 (Apr.'10- Mar.'11)	YoY % change
Operating Revenues	46,114	44,077	-4.4	_	44,077	-4.4
Net Operating Revenues	42,393	40,422	-4.6	_	40,422	-4.6
Operating Income	12,454	9,896	-20.5	- Recorded an additional provision of 145 mil. yen for point allowance - booking one-off expenses of 510 mil. yen for migration to a new system	10,612	-14.8
Ordinary Income	12,345	9,704	-21.4	Recorded loss of  415 mil. yen on fund investment under non- operating losses	9,953	-19.4
Net Income	7,311	8,631	+18.0	Extraordinary loss of 1,197 million yen associated mainly with margin calls on options trading	9,976	+36.4



#### **SBI SECURITIES FY2010 Quarterly Results (Consolidated)**

#### 4Q (Jan-Mar) results improved to the level of 1Q (Apr-Jun)

(million yen, %)

	FY2009	FY2010				
	4Q (JanMar. 2010)	1Q (AprJun. 2010)	2Q (JulSept. 2010)	3Q (OctDec. 2010)	4Q (JanMar. 2010)	YoY Change
Operating Revenues	10,952	11,950	10,166	10,029	11,930	+19.0
Net Operating Revenues	10,033	10,964	9,335	9,154	10,968	+19.8
Operating Income	2,400	3,468	1,925	1,384	3,118	+125.3
Ordinary Income	2,274	3,607	1,754	1,401	2,940	+109.9
Net Income	1,351	3,900	928	873	2,928	+235.5



## Performance Comparison of Major Online Securities for FY2010

(million yen, %)

	Operating Revenues	YoY Change	Net Income	YoY Change
SBI SECURITIES	44,077	-4.4	8,631	+18.0
Monex *	25,227	+12.1	1,992	-47.2
Rakuten (non cons.)	22,957	-0.3	2,122	-67.6
Matsui	22,091	-9.3	5,410	-29.4
kabu.com (non cons.)	14,052	-6.8	597	-80.7

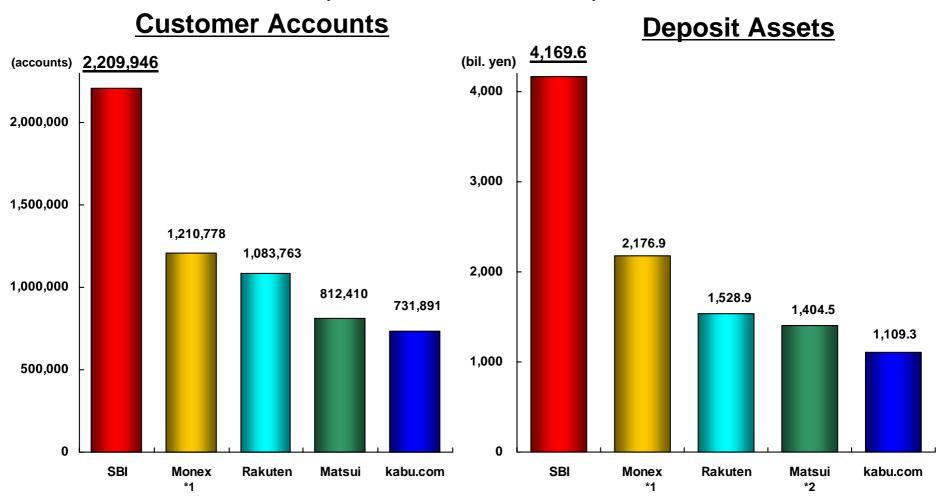
(Source: Compiled from information disclosed by each company)

<sup>\*</sup> Monex, Inc. and ORIX Securities Corporation merged on May 1, 2010

#### **Solid Customer Base of SBI SECURITIES (1)**



Customer Accounts and Deposit Assets of 5 Major Online Securities Companies (as of the end of Mar. 2011)



Source: Compiled by SBIH based on websites and other public information for each company

<sup>\*1</sup> Monex, Inc. and ORIX Securities Corporation merged in May 2010

<sup>\*2</sup> Figures of Matsui is as of the end of Feb. 2011, for the amount of deposit assets are undisclosed as of Mar. 2011

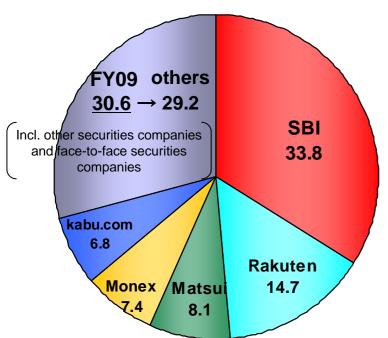
#### Solid Customer Base of SBI SECURITIES (2)



SBI SECURITIES maintained its substantial share of the individual trading value and individual margin trading value, while the share of the other securities firms, excluding the 5 major online securities firms, declined.

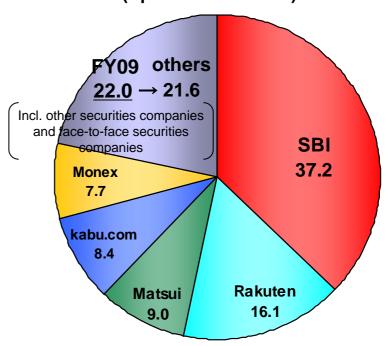
#### Share of individual stock trading value Share in FY2010

(Apr. 2010-Mar. 2011)



#### Share of retail margin trading value Share in FY2010

(Apr. 2010-Mar. 2011)



Source: Compiled by SBI E\*TRADE SECURITIES based on Tokyo Stock Exchange and JASDAQ materials and Web sites and other public information of each company. \*Retail stock brokerage trading value is the sum of Tokyo, Nagoya and Osaka exchanges (first, and second divisions) and JASDAQ.

<sup>\*</sup>The numbers for SBI SECURITIES are based solely on the Internet division.

<sup>\*</sup>Monex merged with Orix on May 1, 2010.



### **Toward Profit Diversification (1)** <Foreign Stocks>

**Bolster Brokerage of Emerging Market Equities and Offer Investment Opportunities in Emerging Market Countries with High Economic Growth Potential** 

#### **Equities Brokered**

U.S. stocks:

638 stocks

(Aug. 2003-)

Chinese stocks: 1,372 stocks

(Mar. 2005-)

Korean stocks: 54 stocks

(May 2005-)

Russian stocks: 41 stocks

(Nov. 2009-)

Vietnamese stocks: 637 stocks

(Jan. 2011-)

In principle, all stocks listed on HoChiMinh **Stock Exchange and Hanoi Stock Exchange** 

NYSE, NYSE Arca, NASDAQ-listed U.S. stocks, U.S. **ETF, ADR (American Depository Receipts)** 

Hong Kong Stock Exchange Main Board and **GEM-listed Chinese stocks, China ETF, HDR** (HK Depository Receipts)

**Stocks listed on the Korea Stock Exchange** and over-the-counter market

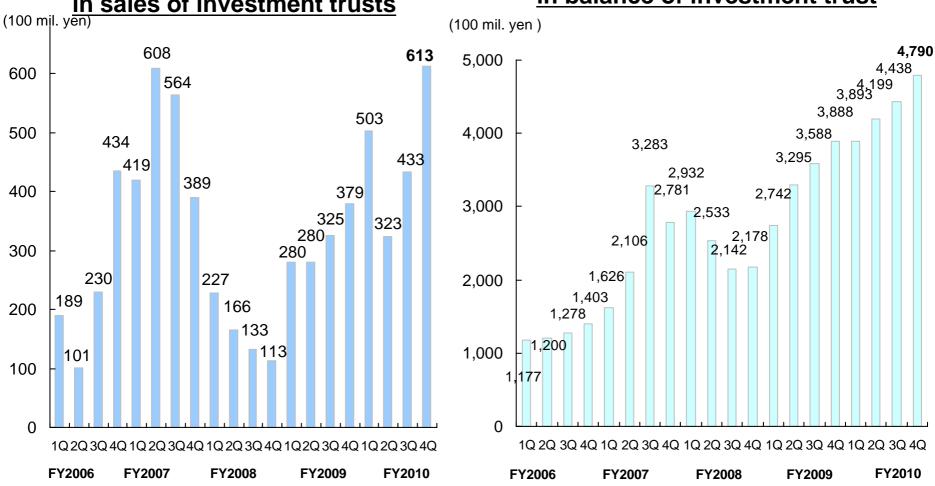
**MICEX stocks** 



## Toward Profit Diversification (2) <a href="https://www.new.no.com">Investment Trust -1></a>



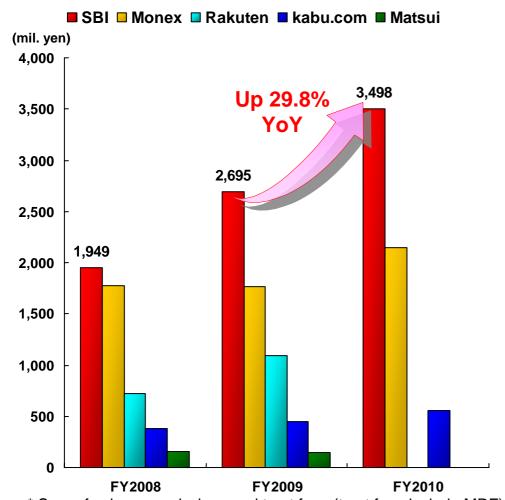
### **Quarterly change in balance of investment trust**



### **Toward Profit Diversification (2) Investment Trust -2-**



#### **Revenues from investment trust** business\* at 5 online brokers



\* Sum of sales commissions and trust fees (trust fees include MRF) \* Rakuten's figure in FY2010 are not disclosed.

