

Strategic Business Innovator

# SBI Holdings, Inc. Financial Results

for the Nine-month Period Ended Dec. 31, 2014

(Fiscal Year Ending March 31, 2015)

January 29, 2015



The items in this document are provided as information related to the financial results and the business strategy of the SBI Group companies and not as an invitation to invest in the stock or securities issued by each company.

None of the Group companies guarantees the completeness of this document in terms of information and future business strategy.

The content of this document is subject to revision or cancellation without warning.

Note: Fiscal Year ("FY") ends March 31 of the following year



- 1. Upon the passage of 15 years of establishing a large scale business, the Company's consolidated results are on the verge of a rapid growth stage
- 2. Current status and new challenges of the Financial Services companies that have entered a rapid growth stage
- 3. Transition of 5-ALA related business from the preparation phase to the monetization phase



- 1. Upon the passage of 15 years of establishing a large scale business, the Company's consolidated results are on the verge of a rapid growth stage
- (1) Operating income for the 9 month FY2014 period exceeded the full-year record of the past
- (2) Adhere to the ROE-oriented management principle, and improve shareholder returns
- (3) Improved stability of SBIH's financial base



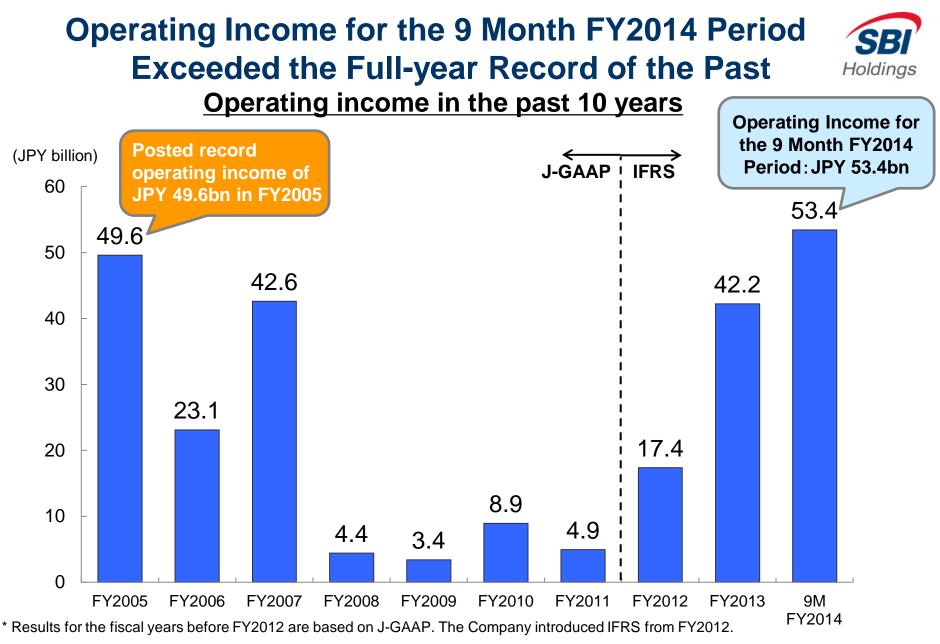
- (1) Operating income for the 9 month FY2014 period exceeded the full-year record of the past
- <u>Operating income for the 9 month FY2014 period</u> <u>achieved JPY 53.4bn</u>, which exceeded the past record high of JPY 49.6bn in FY2005
- Profit attributable to owners of the company achieved JPY 35.5bn, significant increase of 75.8% year-on-year
- ROE for the 9 Month FY2014 period reached 10.1%, which exceeded the milestone target of 10%



## Achieved a Significant Increase in Each Item Including Record Operating Income

## 9 Month FY2014 Period Consolidated Performance (IFRS) (Unit: JPY million)

	9 Months FY2013 (Apr. –Dec. 2013)	9 Months FY2014 (Apr. –Dec. 2014)	YoY % change
Operating revenue	177,210	174,265	-1.7
Operating income	39,508	53,440	+35.3
Profit before income tax expense	37,154	49,549	+33.4
Profit for the period	21,062	31,827	+51.1
Profit attributable to owners of the Company	20,185	35,490	+75.8
ROE (%)	6.4	10.1	+3.7p.



