

Strategic Business Innovator

SBI Holdings, Inc. 2011 Information Meeting

November 28NagoyaDecember 1TokyoDecember 5Osaka



The items in this document are provided as information related to the business strategy of the SBI Group companies and not as an invitation to invest in the stock or securities issued by each company.

None of the Group companies guarantees the completeness of this document in terms of information and future business strategy.

The content of this document is subject to revision or cancellation without warning.

Note: Fiscal Year ("FY") ends March 31 of the following year



Today's Program

Part I Explanations for the Key Questions

Part II Q&A



Part I Key Questions

- 1. Please discuss the financial results of the first half of FY2011 including the general financial condition.
- 2. What is the current state of "Brilliant Cut"?
- 3. How is the outlook after the first half of FY2011?
- 4. The business strategies for the growth of the SBI Group for the next several years.
- 5. What is the current state of "ALA related businesses" that were prioritized?
- 6. Your thoughts on SBI's share price.



1. Please Discuss the Financial Results of the First Half of FY2011 Including the General Financial Condition.



Key Points of 1H FY2011 Consolidated Results

- (1) The SBI Group achieved a growth in ordinary and net income in the 1H of FY2011
- (2) The operating environment is ever more challenging due to the Great East Japan Earthquake, delay in the US economic recovery, European debt crisis and slowdown in emerging economies.
- (3) The SBI Group promoted cost reduction and reorganization on a group-wide basis in anticipation of a worsening business environment
- (4) Financial stability maintained



1H FY2011 Consolidated Performance

Achieved a year-on-year increase in ordinary income and net income

(JPY million)

	FY2010	FY2011	YoY	
	1H (AprSept. 2010)	1H (AprSept. 2011)	(%)	
Operating Revenue	62,948	63,606	+1.0	
Operating Income	3,605	2,511	-30.3	
Ordinary Income	695	1,277	+83.6	
Net Income	686	1,113	+62.3	



Newspaper Article on SBI Holdings' Performance for 1H FY2011

Newspaper article

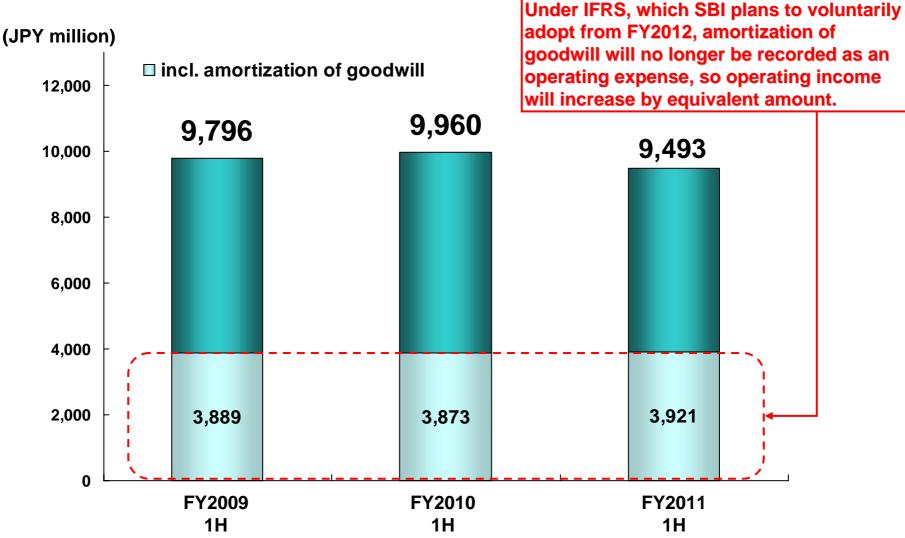
—SBI Holdings, Inc., a leading venture capital firm, posted a net income of JPY 1.1bn for the six months ended September 30, 2011, up 62% year-on-year, according to fiscal results it announced on November 26, 2011. Net income increased, backed by earnings of an online bank under its umbrella, although earnings from securities transactions worsened, owing to lower share trading values, caused chiefly by the financial uncertainty in Europe.

EBITDA Performance



(EBITDA=operating income + allowance for depreciation + goodwill amortization)

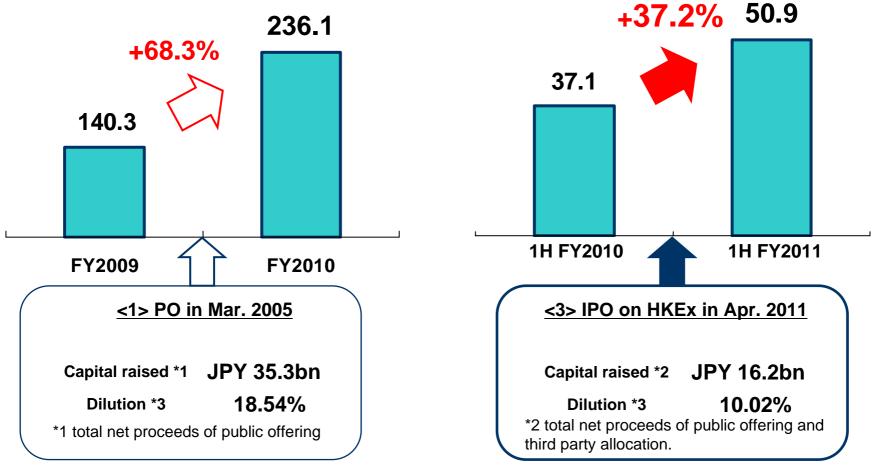
EBITDA for 1H FY2011 showed a little YoY decrease to JPY 9,493m



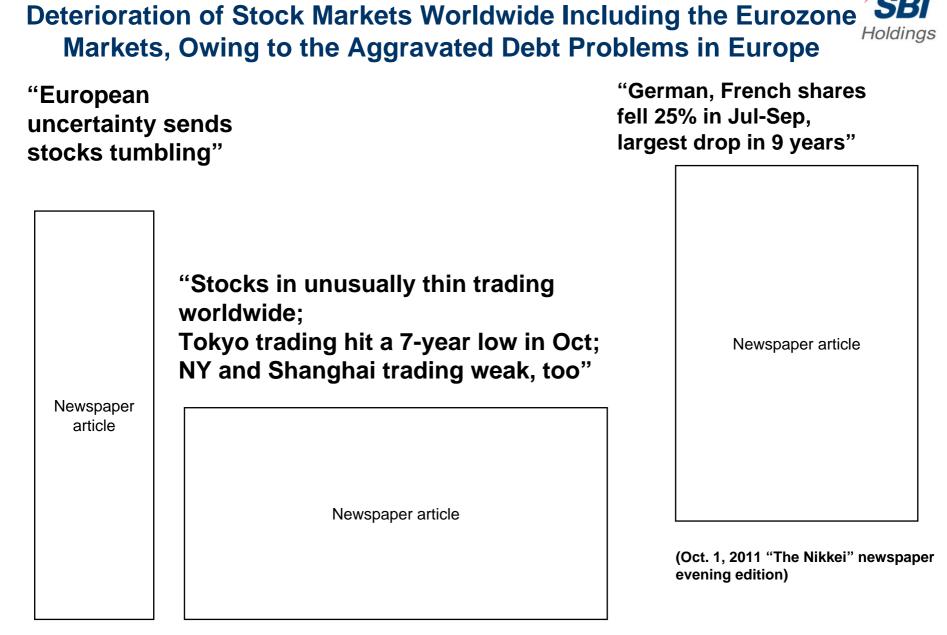


Net Earnings per Share after Public Offering (upon split of shares / JPY)

- The SBI Group's consideration of appropriate timing for the public offering:
- An environment where EPS (earnings per share) can be expected to increase, even upon an increase in the number of shares



*3 Dilution = number of shares issued / shares outstanding before capital increase

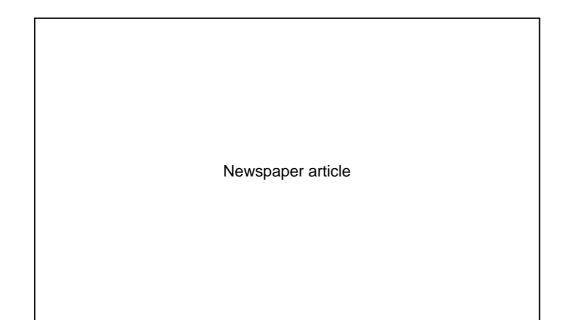


(Oct. 23, 2011 "The Nikkei Veritas")

Key Points of Financial Results (2)



Stocks also Fell Sharply in the Emerging Countries, where *Holdings* Markets were Relatively Robust even after the Lehman Shock



"Stocks and currencies also plunged in emerging countries"

—Challenges in balancing antiinflation measures and growth

(Aug. 14, 2011 "The Nikkei Veritas")

The market turmoil triggered by fears of economic recession in the U.S. and debt problems in Europe is also dealing a blow to emerging countries. Investors worldwide are increasingly reducing their risk assets, and there is mounting concern about slowdowns in emerging nations' exports and economic growth. Under such circumstances, these nations' stocks and currencies have depreciated. They look to curb inflation while achieving growth, but are now confronted with new and difficult problems.

Business Environment Worsening Owing to the Great East Japan Earthquake and the

Continuance of the Debt Crisis of the Euro Zone

Stock prices fell around the world, even in emerging countries

Rates of decline from the highest prices since the Lehman Shock (Sept. 16, 2008)

	The highest price during the term (date)	Current price (Dec. 1)	Change (%)
Nikkei 225	12,115.03 (09/24/08)	8,597.38	-29.0
Dow Jones	12,807.36 (05/02/11)	12,045.68	-5.9
DAX (Germany)	7,527.64 (05/02/11)	6,035.88	-19.8
SENSEX (India)	21,004.96 (11/05/10)	16,483.45	-21.5
VN (Vietnam)	624.1 (10/22/09)	380.10	-39.1
SSE Composite	3,471.442 (08/04/09)	2,386.86	-31.2

Since much anxiety remains, as the Greek crisis spilled over to Italy, the world economy may worsen than the time of the Lehman Shock

Source: Bloomberg¹²

Promoting Cost Reduction and Fundamental Business Improvement on a Group-wide Basis in Anticipation of the Worsening Business Environment



~Excerpt from CEO's email sent to the SBI Group's employees in June 2011~

The SBI Group has been working toward recovery after the economic crisis that began in the autumn of 2008. The global economy is becoming more volatile by the day due to the following factors:

- Impact of the Great East Japan Earthquake
- Concern about inflation and a real estate bubble in China
- Concern about a double-dip recession in the US after the economic crisis of 2008
- Debt crisis in EU countries such as Greece

Opaque outlook on the global economy and unstable situation in the equity market are making the Group's management more difficult than it was before the autumn of 2008.

The SBI Group needs to be united and implement various countermeasures as early as possible to overcome such difficult situation. To this end, all employees are asked to <u>drastically improve their operations and uncompromisingly slash</u> expenses, more than they did before the economic crisis that began in 2008.

Change in SG&A

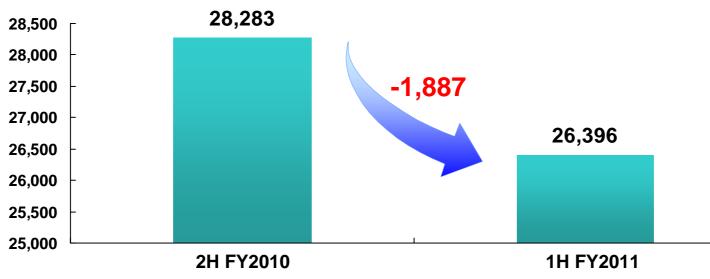


- ✓ In June 2011, each Group company assigned officers with the responsibility of cutting costs, in order to strengthen the cost cutting effort with respect to outside vendors (agent service fees, system costs, etc.)
- Curbed new hires in anticipation of the reassignment of employees upon a Group reorganization
 (JPY million)

	2H FY2010	1H FY2011	HoH change
Total SG&A	33,916	31,342	-2,574
Controllable costs	28,283	26,396	-1,887
Amortization etc. *	5,633	4,945	-687

*Amortization of goodwill and noncurrent assets, allowance for bad debts, and so forth

■Change in controllable costs (JPY million)



Organizational Restructuring Implemented in 1H FY2011 <1>



Acquisition of Full Ownership

- SBI Holdings acquired 100% ownership of <u>SBI VeriTrans</u>
 SBI VeriTrans was delisted on August 1, through a share exchange with SBI Holdings
 - The SBI Group utilizes SBI VeriTrans' management resources, and SBI VeriTrans accelerates the overseas development of the EC settlement services business together with SBI Holdings

Merger and Integration

Integrated Gomez Consulting with Morningstar Japan

Gomez Consulting was delisted to become wholly owned subsidiary of Morningstar Japan through an exchange of shares, and merged with it on July 1



Led to cost reductions and enhanced sales capabilities, and operating profit of the business of former Gomez Consulting in 2Q (July-Sept.) recorded JPY 19m, a 13-quarter high

Organizational Restructuring Implemented in 1H FY2011 <2>



JV Establishment

 Established SBI-LG Systems, a joint venture with Korea's LG CNS, targeting substantial system cost reductions

Invited Mr. Jun Suzuki, a former Corporate Executive Vice President of Nomura Research Institute, Ltd., to be Representative Director and CEO on April 1, and started full-fledged operations

Liquidation, Disposal of Equity Interest

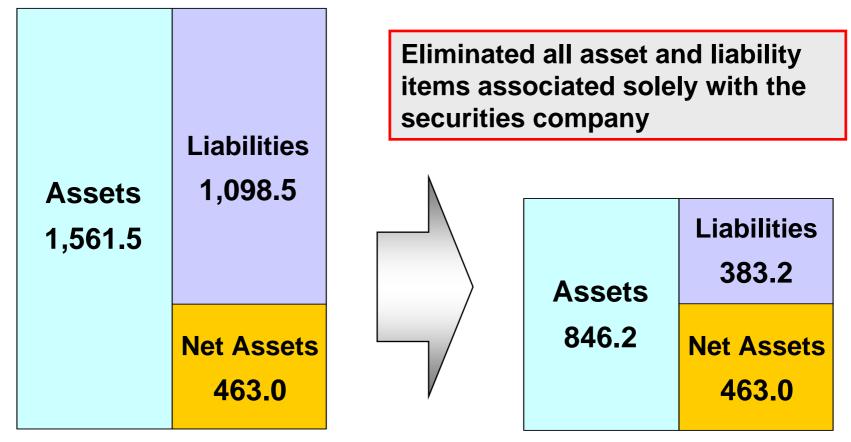
- Liquidated <u>SBI ArchiWorks</u> on April 25
- Management of Hungary Fund ended at the end of June, and all holdings were sold by the end of September, locking in profits
 - Hold no Hungarian-related assets, where the currency dropped sharply in recent months

Key Points of Financial Results (4) Features of SBIH's Consolidated Balance Sheet



The consolidated balance sheet is inflated as compared to a company's true present underlying financial condition, since it includes customer assets at subsidiary SBI SECURITIES

End of Sept. 2011 (JPY billion)



SBIH's Stable Financial Base



Consolidated financial indicators of SBI Holdings (%)

		Mar. 2010	Sept. 2010	Mar. 2011	Sept. 2011
Current Ratio	*1	131.2	134.6	131.8	123.8
Interest-bearing Debt Ratio	*2	58.2	55.9	54.1	57.3
Equity Ratio	*3	29.2	30.9	30.2	25.6

Substantive figures after adjusting for asset and liability accounts associated solely

Keeps sound levels

with the securities company

		Mar. 2010	Sept. 2010	Mar. 2011	Sept. 2011
Current Ratio	*1	182.3	184.4	185.6	176.1
Interest-bearing Debt Ratio	*2	58.2	55.9	54.1	57.3
Equity Ratio	*3	46.9	47.3	48.7	47.3

- *1 Current assets / Current liabilities
- *2 Interest-bearing debt / Equity (Shareholders' equity + Accumulated other comprehensive income) Note: Interest-bearing debt does not include Margin transaction liabilities
- *3 Equity / Total assets

To Improve Long- and Short-term Debt Balance



- Measures to improve balance

- Concluded a long-term commitment-line contract (period: three years; upper limit: JPY 40.0bn*) with the main bank in September, ensuring stable borrowings over the long term. (JPY 20.0bn has been borrowed as of the end of September.)
- Considering changing some (about JPY 30.0bn) one-year SBI Bonds (Euro MTN) to medium- to long-term bonds, taking into account the market environment.

Cash and deposits (end of Sept. 2011, consolidated basis): JPY 134.9bn

Interest-bearing debt balance (End of Sept. 2011) (If execute the above)

Short-term debts *	JPY 178.6bn 🛁	JPY 128.6br
Long-term debts *	JPY 50.5bn	JPY 100.5br

^{*} Borrowings based on the said contract are booked as short-term loans on consolidated balance sheets, but here they are accumulated as long-term debts.



Summary of Major Business Segments



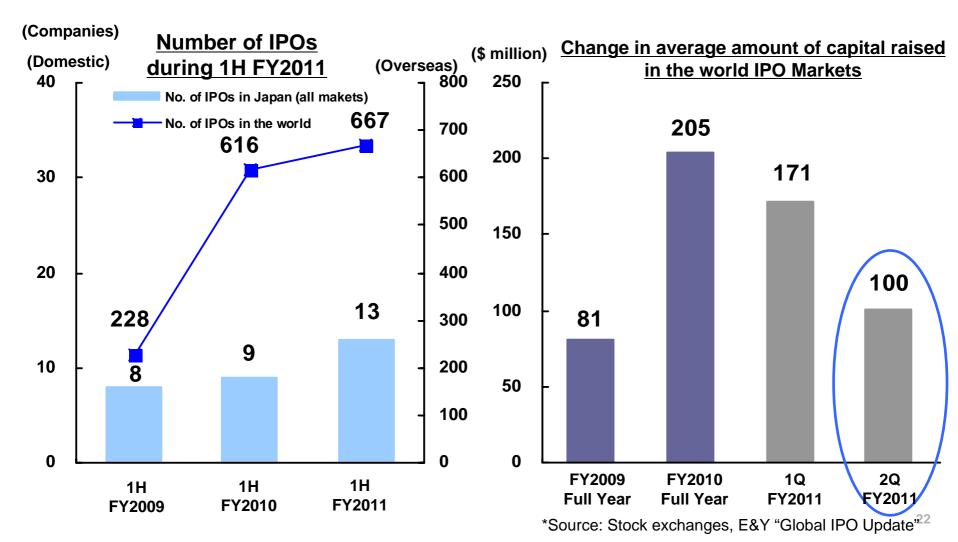
Asset Management Business

- The number of IPOs in the domestic market during the first half of FY2011 bounced back to 13. However, owing to the global market downturn, the average amount of fund procurement in the 2Q (July – Sept.) in the global IPO market was half the amount of the previous fiscal year.
- In the first half of FY2011, a total of 5 SBI portfolio companies conducted IPOs, with 3 being done overseas and 2 domestically.
- Net proceeds received on a JPY basis decreased due to the yen's appreciation, but <u>operating income of the Asset Management Business</u> <u>expanded to JPY 6.0bn, up 125% year-on-year</u>, as SBI made active investments overseas from an early stage.
- With the current lowering of the investment cost, SBI will continue to expand its investment in growing segments and emerging countries.