#### Number of investment trusts\* brokered by each online broker

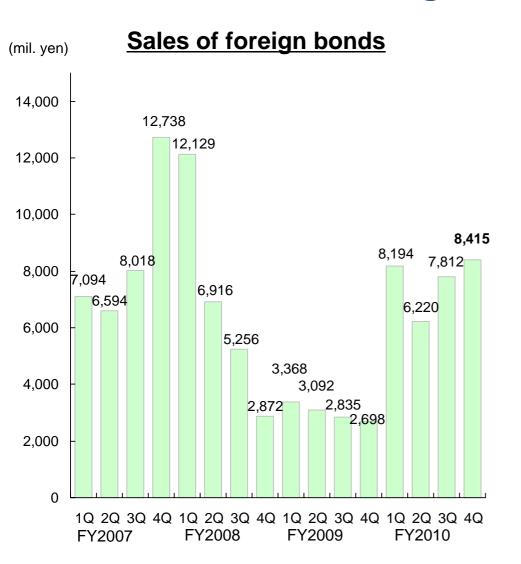
SBI	<u>1,087</u>
Rakuten	1,055
Monex	459
kabu.com	434
Matsui	1

#### SBI SECURITIES is No.1 among major online brokers

\*As of Apr.15, 2011. Including foreign currencydenominated MMF, MMF, MRF, and initially offered investment trusts



## Toward Profit Diversification (3) <Foreign Bond -1>



### Foreign bond issues brokered by each online brokers

(FY2010: counted on issuance day basis)

SBI	<u>44</u>
Rakuten	19
Monex	29

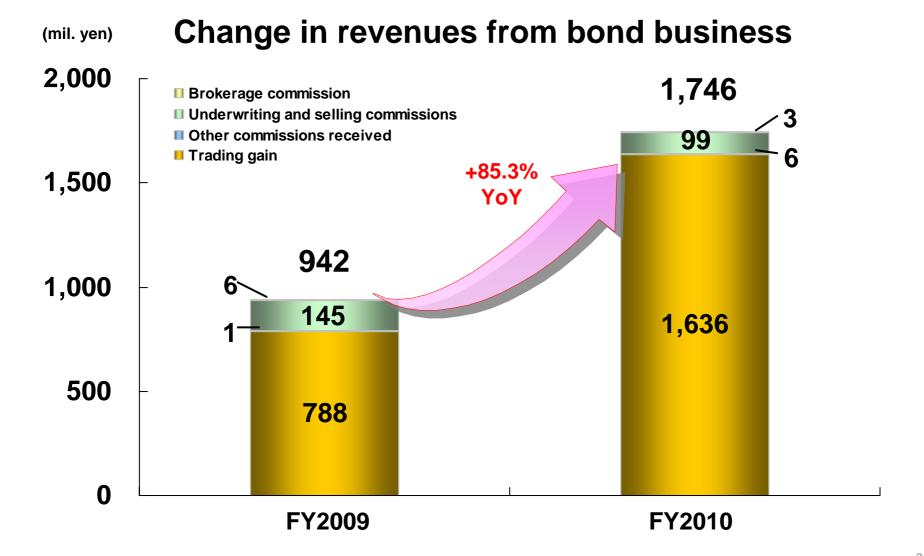
Not offered at kabu.com securities and Matsui securities

SBI SECURITIES brokered the most among the major online securities firms

<sup>\*</sup> Above figures include commissioned sales



## Toward Profit Diversification (3) <Foreign Bond -2>

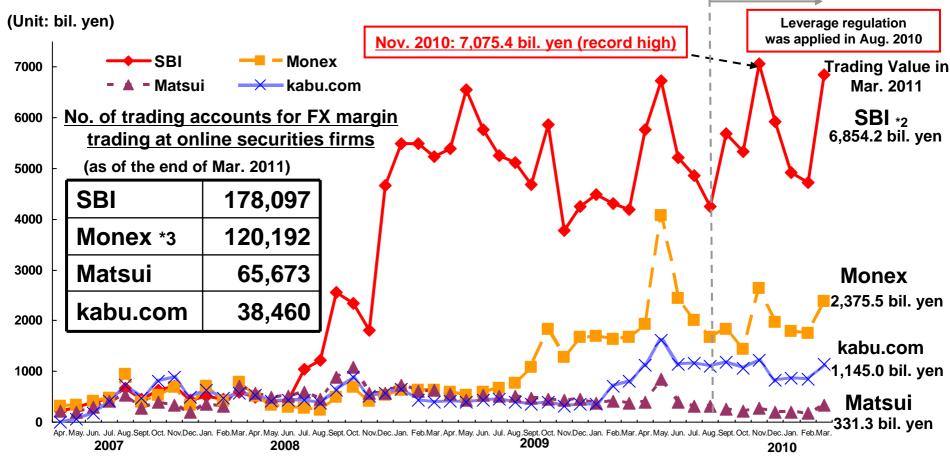


## Toward Profit Diversification (4) <a href="#"><FX Margin trading-1></a>



Liquidity is secured by counterparties composed of 21 foreign and domestic financial institutions so that FX margin trading value remains high after the enactment of leverage regulations

FX margin trading value of the four major online securities companies \*1



<sup>\*1</sup> Four online securities firms that disclosed the information (SBI SECURITIES, Monex, Matsui and kabu.com)

<sup>\*2</sup> Trading value total of "SBI FX" and "SBI FX  $\alpha$ " from Nov. 2008 to Feb. 2009

<sup>\*3</sup> Accounts at the end of Mar. 2011 includes overlapping accounts



## Toward Profit Diversification (4) <FX Margin trading-2>

(mil. yen)

	FY2010 3Q (9M)		FY2010 (full year)		Market Cap.
	Operating revenues	Operating income	Operating revenues	Operating income	(as of Apr. 26) *3
SBI Liquidity Market (Started operations in . 2005)	7,317	1,709	9,493	1,991	-
Money Partners Group (Listed on OSE JASDAQ, started operations in Jan. 2005)	7,012	859	To Be Announced		6,121
FX Prime (Listed on OSE JASDAQ, started operations in Dec. 2003)	3,336	253	4,262 *2	227 *2	2,208
Money Square Japan (Listed on OSE JASDAQ, started operations in Nov. 2002)	1,326	105	To Be An	nounced	2,178

<sup>\*1</sup> Financial result of Money Partners Group is on a consolidated basis, those of others are on a non-consolidated basis.

<sup>\*2</sup> Based on forecast announced by the Company on Apr.14

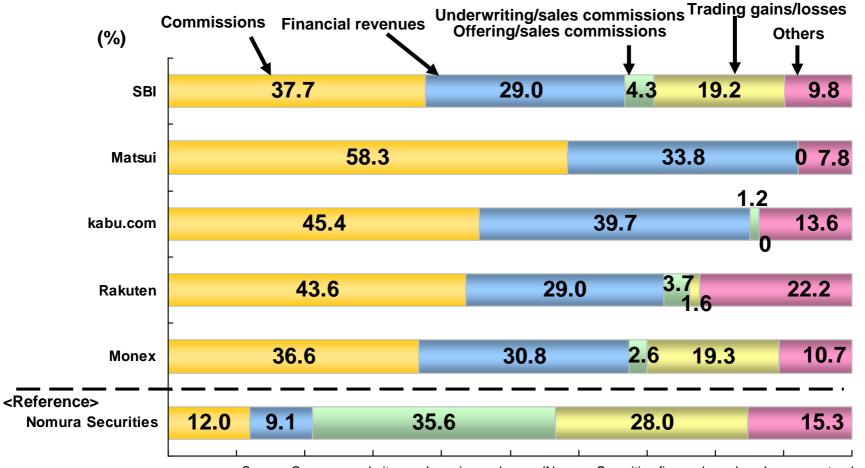
<sup>\*3</sup> Source: Yahoo! Finance

## Diversify Earnings Toward a Business Structure Less Reliant on Stock Brokerage Trading



Pursue enhancement of corporate business to increase underwriting fees and other revenue, not only from newly listed stocks, but from publicly offered stocks and bonds as well.

### Major Online Securities Companies' Composition of Consolidated Operating Revenues in FY2010



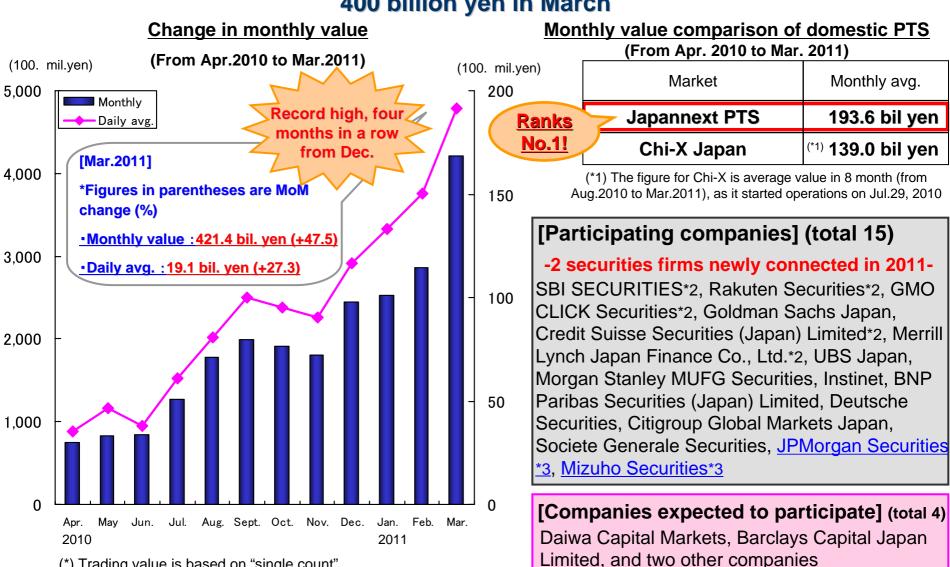
(\*) Trading value is based on "single count"

Figures are compiled by SBI Japannext.

## "Inaugural Year of PTS" 2011



### Japannext PTS continues its strong performance, with monthly value topping 400 billion yen in March

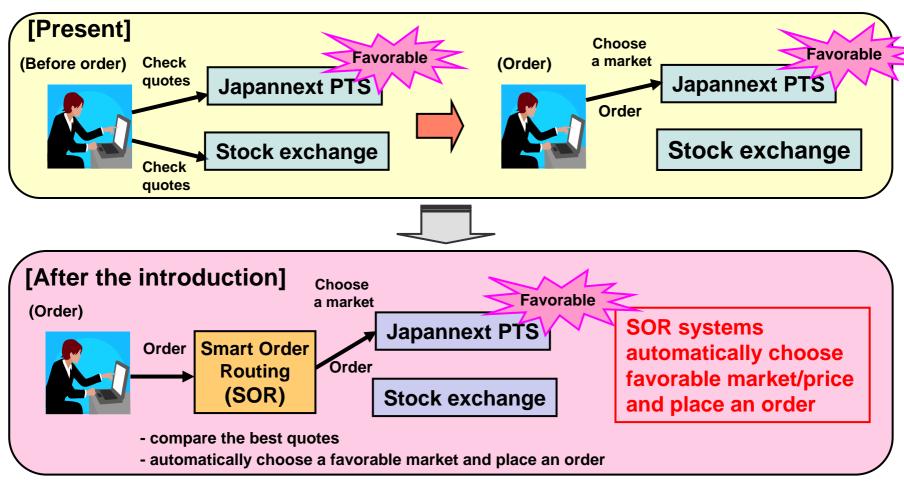


\*2 Capital participation \*3 Newly connected in 2011

### **Japannext PTS:**

# Introduction of Best Execution System at SBI SECURITIES Holdings (Scheduled in June 2011)

Change in order process due to the introduction of the system (image)



Differentiation from other competitors through offering a dealing system prioritizing investors profits

**Japannext PTS:** 

# Rules for Best Execution in Early-adoption Countries Outside Japan



USA

1996 SEC adopted rules on Order Execution Obligations (enacted Jan. 1997)

Market makers are prohibited from ignoring customers' limit orders;

forwarding orders to PTS allowed

2005 SEC adopted the new Regulation NMS

Under the new trade-through regulation (enacted April 2006) deals must be executed on the market offering the best price available

This regulation is advantageous for PTS, which utilizes electronic trading

(Merger of NYSE and Archipelago; acquisition of Instinet by NASDAQ)



**Expanded trades through PTS led to competition between stock markets** 

**Europe** 

2007 EU Markets in Financial Instruments Directive (MiFID) (implemented Nov. 2007)

All EU countries supplanted internal regulations with MiFID

Introduced best execution obligation: MTF (corresponds to PTS in Japan), concentration rule abolished throughout European Economic Area

(Eg.) Turquoise:

MTF spans 17 European countries (London Stock Exchange, Euronext (Paris) exchange, etc.)