 Operating income for the 9 month FY2014 period <u>already</u> <u>exceeds the full-year record of the past</u>

# 9 Months FY2014 Operating Revenue by Segment (IFRS)

[Year-on-year]			(Unit: JPY million)
	9 Months FY2013 (Apr.–Dec. 2013)	9 Months FY2014 (Apr.–Dec. 2014)	YoY % change
Financial Services Business	109,030	119,817	+9.9
Asset Management Business	59,022	43,206	-26.8
Biotechnology- related Business	2,139	1,605	-25.0
Others (Primarily Housing and Real Estate Business)	8,150	10,286	+26.2

\* Figures are before elimination of inter-segment transactions

## 9 Months FY2014 Profit before Income Tax Expense by Segment (IFRS)



[Year-on-year]			(Unit: JPY million)
	9 Months FY2013 (Apr.–Dec. 2013)	9 Months FY2014 (Apr.–Dec. 2014)	YoY % change
Financial Services Business	28,475	53,584	+88.2
Asset Management Business	12,945	2,286	-82.3
Biotechnology- related Business	-1,332	-2,360	
Others (Primarily Housing and Real Estate Business)	2,289	1,415	-38.2

\* Figures are before elimination of inter-segment transactions



# [Business Overview by Segment]



## **1** Financial Services Business

- While other online securities companies experienced profit decreases amid a 27.6% year-on-year decline in average daily individual stock brokerage trading value, SBI SECURITIES' 9 months FY2014 profit before income tax expense increased to a record high
- SBI Japannext, SBI FXTRADE, Morningstar Japan (consolidated), SBI MONEY PLAZA and SBI Sumishin Net Bank (shares of results of associates using the equity method) achieved record highs in profit before income tax expense for the 9 month FY2014 period, respectively
- Performance markedly improved at SBI Insurance, SBI Card, and other loss-making companies as well

## Profit Before Income Tax Expense of Major Financial Services Business Companies (i)



[Profit before income Tax Expense]

(Based on IFRS, Unit: JPY million, Amounts are rounded to the nearest JPY million)

	FY2013		FY2014			
	9 month period (AprDec. 2013)	1Q	2Q	3Q	9 month period (AprDec. 2014)	YoY Change
SBI SECURITIES	24,908	6,692	8,484	10,056	25,232 Record high	+324
SBI Japannext	766	260	268	304	832 Record high	+66
SBI Liquidity Market	1,230	502	613	1,166	2,282	+1,052
SBI FXTRADE	794	203	311	642	1,156 Record high	+362
SBI Insurance	-2,432	135 Achieved quarterly profitability	-411	55 Achieved quarterly profitability	-221 Significant Improvement	+2,211

### Profit Before Income Tax Expense of Major Financial Services Business Companies (ii)

[Profit before income Tax Expense]

(Based on IFRS, Unit: JPY million, Amounts are rounded to the nearest JPY million)

	FY2013		FY2014			YoY
	9 month period (AprDec. 2013)	1Q	2Q	3Q	9 month period (AprDec. 2013)	Change
SBI MONEY PLAZA	880	241	461	497	1,198 Record high	+318
Morningstar Japan (includes its subsidiary, i.e. SBI Asset Management)	772	335	228	226	790 Record high	+17
SBI Card	-2,257	-294	-273	-287	-854 Significant Improvement	+1,403
SBI Sumishin Net Bank (Shares of results of associates using the equity method)	87*	232	1,595	3,742	5,569 Record high	+5,482

\* SBI Sumishin Net Bank recorded profit/loss on revaluation of securities based on IFRS, due to the change in the valuation of treasuries held. Therefore the amount are different from that based on J-GAAP.





## **② Asset Management Business**

- 14 IPOs or M&As of SBI Group investee companies are expected in FY2014
- SBI Savings Bank recorded profit before income tax expense of approx. JPY 12.0bn, and the soundness of the bank's loans improved

## Quarterly Financial Results of the Asset Management Business



[Asset Management Business]

(IFRS, JPY billion)

	FY2013			FY2014			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q
Operating Revenue	39.0	10.9	9.1	13.7	9.9	15.2	18.0
Profit before income tax expense	21.9	-3.7	-5.3	-4.0	-2.3	1.7	2.8
Profit/loss from the change in fair value and profit/loss on sales of investment securities	22.8	-4.8	-5.4	-3.2	-5.6	-0.8	-0.1
SBI Savings Bank	0.8	1.2	1.1	1.0	5.0	2.7	4.4
Others*	-1.7	-0.1	-1.0	-1.8	-1.7	-0.2	-1.5