Domestic and Overseas IPO Market



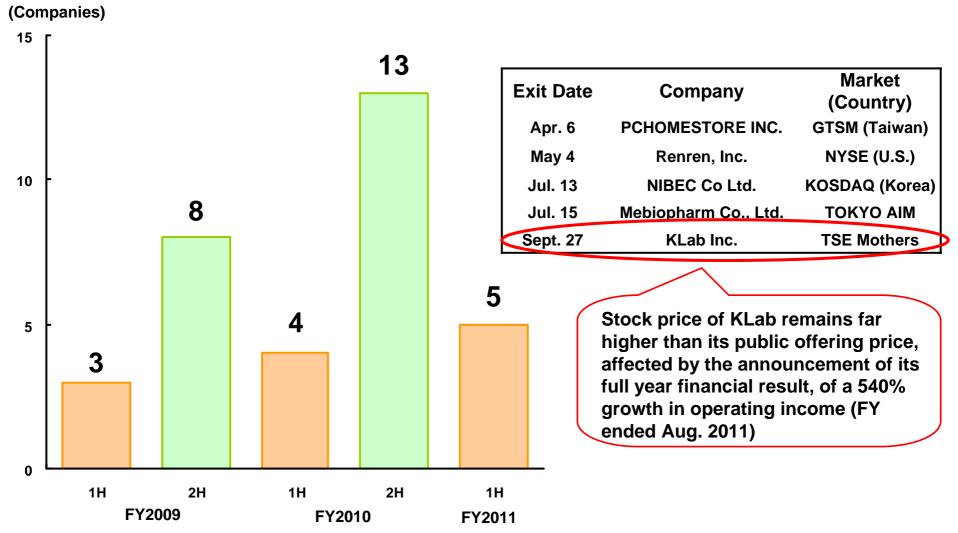
The average amount of capital raised during the 2nd quarter (July-Sept.) fell to half the value of the previous fiscal year due to the sluggish markets, though the number of both domestic and overseas IPOs in 1H increases YoY





SBI Group's IPO and M&A Deals

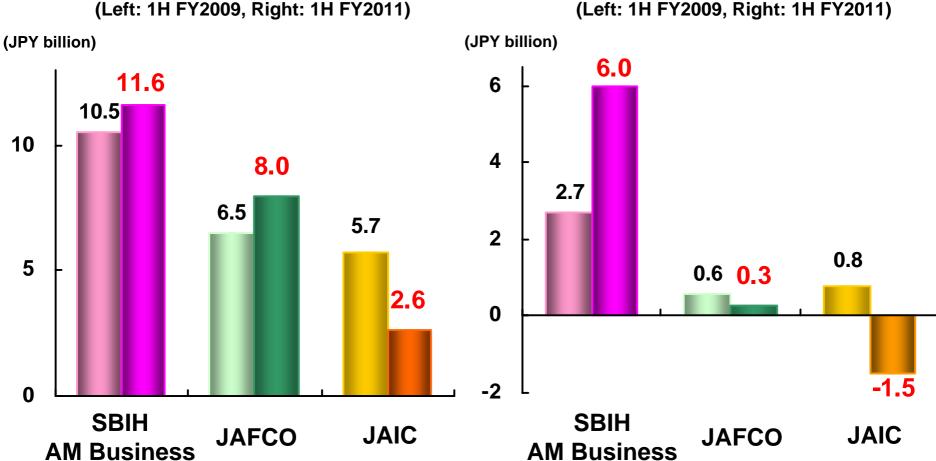
5 Portfolio Companies Exited in 1H FY2011



Performance Comparison of JAFCO, JAIC, and the SBI Group's Asset Management Business



Revenues

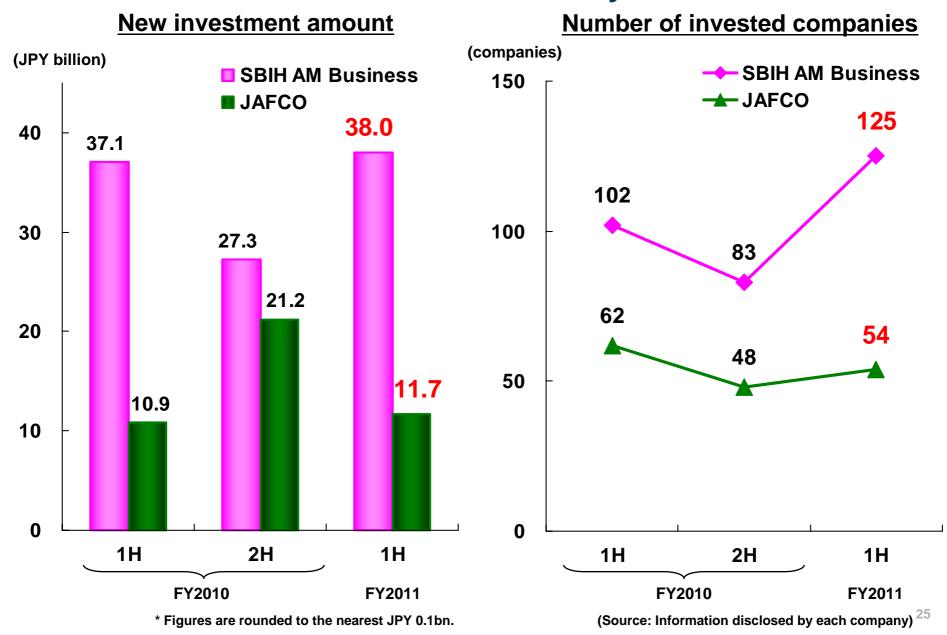


(Left: 1H FY2009, Right: 1H FY2011)

Operating Income

Comparison of SBI's and JAFCO's Investment Activity





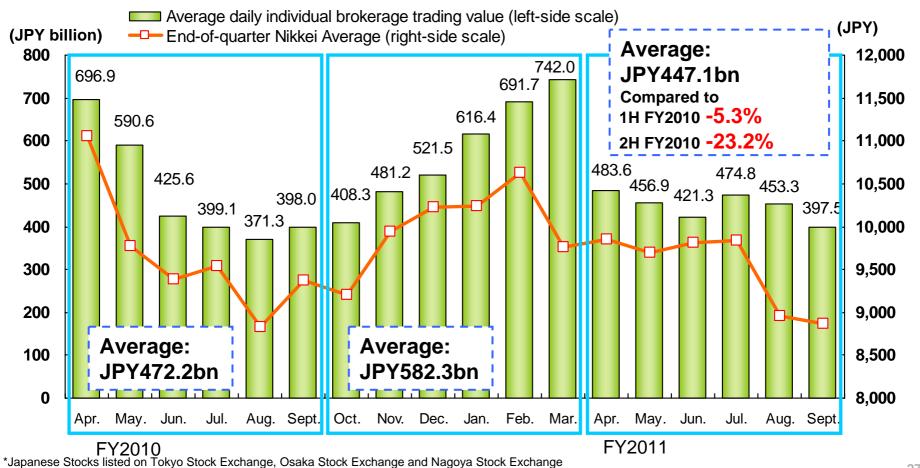


Brokerage & Investment Banking Business

- The average daily individual brokerage trading value (three market total) decreased by 5.3% year-on-year and by 23.2% from the previous second half. The operating environment is difficult for securities firms, as conventional securities firms recorded large deficits or declines.
- SBI SECURITIES achieved an increase in operating revenue, operating income and ordinary income compared with the 1Q (Apr. – June), owing to its diversification of earnings base including investment trusts, foreign bonds and FX, etc.

Comparison of Average Daily Individual Brokerage

- Owing to the worldwide market downturn attributable to the continued EU crisis, the average individual brokerage trading value in the first half period declined by 5.3% from 1H FY2010 and 23.2% from 2H FY2010
- Most of the Japanese conventional securities companies recorded deficits for 1H FY2011, exemplifying the severe business conditions surrounding the securities industry



(Including TSE Mothers, OSE JASDAQ and NSE Centrex)

Source: Complied by SBIH from disclosed data from TSE and OSE²⁷

Conventional Securities Firms Record SBI Large Deficits and Declines

Newspaper article

(Nov. 2, 2011. "The Nikkei" newspaper Morning Edition Page 7)

Major 3 Securities in Red

—Owing to the worldwide downturn of stock prices triggered by the Great East Japan Earthquake and the European Crisis, securities companies performed poorly. <u>Net losses are</u> tumbled to over JPY200bn at Nomura Holdings, Daiwa Securities Group and Mizuho Securities. Also, Mitsubishi UFJ Securities Holdings and SMBC Nikko Securities recorded double-digit year-on-year decreases in profits.

SBI SECURITIES' Ranking in the Securities Industry (1H FY2011)

(IDV hillion)

Ranking by Net Operating Revenues

	(JPY billion)
Nomura	631.9
Daiwa	174.7
Mitsubishi UFJ	114.0
SMBC Nikko	112.5
Mizuho	88.4
Okasan	27.8
Tokai Tokyo	24.2
Mizuho Investors	22.4
SMBC Friend	22.1
SBI	18.6
Monex	13.1
Rakuten	9.7
Matsui	8.4
kabu.com	5.6
	Daiwa Mitsubishi UFJ SMBC Nikko Mizuho Okasan Okasan Tokai Tokyo Mizuho Investors SMBC Friend SBI SBI Monex Rakuten Matsui

Ranking by Net Income

(JPY billion)

1	Mitsubishi UFJ	16.3
2	SMBC Nikko	10.7
3	SBI	3.1
4	Matsui	2.2
5	SMBC Friend	2.2
6	Rakuten	1.8
7	Monex	0.9
8	kabu.com	0.8
9	Tokai Tokyo	0.3
10	Mizuho Investors	-0.4
11	Okasan	-0.7
12	Mizuho	-26.7
13	Nomura	-28.3
14	Daiwa	-28.7

*1 Compiled from information disclosed by securities companies with over JPY 20bn in net operating revenues and five online brokers *2 Figures of Nomura are based on the U.S. accounting standard, and Net Revenue is substituted for Net Operating Revenues

*3 On a consolidated basis, except as to the companies with no consolidated subsidiary



Performance Comparison of Major Online Securities Companies for 1H FY2011

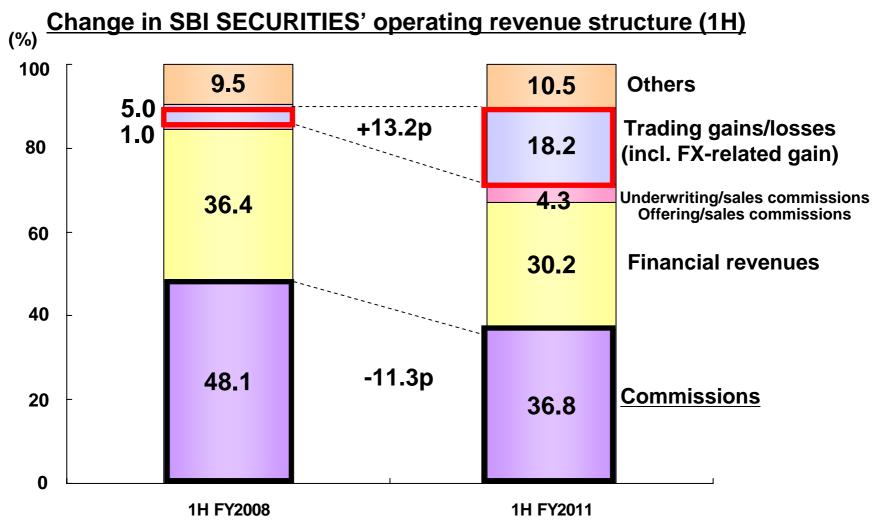
(JPY million, %)

	1H FY2011 Operating income	YoY change	1Q FY2011 Operating income	2Q FY2011 Operating income	QoQ change
SBI	3,957	-26.6	1,847	2,110	+14.2
Monex	1,721	-23.5	730	991	+35.8
Rakuten	1,905	-37.3	1,068	837	-21.6
Matsui	3,736	-29.2	1,778	1,958	+10.1
kabu.com (non cons.)	1,554	-27.6	731	823	+12.6

Source: Compiled by SBIH from information on websites of each company

SBI Holdings

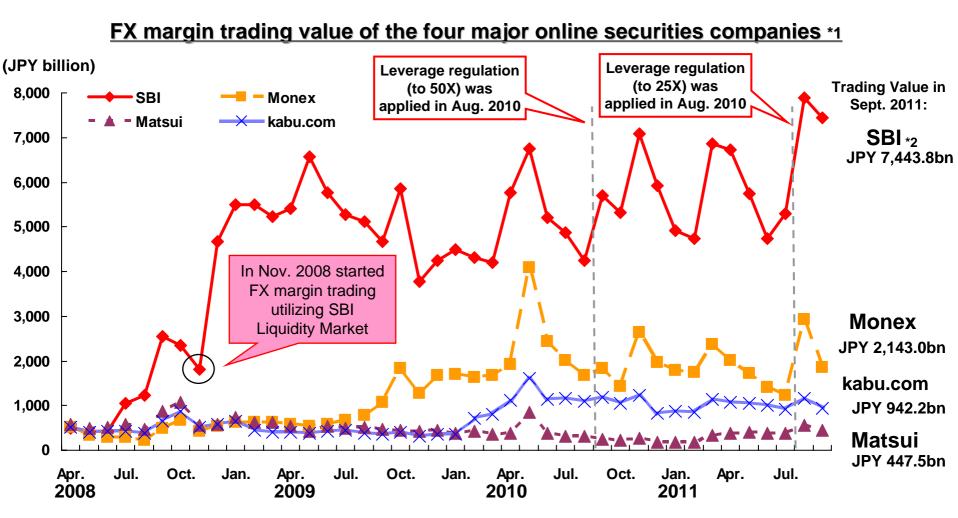
Diversifying SBI SECURITIES' Earnings Sources



Revenue diversification is in progress, such as an increase in trading gains, and SBI SECURITIES is becoming less reliant on stock brokerage trading commissions.



Trading Value Remains High Even after Enforcement ¹ of Leverage Regulations on August 2011 (to 25X)

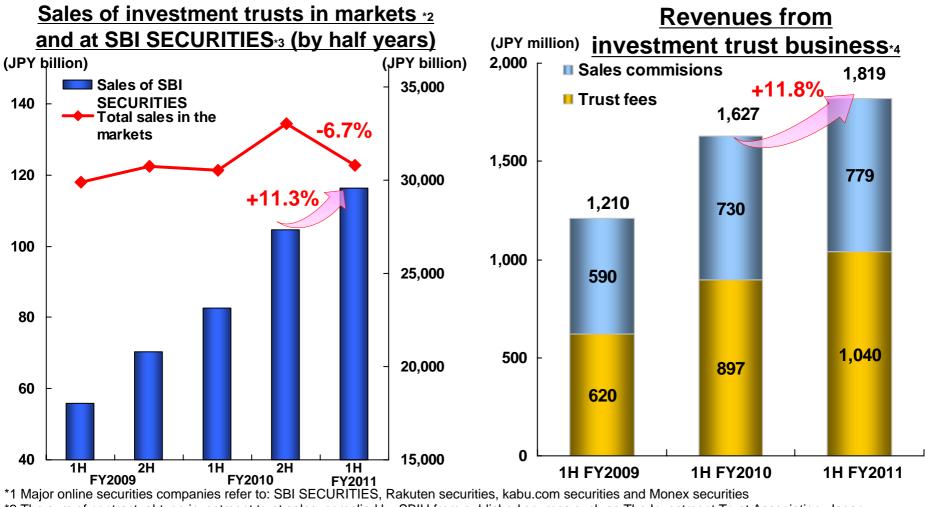


*1 Four online securities firms that disclosed the information (SBI SECURITIES, Monex, Matsui and kabu.com)

*2 Trading value total of "SBI FX" and "SBI FX α " from Nov. 2008 to Feb. 2009

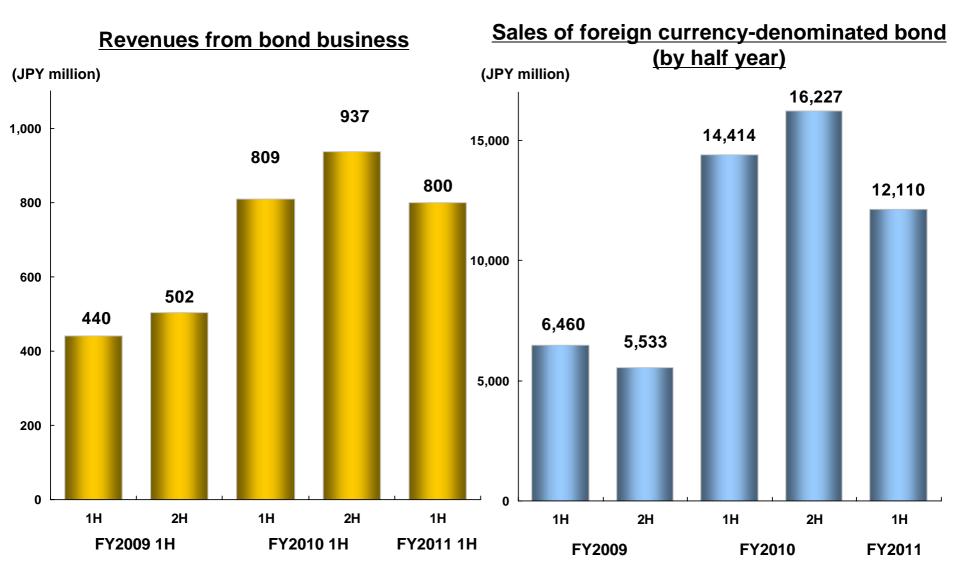
SBI SECUTRITIES Increased Its Sales of Investment Trusts While Holdings Total Sales of Investment Trust in Japan Recorded Sharp Decline

Offering the most attractive variety of investment trusts among the major online securities companies: (1,133 as of Nov.15, 2011)



*2 The sum of contractual-type investment trust sales, complied by SBIH from published sources such as The Investment Trust Association, Japan

Foreign Bond Sales Continues Briskly

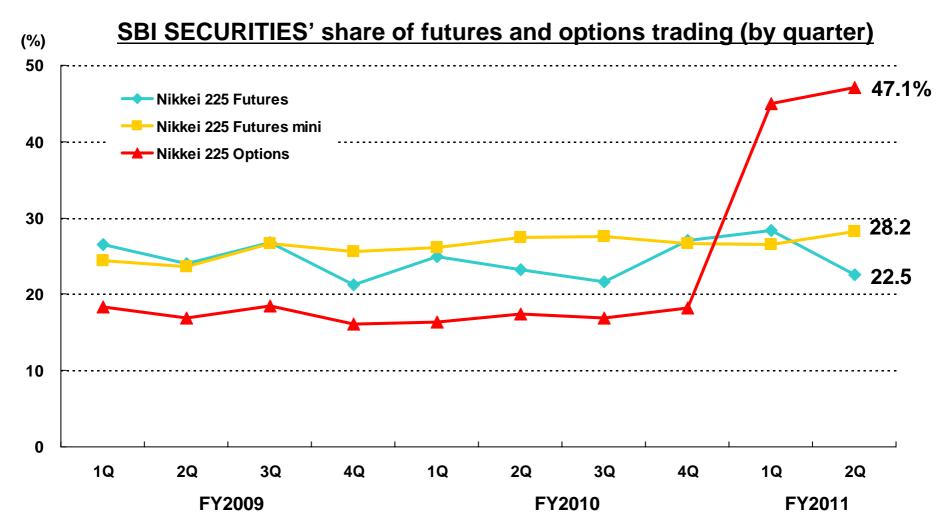


Holdings

Expanding Futures and Options Trading



SBI SECURITIES' market share* of Nikkei 225 options trading rose sharply to 47.1% in this second quarter



* Calculated based on the share of SBI SECURITIES to the total individual brokerage trading volume disclosed by the Osaka Securities Exchange. 35



Financial Services Business

- Revenue from Morningstar Japan was down by 8.1% year-on-year due to the decrease in the number of "Kabushiki Shimbun" issued. However, the merger with Gomez Consulting on July 1 produced an integration effect, bringing the operating expense down by 13.5%, which contributed to an increase in all income categories.
- SBI VeriTrans achieved record highs in all categories of operating revenues, operating income, ordinary income and net income. As it became a fully consolidated subsidiary of SBI Holdings on Aug. 1, it will expand its operations overseas more actively in the future and will strive for "value creation" in collaboration with its overseas partners.
- SBI Sumishin Net Bank, which launched operations in Sept. 2007, recorded an ordinary income of JPY 2,548m for 1H FY2011 (consolidated basis), a substantial increase of 71.9% year-on-year.
- SBI Insurance's number of contracts written and insurance revenue increased, generating <u>a positive operating cash flow of JPY 557m in 1H</u> <u>FY2011 for the first time since its establishment</u>.

Morningstar Japan Consolidated Results



Although operating revenues declined by 8.1%, owing to a decrease in the subscription revenue of Kabushiki Shimbun, Morningstar recorded an increase in all income categories, owing to a 13.5% reduction in operating expenses, including the effect of its merger with Gomez Consulting on July 1.