## **Financial Services Business**

```
Fiscal 2010 (Year ended March 31, 2011)

Operating Revenues 30.5 billion yen (+19% YoY)

Operating Income -0.5 billion yen (-)

Incl. Credit card business -3.3 billion yen (-)

Other business 2.7 billion yen (+14% YoY)
```

- ➤ The major subsidiaries, Morningstar and SBI VeriTrans, achieved over a 10% year-on-year increase in operating income.
- ➤ SBI Sumishin Net Bank, which started its operations in September 2007, continued to expand its customer base steadily. Its financial results for FY2010, scheduled to be announced on May 13, will likely sustain its solid growth.

<sup>\*</sup> The above figures were calculated using the new accounting standard (with fund consolidation) for each segment.

<sup>\*</sup> Percentage changes YoY reflect the changes in business segment.

<sup>\*</sup> The above figures do not include eliminations for consolidation and the deduction of corporate expenses.

<sup>\*</sup> Rounded to the nearest 100 million yen.

### **Financial Services Business:**



### **FY2010 Performance of Publicly Owned Subsidiaries**

- SBI VeriTrans outperformed the initial estimate, and hit a new high in all income categories, namely operating revenues, operating income, ordinary income, and net income. The number of transactions steadily increased by 25.0% YoY to 73 million, along with the expansion of the domestic Internet and e-commerce (EC) markets.
- Morningstar recorded an increase in all income categories, due to its own cost reduction, even though its operating revenues decreased owing to a decrease in the subscription revenue of Kabushiki Shimbun.

Unit: million yen, Figures in parentheses are YoY change (%)

FY2010	Operating Revenues	Operating Income	Ordinary Income	Net Income	FY2010 Dividend per share (forecast)
SBI	6,181	1,147	1,167	721	800 yen
VeriTrans	(+23.0)	(+12.9)	(+11.0)	(+17.7)	(+100 yen)
Morningstar	2,326	459	569	305	750 yen
Japan	(-1.6)	(+10.7)	(+8.6)	(+2.8)	(+150 yen)



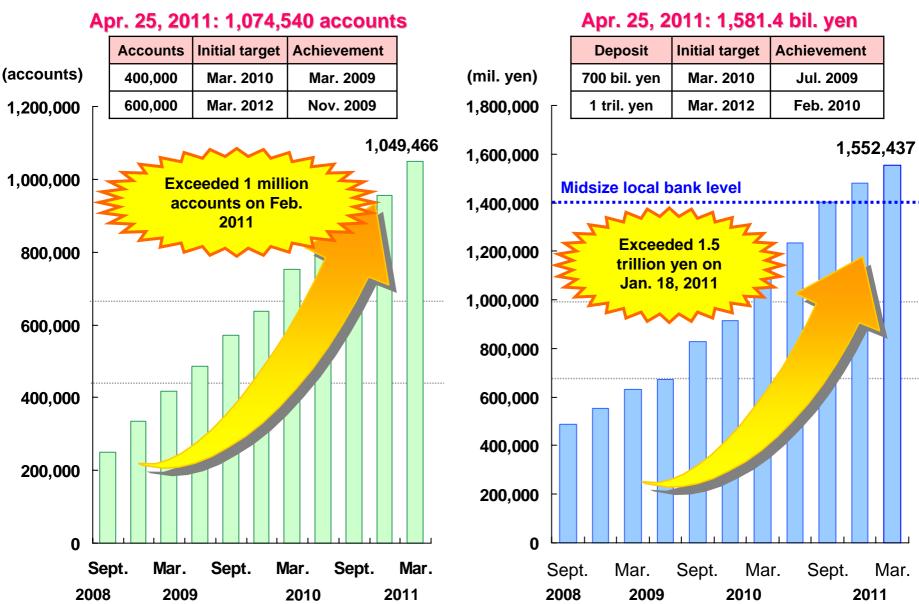
## **SBI Sumishin Net Bank**

# **SBI**Holdings

### **Change in Number of Accounts and Deposits**



### Change in deposits



# SBI Sumishin Net Bank vs. Sony Bank (1)



(Launched in Sept. 2007)

(Launched in Jun. 2001)

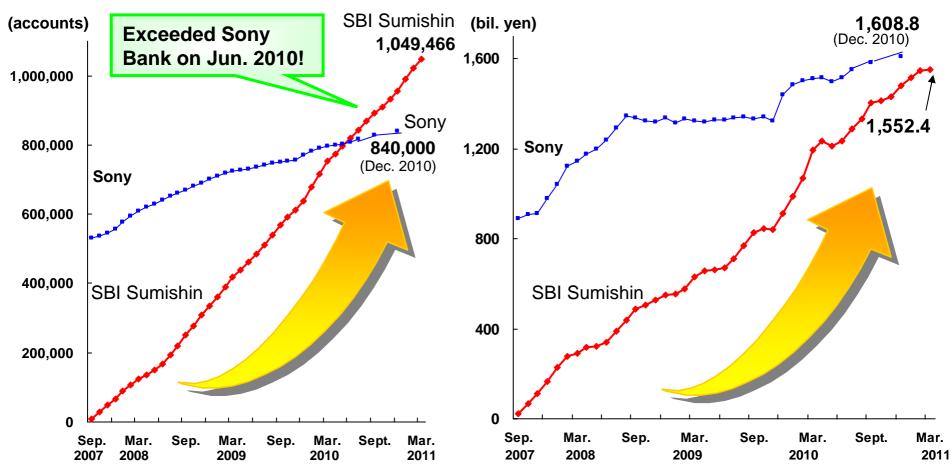
\*Sony Bank refrained from monthly disclosures after Aug. 2010

## Change in number of customer accounts

(From Sept. 2007 to Mar. 2011)

## Change in deposit amount

(From Sept. 2007 to Mar. 2011)



Both number of customer accounts and deposit amount at SBI Sumishin Net Bank recorded solid growth

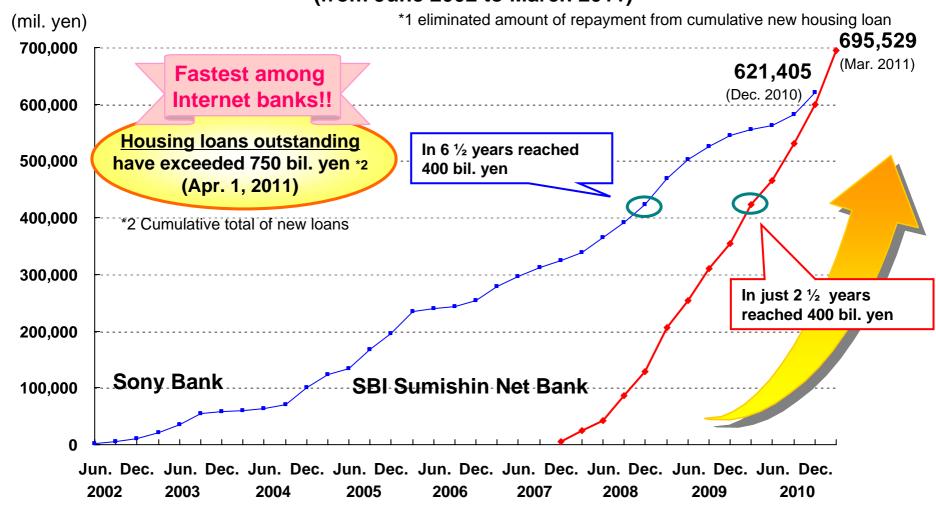
# SBI Sumishin Net Bank vs. Sony Bank (2)



(Launched in Sept. 2007)

(Launched in Jun. 2001)

# Change in balance of housing loans \*1 (from June 2002 to March 2011)



The housing loans outstanding has increased to approx. 2.0X in a year

### SBI Sumishin Net Bank:

### JCSI (Japanese Customer Satisfaction Index) ranked SBI Sumishin Holdi **Net Bank 7<sup>th</sup> overall, and Number 1 in the Banking Industry**

## **Customer Satisfaction Overall Ranking**

(within 31 industries / 350 companies)

Rank	Company	Index
1	Shiki Theatre Company	83.4
2	Tokyo Disney Resort	82.0
3	Amazon.com	79.7
4	FANCL	78.8
5	Takarazuka	78.4
6	Toyota Motor Corporation	78.3
7	SBI Sumishin Net Bank	78.0
7	Singapore Airlines	78.0
9	Askul	77.8
10	ec-CURRENT	77.7

Ranking of best companies among 31 industries, with 100,000 customers polled

> The BEST in Bank Industry (among 11 companies)

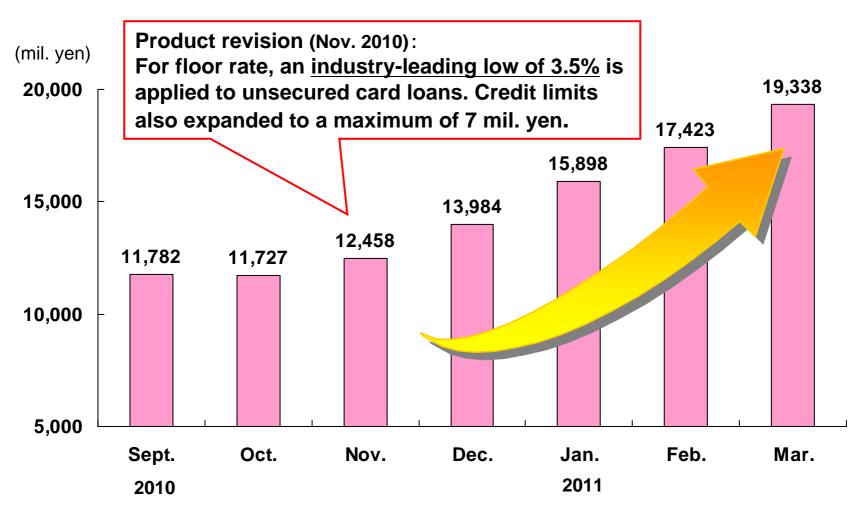
Rank	Company	Index
1	SBI Sumishin Net Bank	78.0
2	Sony Bank	70.1
3	Shinsei Bank	69.3



## **Diversification of Asset Management (1) Personal Loans**

### "Internet Loan" Balance

(Aug. 2009 - Mar.2011)