\*Others include the SG&A of the Asset Management Business and profits and losses of consolidated investee companies

# IPO and M&A Deals Prospect for FY2014



	Up to FY2012	FY2013 full year	FY2014 full year prospect
IPO and M&A deals*	167	14	14

\* Includes portfolio companies (FY2009: 3 companies, FY2010: 6 companies, FY2013: 2 companies) of New Horizon Capital, the second fund, in which SBIH invests as a limited partner.

#### In FY2014, 9 companies have already conducted an IPO, and 4 companies were M&A'd

EXIT Date	Company	Market (Country)
Apr. 2	Smart Navi Co.,Ltd.	M&A
June 16	NEWTON FINANCIAL CONSULTING, Inc.	TSE JASDAQ
July 23	Nippon View Hotel Co., Ltd.	TSE 2 <sup>nd</sup> Section
Aug. 5	WH Group Limited	HKEx Main Board
Aug. 11	Pandora TV Co., Ltd	KONEX (Korea)
Sept. 15	GCS HOLDINGS, INC.	GTSM (Taiwan)
Sept. 25	RIBOMIC Inc.	TSE Mothers
Oct. 1	YAPPA Corporation	M&A
Oct. 1	Kakao Corp.	M&A
Oct. 22	Ceres inc.	TSE Mothers
Dec. 25	Tokyo Board Industries Co., Ltd	TSE 2nd Section
Dec. 29	Yest Co., Ltd.	KONEX (Korea)
Jan. 1, 2015	Uphills, Inc.	M&A

**SBI Savings Bank:** 



SBI Savings Bank Recorded Profit before Income Tax Expense of Approx. JPY 12.0bn, Contributing to the Asset Management Business' Results

9 Months FY2014 Results

(SBIH's consolidated accounts basis; IFRS) (JPY million)

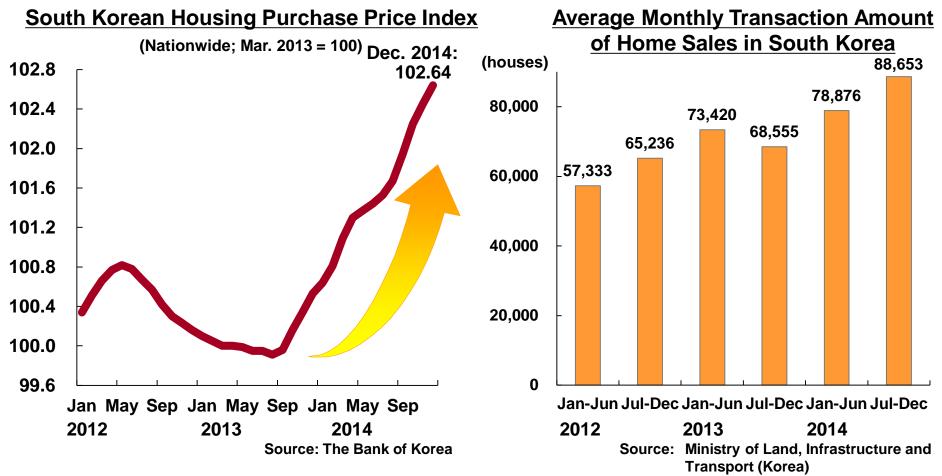
	9 Months FY2013	9 Months FY2014	YoY % change
Operating revenue	28,274	29,751	+5.2
Operating income	3,558	12,418	+249.0
Profit before income tax expense	3,038	12,030	+296.0

- With the backdrop of a firm real estate market, profits were recorded through substantive collection efforts that resulted in loan collections exceeding book values
- Prospectively may achieve quarterly profit in the Oct.-Dec. 2014 period on a K-GAAP basis, with capital adequacy ratio of over 10%