	1H FY2010	1H FY2011	ΥοΥ
Operating Revenues	1,179	1,084	-8.1
Operating Income	254	284	+11.6
Ordinary Income	308	336	+9.1
Net Income	171	183	+7.1

[Reference: Change in operating income of Gomez Consulting] An increase in sales ability, owing to the effect of sharing the customer base of Morningstar, and a reduction of listing, auditing and rental cost, resulted in the 2Q FY2011 operating income as the highest in 13 quarters since 4Q FY2007. (JPY million, %)

		FY2	FY2011			
	1Q	2Q	3Q	4Q	1Q	2Q
Operating Income	6	10	-15	7	4	19

SBI VeriTrans Consolidated Results



Achieved record highs in all income categories of operating revenues, operating income, ordinary income, and net income

- \blacktriangleright The number of transactions steadily increased by 30.5% YoY to 45.49 million, along with the expansion of the e-commerce (EC) markets brought by prevalence of flash marketing etc.
- > SBI VeriTrans delisted on July 27, and SBI Holdings acquired a 100% ownership on Aug. 1. The SBI Group will make effective use of SBI VeriTrans' operating resources (4,110 stores* of its clients), and SBI VeriTrans will accelerate its overseas business development and strive for new "Value Creation" in collaboration with its overseas partners. *As of Sept. 2011

(JPY million. %)

(0. 1. 111101),						
	1H FY2010	1H FY2011	YoY Change			
Operating Revenues	2,888	3,578	+23.9			
Operating Income	570	629	+10.3			
Ordinary Income	574	639	+11.3			
Net Profit	341	377	+10.5			



SBI Sumishin Net Bank

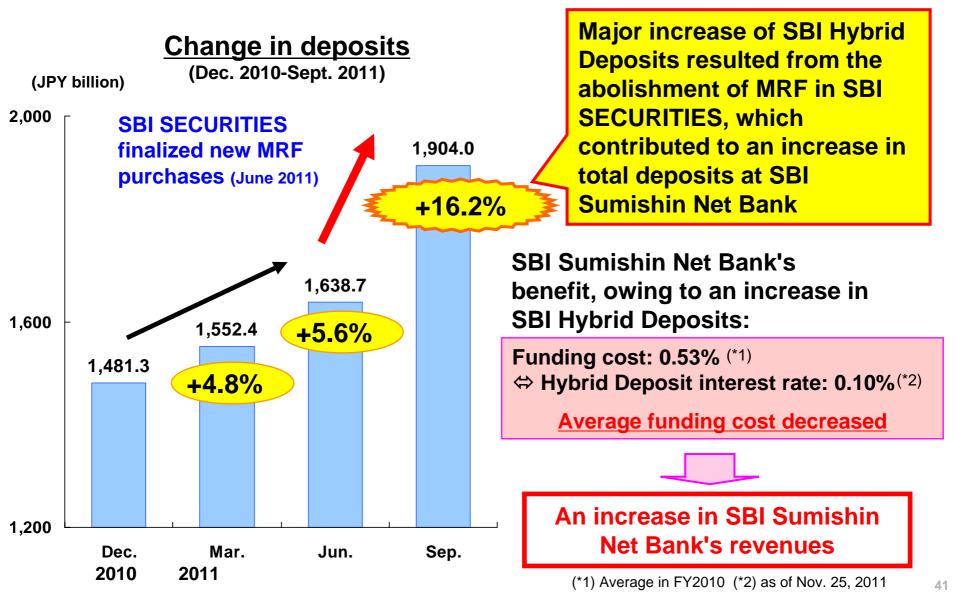
Change in Number of Accounts and Deposits



Change in numbers of accounts Change in deposits (as of Dec. 1) Initial target Achievement Accounts Deposit Initial target Achievement 1,917.2 1,261,864 Mar. 2009 400,000 Mar. 2010 (JPY billion) JPY 700bn (as of Dec. 1) Mar. 2010 Jul. 2009 (accounts) 600,000 Mar. 2012 Nov. 2009 JPY 1tn Feb. 2010 2,000 Mar. 2012 1,904 1,226,463 1,200,000 Midsize local bank level 1,000,000 1,500 (JPY 1.4tn) 800,000 1,000 **Exceeded JPY 1.9tn** 600,000 on Aug. 16, 2011 400,000 500 200,000 0 0 Mar. Sept. Mar. Sept. Mar. Sept. Sep. Sept. Sept. Mar. Sept. Mar. Mar. Sep. (EOM) 2011 (EOM)40 2008 2008 2010 2009 2010 2011 2009



Synergy Effect Bought by the MRF Abolishment at SBI SECURITIES

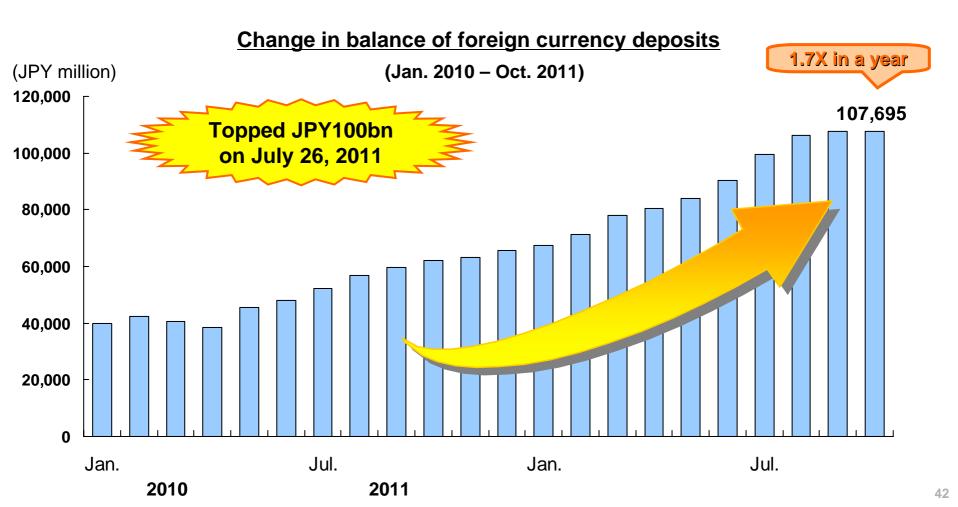


SBI Sumishin Net Bank:

Current Trend of Exchange Market Led to Expansion of Foreign Currency Deposits

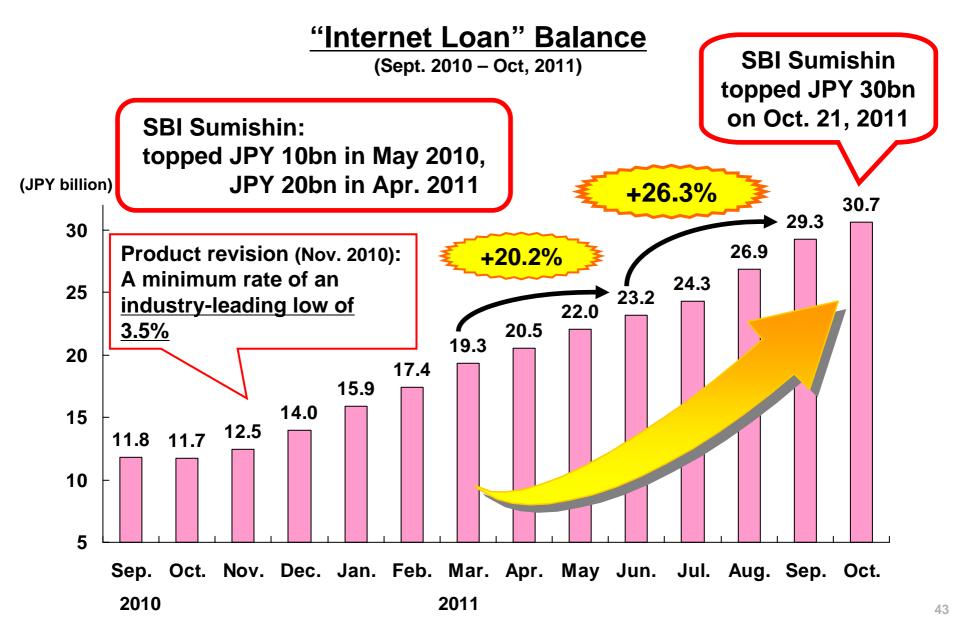


The balance steadily increased due to the fee system unique to Internet banks, expansion of the product lineup (9 currencies) and campaigns related to foreign currency deposits.





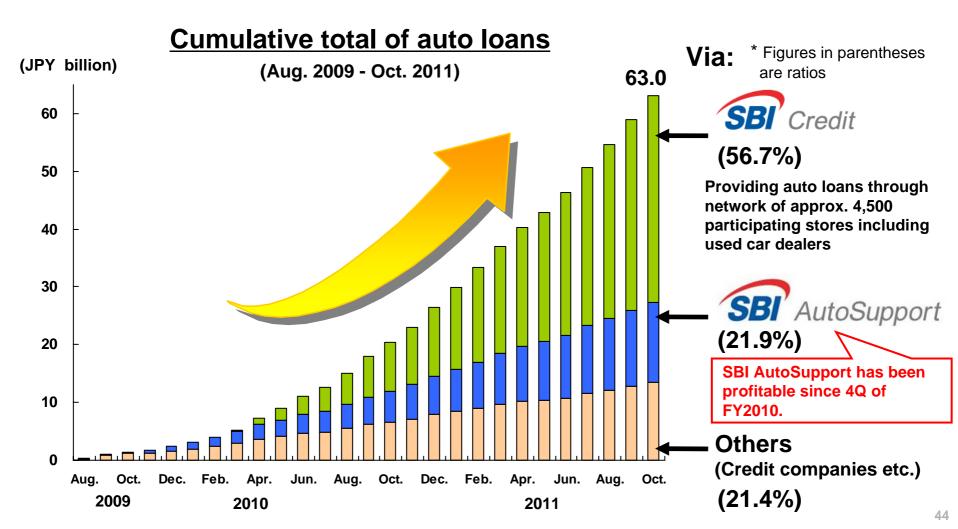
Diversification of Loans <1> Personal Loans





Diversification of Loans <2> Auto Loans

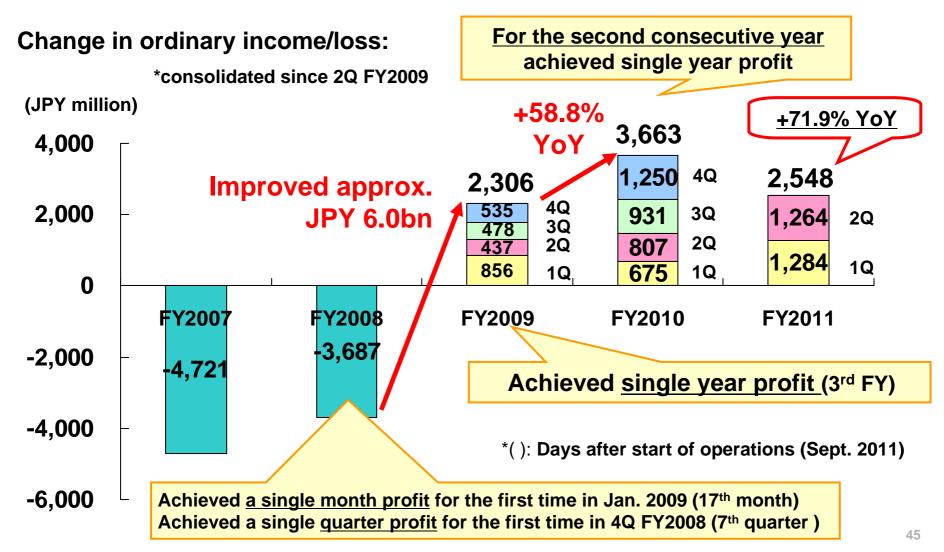
Auto loans outstanding expanded approx. 3 times in a year owing to synergies with SBI Credit and SBI AutoSupport





SBI Sumishin Net Bank's Financial Results for 2Q FY2011 Grows Steady as Strong as That for 1Q

Expect realization of the original goal of JPY5bn in net income (dissolution of accumulated losses) in 5th FY, FY2011



Newspaper Article on First Half Results of New Entrant Banks

Six New Entrant Banks finished in the black due to Increasing housing loans in the first half

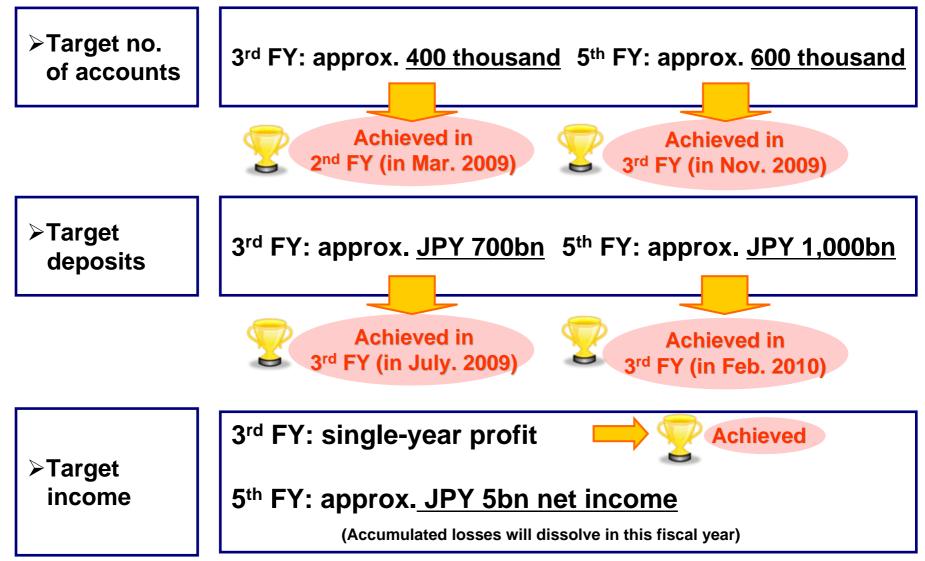
(JPY billion,%)

		Bank name	Net income	Numbers of Accounts (million)	Deposits			
		Pure-play Internet banks						
Newspaper article		SBI Sumishin	<u>32 (2.2X)</u>	<u>1.22 (37)</u>	<u>1,903.9 (36)</u>			
		Sony	9 (36)	0.88 (6)	16,45.2 (4)			
		Daiwa Next	-7 (N/A)	0.32 (N/A)	9,13.0 (N/A)			
	1	Rakuten	37 (3.7X)	3.48 (7)	7,25.5 (3)			
	[The Japan Net	7 (-34)	2.28 (4)	4,45.7 (6)			
Newspaper article		Jibun	-26 (N/A)	1.28 (16)	2,69.9 (46)			
		Subsidiaries of major distributors						
		Seven	92 (5)	0.92 (12)	2,28.8 (62)			
		AEON	35 (N/A)	2.32 (30)	10,24.9 (15)			

* Excerpt from "The Nikkei" newspaper on Nov.23, 2011 46



The Original Target for Establishment (in Sept. 2007) Holdin and the present state

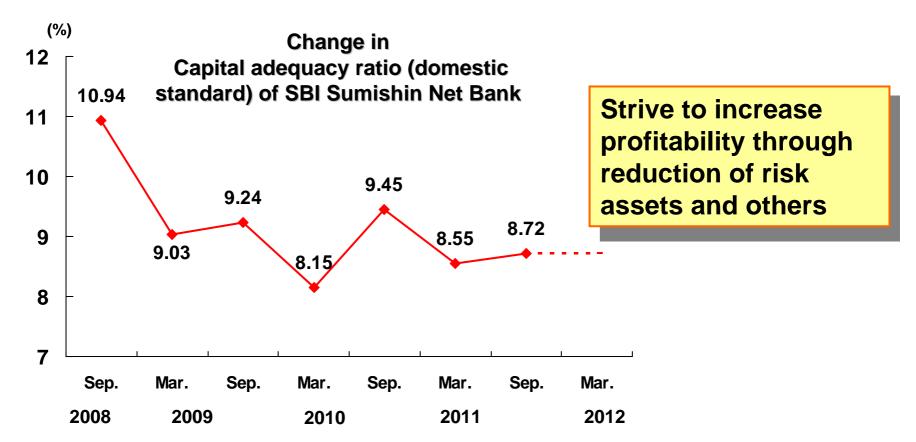


Financial Strength of SBI Sumishin Net Bank



Maintain capital adequacy ratio (domestic standard) above the standard

<u>Capital adequacy ratio</u>: International/domestic banks in Japan are required to maintain at least 8% (international standard) / <u>4% (domestic standard).</u>



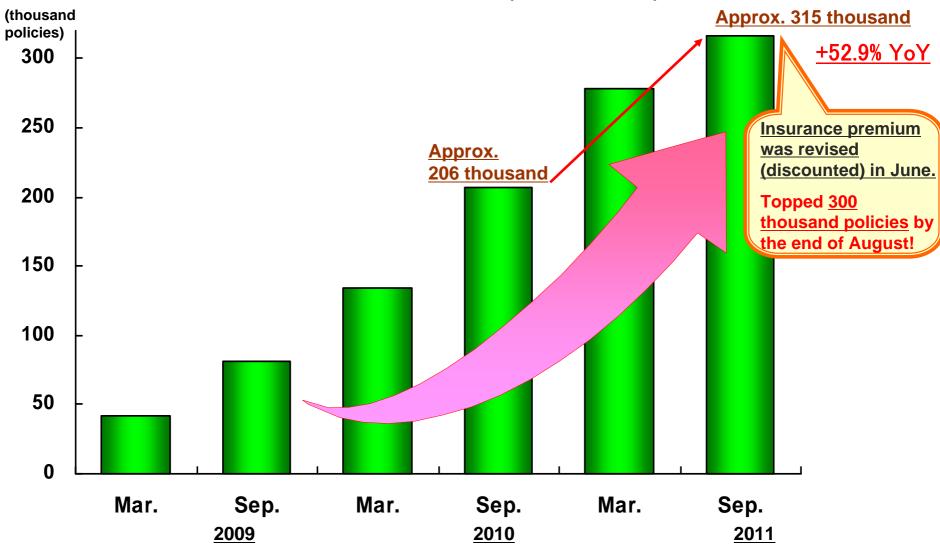


SBI Insurance

SBI Insurance:

Number of SBI Insurance's Auto Insurance Contracts Written SBI has Grown to Over 300,000 Targeting 400,000 contracts by the end of March 2012

Number of auto insurance contracts (written basis*) / cumulative



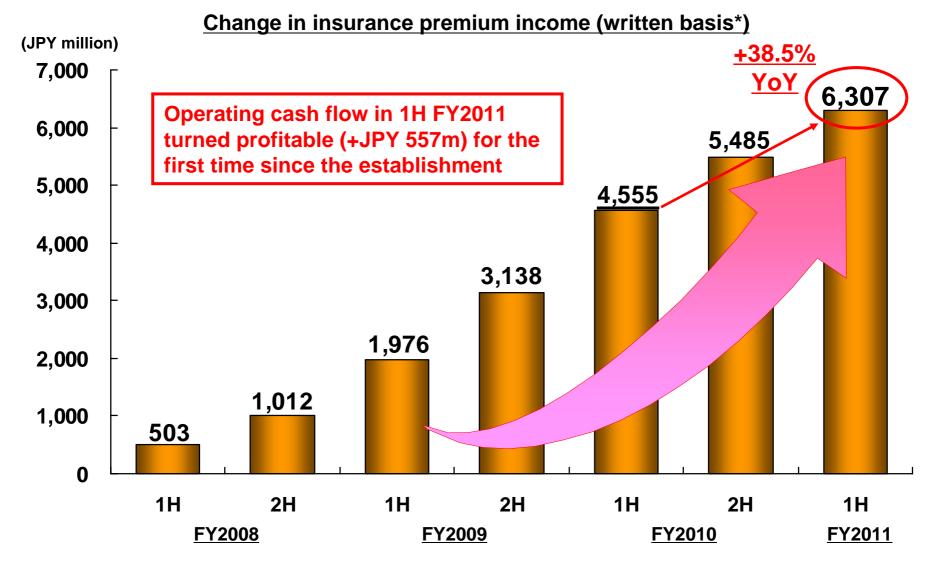
* Written basis: Completion of receipt of insurance premium

SBI Insurance:

Insurance Premium Income at SBI Insurance Continues to Increase



The premium income for 1H FY2011 was approx. JPY 6.3bn, up 38.5% YoY



* Written basis: Completion of receiving transaction of insurance premiums



Housing and Real Estate Business

- As for <u>SBI Life Living</u>, in the Internet Media Business, revenues from the major websites such as Ticket Ryutsu Center dropped temporarily due to a cancellation or postponement of entertainment shows immediately after the earthquake. However, <u>revenues of the 2Q (July-Sept.) FY2011</u> <u>improved compared with the 1Q (Apr.-June)</u>.
- As for <u>SBI Mortgage</u>, new loans declined in the 1Q (Apr.-June) due to effects of the earthquake, but they showed a <u>steady recovery in the 2Q</u> (July-Sept.). <u>Revenues also got back on a recovery path</u>.



SBI Life Living's Profit Improved from the First Quarter

In the Internet Media Business, revenues from the major websites such as Ticket Ryutsu Center dropped temporarily due to a cancellation or postponement of entertainment shows immediately after the earthquake. However, monthly income hit a record high in August, and overall earnings recovered to the previous year's levels.

					(JPY million, %)	
	1H	1H	YoY change	YoY	Reference	e: FY2011
	FY2010	FY2011		1Q (AprJune)	2Q (July-Sep.)	
Operating Revenues	1,838	2,003	9.0	1,227	775	
Operating Income	* 161	* 144	-10.3	11	132	
Ordinary Income	106	92	-12.9	-13	106	
Net Income	7	6	-19.7	-41	47	

*Includes depreciation of goodwill resulting from some business transfer from SBI Holdings (JPY 12m per quarter)



SBI Mortgage's 2Q Financial Results Recovered

Although the amount of new loans in 1Q (Apr.-June) was decreased due to the earthquake, it recovered in 2Q (July-Sept.) to JPY 85.1bn (+21.5%) and consequently its profit is recovering as well

(JPY million, %)

	1Q FY2011 (AprJune)	2Q FY2011 (July-Sept.)	QoQ change
Operating Revenues	1,932	2,238	+15.8
Operating Income	386	536	+38.6
Ordinary Income	391	543	+38.5
Net Income	221	320	+44.6

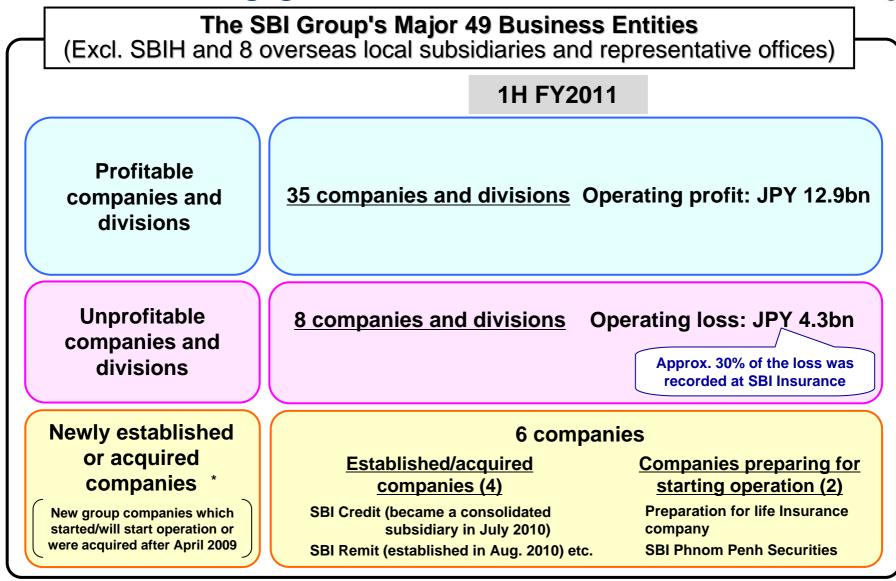


2. What is the Current State of "Brilliant Cut"?

- (1) 5 Companies Turned Profitable in this 1H
- (2) Operating deficit companies in FY2010 are all on an upswing
- (3) Ongoing Streamlining of the SBI Group

The SBI Group's Major Business Entities Engaged in "Brilliant Cut" Initiative





* Consistently profitable companies in "Newly established or acquired companies" have been moved to "Profitable companies and divisions"



(1) 5 Companies Turned Profitable

- SBI Guarantee
- SBI AutoSupport
- SBI Asset Management
- SBIGEO Marketing
- CSJ-SBI Financial Media (CSF)

Performance of Companies that Turned Profitable SBI Holdings

■<u>Change in operating income</u>

(JPY million)

	1H FY2010	1H FY2011	YoY change					
SBI Guarantee	-28	40	+69					
The number of users of SBI Fixed-Rate 40, a fixed-rate plan instrument, in the 1H has increased compared with the whole of the previous year, contributing to an increase in sales. Efforts to reduce selling, general and administrative expenses were also successful, improving operating profits.								
SBI AutoSupport	-9	6	+16					
As demand rapidly increased around the disaster-affected areas, prices of used cars rose nationwide. As a result, the loan unit volume increased, and the loan execution amount also favorably increased.								
SBI Asset Management -9 0.7 +10								
Turned profitable by reducing costs throug	h reorganization	of operations an	d personnel.					
SBIGEO Marketing	-4	2	+6					
Due to the increase in the number of GEO PONTA CARD issues and measures conducted to promote their use, card-related sales that serve as the earnings base increased and the company enjoyed a profitable period.								
CSJ-SBI Financial Media (CSF)	0	31	+31					

Achieved profitability from its founding, as a profitable advertising firm was transferred from China Securities Journal into the company.