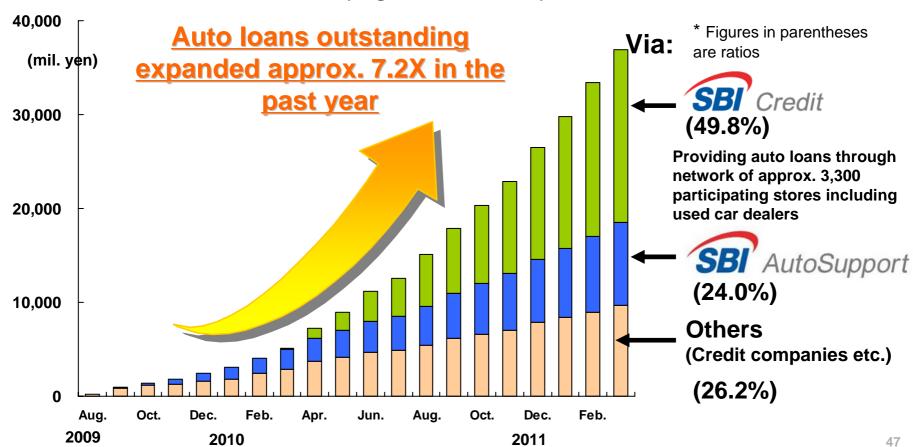




### **Diversification of Asset Management (2) Auto Loans**

### **Cumulative auto loans outstanding**

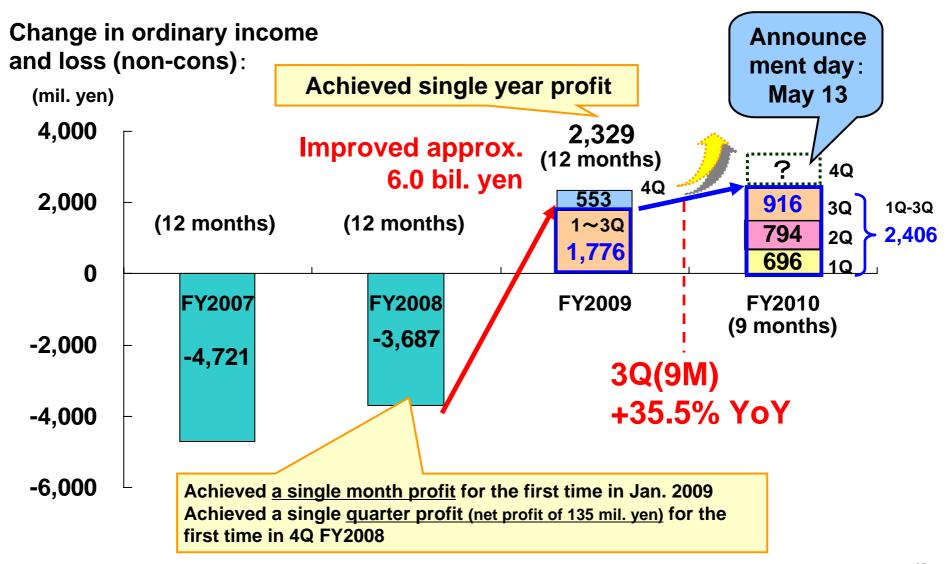
(Aug. 2009 - Mar. 2011)



### **SBI Sumishin Net Bank:**



# Solid performance continued in 4Q, and FY2010 profit growth may have significantly outperformed the previous fiscal year





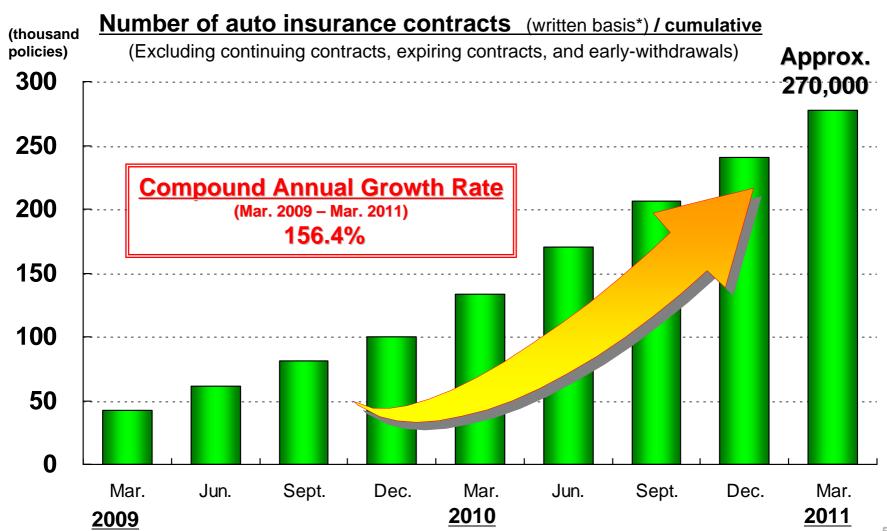
# **SBI** Insurance

### **SBI Insurance:**



### More than 270,000 Contracts Written

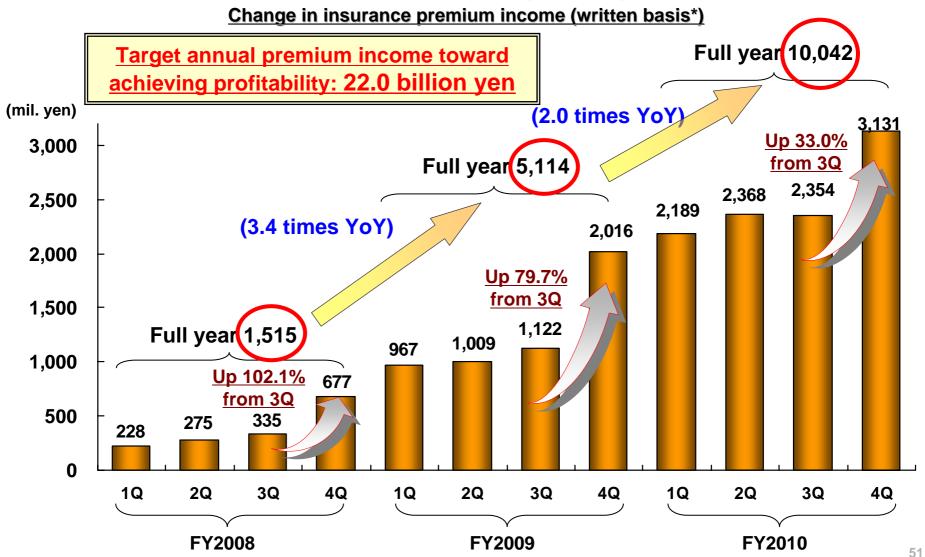
Number of contracts written during 4Q(Apr.-Mar.) is 144,000; increased over 58.0% YoY



## SBI Insurance: Insurance Premium Income at SBI Insurance **Continues to Increase**



The income for FY2010 was approx. 10 bil. yen and nearly doubled on a yearly basis, reflecting robust growth

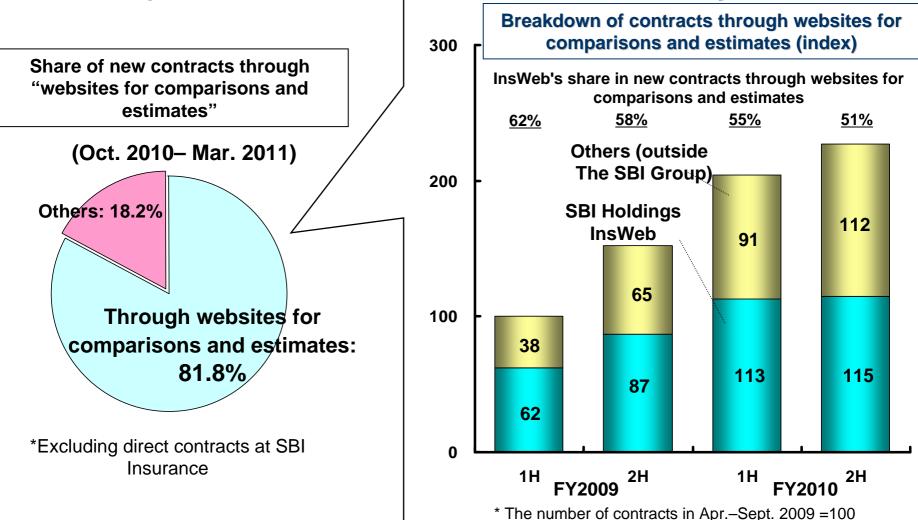


#### **SBI Insurance:**

# Synergy between SBI Holdings and InsWeb Holdings



Comparison of number of contracts at SBI Insurance by channel

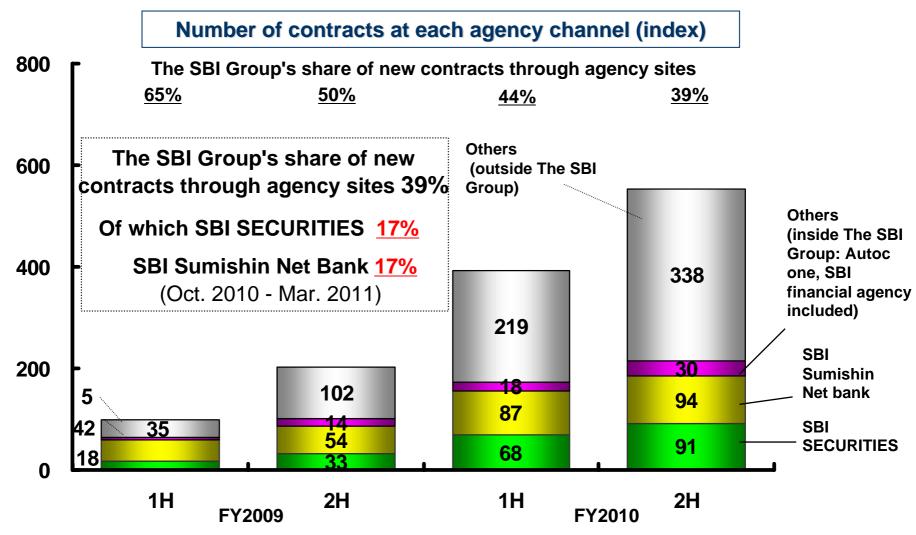


Over 80% of contracts are obtained from "websites for comparisons and estimates", of which InsWeb accounts for over half

### SBI Insurance: Synergy Between SBI Insurance, SBI SECURITIES and SBI Sumishin Net Bank

Holdings

Comparison of number of contracts at SBI Insurance by channel



Contracts via SBI SECURITIES and SBI Sumishin Net Bank have considerably contributed to an increase in "contracts through agency"

# SBI Insurance Praised for Offering Industry's Lowest Premiums





In Diamond Weekly "Auto Insurance Premium Ranking": No. 1

3 Years!





In Oricon customer satisfaction ranking "Satisfaction in Insurance Premium": No. 1 for 2nd consecutive year

 $^{(2)}$   $\rightarrow$  Also No. 1 in Age Ranking (Customers aged 18 to 29)!