Grew to become a profit driver of the Asset Management Business

**SBI Savings Bank:** 

## The Tailwind of SBI Savings Bank's Improved Business Environment

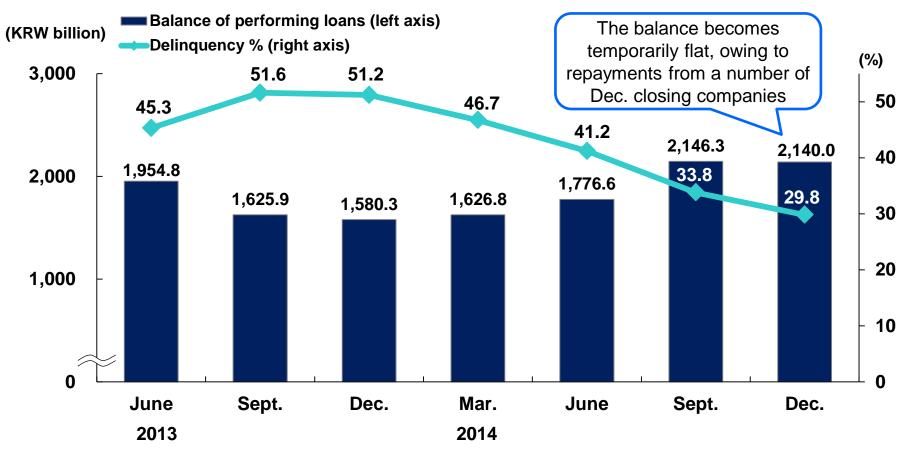


- Real estate transaction stimulation policies of the South Korean government have succeeded, and housing prices continue to recover rapidly
- Transaction amount of home sales is steadily firming, compared with the previous year
- From Oct. 2014, the Bank of Korea cut its benchmark interest rate to 2.0%, a 4-year low, with the expectations of supporting economic activities.

Holdings

# Performing Loans and Delinquency Ratio Holdings

- Balance of performing loans continued to be in an underlying upward trend, and new credits were acquired quarterly at a pace of KRW 600bn (approx. JPY 66bn\*)
- Delinquency ratio declined, and soundness of loans improved





## To Become the No.1 Savings Bank, Both in Name and Actuality

After implementing mergers and integration between SBI Savings Bank and its three affiliated banks, effective Oct. 31, 2014, <u>SBI Savings Bank has</u> become the only savings bank whose assets exceed KRW 3tn (approx. JPY 330bn) in South Korea, and SBI Savings Bank will endeavor to strengthen its brand.

[Efforts to pursue more sustainable revenue ]

- Endeavoring to acquire new customers, and increase new credits by utilizing placement agents
- Planning to develop auto-loan business within this year, as a part of service diversification
- Promoting aggressive purchase of loans from other banks
- Promoting online banking services by riding the momentum created by deregulation

## **Targeting an IPO in 2-3 years**

# SBI Investment KOREA Expands the Management of Funds from South Korean Government Agencies ①



#### **Future Creation M&A Fund**

Commitment amount:	KRW 50.0bn (approx. JPY 5.5bn*), of which KRW 20.0bn was
	invested by South Korean government agencies
Mission:	To support mid-sized South Korean companies conducting M&A
	and to enter the ASEAN region

#### **KONEX Market Vitalization Fund**

Commitment amount	: KRW 60.0bn (approx. JPY 6.6bn*), of which KRW 25.0bn will be invested by South Korean government agencies
Mission:	To support the vitalization of the KONEX market, an emerging market in South Korea

#### **Overseas Expansion Platform Fund**

Commitment amount:	KRW 60.0bn (approx. JPY 6.6bn*), of which KRW 30.0bn will be
	invested by South Korean government agencies
Mission:	To support mid-sized and venture companies in South Korea to expand into the ASEAN region

# SBI Investment KOREA Expands the Management of Funds from South Korean Government Agencies ②



#### **Digital Contents Fund**

Commitment amount: KRW 25.0bn (approx. JPY 2.7bn\*), of which KRW 12.5bn will be invested by South Korean government agencies

Mission: To support the integration of South Korean contents industry and IT industry, both of which are expected to play a key role in Korea's future economic growth

#### 2014 KIF Fund

Commitment amount: KRW 30.0bn (approx. JPY 3.3bn\*), of which KRW 17.0bn will be invested by South Korean government agencies

Mission: To develop South Korean venture companies involved in the Telecommunications and IT industries