(2) Operating deficit companies in FY2010 are all on an upswing

<1> SBI Card

<2> SBI Japannext

<3> SBI ALApromo



<1> SBI Card

(Consolidated subsidiary)



SBI Card Performance <1>



Change in operating income/loss by business segment

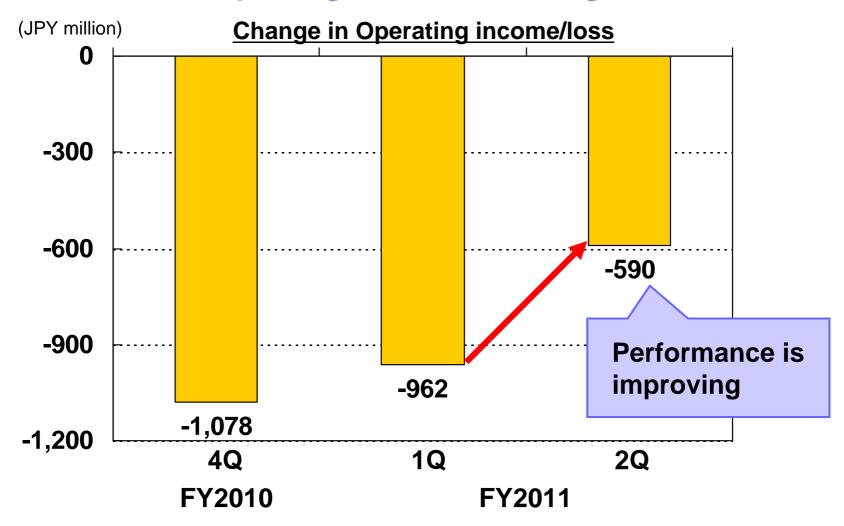
					(JPY million)
		1H FY2010	2H FY2010	1H FY2011	Change from 2H FY2010	Since starting "GEO
Credit Card	Visa Card	-453	-971	-772	<u>+198</u>	Ponta card" in June 2010, "SBI Card Plus" in Oct. 2010, <u>continuously</u> <u>suffered an operating</u> deficit.
Business	Master Card	-438	-407	-221	<u>+186</u>	Operating loss improved steadily.
Consume busin (Acquired fo Equal Cred 2010	ess ormer SBI it in Jan.	-378	-445	-339	<u>+106</u>	New lending was curtailed, and <u>loan</u> <u>balance is</u> <u>decreasing steadily.</u>

■ Loan balance (after deduction (From Apr. 2010) of bad-debt provisions) <u>-53%</u> (Apr. 2010) (Oct. 2011) ↓ <u>JPY 9,697m</u> JPY 4,560m

SBI Card Performance <2>



Reviews on operating management etc. led significant diminishment of operating loss with bottoming out in 4Q FY2010



>Plan to set a policy this FY for a thorough review of the business



<2> SBI Japannext

(Equity-method company)



SBI Japannext (PTS):

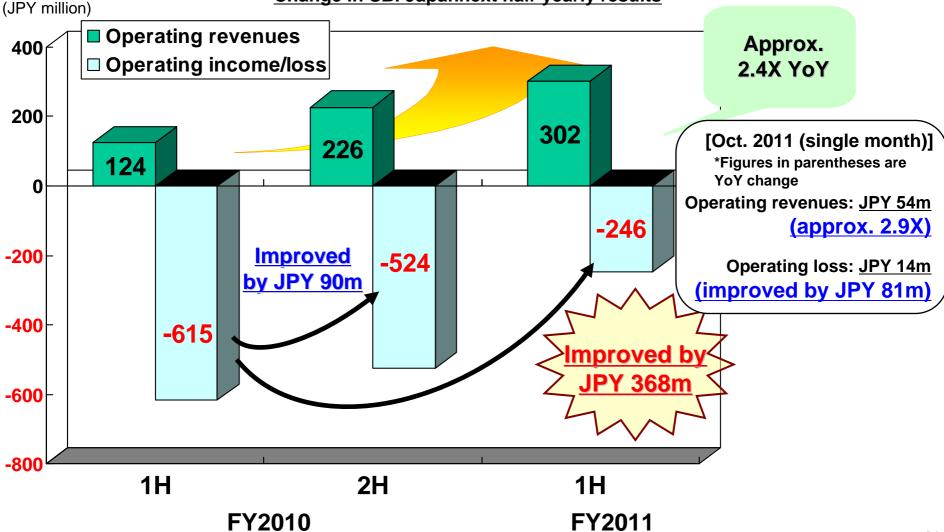
Operating Income/Loss Improved Significantly on a Year-to-year Comparison



Operating income/loss improved sharply, owing to increased income

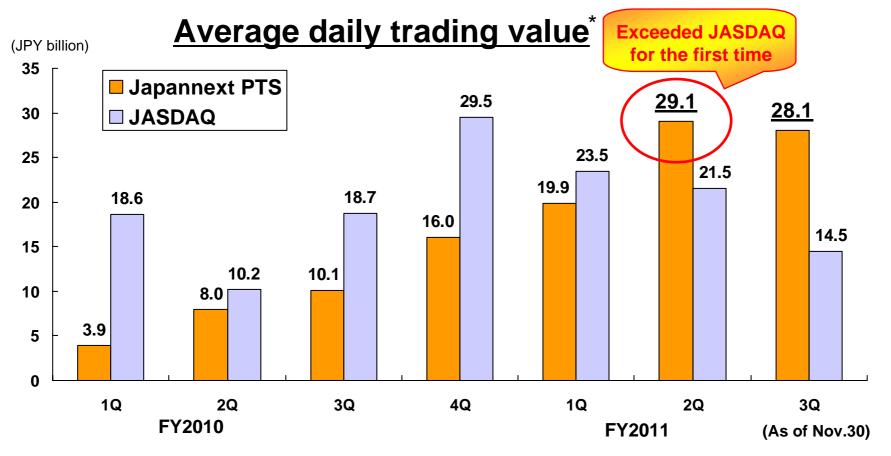
from brokerage fees and cost-cutting







Trading Value Exceeds That of JASDAQ since 2Q FY2011

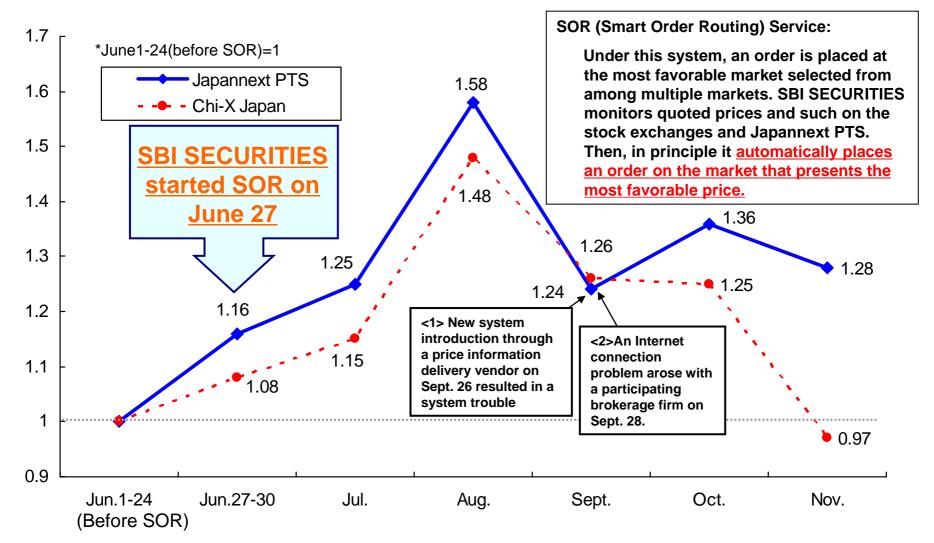


[Market share of avg. daily trading value in 2011 (ratio to TSE 1st section)] (%)

Apr.	Мау	June	July	Aug.	Sept.	Oct.	Nov.
1.22		1.89	2.38	2.58	2.27	2.78	2.86



After SOR Service Started, Trading Value of Japannext PTS Improved Significantly Average daily trading value (index)



SBI Japannext (PTS):

Participating Companies Increasing Smoothly SBI

[Participating companies] (total 16)

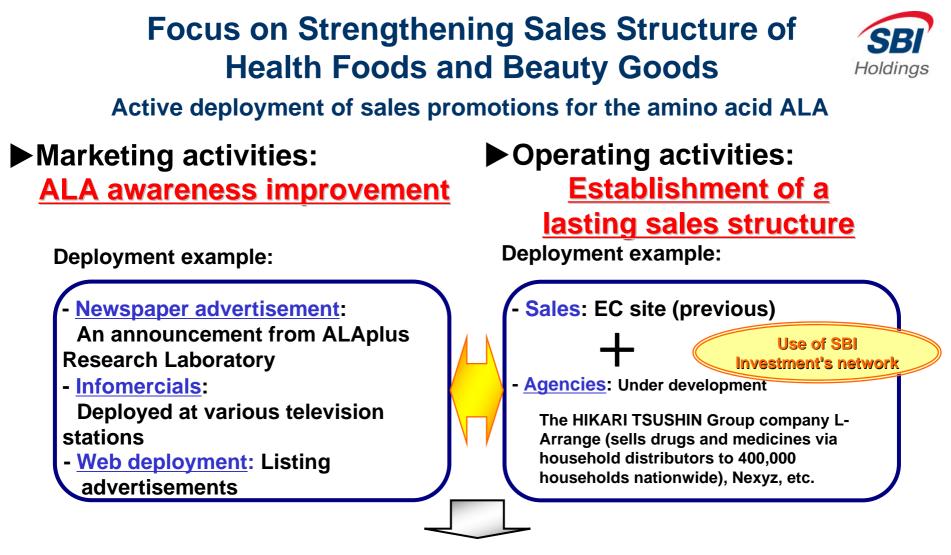




<3> SBI ALApromo

(Consolidated subsidiary)





Three months sales figures (Sept.-Nov.) achieved sales target of JPY 130m

Targeting an increase in sales through the efficient distribution of marketing expenses. In addition, striving to maintain sales over marketing expenses through the improvement of sales distribution.



(3) Ongoing Streamlining of the SBI Group

Continual Organizational Restructuring after 1H

Acquisition of full ownership

SBI Holdings acquired 100% ownership of <u>SBI Net Systems</u>

(Released on Oct. 26 2011)

- After joined the SBI Group, developments, operations and maintenances of systems for the SBI Group mainly, in financial field, have been increasing and sales for the Group accounts for the half of SBI Net Systems' total sales in FY2010.
- We will make SBI Net Systems a wholly-owned subsidiary through business integration and incorporate its system development know-how in the Group promptly and efficiently. In this way, we aim to create larger synergies and strengthen profitability by conducting unified business deployment both in Japan and overseas.
- SBI Net Systems is to be delisted (scheduled for Jan. 27, 2012) to be wholly owned subsidiary of SBI Holdings through a share exchange (scheduled for Feb. 1, 2012).

Liquidation, Disposal of Equity Interest

- Sold Shares of <u>HOMEOSTYLE</u> (offering beauty care services/products) (Sold on Nov.25, 2011)
- Maintain relationship through consignment sales of supplements and cosmetics of SBI ALApromo



3. How is the Outlook after the First Half of FY2011?

Asset Management Business:

Outlook of IPO and M&A Deals in the



Asset Management Businesses

Following KLab's IPO, exits of other qualified domestic investee companies are expected

		*1 Up to FY2009			^{∗1} FY2010 Full year			FY2011 Full year prospect					
	IPO and M&A deals	124		17			16						
		IF	°O	M	&A	IF	0	Ma	&A	IP	0	Ma	&A
	Breakdown	Japan	Overseas	Japan	Overseas	Japan	Overseas	Japan	Overseas	Japan	Overseas	Japan	Overseas
		64	32	9	19	0	11	1	5	7	7	2	0

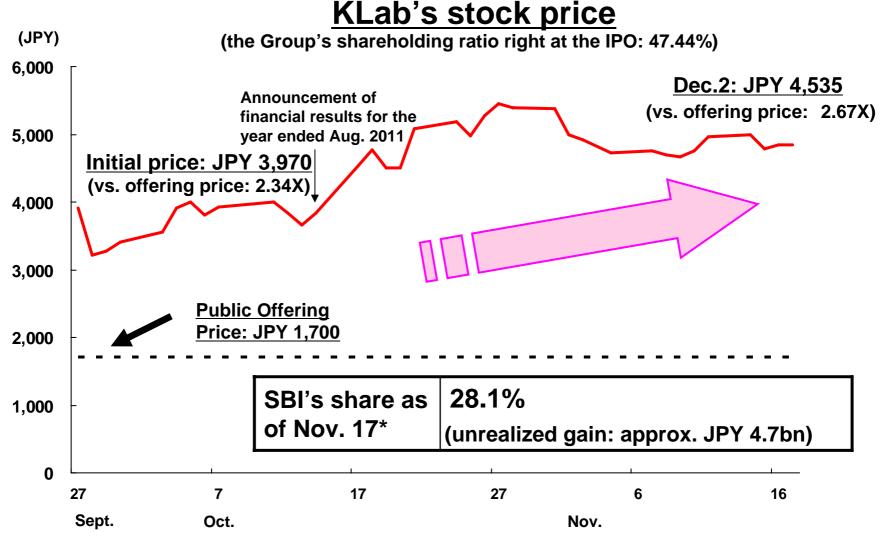
5 companies already exited in 1H

Exit Date Apr. 6 May. 4 July 13 July 15 Sept. 27	Company PCHOMESTORE INC. Renren, Inc. NIBEC Co Ltd. Mebiopharm Co., Ltd. KLab Inc.	Market (Country) GTSM (Taiwan) NYSE (U.S.) KOSDAQ (Korea) TOKYO AIM TSE Mothers	Overseas IPO of Japanese companies AXES Holdings Co., Ltd. (SBI's Shareholdings: 70%)		
Exit Date Oct. 1 Oct. 20 Nov. 1	Company FROUTE Corporation SymBio Pharmaceuticals Limited Bestcreate corp.	Market (Country) M&A JASDAQ M&A	Preparing for listing on Korea's KOSDAQ in March 2012 (plan)		

 Includes portfolio companies (FY2009: 3 companies, FY2010: 6 companies) of New Horizon Capital, the second fund, in which SBIH invested as a limited partner.

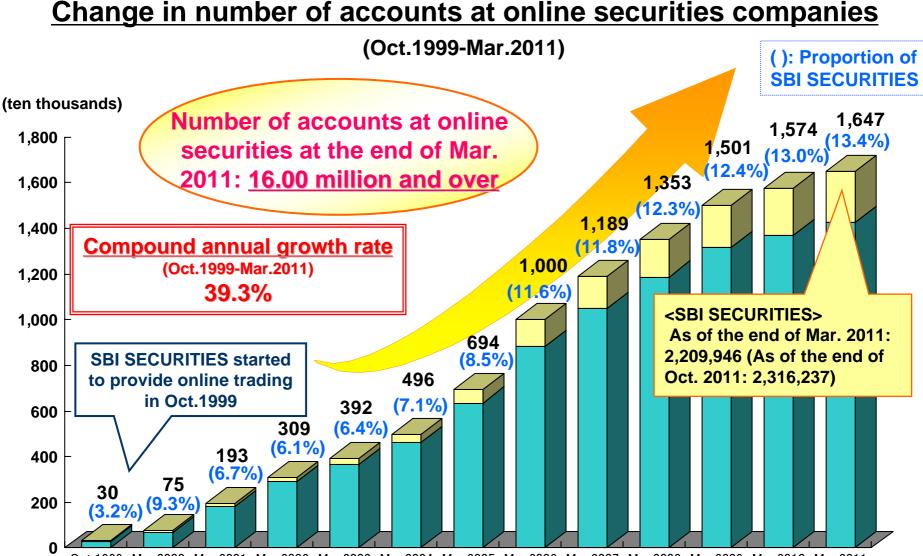


Stock Price of KLab, an Investee Company Remains Far Above Its Public Offering Price



*based on announcement at report of possession of large volume

Online Securities' Accounts Continue to Increase

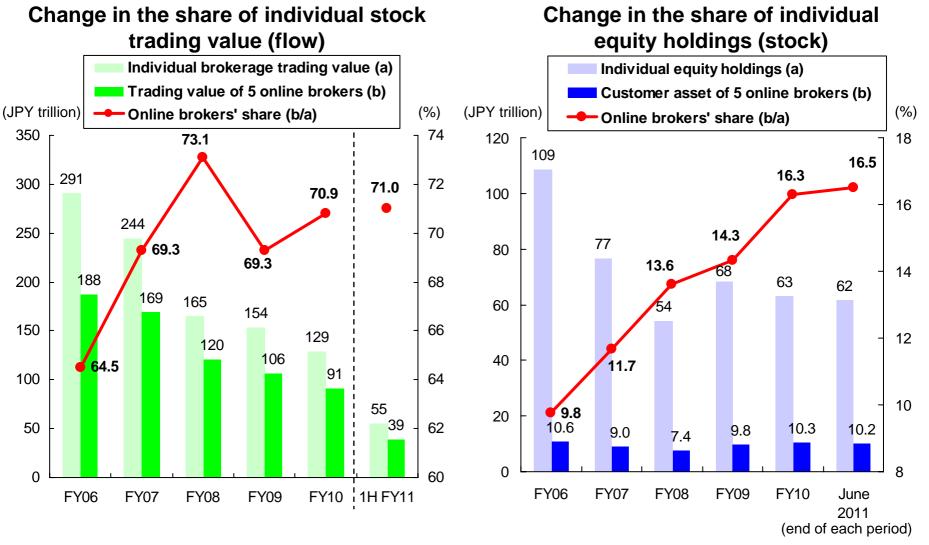


Oct.1999 Mar.2000 Mar.2001 Mar.2002 Mar.2003 Mar.2004 Mar.2005 Mar.2006 Mar.2007 Mar.2008 Mar.2009 Mar.2010 Mar.2011 Source: Japan Securities dealers association, "Survey of Online Trading" (Mar.2011), records began in Oct.1999



5 Online Brokers' Share of Retail Stock Trading Market Holdings

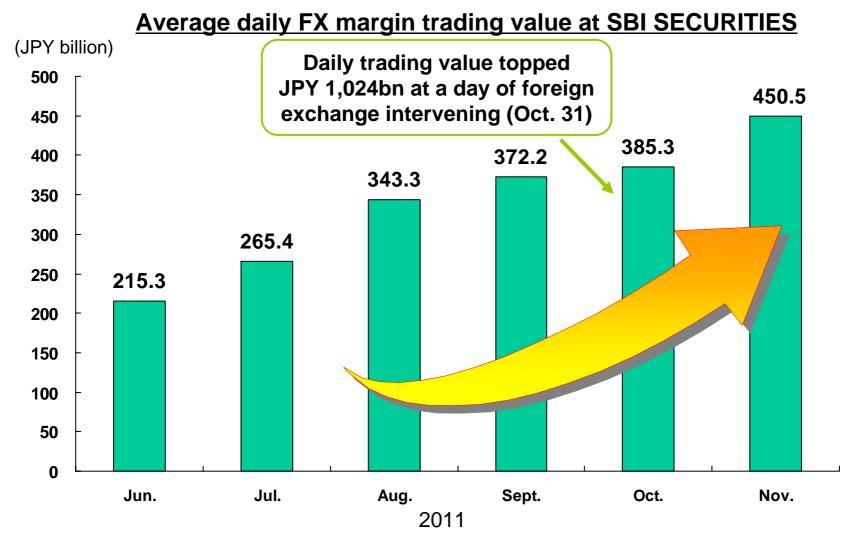
5 Online brokers' share of "stock" is expected to increase



Source: disclosed data from TSE, OSE and company websites, and Bank of Japan "Flow of Funds" 76



Trading Value of FX Margin Trading Increases Month-to-month since June



* Calculated as monthly trading value/ the number of business days 77

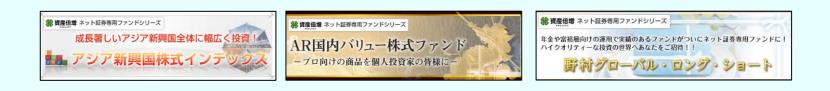
Brokerage & Investment Banking Business: SBI SECURITIES

For Further Revenue Diversification (1)



"Asset Doubling Project" started soliciting subscriptions for 2nd series of mutual funds exclusive for online securities companies

Subscription of the second "Mutual fund series exclusive for online securities companies" was started by SBI, kabu.com, Monex and Rakuten, as described below



<1> "Asian Emerging Country Stocks Index" (from Nov. 4) <2> "AR Domestic Value Stock Fund (Nick name: Samurai Value)" (from Nov. 14) <3> "Nomura Global Long/Short" (from Nov. 4)

The "Asset Doubling Project":

A project that the 4 major online securities companies jointly cooperates, for the promotion of mutual fund sales and the education of investors who utilize investment trusts to manage their assets.