Kakaku.com "Automobile Insurance Satisfaction Ranking" satisfaction with insurance premiums: No. 1 for 2nd consecutive year



Rakuten "Popular Automobile Insurance (\*4)

Ranking": No. 1 since January 2010 (from among 9 insurers)

(From Jan. 2010) 15 months!

2 Years

In a questionnaire conducted by SBI Insurance, 97% of the respondents answered "the premium became cheaper" (\*5)



# **Housing and Real Estate Business**

**Fiscal 2010** (Year ended March 31, 2011)

Operating Revenues 23.5 bil. yen (+37% YoY)

Operating Income 3.4 bil. yen (+286% YoY)

- SBI Life Living's operating profit in FY2010 increased to 3.8 times year-on-year, owing to the continued growth of its Internet media business
- SBI Mortgage's loans outstanding has steadily increased to 916.6 bil. yen, for fiscal year end of March 2011. Net profit increased 2.5 times year-on-year, owing to a substantial increase in new housing loans

<sup>\*</sup> The above figures were calculated using the new accounting standard (with fund consolidation) for each segment.

<sup>\*</sup> Percentage changes YoY reflect the changes in business segment.

<sup>\*</sup> The above figures do not include eliminations for consolidation and the deduction of corporate expenses.

<sup>\*</sup> Rounded to the nearest 100 million yen.

# **SBI**Holdings

# 4Q Earnings at SBI Life Living Continued to Grow, and the Bottom Line Surged for the Full Term

Sales of completed properties were brisk, growth remained favorable in Internet media\*, and full-term operating income increased 281.6% year-on-year

(mil. yen, %)

	FY2009	FY2010	YoY
Operating Revenue	5,616	6,459	+15.0
Operating Income	169	646	+281.6
Ordinary income	70	517	+635.9
Net Income	27	387	+1,292.5

<sup>\*</sup> Lifestyle related comparison websites such as muSBI and Ticket Ryutsu Net



## **SBI Mortgage Grows Faster Than the Previous FY**

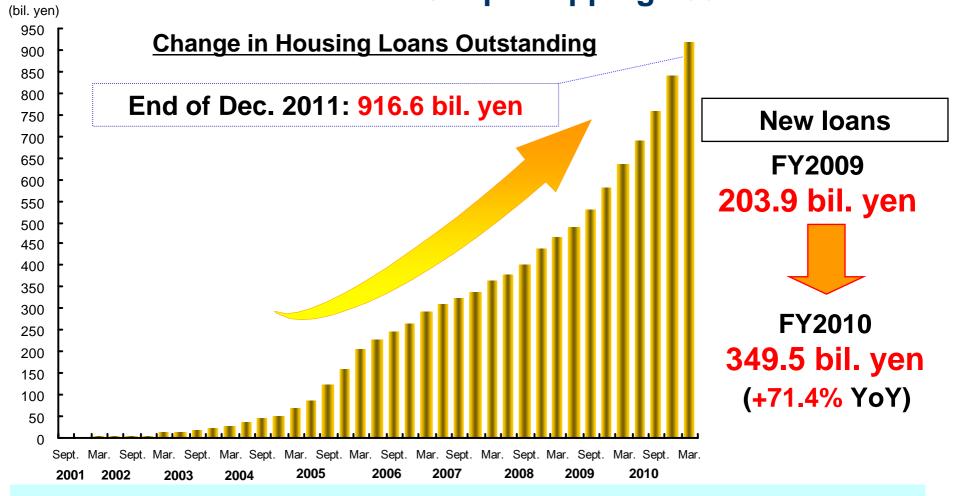
# With a rapid increase in housing loans, all profit items increased substantially, along with a 2.5 times growth in net profit

(mil. yen, %)

	FY2009	FY2010	YoY
Operating Revenue	6,278	9,560	+52.3
Operating Income	1,582	2,905	+83.6
Ordinary income	1,595	2,940	+84.4
Net Income	797	2,003	+151.1

# SBI Mortgage Boosts Its Housing Loans Outstanding, With Number of Shops Topping 106





- Offers the lowest level of interest rates (2.63%)
  - \* The lending rate for 21-35 years loans purchased in Jan.2011 (no annexed life insurance)
- SBI Mortgage's "Flat 35" share from Jan. to Dec.: 12.3% 1st among 334 companies

\* Compiled by SBI Mortgage. Share is based on the number of purchased loans (incl. guaranteed loans).



# 2. The SBI Group's Business Development Focused on Major Trends

- (1) Establishment of Internet Financial Conglomerate
- (2) Asset Management Business Focused on Concentrated Investments as a "New Industry Creator"
- (3) Structural Enhancements for the Transformation from Japan's SBI to the World's SBI



# (1) Establishment of Internet Financial Conglomerate

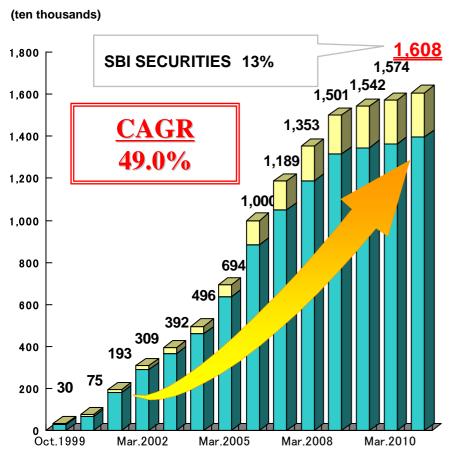
### **Dramatic Growth in the Internet Financial Services** (Securities and Banking)



Number of accounts at online securities companies expanded to 50 times in 11 years Number of customer accounts at pure-play internet banks increased by approx. 80 times 9 years

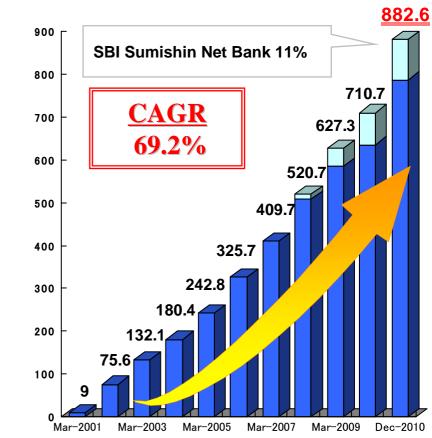
(ten thousands)

### Number of accounts at online securities companies



Source: Japan Securities dealers association, "Survey of Online Trading" (Sept.2010), records began in Oct.1999

### Number of customer accounts at pure-play internet banks



<sup>\*</sup> Compiled by SBIH from information disclosed by each company. Pureplay internet banks refer to SBI Sumishin Net Bank, Japan Net Bank, Sony Bank, Rakuten Bank and Jibun Bank. As of Dec 2010

## The Internet Immersed Generation is Growing Up

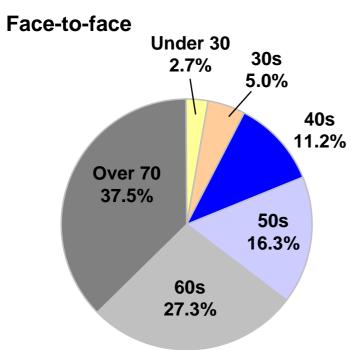


Start of commercial Internet in Japan: 1992

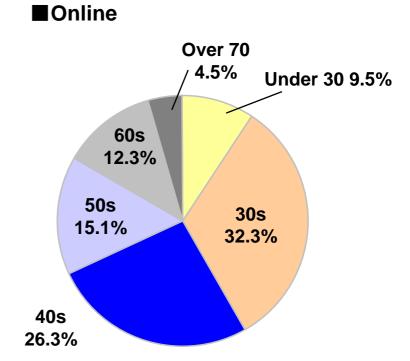


The generation immersed in the Internet since childhood have started full-scale purchases and financial activities from around 2010

### Breakdown of SBI SECURITIES' customers' age by channel (as of Mar. 2011)



The older generation as a percentage of customers of face-to-face channel is generally higher



As time goes by, assets of the current 20s and 30s will increase, and most of them will not move to face-to-face transactions. Therefore, per capita fee is expected to increase

# The Internet Immersed Generation's Growing Assets



<Pre>ent> Customer assets at conventional securities firms are
substantially larger than those of online securities firms

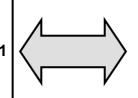
### **Example**

### **Nomura Securities**

(as of the end of December 2010)

Customer accounts: 4.93 million

Deposit amount: 72.3 trillion yen



### **SBI SECURITIES**

(as of the end of March 2011)

**Customer accounts: 2.20 million** 

Deposit amount: 4.1 trillion yen

### <Future>

- Asset growth of young people who are the main customers of online securities firms
- Transference of assets from the elderly generation, due to their retirement, inheritance, etc

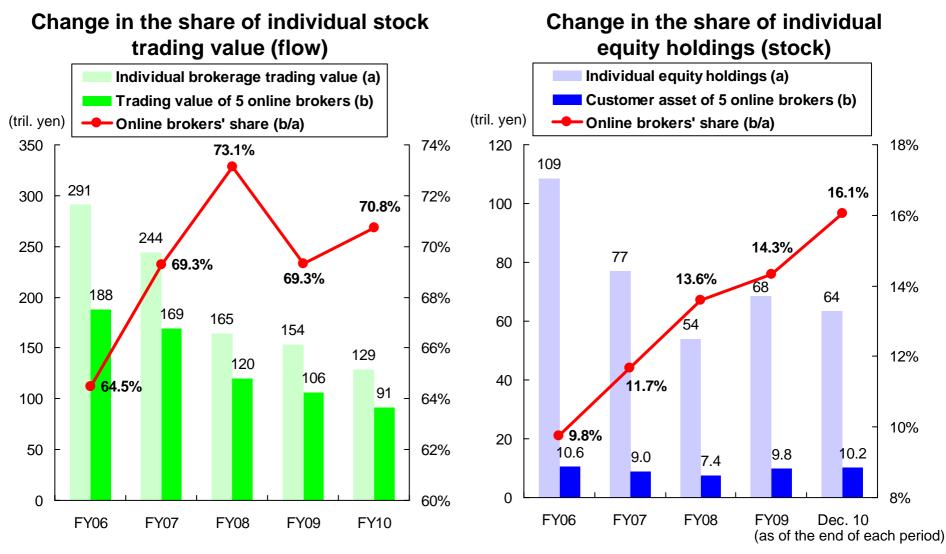


Expansion of customer assets at online securities firms can be expected

## Online Brokers' Share of Retail Stock Trading Market



### Online brokers' share of "stock" is expected to increase further





(2) Asset Management Business Focused on Concentrated Investments as a "New Industry Creator"

# **Concentrated Investments as a "New Industry Creator"**



### 1. Internet

Contributed to the creation of the Internet industry, through focused investments into companies in the industry through the "SOFTBANK Internet Fund", with an initial capital commitment of 150.5 bil. yen, etc.

### 2. Biotechnology and Lifescience



Investing a total of 25.7 bil. yen through VC funds, into the biotechnology and life science fields.