In addition, currently endeavoring to be selected to manage an additional 2 funds (the aggregate commitment amount of KRW 600bn (approx. JPY 66bn\*)) this year.
 \* Converted at KRW 1 = JPY 0.11



- Consolidated loss posted by the Biotechnologyrelated Business for the 9 month FY2014 period increased year-on-year primarily because extraordinary factors boosted profit in FY2013
- Airing of TV commercials, efforts to increase the number of prescription pharmacies and other stores and offering an expanded range of products produced results, and shipment volumes of health foods and cosmetics containing 5-ALA increased substantially

# Profit before Income Tax Expense of the Biotechnology-

(JPY million)

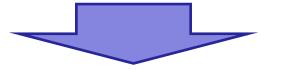
Profit before income tax expense	9 Months FY2013 (Apr. –Dec. 2013)		9 Months FY2014 (Apr. –Dec. 2014)
Total of the Biotechnology- related Business	-1,332	×	-2,360
of which, SBI Biotech	-396	Increase in deficit	-613
Quark Pharmaceuticals	-94	Increase in deficit	-761
SBI Pharmaceuticals	-842	Decrease in deficit	-809
SBI ALApromo	-35	Increase in deficit	-356

- SBI Biotech discontinued a drug discovery project that was considered to have little prospect for a commercialization, and as such recorded future charges related to the discontinuance
- Quark Pharmaceuticals led to a year-on-year increase in loss in FY2014 due to the extraordinary factors that boosted profit in FY2013 (such as the transfer of seeds for future drug development activities to a Japanese company)
- SBI ALApromo is actively engaging in promotion in FY2014, and SG&A expenses have increased.



## Current State of IPO Readiness of SBI Biotech ① Holding [Management Structure]

The previous representative director of SBI Biotech resigned because of poor health, and a change of representative directors occurred on Sept. 30, 2014



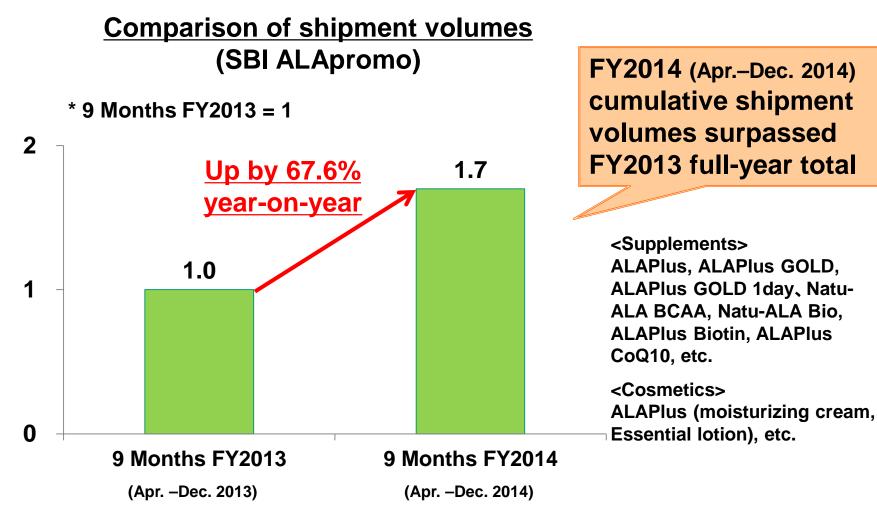
Although SBI Biotech delayed a planned 2014 IPO, following the general meeting of shareholders in late Mar. 2015, the company plans to increase corporate value by appointing a person with specialized in the drug discovery field and management experience in venture firm as outside director. Once current managing director Takeshi Irie assumes office as representative director and president, the company will <u>resume IPO preparations</u>. (Lead manager: Mizuho Securities)

# Current State of IPO Readiness of SBI Biotech 2 SBI [Pipeline Drugs that is an IPO Requirement]

In light of favorable results of a Phase II clinical trial for a therapeutic agent for prevention of impairment of organ function after kidney transplantation from subsidiary Quark Pharmaceuticals (exclusive worldwide license option for development and commercialization granted to Novartis), an IPO requirement, <u>the plan is to initiate a Phase III trial in the U.S.</u> by around autumn at the latest.