For Further Revenue Diversification (2)



Started handling of futures and options products listed on the Tokyo Stock Exchange (Nov. 21, 2011)

Products listed on TSE as below were newly started to dealt with besides that on OSE which has been already dealt with

TSE index futures	TSE index option	TSE securities option	
TOPIX Futures Mini TOPIX Futures TOPIX Core30 Futures TSE REIT Index Futures	TOPIX Option	Securities option (Kabu-opu)	

Raised stock lending interest

(Oct. 6 and Nov.16, 2011)

	SBI	kabu.com	m Monex		Rakuten
Stock1.0%~ 20-50 stockslending0.5% approx.600 stocksinterest0.4% approx.2,800 stocks(annual)0.1% approx.135 stocks		1.0%~ 20-50 stocks 0.4% approx.3,200 stocks 0.1% approx.200 stocks	0.5% 645 stocks 0.1% the others	Matsui *	-
Max 5.5%		5.5%	0.5%	-	-

* has stock deposit services limited at the loanable stocks dealt with Japan Security Finance

Brokerage & Investment Banking Business: SBI SECURITIES

SBI SECURITIES also Valued Highly on Customer Satisfaction



Oricon customer satisfaction ranking (Announced on Dec. 1, 2011)

<Online securities comprehensive ranking>



<Evaluation item>

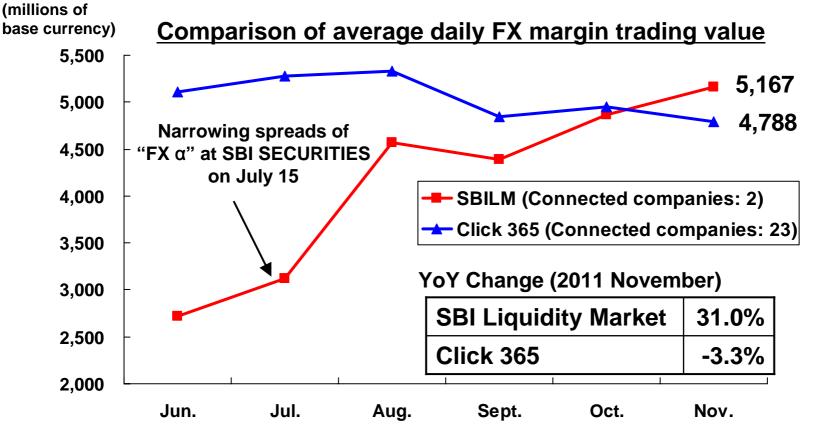
12 items, such as "Commissions& dealing cost", "easy account opening" "variety of products" "Provision of Information" and "Analytics tools etc."

JCSI Customer Satisfaction Survey (Japanese Customer Satisfaction Index) (Announced on Apr. 12, 2011) <Securities industry ranking> Rank Company 1st SBI SECURITIES

Increasing SBI Liquidity Market's Trading Value



Narrowing spreads at SBI SECURITIES resulted in the expansion of its trading, and SBILM's trading value exceeded that of Click 365, which has 23 connected FX companies



From Jan. 2012, the tax systems for the OTC FX and exchange FX will be unified and the merit for exchange FX will disappear. Therefore, customer inflow from Click 365 and OSE FX is anticipated.

To Further Improve Liquidity



SBI Liquidity Market, which already has <u>23 covering transaction</u> <u>partners (the most in the industry*)</u>, will expand further

Number of covering transaction partners of major FX companies

SBI	23
Central Tanshi FX	19
Himawari Securities	19
Ueda Harlow	16
Gaitame.com	16
Money Partners	15
Hirose FX	13
FX Prime	10
Foreland Forex	9
Monex FX	8

Source: "The Nikkei" newspaper evening edition on Oct. 5, 2011 * As of Sept. 28

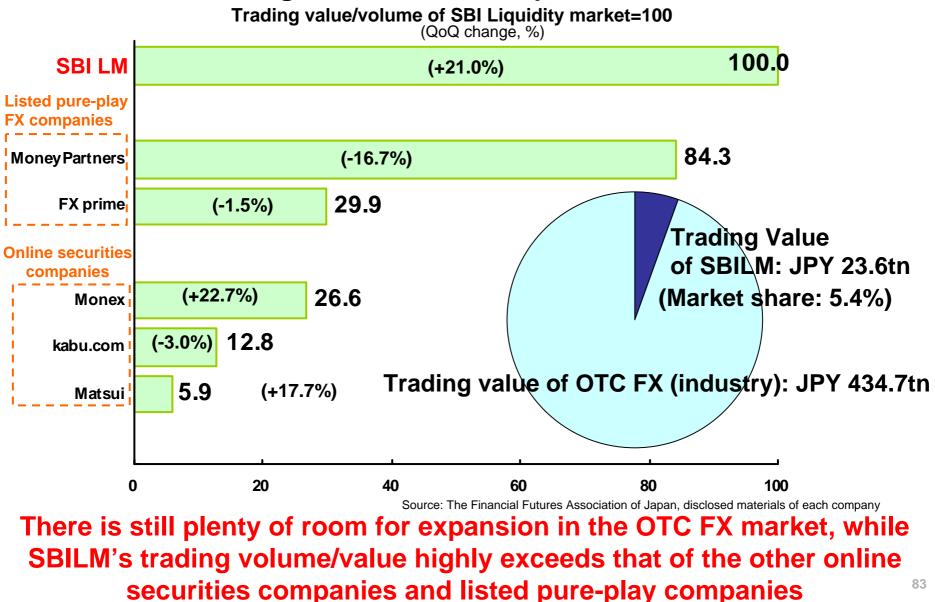
Will be expanded to 27

Increase number of transaction partners, and the consequent increase in liquidity will enable SBI Liquidity Market to offer more competitive rates Brokerage & Investment Banking Business: SBI Liquidity Market

SBI Liquidity Market's Position in the FX Industry



2011 Trading volume/value comparison in 2Q FY2011



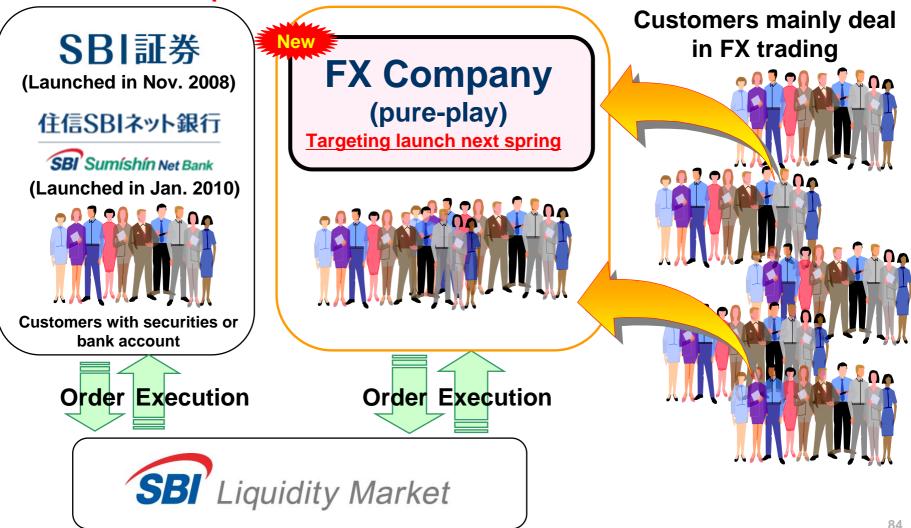
Brokerage & Investment Banking Business:

Planning to Establish a New FX Company to Acquire New Customer Cluster



Besides customers via SBI SECURITIES and SBI Sumishin Net Bank,

procure FX dealers as new customers





The Composition of Growing Customer Base of SBI Sumishin Net Bank

Comparison of customer base of pure-play Internet banks (at the end of Sept. 2011)

	Numbers of Accounts (accounts) *():YoY % change	Deposits (JPY billion)	Deposits per customer (JPY)
SBI Sumishin Net Bank (Started in Sept. 2007)	<u>1,226,463</u>	<u>1904.0</u>	<u>1,552,460</u>
Sony Bank (Started in June 2001)	881,000	1645.2	1,867,423
Rakuten Bank (formerly eBank) (Started in July 2001)	3,848,000	725.5	188,540
Japan Net Bank (Started in Oct. 2000)	2,289,000	475.4	207,727

SBI Sumishin Net Bank and Sony Bank are better suited to manage personal assets. Rakuten Bank and Japan Net Bank are better suited for account settlements.

SBI Sumishin Net Bank vs. Sony Bank <1>

(Launched in Sept. 2007)

Change in number of customer accounts

(Launched in June 2001)

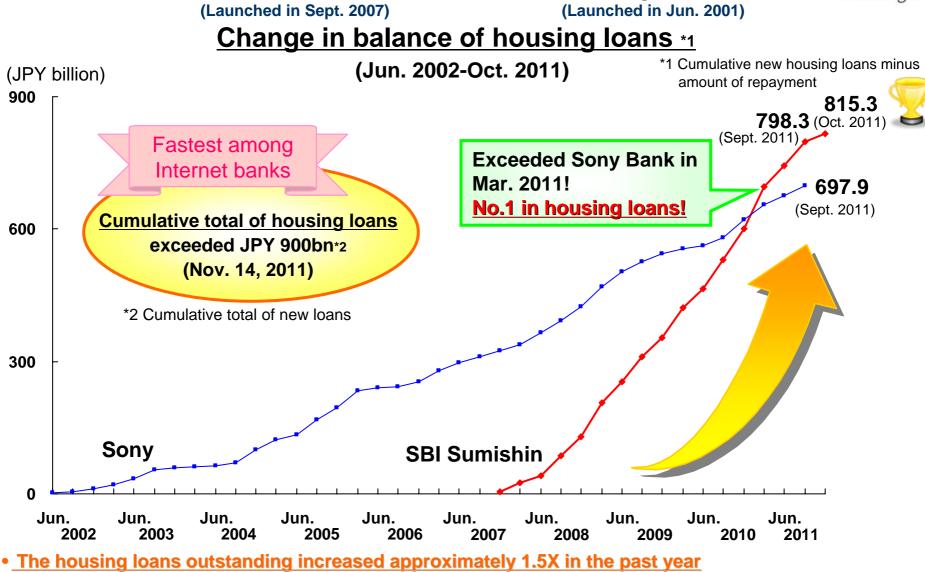
*Sony Bank refrained from monthly disclosures after Aug. 2010

Change in deposit amount

(Sept. 30, 2007-Dec. 1, 2011) (Sept. 30, 2007-Dec. 1, 2011) SBI Sumishin 1.917.2 (JPY billion) (accounts) SBI Sumishin 1,261,864 2,000 (as of Dec. 1) (as of Dec. 1) 1.904.0 **Exceeded Sony** (Sept. 2011) 1,200,000 1,226,463 Bank in Sep. 2011! (Sept. 2011) No.1 in deposits! 1,500 **Exceeded Sony** 1,000,000 Bank in June 2010! Sony 800,000 Sony 1.645.2 881,000 1,000 (Sept. 2011) (Sept. 2011) 600,000 400,000 500 200,000 0 0 Sep. (EOM) Mar. Sep. Mar. Sep. Mar. Dec. Sep. Sep. Mar. Sep. Mar. (EOM) Mar. Dec. 2007 2007 2008 2008 2009 2010 2009 2010 2011 2011 SBI Sumishin Net Bank exceeded Sony Bank in

both number of customer accounts and deposit amount

SBI Sumishin Net Bank vs. Sony Bank <2> SBI Sumishin Net Bank vs. Sony Bank <2> SBI Sumishin Set Bank vs. Sony Bank <2> SBI Sumishin Set Bank vs. Sony Bank <2> Set Bank vs. Sony Bank vs.



• <u>The proportion of fixed-rate loans in the housing loan balance decreased, due to increased sales of</u> <u>variable-rate housing loans</u>



Significant Increase in Numbers of Accounts of SBI Sumishin Net Bank as against Other Pure-play Internet Banks

Change in Numbers of Accounts of pure-play Internet Banks for the past year

(accounts, %)

Suited for		End of Sep. 2010	End of Sep. 2011	YoY change
Management of personal assets	SBI Sumishin Net Bank (Started in Sept. 2007)	<u>892,009</u>	<u>1,226,463</u>	<u>37.5</u>
ment of I assets	Sony Bank (Started in June 2001)	828,000	881,000	6.4
Account settlements	Rakuten Bank (formerly eBank) (Started in July 2001)	3,591,000	3 ,848,000	7.2
Account ettlements	Japan Net Bank (Started in Oct. 2000)	2,183,000	2,289,000	4.9

To Further Increase Convenience for Clients by SBI Expanding Lineups of Products and Services

Example performances of products transacted:

Investment trusts

As part of financial products brokerage services, we advertised financial products handled by SBI SECURITIES

Balance increased about twice year-on-year!

Structured deposits

Launched in December 2010 High interest rate deposit product whose period may be extended if so decided by SBI Sumishin Net Bank

Balance topped JPY 50.0bn in 7 months! Balance has steadily accumulated and exceeded JPY 70.0bn! **Examples of services:**

Settlement service

Service that enables companies to pay charges incurred when using partners' services

> Number of partners has increased to 39 firms!

Internet fundraising

Started on July 28, 2011 Donations can be made through the service to 13 organizations, such as the National Network for Child Abuse Prevention and incorporated foundations.

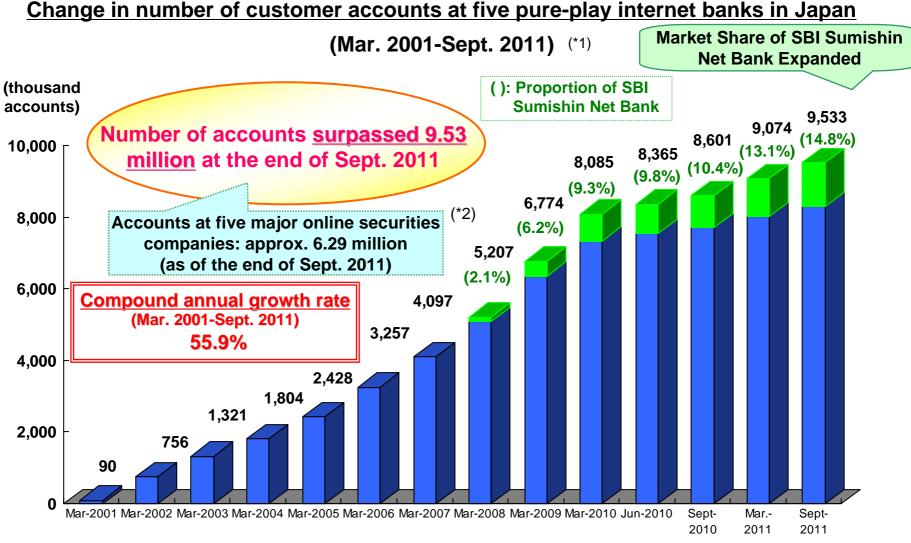
Services compatible with smart phones

Launched on July 21, 2011 Services include balance inquiries, confirmation of deposit and withdrawal statements, and transactions such as remittances and transfers.





Prospect of Future Growth<1> : Industry Growth

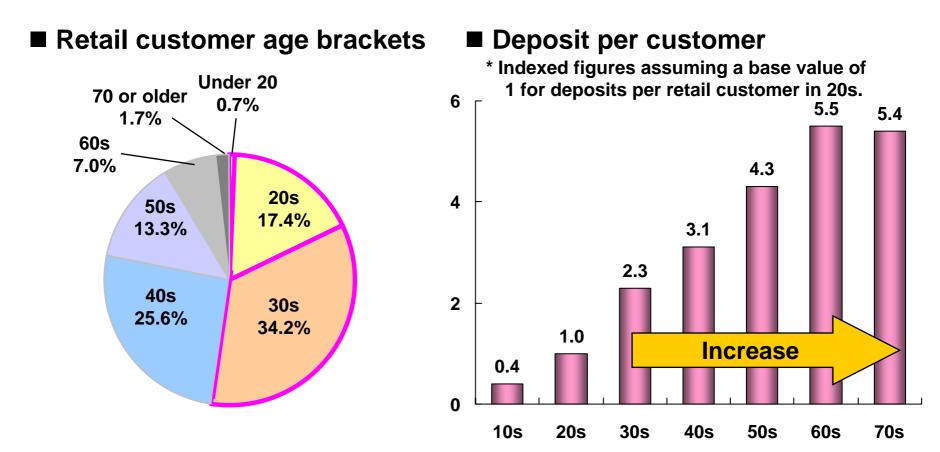


(*1) Compiled by SBIH from information disclosed by each company. Pure-play internet banks refer to SBI Sumishin Net Bank, Japan Net Bank, Sony Bank, Rakuten Bank and Jibun Bank.

(*2) Following five companies: SBI SECURITIES, Monex, Rakuten Securities, Matsui Securities and kabu.com Securities. 90



Customers of SBI Sumishin Net Bank (As of March 31, 2011)



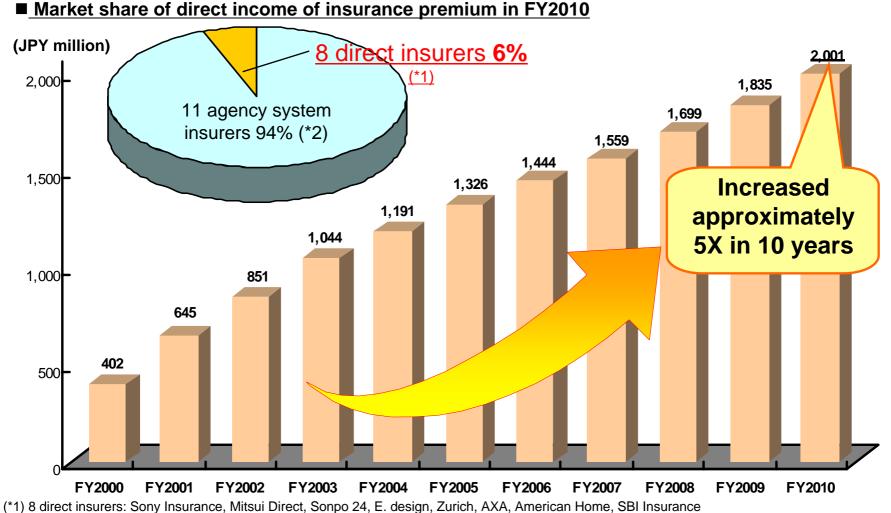
The assets of retail customers currently in their 20s and 30s will increase over time, along with <u>increases in various financial transactions</u> for asset management purposes. The same trend will also be experienced at SBI SECURITIES

SBI Insurance:

Direct Non-life Insurance Sales Continue to Increase Steadily



Change in direct income of insurance premium (8 direct insurers)

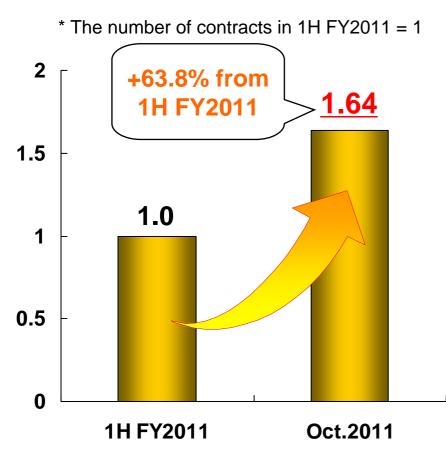


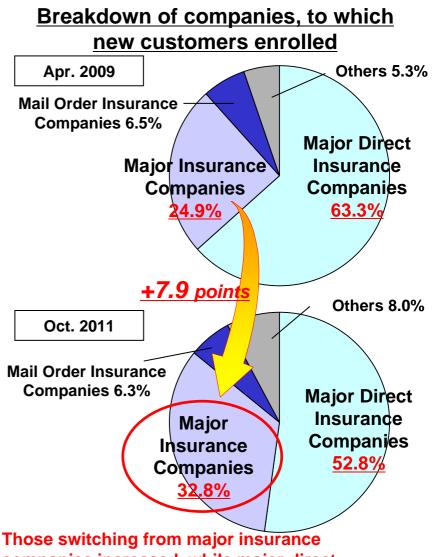
(*1) 8 direct insurers: Sony Insurance, Mitsui Direct, Sonpo 24, E. design, Zurich, AXA, American Home, SBI Insurance (*2) 11 agency system insurers: Tokio Marine & Nichido Fire Insurance, Sompo Japan, Mitsui Sumitomo Insurance, NIPPONKOA Insurance, Aioi Nissay Dowa Insurance, Nisshin Fire & Marine Insurance, THE FUJI FIRE AND MARINE INSURANCE, Kyoei Fire & Marine Insurance, SECOM General Insurance, ASAHI FIRE & MARINE INSURANCE, Daido Fire Insurance.(Source) Compiled by SBIH from information disclosed by each company.