At the same time, the SBI Group itself, primarily through SBI Biotech and SBI ALApromo, will endeavor to establish a global medical creation presence

(\*Commitment amount basis)

### 3. Environment related Technology and Alternative Energy

> Operation of VC funds targeting environment related companies



Environment and Energy I (since September 2007)
Operation of the joint venture with Mizuho Securities to manage fund targeting the environment and energy sectors in Japan and the overseas markets



## The SBI Group's Biotechnology Related Businesses Expected to Become a New Revenue Stream

# Taking Advantage of the Global Network, Drug Discovery Holdings Projects and Other Businesses are Progressing

Drug discovery projects

Specialized drug discovery projects for cancers and immunity are progressing globally

Business
partnerships
with overseas
Bio-venture
firms and
research
institutes

- Immune moderation medicine (nucleic acid): In conjunction with Changchun Huapu Biotechnology in China, clinical phase I test is in progress in the U.S. Also, in preparation of clinical test due to the requisition for the adhibition to acute leukemia in childhood by a North American research group. Started tie-up negotiations with foreign pharmaceutical companies.
- Immuno-cell therapy: Under testing clinical phase II in the U.S. in an alliance with Baylor Research Institute (U.S.) Currently in Japan, plans are in clinical research application to Faculty of Medicine, Ethics Committee of Kyoto Univ. and in place to start clinical test by public clinic.
- R&D of immune body for cancers and autoimmune diseases:

Internal projects Anti-ILT-7 antibody : Alignment with MedImmune, the global biologics unit of AstraZeneca
Anti-BST2 antibody: In tie-up negotiations with domestic and overseas promising pharmaceutical companies

Development of new anti-cancer agent : Applied for international patent of drug discovery hit to lead in April 2010 associated with CrystalGenomics in South Korea, and is currently preparing for an international patent application of drug discovery, owing to a cooperation with a bio-venture company in Japan.

**Health foods projects** 

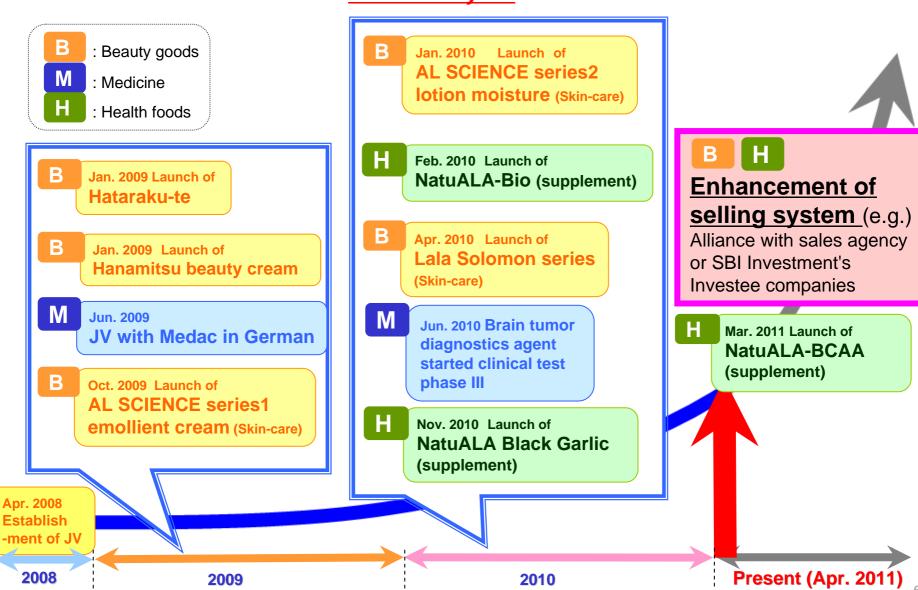
-Since 2009, supplement "Nosutto Sarunashi" has been on sale



### **SBI ALApromo Targeting Earlier Profitability**



enhancement of selling system of beauty goods and health foods in this fiscal year



### **SBI ALApromo:**

# Measures to Enhance Distribution Structure Holdings

### -Launch Full-fledged Sales Promotions in Sequence-

SBI ALApromo's beauty goods and supplements

(Examples)

Beauty products:

AL SCIENCE EMOLLIENT CREAM

(Released in Oct. 2009)



Supplements:

Natu-ALA-Bio

(Released in Feb. 2010)

**Direct Sales** 

**Expanding distribution** 

channel



For broader recognition

TV Magazines

**Ex: TV shopping** 



**Events** 

etc.



Agencies

Distribution agencies, as well as taking advantage of SBI Group's network of

Internet / telephone

**Business Partners(Ex;)** 

•HIKARI TSUSHIN Inc.: Leveraging a subsidiary that sells drugs and medicines via household distributors, to 400,000 households nationwide

investments

Effect of ALA will be announced at various academic conferences



# **Efficacy of ALA Attracts Attention**



Tokyo FM featured ALA in programs aired on April 1 and 8, 2011

Theme: Health Disorders Emerging in Areas Affected by the Earthquake

Guest: Masashi Saito, New York State Physician
Yasuhiro Kido, Prof of Environmental Science, Kyoto Pref University

### Episodic Hypothermia

- ⇒The body must be warmed from the inside out
- ⇒Research shows ALA(5-Aminolevulinic Acid) metabolizes fat and may help to gradually raise body temperature
- Autonomic imbalance
  - ⇒Must maintain a balanced diet if refuge is longer than a week to prevent basal metabolism from deteriorating
  - ⇒ALA, found in humans to begin with, can supplement diets

ALA ingestion enhances metabolism and may help raise body temperature by 1 C°

### **Medical Field R&D Progress**



Brain tumor diagnostic agent



Joint research into expanded indication for carcinoma

Oral diagnostic agent for the photodynamic diagnosis (PDD) of tumor tissue in the surgical removal of malignant glioma, EMEA approved through German JV partner Medac and sold in 10 European countries, including Germany and the U.K.

| Jun. 2010 | Started phase-3 clinical testing in JV with Nobel Pharma         |
|-----------|--|
| Nov.      | Orphan drug designation by Ministry of Health, Labor and Welfare |
| Mar. 2011 | Research published in International Immunopharmacology           |

#### Potential application in cancer screening

Joint research project with the Tokyo Institute of Technology

Image: Orally ingest ALA(a porphyrin building block)



Porphyrin accumulates in cancerous tissue only

Cancer tissue in urine tests can be detected as porphyrin glows in fluororadiography

## **R&D** of Bio-related Investee Companies



#### Quark Pharmaceuticals (SBI's shareholding: 31.23%)

| •  |                 |         |          |           |
|--|-----------------|---------|----------|-----------|
| 1) PF-655  | Develop<br>ment | Phase I | Phase II | Phase III |
| Wet Age-related Macular Degeneration (AMD)                         |                 |         |          |           |
| Diabetic Macular Edema (DME)                                       |                 |         |          |           |
| 2) QPI-1002  |                 |         |          |           |
| Acute Kidney Injury (AKI)  |                 |         |          |           |
| Kidney Transplantation (DGF)                                       |                 |         |          |           |
| FDA and European Commission grants Orphan Drug Status for QPI-1002 |                 |         |          |           |
| 3) QPI-1007  |                 |         |          |           |
| Non-arteritic Anterior Ischemic Optic Neuropathy                   |                 |         |          |           |
| Glaucoma   |                 |         |          |           |
| Acucela (SBI's shareholding: 27.71%)                               |                 |         |          |           |
| 1) ACU-4429  |                 |         |          |           |
| Dry Advanced Macular Degeneration (AMD)                            |                 |         |          |           |
| Received FDA Fast Track Designation for ACU-4429                   |                 |         |          |           |
| 2) Rebamipide  |                 |         |          |           |
| Dry Eye  |                 |         |          |           |
| 3)OPA-6566   |                 |         |          |           |
| Glaucoma   |                 |         |          | 73        |



- (3) Structural Enhancements for the Transformation from Japan's SBI to the World's SBI
  - To Become an Epochal Asian Presence -
    - <1> Integrate Overseas Operations under a Second Head Office to be Established in Hong Kong
    - <2> The SBI Group's China Business Headquarter to be Established in Dalian
    - <3> The SBI Group's Europe Headquarter Business to be established in London

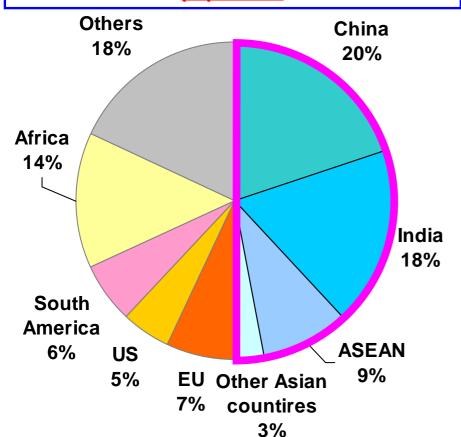
## **The Asian Century**

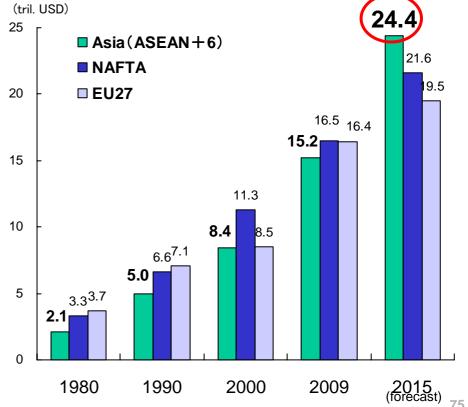
**SBI**Holdings

Since the global economic crisis, the Asian economies have outperformed the rest of the world in both scale and growth potential Population by Country and Region (2008) Nominal GDP by Economic Region

Along with populous countries such as China (1.3 billion) and India (1.2 billon), Asia accounts for around half of the world's population

Asia is forecasted to grow to a 24.4 tril. dlr economic region by 2015, surpassing NAFTA and the EU as the world's largest economic region





Source: Compiled by SBIH based on "Trade White Paper 2010"

## From "Japan's SBI" to the "World's SBI"

Deploying businesses through overseas subsidiaries, with a firm foundation in the emerging countries, particularly in Asia, to become a global company



#### The SBI Group's Overseas Businesses

- 1. Asset Management
- 2. Financial Services
- 3. Bio-related Business

Already established funds and started financial service businesses with local prominent partners

Full scale operation will be started

# Overseas Businesses Already Contribute to SBI's Profit



## **Asset Management Business**

Overseas portion in FY2010

Overseas sales ratio of investment security\*: 91.2%

\*Ratio of overseas companies in sales of investment security (including dividend and interest) in Asset Management Business

### **Financial Service Businesses**

#### Overseas ratio in ordinary income\*

32.1%

- \*Ratio of equity-method investment profit from the overseas financial institutions below, in ordinary profit of the Financial Service Businesses
- Tien Phong Commercial Joint Stock Bank
- Phnom Penh Commercial Bank