	Licensing partner	Adaptation disease	Pre- clinical	Phase I	Phase II	Phase III
①QPI-1002	Novartis International AG	Kidney Transplantation (DGF)			at	anning to start the latest by a fall of 2015
		Diabetic macular edema (DME)			ompleted Phase II a	
②PF-655 Pfizer Inc.	Glaucoma		Prepar Phase	ring for II a		
③Anti-ILT 7 antibody	MedImmune, Inc. (Subsidiary of AstraZeneca)	Autoimmune diseases	Pre- clinical	>		

## Large Increase in Shipment Volumes of Health Foods SBI and Cosmetics Containing 5-ALA

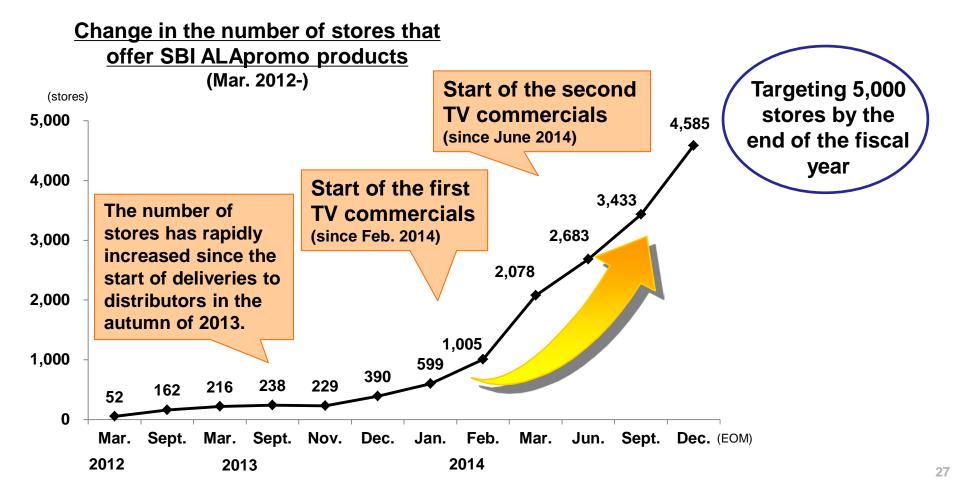


Scheduled to release a full-body moisturizing cream (planned product name: ALAPi) as a new product in Mar.

Consulting Pharmacies and Drugstores Nationwide that Offer SBI ALApromo Products Amount to 4,585 Stores (As of the end of Dec. 2014)

Holdings





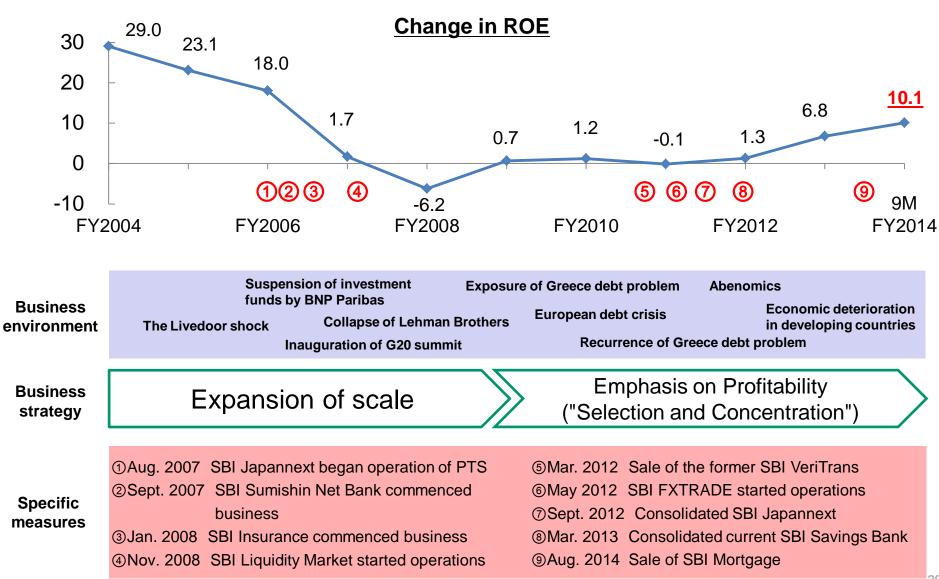


- (2) Adhere to the ROE-oriented management principle, and improve shareholder returns
  - ① Cumulative ROE for 9 Months FY2014 reached 10.1%, which exceeded the milestone target of 10%
  - ② Generation of cash flow through further "Selection and Concentration," for use in measures that will <u>further improve ROE, such as stock repurchase</u>
  - ③ Enhance shareholder return through measures such as dividend increases and shareholder benefits