Number of Auto Insurance Contracts Written Grew Steadily in October

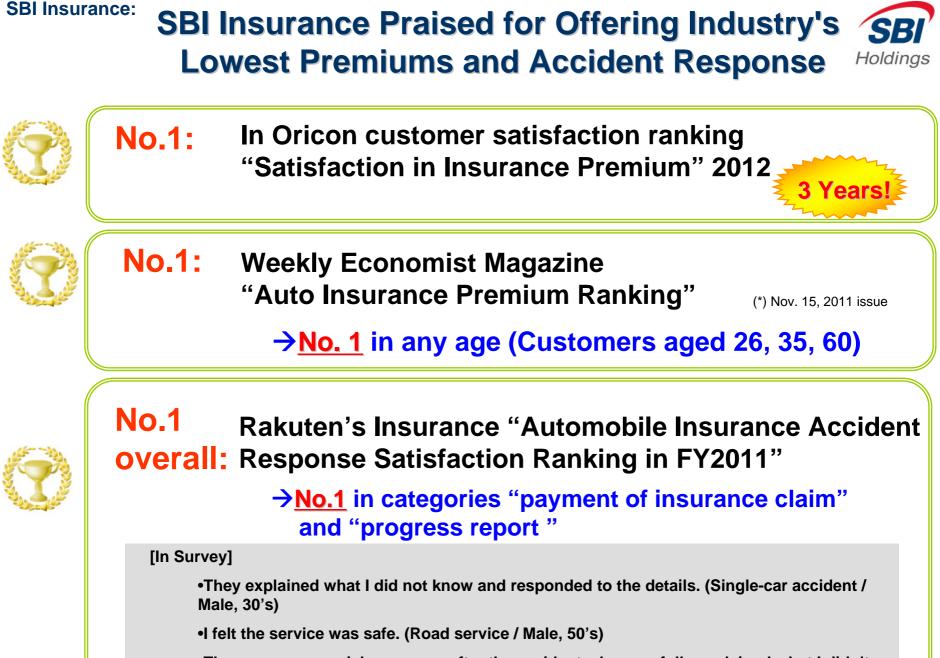


Comparison of avg. monthly number of contracts written in 1H FY2011 and Oct. **2011 (indexed)**





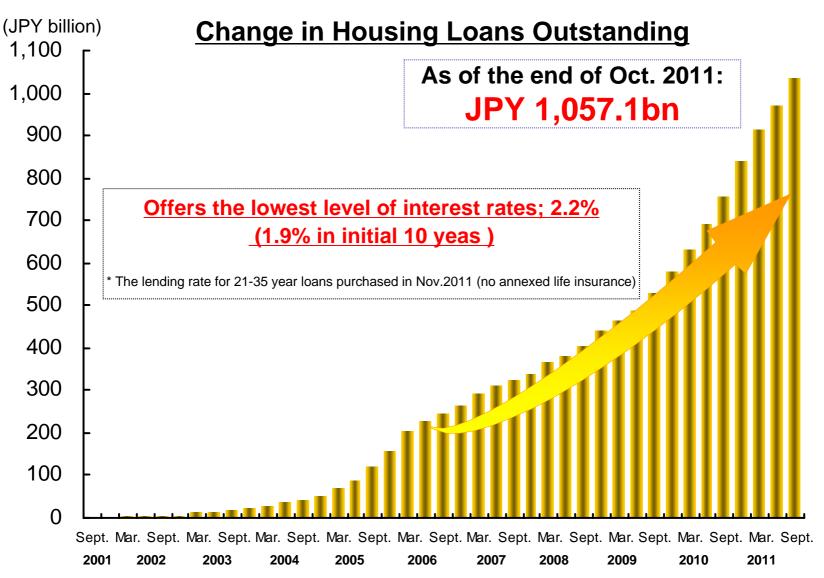
companies increased, while major direct insurance companies account for half of the total.



•They gave me a quick response after the accident, also carefully explained what I didn't understand. (Property damage accident / Female, 20's)

SBI Mortgage:

SBI Mortgage's Loans Outstanding Topped JPY1 Trillion in Just 10 Years and 3 Months Since its Start of Operations



SBI Mortgage: Targeting Further Business Expansion with Launch of New Products and Re-expansion of Flat 35S's Advantageous Interest Rate



[New product: SBI Flat Half& Half]

Launched on Oct. 1, 2011



Mixed loan of fixed (Flat35) and floating rate

[New service: Rate Watcher]

Launched on Oct. 24, 2011



Automatically notifies appropriate timing of housing loan conversion for registrant

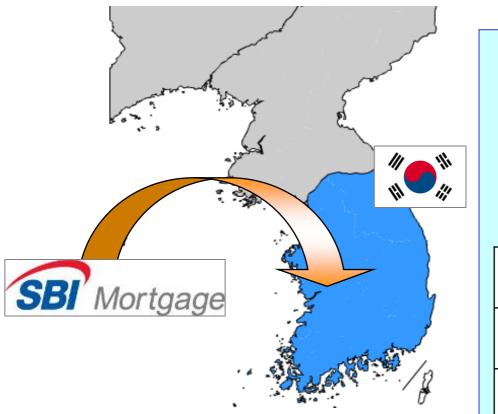
[Flat 35S's expansion of its advantageous interest rate] (from 0.3% to 0.7%)



(Oct.4, 2011. "The Nikkei" newspaper Morning Edition)



SBI Mortgage's Listing on KOSPI Market was Approved by the Korea Exchange on November 17, 2011 as the First Japan-based Company Listing



Features of KOSPI Market

- The main market of KRX
- Mainly consists of blue-chips
- Stock prices of KOSPI-listed companies tend to be stable post-listing, when there is no change in fundamentals
- Samsung Electronics and Hyundai Motor, POSCO and LG Display are examples of its major listing companies

No. of listed companies	777
Market Cap.	Approx. KRW 1,141tn (JPY 77tn)
Annual trading volume	Approx. KRW 1,410tn (JPY 95tn)

*as of the end of 2010

*KWR100=JPY6.751

To be listed within 6 months from approval



4. The Business Strategies for the Growth of the SBI Group for the Next Several Years.



Organizational Restructuring to Realize Continued Growth of the SBI Group and Priority Strategic Issues Focused on "Value Creation"

[Ratio of survival of Japan-based companies]

- 10 years : 6 out of 100
- 20 years : 3 out of 1,000

30 years and more : 2.5 out of 10,000

* "Financial Japan" May 2007



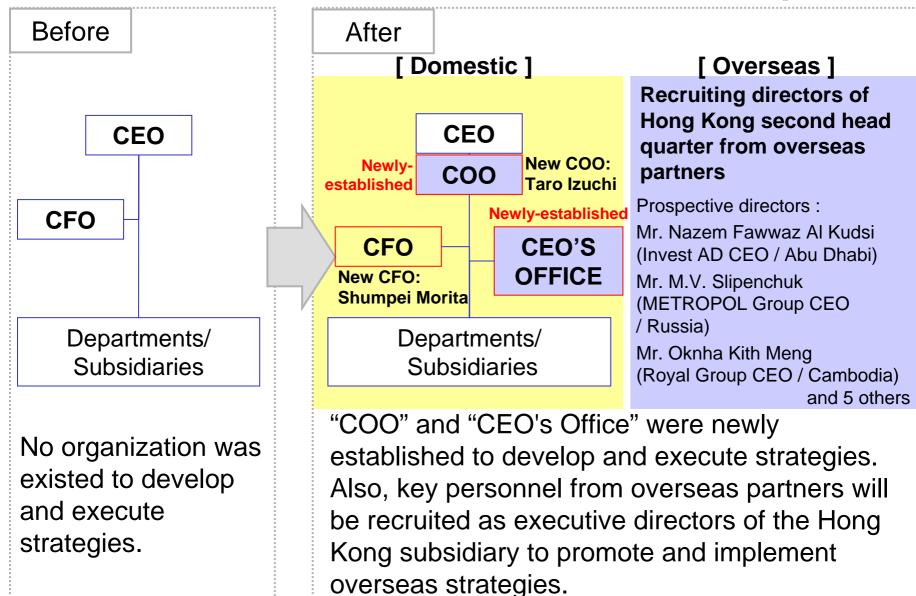
Organizational Restructuring to Realize Continued Growth of the SBI Group

Building a new framework to develop and execute strategies more systematically and independently of individuals

- Further enhancement of Group synergies through the effective use of business resources, and the pursuit of strategic partners domestically and overseas.
- Develop "Value Creation" strategies both domestically and overseas, to increase profitability through a concentrated Group effort.
- Diversify and decrease business risks in order to survive this age of rapid change, as globalism increases and politics and economy of each country in the world mutually effects increasingly

New Organization for Realization of Continued Growth of the SBI Group





Priority Strategic Issues Focused on "Value Creation" SBI

<1> Promote measures to create and enforce synergies for existing businesses

<2> Active promotion of alliances with overseas companies to augment domestic financial service businesses

<3> Promote overseas development of domestic Group company's business (including non-financial services)

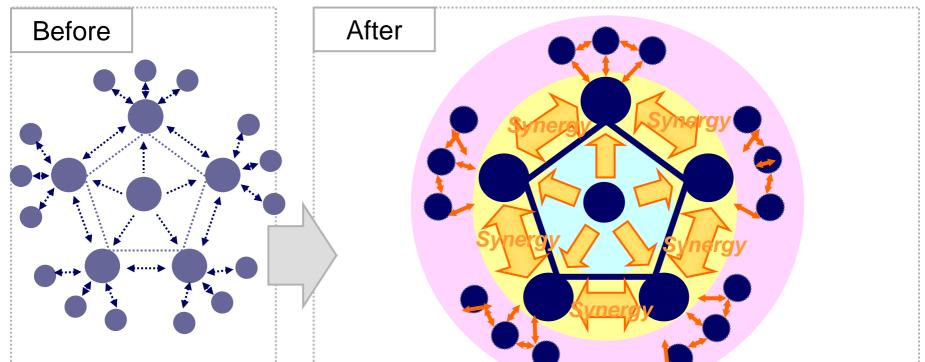
<4> Promotion of M&A activities, including cross border deals, which also contributes to the Group securities business

<5> Smooth and efficient introduction of new Internet technologies to the Group companies

<6> Active promotion IPOs of the Group companies, related companies and investee companies on the overseas stock markets

<1> Promote Measures to Create and Enhance Synergies for Existing Businesses





Synergies exist primarily domestically, between core businesses, or between core businesses and their supporting companies.

Creation of various synergies by different combinations of core businesses, companies that support core businesses and 828 investee companies* of the Group both in Japan and abroad.



Pursue Various Synergistic Combinations, both Hole within and outside of the Financial Services Business

- Strive to create new synergies from various aspects by regularly holding "Pentagon Meetings," where the heads and marketing directors of five core businesses and representatives of companies that support core businesses participate.
 - Representatives of non-financial services companies and overseas offices participate "Pentagon Meetings" as needed, to create various synergistic combinations
 - (e.g.) Strengthening partnerships of SBI ALApromo and powerful companies in Japan and abroad



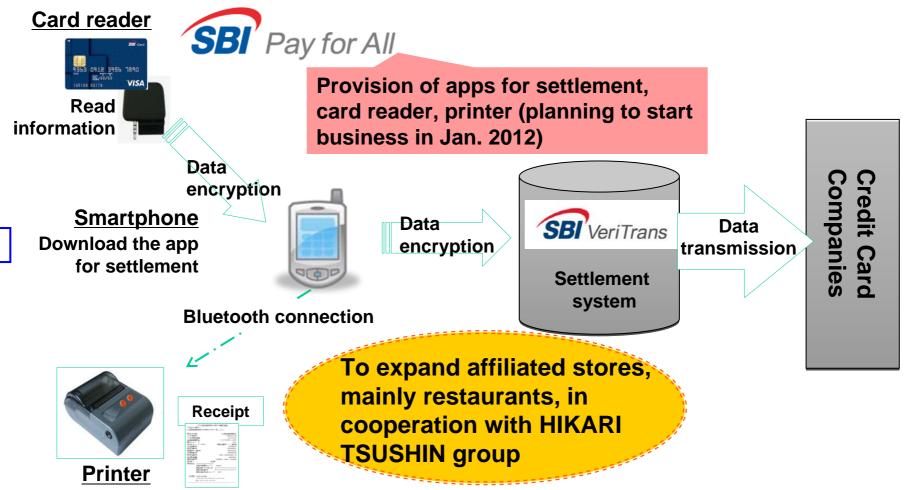
- Expansion of product sales of beauty products and health foods in Japan and abroad
- Enhancement of systems for research and development in Japan and abroad

<1> Promote measures to create and enforce synergies for existing businesses

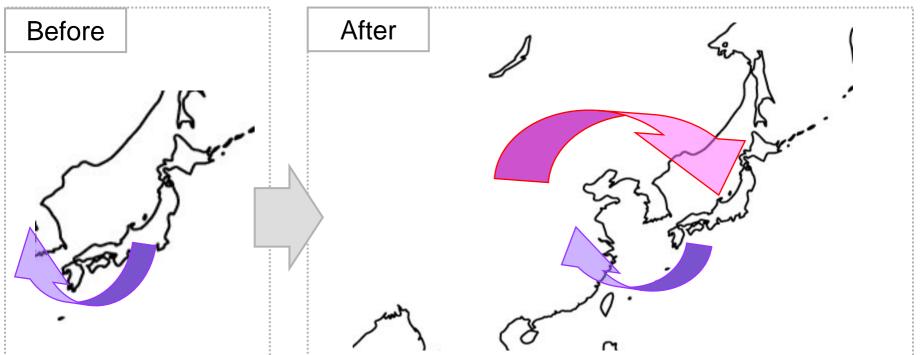


An Example of New Synergy with Core Business and Supporting Company ~SBI VeriTrans and SBI Pay For All~

Utilizing smartphones to promote further use of settlement services



<2> Active Promotion of Alliances with Overseas Companies to Augment Domestic Financial Service Businesses



Export systems and know-how regarding financial services business.

Support domestic financial services businesses through alliances with overseas financial services businesses.

Holdings

<2> Active promotion of alliances with overseas companies to augment domestic financial service businesses

SBI Asset Management Established the First SBI Investment Trust in Japan that Covers the Entire Frontier Market in Asia

SBI Asset Management established an investment trust that incorporates a fund managed by Harvest Global Investment, a Hong-Kong subsidiary of the second largest asset management company in China, in its portfolio.



The fund invests in companies located in countries with abundant natural resources and a young workforce such as Bangladesh, Mongolia, Kazakhstan, Sri Lanka, Vietnam and the frontier regions in Western China (Inner Mongolia, Tibet, Xinjiang and Yunnan, etc.) that are expected to grow next to emerging countries such as BRICS.

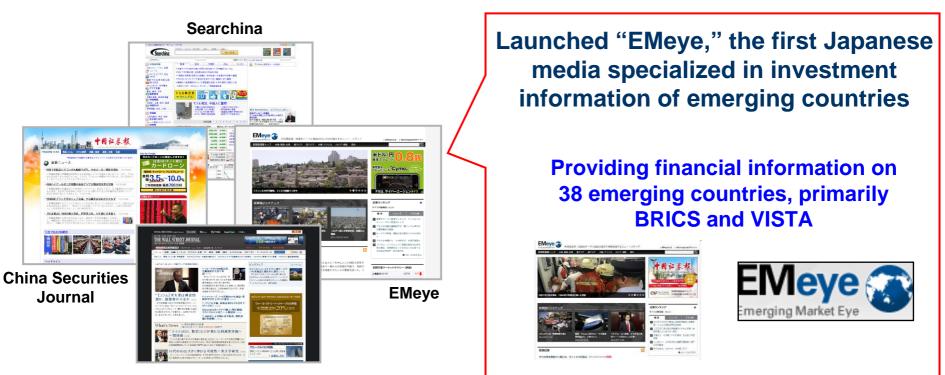
Harvest Global Investment Limited

Established in Hong Kong in 2008. Its parent company, Harvest Fund Management, was established in 1999 as an asset management company in China. Its assets under management of the publicly-offered investment trusts as of the end of June 2011 ranked second in China (total assets in deposit as of the end of June 2011: USD 35.27 billion). SBI plans to develop a partnership with the Harvest Group in various areas.

<2> Active promotion of alliances with overseas companies to augment domestic financial service businesses



Strengthening the Overseas Financial Content Business to Provide Information for Investors

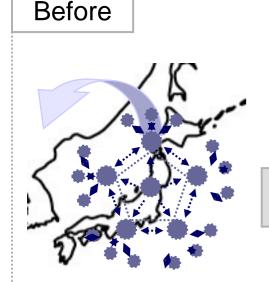


Wall Street Journal Japan

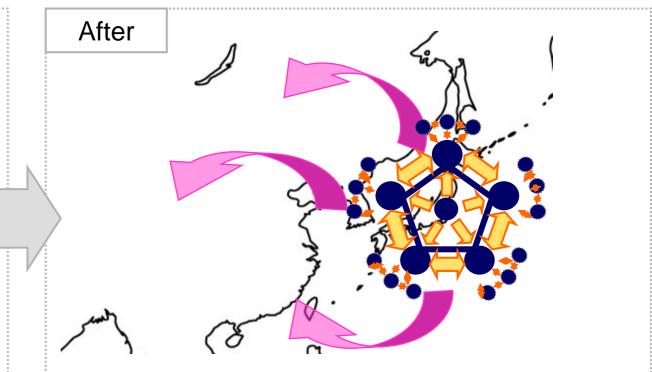


<u>To further strengthen SBI SECURITIES' sales of foreign</u> <u>equities and investment trusts</u>, by providing overseas information, especially pertaining to emerging markets that had not been previously provided enough.

<3> Promote Overseas Development of Domestic Group SBI Company's Business (Including Non-financial Services)



Export systems and know-how regarding financial services business.



Export SBI Group's accumulated knowhow in Japan, not only in the field of financial services businesses, but in many other fields as well.

Joint Establishment of Information Industry Funds with a Large State-owned Company Directly Managed by the Shanghai Municipal Government

Shanghai Yidian Holding



Jointly established USD and RMB funds

- Primary targets are Chinese companies engaged in the information service business related to intelligent technology and Internet of things
- Shanghai Yidian Holding is considering acquiring and integrating promising companies among those in which the funds invest

Outline of Shanghai Yidian Holding

Founded in 1960, Shanghai Yidian Holding is a large state-owned company directly under the aegis of the Shanghai Municipal Government and the only information company under the Shanghai State-owned Assets Supervision and Administration Commission. The Group has 120 or more companies under its umbrella.

SBI Investment to Provide Fund Management and Enterprise Development Know-how



SBI Investment will offer investment management advisory services to RHB Private Equity Fund Management Ltd (indirect subsidiary of RHB Capital) to establish an "Asia CleanTech Fund"



SBI Holdings

Explore the Market of Internet-based Financial Services in Mainland China



First initiative

The two parties will embark on a joint enterprise to provide an Internet-based marketplace services for insurance products, aiming to start its operation by the second half of fiscal year 2012 (plan)

About AEON LIFE INSURANCE COMPANY, Ltd.

Newly established with Chinese domestic capital in 2009 The first of such company in Northeastern China. It holds a nationwide license to conduct insurance operations throughout the country, through its branches in 11 provinces

⁽excerpt from Nikkan Kogyo Shimbun on Nov. 25, 2011)

SBI VeriTrans Accelerates Its Overseas E-Commerce Settlement Strategy



Tap into Asian markets, especially China, where economies are expected to grow significantly



The first EC mall that accepts UnionPay Settlement in Japan

(*As of Mar.2011)



Indonesia

New!

- Start settlement services in local markets (Scheduled for launch next spring)
- Establish joint ventures with prominent local partners
- Also will consider alliances using the SBI Group's global network

All over Asia

ECAA (E-Commerce Asia Association)



Participant Companies: 50 companies in Japan and abroad in 13 fields (*As of July 2011)

E-Commerce Association all over Asia



Searchina Secures Competitiveness in Chinese Information with its Unique Research





Monthly Page Views: 112.03 million Monthly Unique Visitors: 6.11 million

(* as of the end of Oct. 2011)



- Disclosure of "Lifestyle Survey of Chinese Consumers" as an Online White Paper on China

Online disclosure of a white paper (book) concerning consumer awareness survey and fixed-point observations conducted every year since 2004.

- Developed and Published Statistics on Chinese Cities

Published over the Internet major economic indicators for each Chinese city since 2003 in a time-series format.

- Current Affairs Opinion Survey (in Japanese and Chinese)

Local Chinese consumer monitors post questionnaires on the latest news in China, and other member monitors respond to them. The results are displayed in graphs by city, gender, and age group, and are made available to the public. Local subsidiary in Shanghai "Searchina Shanghai" (Searchina Research Institute)

Self-monitoring database of approximately 0.45 million.

- Commissioned to Operate JETRO Antenna Shop

As part of a project by the JETRO Shanghai Center to study the feasibility of exporting Japanese foods to China, an antenna shop for Japanese foods has been set up in Changsha, Hunan Province.