Transformation to a global company is progressing smoothly

# <1> Integrate Overseas Operations under a Second Head Office to be Established in Hong Kong



Certain Head Office functions will be moved to Hong Kong over the next 6 months



# Integrate all overseas operations principally under Hong Kong

- Consider recruiting Hong Kong executive directors from partners of JV funds and others
- Consider increasing directors in charge of overseas business at Tokyo Head Office as well
- Build a structure to actively secure human resources locally for overseas businesses
- Channel overseas investment and fund procurement, principally through Hong Kong
- Expand new base in Taiwan, currently covered from Hong Kong

**Tokyo Head Office will continue to manage domestic operations** 

#### Maximize Use of Increasingly Globally Significant HK Capital Markets

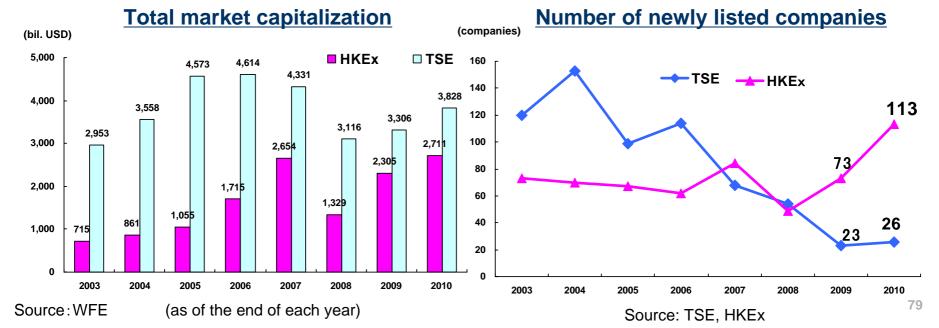


-Funds for overseas investments and business projects will be sourced, in principle, from the Hong Kong capital markets-

Reduce foreign currency risk exposure and diversify fund procurement methods by sourcing funds for overseas use from Hong Kong Exchanges and Clearing (HKEx), and by issuing yuan-denominated bonds, among other means.

#### Features of the Hong Kong Market

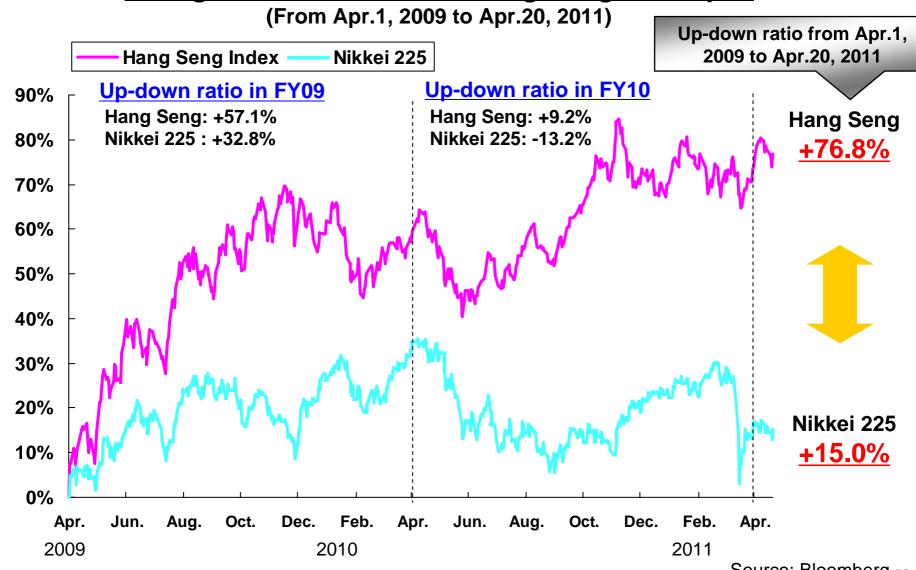
- Increasing importance as an international financial center against backdrop of China's economic power
- ➤ A capital market with <u>access to yuan-denominated bonds and stocks for</u> <u>global institutional investors</u> (approx. half are foreign investors)
- No. 1 in the world, for total annual IPO procurement amount in 2009 and 2010



## **Hong Kong Market's High Performance**



Change in stock indices of Hong Kong and Japan



Source: Bloomberg 80

# First Japan-based Company Listing on the Hong Kong Stock Exchange **SBI**-First case of HDR listings with new share issuance as well-





#### Outline of SBI Holdings' HKSE listing and HDR issuance backed by SBI Holdings' common shares

**Listing market** 

Main Board of the Hong Kong Stock Exchange (code: 06488)

**Listing Date** 

**April 14, 2011** 

**Offer Price** 

HKD 80.23 (JPY 876) per HDR \*2

Calculation of Issue Price JPY 9,130 (Closing price on April 8)

Discount rate 4.01%

Number of shares to be issued

20,000,000HDR (1 common share = 10 HDR)  $^{*1,2}$ 

**Dilution ratio** 

9.11% \*1

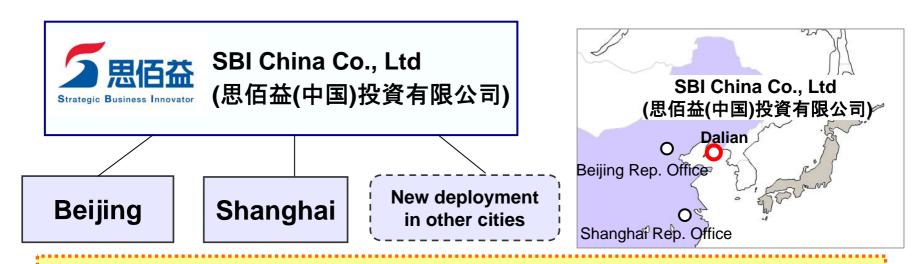
Total amount to be paid

16,980 million yen \*1

<sup>\*1</sup> Total figures when all stocks were issued both by public offering and by way of third-party allotment

<sup>\*2 1</sup> HKD=10.92389 JPY (rate at the start of trading on Friday, April 8, 2011(average of the selling rate and buying TT rate)

## <2> The SBI Group's China Business Management Holdings Company to be Established in Dalian



#### <u>Advantages of Establishing New Management</u> <u>Company in Dalian High-tech Industrial Zone</u>

- ➤ Enables SBI to conduct sales activities and swiftly respond to investment opportunities in ways that were previously impossible through a representative office.
- > Financial subsidies for offices, taxes and so forth, as well as referrals to alliance partners, etc.



Pursue further expansion and enhanced efficiency of asset management and financial service businesses in China

# <3> The SBI Group's Europe Business Management Company to be established in London





- **≻**Consolidate and manage European assets
- ➤ Operate and manage European regional funds, including Russia fund, Hungary fund, and others
- ➤ Invest in financial institutions, and develop Internet-based financial services in the European region
- **➤Information gathering function in Europe**

### <4> Making Inroads into Indonesian Market



## To acquire a 25% stake of BNI Securities, a major securities company in Indonesia

#### **SBI SECURITIES**

25% Investment Providing Know-how

Offers opportunities to invest in Indonesian stocks



#### **Outline of BNI Securities (PT BNI Securities )**

- > Securities company belonging to a financial group led by PT Bank Negara Indonesia
- > Proactively developing services, including online securities trading, mainly for individual customers

Establishment : 1995

Operating Revenues (FY2010\*1): 142.1 bil. IDR (Approx. 1,340 mil. yen\*2)

Net Profit (FY2010\*1) : 20.0 bil. IDR (Approx. 190 mil. yen\*2)

Capital (end of Dec. 2010) : 110.0 bil. IDR (Approx. 1,030 mil. yen\*2)

\*1 BNI Securities' FY is from Jan. to Dec. \*2 Based on FX rate of 1DR=0.0094JPY

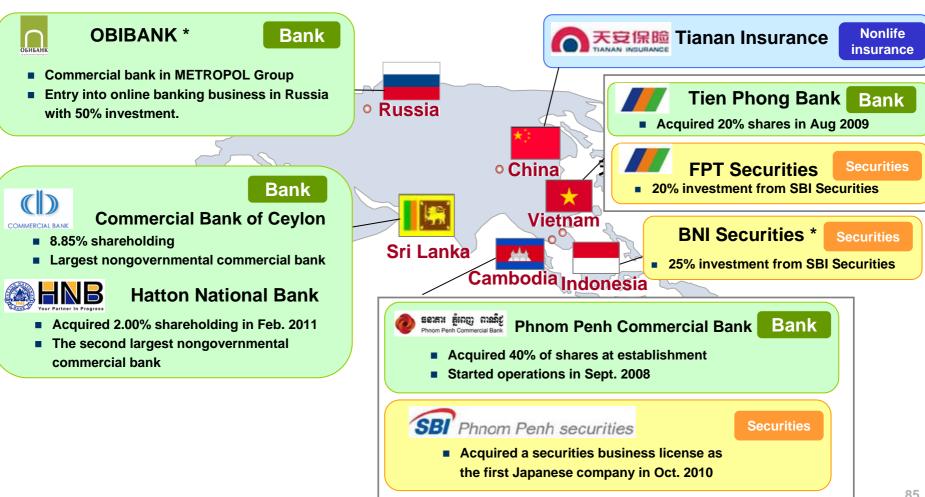
#### Outline of the BNI Group

A financial group led by PT Bank Negara Indonesia (Persero) Tbk, the fourth-ranking bank in Indonesia, which was the first state-run bank in the country and the first Indonesian government-managed bank to go public

### **Capital Investment in Overseas Financial Institutions Centered on Asian Region**



Provide a foundation for implementation and development of our internetbased financial services business, such as securities, banking and insurance.





# 3. The SBI Group's "Brilliant Cut" Initiative Moves to 2nd Phase

-New Phase for "Evaluation Standard" of Selected 58 Companies-

#### The SBI Group's Major Business Entities Engaged in "Brilliant Cut" SBI



#### The SBI Group's Major 51 Business Entities

(Excl. 7 overseas local subsidiaries and representative offices)

FY2009

Operating Income: 0.2 billion yen

Profitable companies and divisions

**SBI Holdings** 

28 companies and divisions

Total operating profit: 26.0 bil. yen

Unprofitable companies and divisions

12 companies and divisions

Total operating loss: 4.7 bil. yen

## Newly established or acquired companies:

New group companies which started operation or were acquired after April 2009

#### 10 companies

Group companies (7):

Wall Street Journal Japan (established in May 2009), SBI Credit (became a consolidated subsidiary in July), SBI Global Investment (became a consolidated subsidiary in June), Korea Technology Investment Corporation (became a group company in July),etc.