New Business in Used Car Service

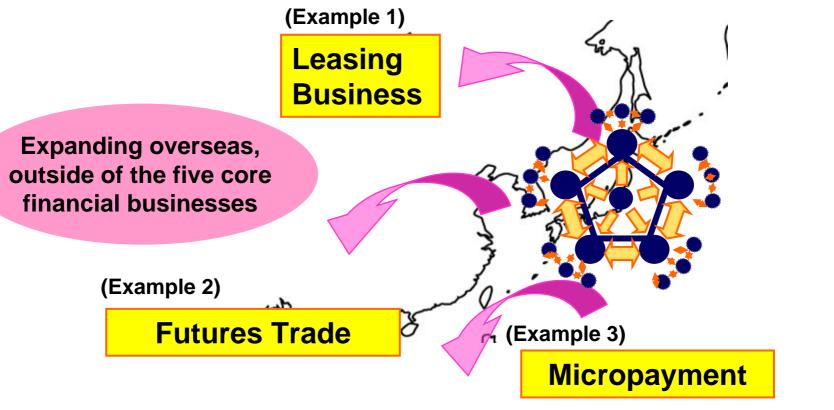


Using combination of Auto-related companies assumed domestic supporting functions for the core business of Pentagon Management such as banking and insurance, create new synergies and increase profitability of each.





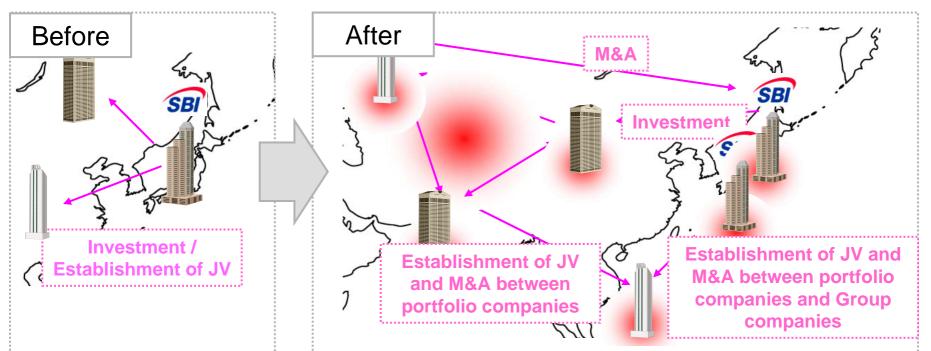
New Business Creation to Respond to Local Needs in Foreign Countries



The use of the SBI Group's payment settlement services

<4> Promotion of M&A Activities, Including Cross Border Deals, which also Contributes to the Group Securities Business





Proactive overseas investment

New value creation & Increase of each company's value

Accelerate M&A activities at foreign and domestic investee companies. In addition, create new value through joint ventures with overseas partners and the promotion of M&A activities with Group companies and investee companies both overseas and in Japan.

The cumulative number of companies the Group invested in: 828*



To Activate Cross-border M&A

Utilizing "China Japan M&A Club," which was established in Nov. 2010 to be a specialized institute for assistance in M&A between Chinese and Japanese companies



Members: <u>More than 14,000 corporate members</u> who conduct M&A related businesses in China

Main activities:

Operating "Mergers-China", an Internet portal for information sharing and publishing reports such as <u>"China</u> <u>M&A Yearbook"</u> and <u>"China Industrial</u> <u>Map,"</u> and holding the <u>"China M&A</u> <u>Annual Conference"</u> with the full support of the Chinese government Providing opportunities to share useful information between its members in both countries

(e.g.)

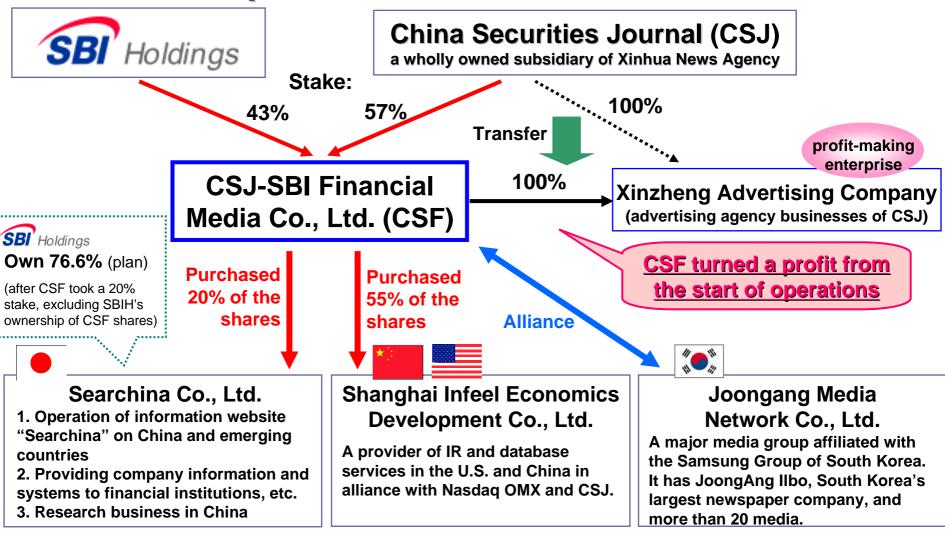


Holdings



[SBI SECURITIES] Expect expansion of M&A Businesses utilizing domestic network <4> Promotion of M&A activities, including cross border deals, which also contributes to the Group securities business

CSF Strengthens Tie-ups with Companies in China and Overseas



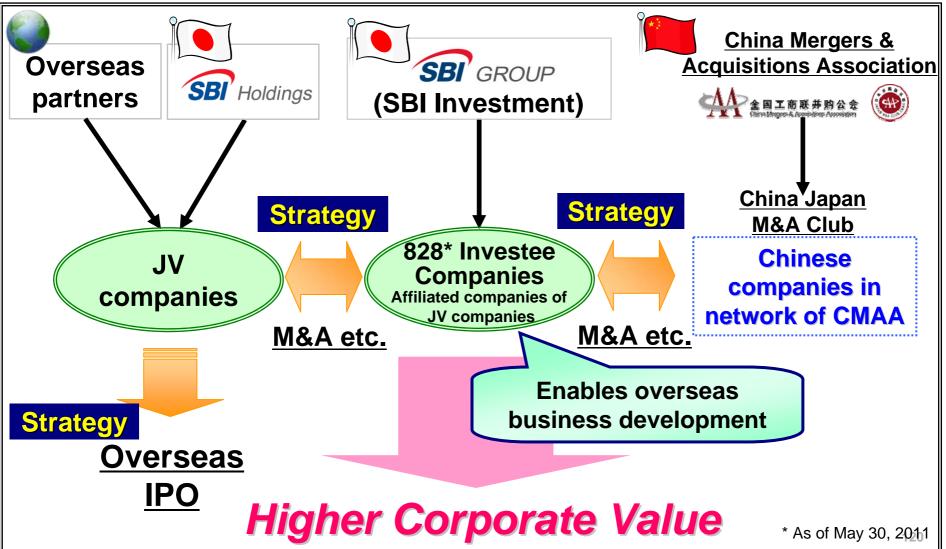
<u>CSF considering platform to transmit comprehensive</u> <u>Chinese financial information globally</u> Holdings

<4> Promotion of M&A activities, including cross border deals, which also contributes to the Group securities business

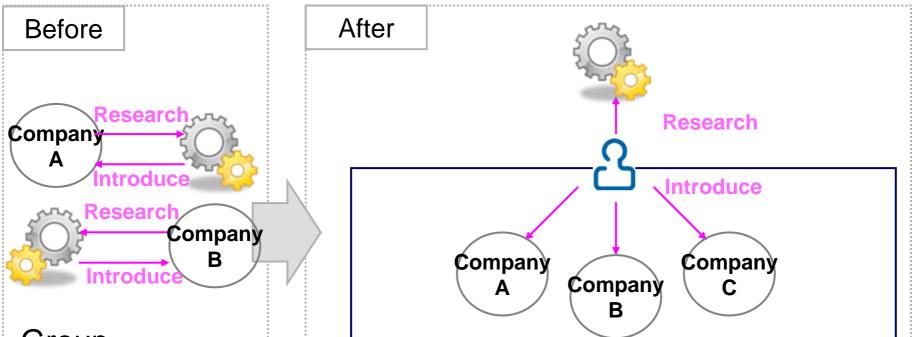
Targeting an Increase of Corporate Value Utilizing Global Network



<Strategy image>



<5> Smooth and Efficient Introduction of New SBI Internet Technologies to the Group Companies



Group companies to independently research and Introduce new technologies

A dedicated team in CEO's office will conduct research and analysis on the global usage trends of the latest technologies and adopt them throughout the Group all at once. In this way, we will aim to have prompt penetration of the latest technologies and mutually functional links, while also reducing adoption costs. <5> Smooth and efficient introduction of new Internet technologies to the Group companies

Utilization of New Platforms Such as Facebook and iPad





Utilization of Facebook

- -The SBI Group's information media services, such as SBIFinance, EMeye, Morningstar Japan, deliver articles through Facebook
- -Blog "Yoshitaka Kitao's Diary" is updated on Facebook, instead of "SBI Money World"

1

WS

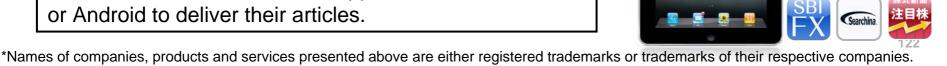
-To consider more effective operation of the group companies' Facebook pages.

Provide investment trusts selling tools utilizing the iPad

Install Morningstar's information on investment trusts and simulation tools on the iPad, and provide it to financial institutions such as SBI SECURITIES that sells investment trusts.

Content delivery through smart device applications

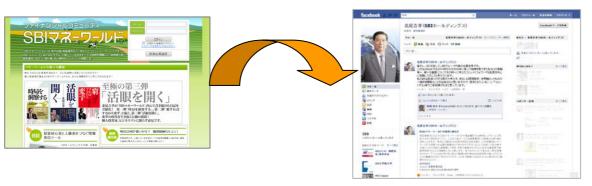
The Wall Street Journal Japan, Kabushiki Shimbun and others utilize the smart device applications like the iPad or Android to deliver their articles.





Review Businesses and Enact Efficiency through Utilization of New Tools

Financial community site <u>"SBI Money World</u>" (annual operating loss: JPY 60m) was closed (on Nov. 18, 2011).



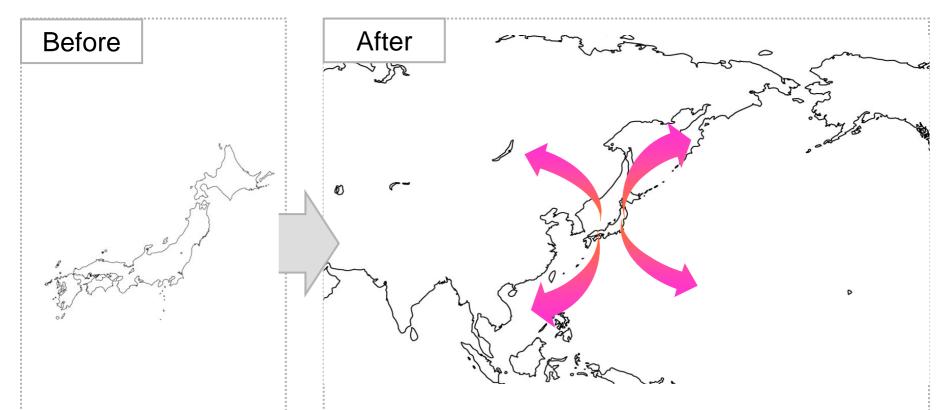
Core contents were transferred to Facebook

The operation of <u>"MoneyLook"</u> (annual operating loss: JPY 250m) will be effectively integrated with the resources of Morningstar Japan, to make it a profitable operation.

* MoneyLook: Number enrolled is 713,000 (as of the end of Sept. 2011) One of the biggest account aggregation services in Japan

<6> Active Promotion IPOs of the Group Companies, Related Companies and Investee Companies on the Overseas Stock Markets





Financing in domestic securities market. Create value and acquire capital gain through the active utilization of capital markets, both domestically and overseas.



Overseas Market Listing of the Group Companies, Related Companies and Investee Companies (1)

- We aim to expand local business and improve corporate value by gaining a foothold. We will do this by being listed on the stock markets of emerging nations that are expected to see a higher economic performance than Japan.
- <u>SBI Holdings</u> Apr. 2011 (Done) SBI Holdings Listing on the Hong Kong Stock Exchange

The first Japan-based company! Also the first listing of depositary receipts associated with issuance of new shares.

<u>SBI Mortgage</u> Nov. 2011 **SB** Mortgage The first Japan-based company! Approval for Initial Listing on KOSPI Market of Korea Exchange

To be listed within 6 months from the approval. Timing of listing depends on the market conditions.

Investee company <u>AXES Holdings</u> (SBI Group's equity stake 70%) Dec. 2011 Planning to file a request for preliminary examination for listing on the KOSDAQ in March 2012. <6> Active Promotion IPOs of the Group Companies, Related Companies and Investee Companies on the Overseas Stock Markets



Overseas Market Listing of the Group Companies, Related Companies and Investee Companies (2)

Auto Server Co., Ltd.*, which runs an Internet-based used car distribution business, targets listing on Taiwan's over-the-counter market by the end of FY2012

(*Ownership percentage of a fund managed by the SBI Group: 50.57%)

- On November 10, 2011, Auto Server held a joint press conference in Taiwan with Yuanta Securities, the lead manager, and GTSM, an operator of the Emerging Stock Market.

MAUTO SERVER

-Has established a platform that connects more than 80% of used car auction sites in Japan via the Internet.

-Has a membership of over 35,000, including car dealers, repairs and maintenance service providers, and car exporters.

-Number of used cars put up for auction: over 6.50 million per year

The Taiwanese stock market mainly consists of companies in IT industry

Hong Kong: financial and real estate Singapore: small and midsize manufacturers

By listing on Taiwan's GTSM, Auto Server endeavors to make inroads into the Chinese market.

Auto Server's listing on GTSM, if approved, will be the first primary listing on the market by a Japanese company.

SBI Group's Overseas Development at a Glance by Susiness Segment

SBI Holdings

		Basilies		Including plans Holdings
	Asset Management Business (Fund、Company)	Financial Services Business (Investee)	Global Synergy	Promote overseas development of domestic group company's business (including non-financial services)
China	New Horizon Fund SBI & TH VC Fund SBI & BDJB China Fund Fudan Univ. Fund SBI Zhaoxin Fund Joint Establishment of Info Industry Fund with Shanghai Yidian Holding	Tianan Insurance Co., Ltd. (Nonlife insurance)	Transfer SBI Insurance's online business expertise to Tianan Insurance	 Establishment of "China Japan M&A Club" (in order to activate cross-border M&A) SBI VeriTrans, first and only Japanese company to provide net settlements for China Union Pay
Hong Kong	(Included the areas of the Chinese World)	Kingston Financial Group (Brokerage) SW Kingsway (Brokerage)	Offering Chinese stocks (SBI SECURITIES)	
Taiwan	SBI &Capital 22 JV Fund			Support investee companies for listing and/or overseas business development
Greater China	SNSI Fund Kingston/SBI Credence Fund			
Korea	SBI Investment Korea			Support group companies and investee companies for listing
Vietnam	Vietnam Japan Fund	Tien Phong Bank(Bank) FPT Securities(Brokerage)	Provision of Vietnamese stocks, IPO deals related to privatizations (SBI SECURITIES)	
Cambodia		Phnom Penh Commercial Bank (Bank) SBI Phnom Penh Securities (Brokerage)	Provision of Cambodian IPO deals related to privatizations (SBI SECURITIES)	
Sri Lanka		Commercial Bank of Ceylon(Bank) Hatton National Bank(Bank)		
Indonesia		BNI Securities (Brokerage)	Provision of Indonesian stocks, IPO deals related to privatizations (SBI SECURITIES)	E-commerce settlement business by SBI VeriTrans
Across Asia	SBI-Jefferies Asia Fund SBI-Islamic Fund PNB-SBI ASEAN Gateway Fund Asia CleanTech Fund			
Russia	SBI-METROPOL Investment Fund	OBIBANK (Bank)	Provision of Indonesian stocks (SBI SECURITIES) Transfer online banking expertise to OBIBANK	
Turkey	INVEST AD/SBI TURKEY FUND			
Africa	INVEST AD/SBI AFRICA FUND			
U.S	Jefferies-SBI USA Fund			
Brazil	Brazil Fund			127



5. What is the current state of "ALA related businesses" that were prioritized?

Drug Development Process Progress



Clinical testing (phase 3) for the intraoperative diagnostic agent will be completed in December and we expect them to be approved in the next fiscal year. Hence, we have submitted applications to the relevant authorities to gain the business licenses required as a pharmaceuticals company.

Cancer treatment: Brain tumor diagnostic agent *Orphan drug designation (Nov. 2010)	After obtaining approval from the European Medicines Evaluation Agency, a business alliance was formed with Germany's medac, which has already used the diagnostic agent using ALA in over 20 countries in Europe (October 2009) Phase-3 clinical testing in JV with Nobelpharma is scheduled to end in December → If all goes as planned, it will be approved as a treatment within FY2012 Sponsor investigator headed by Kochi University into expanded indication for carcinoma is ongoing		
Cancer diagnosis	In a joint research project with the Tokyo Institute of Technology <u>for the potential application of</u> <u>cancer screening</u> , the development of an urine te instrument is <u>under study</u> .		

ALA Attracts Attention in Various Presentation (1)



Academy	Research Progress
The 70 th Annual Meeting of the Japanese Cancer Association (Oct. 4, 2011) -Joint research with the Tokyo Institute of Technology	Discovered that ALA administration suppressed weight reduction in cancer- bearing mice and that it has a life-extending effect.
- Joint research with Tokyo University of Agriculture and the Tokyo Institute of Technology	Discovered that ALA has an augmentative effect for cancer thermotherapy. *Through the addition of ALA under thermal conditions, the survival rate of cancer cells was lowered depending on concentration.
- Joint research with the Tokyo Institute of Technology, Kanazawa University, Organization to support Peritoneal Dissemination Treatment and RIKEN	The factor that affects the sensitivity of photodynamic therapy using ALA was identified. → Photodynamic therapy (a therapy in which cancer cells are destroyed through irradiation with light) using ALA has been put into practical application in Europe and North America. This therapy's accuracy for combatting skin cancer is expected to improve.

ALA Attracts Attention in Various Presentation (2)



Academy	Research Progress
The 71 st Annual Meeting of Eastern Branch of Japanese Society of Parasitology (Oct. 1, 2011) - Joint research with the University of Tokyo	Antiproliferative effect for the falciparum malaria parasite discovered
The 39 th Annual Meeting of the Japanese Association for Acute Medicine (Oct. 20, 2011) - Joint research with Nihon University	Discovered that ALA has an inhibitory effect on inflammatory cytokine production,which is a direct cause of death for septicemia.

Others:

<CHEMISTRY & CHEMICAL INDUSTRY>

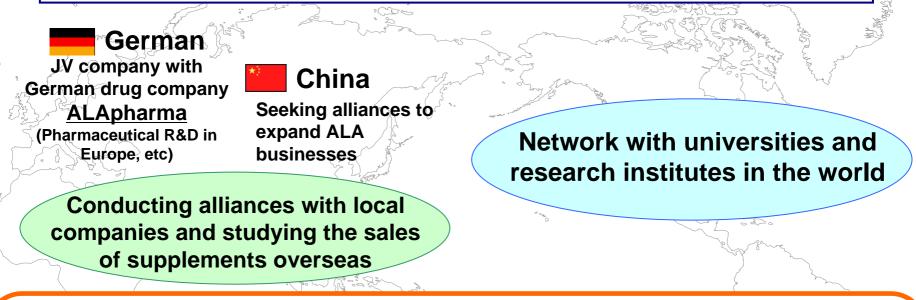
(Academic journal, Publisher: The Chemical Society of Japan)

OVERVIEW—In the evolution of new technologies that is expected for cancer treatment and diagnosis, initiative has been taken through the intraoperative diagnostic agent (phase-3 clinical testing is underway) for the photodynamic therapy being promoted by SBI ALApromo and cancer diagnosis.

Aiming to Expand Business Alliances Overseas



There have been a succession of presentations at academic conferences for various fields (malaria, cancer, and septicemia). Thus, there has been a drastic increase in inquiries and joint research requests from both foreign and domestic research bodies addressed to SBI ALApromo



Essays published in foreign magazines

- International Immunopharmacology (an international academic journal): An article was published concerning the diagnosis and treatment of malignant tumors.

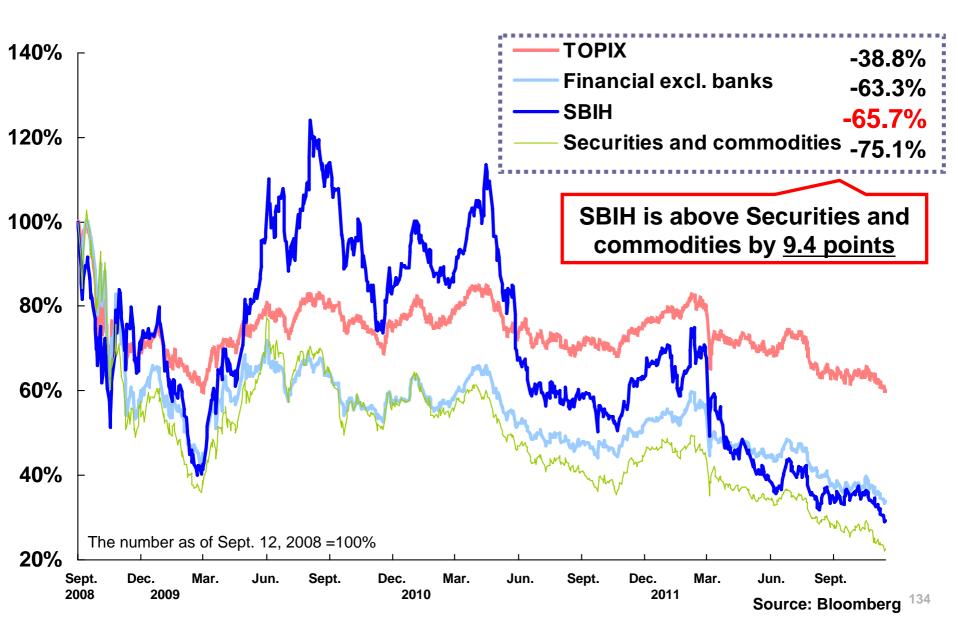
- <u>BMC Research Notes (an international general science journal)</u>: An article was published on the results of joint research with the Tokyo Institute of Technology. The article related to a test on mice in which the activity of cytochrome c oxidase (COX), an enzyme which becomes less active with aging, is increased through the intake of ALA.



6. Your Thoughts on SBI's Share Price.

Comparison of TOPIX Industry Indexes (Sept. 12, 2008 – Dec. 2, 2011)

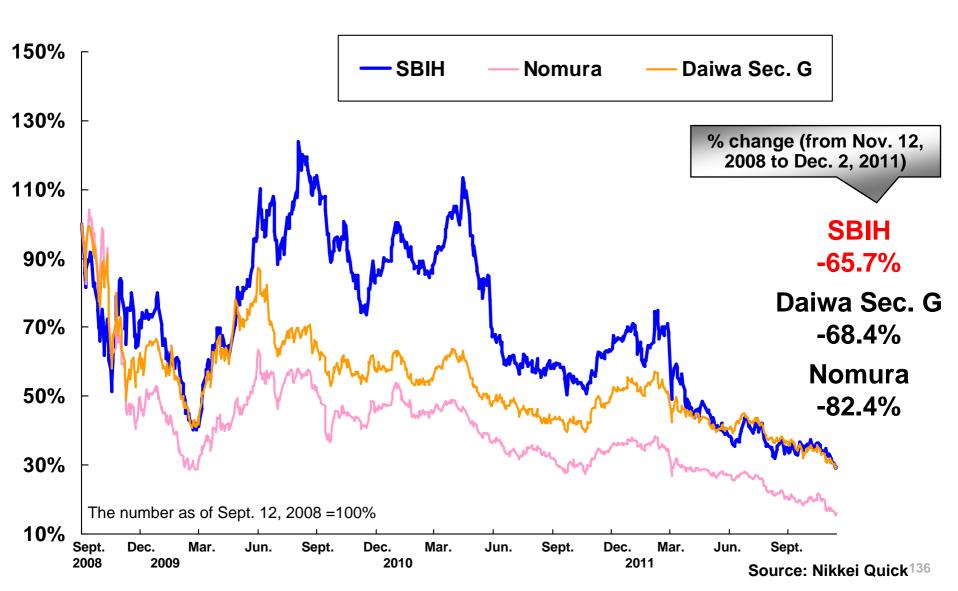
Holdings



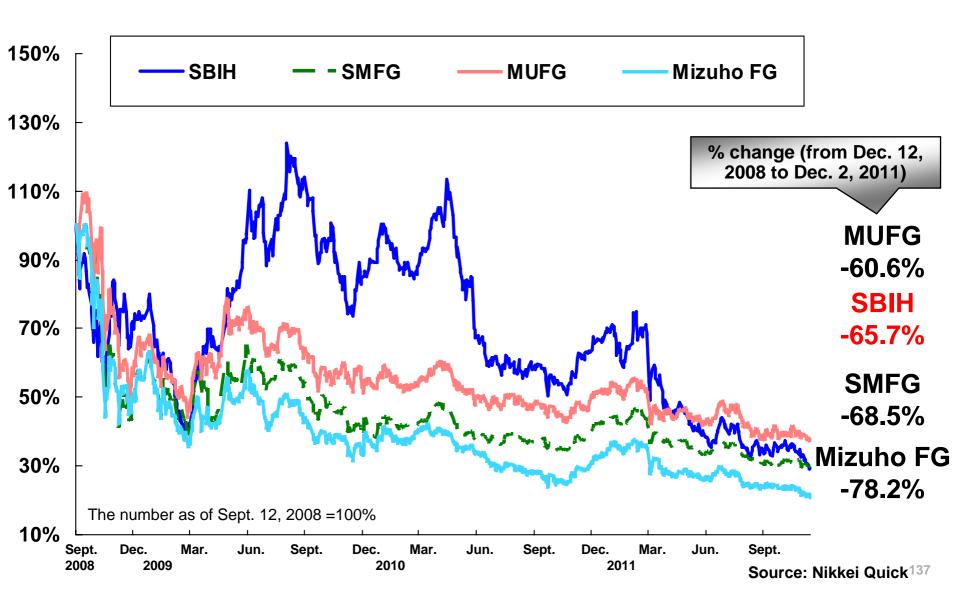
Comparison of Stock Fluctuations <1> Online Securities Companies after the Lehman Shockfoldings (Sept. 12, 2008 – Dec. 2, 2011)



Comparison of Stock Fluctuations <2> Major Securities Companies after the Lehman ShockHoldings (Sept. 12, 2008 – Dec. 2, 2011)



Comparison of Stock Fluctuations <3> Major Securities Companies after the Lehman ShockHoldings (Sept. 12, 2008 – Dec. 2, 2011)



Market Cap Decline Rates Post the Lehman Shock Comparison of before (at Sept. 12, 2008) and after (at Dec. 2, 2011) Holdings

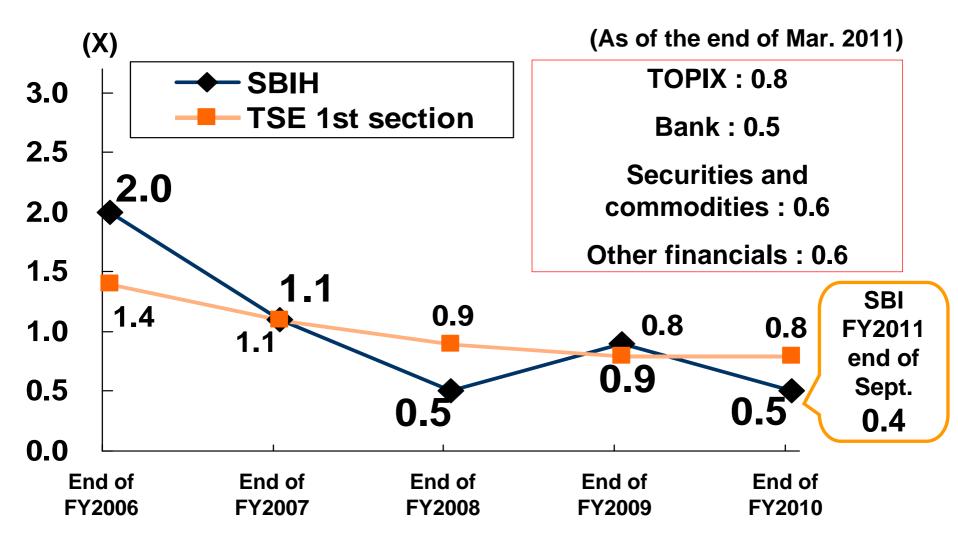
SBI
Holdinas

	Sept. 2008 (JPY bn)	Current (JPY bn)	Decline rate	Capital increase
SBIH	311.5	142.5	54.3%	June 2010: JPY 35.3bn Apr. 2011: JPY 16.9bn
KABU.COM	89.4	41.8	53.2%	None
Matsui Sec.	210.2	100.1	52.4%	None
Monex G	115.8	38.4	66.8%	Oct. 2010: JPY 3.1bn
Daiwa Sec. G	1,139.1	447.8	60.7%	July 2009: JPY 170.4bn
Nomura	2,840.7	974.7	65.7%	Mar. 2009: JPY 299.8bn Oct. 2009: JPY 435.4bn
SMFG	5,413.0	3,060.0	43.5%	June 2009: JPY 861.0bn Jan. 2010: JPY 973.0bn
MUFG	9,319.2	4,784.2	48.7%	Dec. 2008: JPY 279.8bn Dec. 2009: JPY 1,031.3bn
Mizuho FG	5,344.9	2,449.8	54.2%	July 2009: JPY 529.2bn July 2010: JPY 727.1bn

Change in PBR of SBI Holdings



PBR = Last price at the end of FY / Net assets per share at the end of FY





 To improve capital efficiency by repurchasing shares in a situation where PBR is approximately
 0.4 (as of the end of Sept. 2011), remaining at lower levels than the market and the industrial average

Anticipating utilizing repurchased shares as acquisition currency in the future

[Details of share repurchase]

Number of shares to be repurchased:

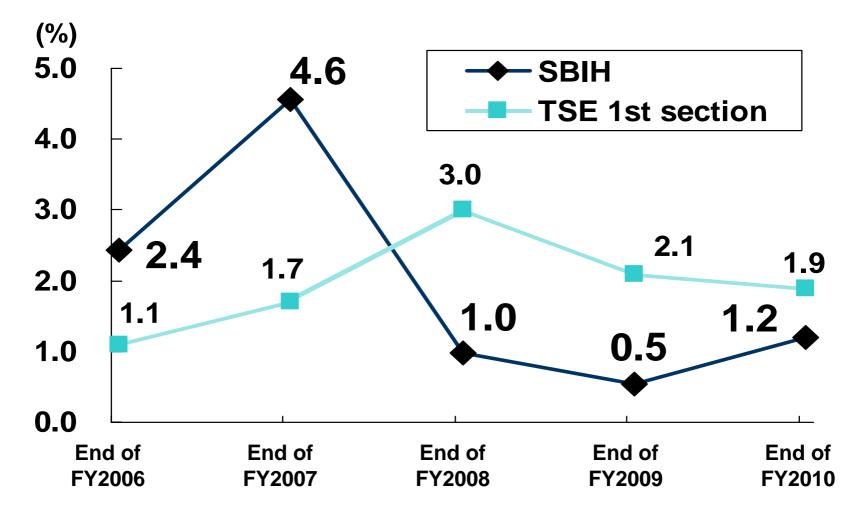
Up to <u>370,000 shares</u>

Represent 1.66 % of the number of shares issued excluding treasury shares

Total cost of shares to be repurchased: Up to <u>JPY 2.0bn</u> Period for share repurchase: From Nov. 30, 2011 to Dec. 21, 2011



Dividend yield = Total dividend paid / Market Cap at the end of the FY x 100



Source : TSE website 141

SBI Holdings' Shareholder Composition



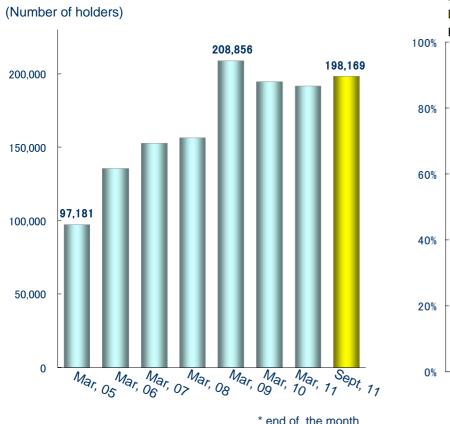
Foreign investors' shareholding ratio rapidly increased after FY2008

Foreign institutions and individuals have held over 40% of the shares since FY2008.

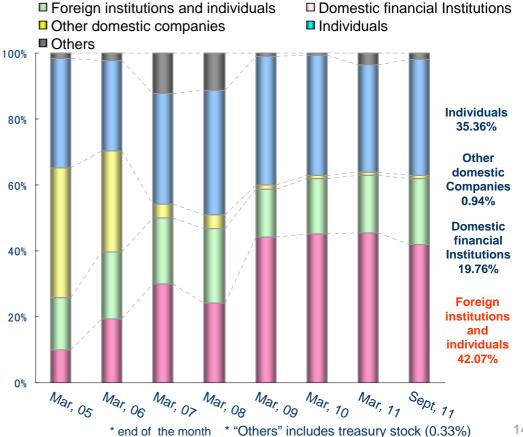
As of the end of Sept. 2011: 42.07%

Employee Shareholding Association and ESOP (Employee Stock Ownership Plan) were established in Sept. 2011 and determined to introduce in Oct. 2011. That will contribute to maintain stable shareholders.

Number of shareholders



Shareholder composition



142

Ranking by Number of Shareholders (TSE 1st section, FY2010)



The number of shareholders: 191,631, Rank: 34th among 1,675 companies listed on the TSE 1st sec. Indicating SBIH is among the most widely held stocks in Japan.

At the end of Sept. 198,169

Company name	No. of Shareholders	Rank	Company name	No. of Shareholders	Rank	Company name		No. of Shareholders	
Dai-ichi Life Insurance	1,116,298	16	Panasonic	338,320	31	HONDA		202,129	
NTT	952,845	17	Mitsubishi Heavy Industries	335,485	32	Sojitz	V	193,291	
Mizuho FG	775,035	18	Kansai Electric Power	333,344	33	JFE Holdings	T	193,235	
ТЕРСО	746,932	19	NTT DOCOMO	315,544	34	SBI Holdings		191,631	
MUFG	732,694	20	T&D Holdings	280,861	35	KINTETSU		188,293	
Sony	648,166	21	East JR	271,449	36	Tohoku Electric Power		185,920	
ΤΟΥΟΤΑ	623,439	22	AEON	269,269	37	TORAY		176,978	
NOMURA Holdings	434,191	23	Chubu Electric Power	269,144	38	ZENSHO		170,932	
TOSHIBA	403,314	24	NISSAN	257,784	39	Kagome		169,758	
Mitsubishi Motors	390,179	25	NEC	257,759	40	YOSHINOYA HOLDIN	GS	167,004	
NIPPON STEEL	373,133	26	SOFTBANK	250,615	41	West JR		166,507	
Resona Holdings	354,724	27	Takeda Pharmaceutical	246,834	42	Canon		165,775	
Hitachi	352,677	28	Mitsubishi Corp.	245,245	43	Fujitsu		162,905	
Sumitomo Mitsui FG	352,642	29	Sumitomo Metals	227,263	44	Yahoo Japan		162,632	
ANA	350,736	30	Komatsu	204,270	45	Kobe Steel		162,224	
	Dai-ichi Life Insurance NTT Mizuho FG TEPCO MUFG Sony TOYOTA NOMURA Holdings TOSHIBA Mitsubishi Motors NIPPON STEEL Resona Holdings Hitachi Sumitomo Mitsui FG	Company nameShareholdersDai-ichi Life Insurance1,116,298NTT952,845Mizuho FG775,035TEPCO746,932MUFG732,694Sony648,166TOYOTA623,439NOMURA Holdings434,191TOSHIBA403,314Mitsubishi Motors390,179NIPPON STEEL373,133Resona Holdings354,724Hitachi352,677Sumitomo Mitsui FG352,642	Company nameShareholdersRankDai-ichi Life Insurance1,116,29816NTT952,84517Mizuho FG775,03518TEPCO746,93219MUFG732,69420Sony648,16621TOYOTA623,43922NOMURA Holdings434,19123TOSHIBA403,31424Mitsubishi Motors390,17925NIPPON STEEL373,13326Resona Holdings354,72427Hitachi352,67728Sumitomo Mitsui FG352,64229	Company nameShareholdersRankCompany nameDai-ichi Life Insurance1,116,29816PanasonicNTT952,84517Mitsubishi Heavy IndustriesMizuho FG775,03518Kansai Electric PowerTEPCO746,93219NTT DOCOMOMUFG732,69420T&D HoldingsSony648,16621East JRTOYOTA623,43922AEONNOMURA Holdings434,19123Chubu Electric PowerTOSHIBA403,31424NISSANMitsubishi Motors390,17925NECNIPPON STEEL373,13326SOFTBANKResona Holdings354,72427Takeda PharmaceuticalHitachi352,67728Mitsubishi Corp.Sumitomo Mitsui FG352,64229Sumitomo Metals	Company nameShareholdersRankCompany nameShareholdersDai-ichi Life Insurance1,116,29816Panasonic338,320NTT952,84517Mitsubishi Heavy Industries335,485Mizuho FG775,03518Kansai Electric Power333,344TEPCO746,93219NTT DOCOMO315,544MUFG732,69420T&D Holdings280,861Sony648,16621East JR271,449TOYOTA623,43922AEON269,269NOMURA Holdings434,19123Chubu Electric Power269,144TOSHIBA403,31424NISSAN257,784Mitsubishi Motors390,17925NEC257,759NIPPON STEEL373,13326SOFTBANK250,615Resona Holdings354,72428Mitsubishi Corp.245,245Sumitomo Mitsui FG352,64229Sumitomo Metals227,263	Company nameShareholdersKankCompany nameShareholdersKankDai-ichi Life Insurance1,116,29816Panasonic338,32031NTT952,84517Mitsubishi Heavy Industries335,48532Mizuho FG775,03518Kansai Electric Power333,34433TEPCO746,93219NTT DOCOMO315,54434MUFG732,69420T&D Holdings280,86135Sony648,16621East JR271,44936TOYOTA623,43922AEON269,26937NOMURA Holdings434,19123Chubu Electric Power269,14438TOSHIBA403,31424NISSAN257,78439Mitsubishi Motors390,17925NEC257,75940NIPPON STEEL373,13326SOFTBANK250,61541Resona Holdings354,72427Takeda Pharmaceutical246,83442Hitachi352,67728Mitsubishi Corp.245,24543Sumitomo Mitsui FG352,64229Sumitomo Metals227,26344	Company nameShareholdersRankCompany nameShareholdersRankCompany nameDai-ichi Life Insurance1,116,29816Panasonic338,32031HONDANTT952,84517Mitsubishi Heavy Industries335,48532SojitzMizuho FG775,03518Kansai Electric Power333,34433JFE HoldingsTEPCO746,93219NTT DOCOMO315,54434SBI HoldingsMUFG732,69420T&D Holdings280,86135KINTETSUSony648,16621East JR271,44936Tohoku Electric PowerTOYOTA623,43922AEON269,26937TORAYNOMURA Holdings434,19123Chubu Electric Power269,14438ZENSHOTOSHIBA403,31424NISSAN257,78439KagomeMitsubishi Motors390,17925NEC257,75940YOSHINOYA HOLDINNIPPON STEEL373,13326SOFTBANK250,61541West JRResona Holdings354,72427Takeda Pharmaceutical246,83442CanonHitachi352,67728Mitsubishi Corp.245,24543FujitsuSumitomo Mitsui FG352,64229Sumitomo Metals227,26344Yahoo Japan	Company nameShareholdersRankCompany nameShareholdersRankCompany nameDai-ichi Life Insurance1,116,29816Panasonic338,32031HONDANTT952,84517Mitsubishi Heavy Industries335,48532SojitzMizuho FG775,03518Kansai Electric Power333,34433JFE HoldingsTEPCO746,93219NTT DOCOMO315,54434SBI HoldingsMUFG732,69420T&D Holdings280,86135KINTETSUSony648,16621East JR271,44936Tohoku Electric PowerTOYOTA623,43922AEON269,26937TORAYNOMURA Holdings434,19123Chubu Electric Power269,14438ZENSHOTOSHIBA403,31424NISSAN257,78439KagomeMitsubishi Motors390,17925NEC257,75940YOSHINOYA HOLDINGSNIPPON STEEL373,13326SOFTBANK250,61541West JRResona Holdings354,72427Takeda Pharmaceutical246,83442CanonHitachi352,67728Mitsubishi Corp.245,24543FujitsuSumitomo Mitsui FG352,64229Sumitomo Metals227,26344Yahoo Japan	

Source: TSE website. Figures are as of each company's FY-end during Apr. 2010-Mar. 2011

Ranking by Foreign Ownership Ratio (TSE 1st section, FY2010)



Foreign ownership ratio: 45.5%, Rank: 40th among 1,675 companies listed on the TSE 1st sec. Indicating SBIH is among the most greatly focused on in Japan.

At the end of Sept. 42.07%

Rank	Company name	Foreign ownership ratio (%)	Rank	Company name	Foreign ownership ratio (%)	Rank	Company name		Foreign ownership ratio (%)
1	Fuji Fire and Marine Insurance	88.52	16	YAMADA-DENKI	55.92	31	NITTO DENKO		47.90
2	ORACLE JAPAN	81.13	17	Miraca Holdings	55.60	32	DeNA		46.70
3	Chugai-Pharmaceutical	75.27	18	Asahitech	54.99	33	Као		46.60
4	PGM Holdings	70.36	19	ΤΟΚΑΙ ΚΑΝΚΟ	54.56	34	MIYAKOSHI Corp.		46.57
5	Nissan	69.60	20	BP Castrol	54.04	35	VANTEC		46.53
6	MonotaRO	67.18	21	JT	53.19	36	eAccess		46.13
7	AOZORA BANK	65.95	22	НОҮА	52.47	37	Astellas Pharma		45.87
8	Trend Micro	63.58	23	ORIX	51.78	38	NAMCO BANDAI Holdin	igs	45.63
9	Shinsei Bank	62.73	24	тнк	51.45	39	Don Quijote		45.60
10	Showa Shell Sekiyu	61.49	25	FANUC	51.29	40	SBI Holdings		45.50
11	Daito Trust Construction	59.54	26	Meitec	51.21	41	Keyence		45.44
12	ADK	58.39	27	LAND	50.35	42	Yahoo Japan		45.39
13	MISUMI G	57.98	28	SMC	49.85	42	Yamaha Motor		45.39
14	Unihair	57.06	29	ROHM	49.07	44	SUZUKI MOTOR		44.73
15	Kenedix	57.04	30	Mitsui Fudosan	48.50	45	RENOWN		44.60

Source: TSE website. Figures are as of each company's FY-end during Apr. 2010-Mar. 2011 ¹⁴⁴



http://www.sbigroup.co.jp/english/