Companies preparing for starting operation(3):
JV with China Securities Journal, Preparation
for life Insurance company, and SBI Phnom
Penh Securities

FY2010

Operating Income: 4.3 billion yen

30 companies and divisions

Total operating profit: 26.8 bil. yen

11 companies and divisions

Total operating loss: 7.1 bil. yen

9 companies

SBI Global Investment achieved full-year profitability

(Note) Consistently profitable companies in "Newly established or acquired companies" have been moved to "Profitable companies and divisions"

## **Analysis of Factors Behind Year-on-year Changes at Profitable Companies and Business Divisions in FY2010**



**FY2009:** Profitable companies and divisions

28 companies Total 26.0 bil. yen

|   | No. of<br>Companies | YoY Change   |  |
|---|---------------------|--|--|
| Profit increased                            | 17                  | +4.4 bil. yen  | SBI Sumishin Net Bank, SBI Mortgage, etc.  |
| Profit decreased                            | 11                  | -4.1 bil. yen  | SBI SECURITIES (profit decreased by 2.6 bil. yen), SBI Liquidity Market (profit decreased by 1.1 bil. yen) |
| Turned profitable                           | 1                   | Recorded operating profit of <b>0.2 bil. yen</b> in FY2010 | SBIH Real Estate Dept.   |
| Newly established company turned prifitable | 1                   | Recorded operating profit of <b>0.4 bil. yen</b> in FY2010 | SBI Global Investment  |

FY2010: Profitable companies and divisions

30 companies Total 26.8 bil. yen

Targeting profit stability and profit increase, through the utilization of group synergies and developing businesses that are less susceptible to market volatility

## Analysis of Factors Behind Year-on-year Changes at Unprofitable Companies and Business Divisions in FY2010 Holdin

FY2009: Unprofitable companies and divisions

12 companies Total -4.7 bil. yen

|                   | No. of<br>Companies | YoY Change   |
|-------------------|---------------------|--|
| Loss<br>decreased | 4                   | +0.4 bil. yen SBI Net Systems, SBI Japannext, etc.   |
| Loss increased    | 7                   | -2.9 bil. yen SBI Card (loss increased by 2.1 bil. yen), SBI ALApromo (loss increased by 0.5 bil. yen) |

FY2010: Unprofitable companies and divisions

12 companies Total -7.1 bil. yen

>Target profitability by Sept. 2013, or within 3 years after establishment

\* In principle, consistently unprofitable companies will be liquidated or sold

About half of the losses are recorded at SBI Card.

#### The SBI Group's "Brilliant Cut" Initiative Moves to 2nd Phase S



#### **First Phase**

Monitor each company's performance situation, as well as their change in operating profits

#### **Second Phase**

Examine each companies' earning capacity by taking into account B/S, C/F situation as well as change in operating profits

- > ROE
- > ROI



Examine earning efficiency against invested capital

- > EBITDA
- > EBITDA Growth rate



Examine cashflow generated by invested capital

# Company's Earning Capacity Examined with Newly Adopted Indicators



Each indicator calculated from major companies' \* FY2010 performance (%, billion yen)

|                      | ROE  | ROI   | EBITDA | EBITDA<br>Growth rate |
|----------------------|------|-------|--------|-----------------------|
| SBI SECURITIES       | 4.9  | 4.2   | 12.62  | -14.9                 |
| SBI Mortgage         | 21.1 | 35.2  | 3.07   | +73.6                 |
| SBI Liquidity Market | 48.4 | 404.6 | 2.07   | -34.0                 |
| SBI VeriTrans        | 24.3 | 77.4  | 1.37   | +17.7                 |
| SBI Investment       | 10.1 | 6.0   | 1.08   | +12.4                 |

<sup>\*</sup> Consolidated subsidiaries with over 1 billion yen of operating income in FY2010

# Promote the "Brilliant Cut" Initiative, Measures to Further Enhance Profit Growth (1)



#### Merging a subsidiary

- Morningstar Japan Acquired 100% Ownership of Gomez Consulting

(Announced by Morningstar Japan on Jan. 26, 2011)

Gomez Consulting was delisted, having become a wholly owned subsidiary through an exchange of shares.

A more integrated approach to the management of the two companies will allow <u>cost reductions</u> and <u>enhanced sales capabilities</u>, since they operate in closely related business fields. (Savings of about 15 million yen annually is expected, just for the elimination of the listing-related expenses for Gomez.)

- SBI Holdings Acquired 100% ownership of SBI VeriTrans

(Announced by SBI Holdings on Feb. 24, 2011)

SBI VeriTrans to be delisted, through a share exchange with SBI Holdings

As SBI rolls out various Internet-based financial services overseas, the EC settlement services becomes a key growth sector. SBI VeriTrans Co., Ltd. is a provider of EC settlement services within the SBI Group. Having made this firm a subsidiary, SBI will work to accelerate the overseas development of the EC settlement services business.

# Promote the "Brilliant Cut" Initiative, Measures to Further Enhance Profit Growth(2)



#### Integration, Merger

- Integrated Kensho TV (operation of giveaway website) with SBI Marketing
⇒Pursue further management efficiency

#### Liquidation, Business Termination, etc.

- The joint venture, SBI HotGrinds (services based on the next-generation web technology) with US partner, was terminated and dissolved
- Sold shares of E\*GOLF Corporation
- Liquidated SBI ArchiWorks on April 25
- Shares of HOMEOSTYLE (offering services for beauty care and health food products) are to be sold

#### **Others**

- Reorganize operations and personnel of SBI Asset Management
- The card business, which accounts for half of the loss, will be reviewed thoroughly



## **Appendix**

## **SBI Holdings' Shareholder Composition**

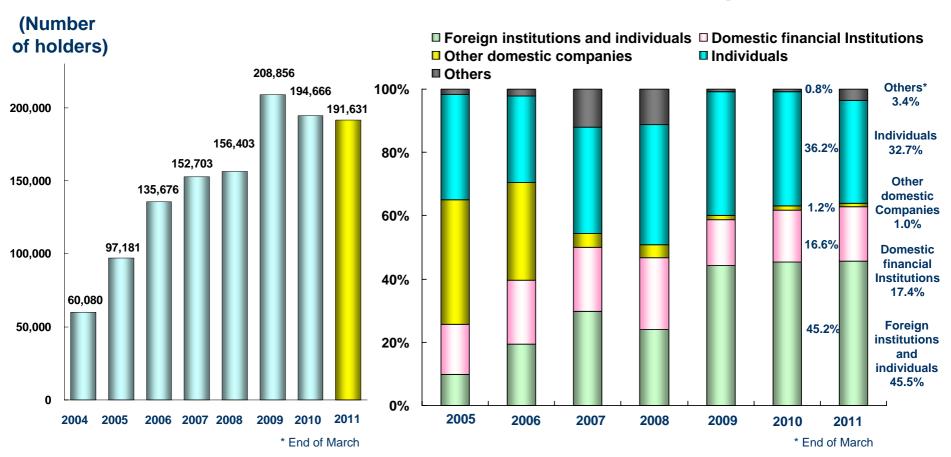


#### Foreign investors' shareholding ratio rapidly increased after FY2008

24.2% (Mar. 2008)→ 44.2% (Mar. 2009)→ 45.2% (Mar. 2010)→ <u>45.5% (Mar. 2011)</u>

#### **Number of Shareholders**

#### **Shareholder Composition**



## **SBI Holdings Today**



|                                | Establishment<br>1999 | End of<br>Mar. 2011   |
|--------------------------------|-----------------------|---|
| Customer base                  | 0                     | 11.7 Million  |
| Officers and employees (cons.) | 55                    | 3,397   |
| Operating revenues (cons.)     | 0                     | <b>FY2010:141.1 bil. yen</b> Peak time(FY2007):222.6 bil. yen |
| Consolidated subsidiaries      | 0                     | 112 companies<br>(Including partnership)                      |
| Publicly owned companies       | 0                     | 8 companies<br>(including the SBIH) Peak time:11(FY2007)      |
| Capital                        | 50 mil. yen           | 73.2 bil. yen   |
| Net assets                     | 50 mil. yen           | 456.9 bil. yen  |

#### The SBI Group's Rapidly Expanding Customer Base



1999 Mar. 2005 Mar. 2008 Mar. 2009 Mar. 2010 As of Mar. 2011

1.7 mil. 6.8 mil. 8.0 mil. 10.4 mil. Over 11.7 mil.

(Unit: thousand)

| SBI Group company and division        |  | End of Mar. 2011 |
|---------------------------------------|--|------------------|
| SBI SECURITIES                        | (Accounts)                             | 2,210            |
| SBIH InsWeb                           | (No. of customers)                     | 3,935            |
| E-LOAN                                | (No. of customers)                     | 1,006            |
| Other financial websites              | (No. of customers)                     | 135              |
| MoneyLook                             | (Total no. of customer registrations)  | 662              |
| Morningstar Japan                     | (New portfolio customer registrations) | 69               |
| SBI Card                              | (Cards issued)                         | 107              |
| SBI Sumishin Net Bank                 | (Accounts)                             | 1,049            |
| SBI Insurance                         | (Total no. of contracts)               | 278              |
| Autoc one                             | (Total no. of service users in 2010)   | 1,100            |
| Lifestyle related comparison websites | (Total no. of customer registrations)  | 692              |
| SBI Credit                            | (No. of customers)                     | 90               |
| Others                                |  | 388              |
| Total                                 |  | 11,722           |

<sup>\*</sup>The counting method was changed on Sept. 2009, so the total count method is somewhat different before and after then.

<sup>\*</sup> Repetition customers between group companies are counted double while it is omitting repetition in each service site when it can be recognized as a unique user.

<sup>\*</sup>The number of total number of contract of SBI Insurance excludes continuing contracts, expiring contracts, and early-withdrawal





529.9 billion yen as of the end of Mar.2011

Private equity, etc. total: 292.0 bil. yen

| [IT/Biotechnology] Total  | : 119.9 |
|---------------------------|---------|
| Broadband/Media           | 48.2    |
| Mobile services           | 27.3    |
| Biotech                   | 14.5    |
| Others *1,2               | 29.9    |
| J 11.10.10 1,12           |         |
| [Buyout/Mezzanine] Total: |         |
|                           |         |
| [Buyout/Mezzanine] Total: | 31.6    |

| ([Environment/Energy *2] 6.2) |          |      | ) |
|-------------------------------|----------|------|---|
| [Overseas]                    | Total:97 | .0   | 1 |
| China *2                      |          | 19.2 |   |
| Korea                         |          | 13.4 |   |
| Vietnam                       |          | 6.3  |   |
| India                         |          | 7.5  |   |
| Hungary                       |          | 10.8 |   |
| USA *2                        |          | 12.2 |   |
| Others *2                     |          | 27.6 |   |

| Total: 197.5 |
|--------------|
| 42.8         |
| 153.4        |
| 1.3          |
|              |

| Total:40.4 |
|------------|
| 19.0       |
| 21.4       |
|            |

Figures for real estate reflect a total investment amount, and investment trusts, investment advisory and others reflect net assets at market value as of the end of Sept. 2010. Figures for other funds are net assets at market value based on the latest financial reports of each fund as of the end of Sept. 2010. All figures are rounded to the nearest 100 million yen.

<sup>\*1</sup> Includes funds managed by HIKARI Private Equity and by SBI Trans-Science.

<sup>\*2</sup> Calculated based on the investment commitment amount if the fiscal year is not yet closed



## http://www.sbigroup.co.jp