#### ① Improving ROE:



### While Current ROE Exceeded the Milestone Target of 10%, Endeavoring to Further Improve ROE





## Improving ROE through Further Generation of Cash Flow

- Through the sales of non-core businesses, IPOs and intragroup reorganizations basically accomplished, recovered JPY 45bn through sales of subsidiaries, including partial sales since Mar. 2012
- Also, for FY2014, sales amount of the real estate holdings is expected to be approx. JPY 18bn

- Generated cash will be appropriated to strengthen businesses with high return on invested capital, and to improve various financial ratios
- Share repurchases will also be considered appropriately

## **Endeavoring to improve ROE**

**③ Strengthening Shareholder Return:** 

Based on the Strong Financial Results, Year-end Dividend for FY2014 is Expected to Increase

- ① Ordinary dividend: JPY 20 per share in consideration of the positive results for 1H FY2014
- ② Commemorative dividend: JPY 5 per share in commemoration of the Company's 15th anniversary

### Forecasts JPY 25 per share, up JPY 5 from the previous year

[Dividend forecast (results) per share]

(Unit: JPY)	End of 2Q	Year-end	Full-year
FY2014 (forecast)		<b>25</b> (Ordinary dividend: 20) (Commemorative dividend: 5)	<b>25</b> (Ordinary dividend: 20) (Commemorative dividend: 5)
FY2013 (results)	_	20	20

In the event that the 4Q FY2014 results continues its steady growth path, positively considering a further increase of the ordinary dividend

Note: The dividend forecast shown above is an estimate made as of the current date. Actual dividend payments may differ from these forecasts due to various reasons.

**③ Strengthening Shareholder Return:** 

## Further Strengthen Shareholder Benefits

### [Details of shareholder benefits]

\*Shareholders listed or recorded in the shareholder register as of Mar. 31, 2015 are eligible.



In addition, all shareholders, including those who hold less than 1 unit (1–99 shares), will receive 1 discount coupon for a preferential discount of 50% from the regular prices of all SBI ALApromo dietary supplements and cosmetics.



## (3) Improved stability of SBIH's financial base

## Summary of Cash Flows for the 9 Month FY2014 Period



	9 Months FY2014
Net cash generated from operating activities	71,481
Profit before income tax expense	49,549
Increase in assets/liabilities related to securities business (*Positive contribution primarily owing to the increase in deposit assets of SBI SECURITIES)	32,798
Others (*Negative contribution primarily owing to the acquirement of loans of SBI Savings Bank)	-10,866
Net cash generated from investing activities (*Positive contribution primarily owing to disposal of investment securities and shares of SBI Mortgage)	60,699
Net cash used in financing activities (*Negative contribution primarily owing to redemption of bonds and repayment of borrowings)	-23,921
Net increase in cash and cash equivalents	108,259

## Aggressively promoting collection of investments and reducing liabilities

# **SBI Holdings' Stable Financial Base**



### Consolidated Financial Indicators of SBI Holdings (%)

Substantive figures after adjusting for asset and liability accounts associated specifically with the securities company \*1

	Mar. 31, 2014	Dec. 31, 2014
Interest-bearing Debt Ratio *2	135.2	97.0
Ratio of Equity Attributable to Owners of the Company *3	22.2	23.1

\*1 Assets related to securities business = cash segregated as deposits + margin transaction assets + other assets related to securities business Liabilities related to securities business = margin transaction liabilities + guarantee deposits received + deposits from customers + other liabilities related to securities business

- \*2 Interest-bearing Debt / Equity Attributable to Owners of the Company. Interest-bearing Debt does not include Margin Transaction Liabilities.
- \*3 Equity attributable to owners of the Company/Total Assets



- 2. Current status and new challenges of the Financial Services companies that have entered a rapid growth stage
  - (1) Securities-related businesses
  - (2) Insurance-related businesses
  - (3) Banking-related businesses



# (1) Securities-related Businesses

 In an environment where a 27.6% year-on-year decline in average daily individual stock brokerage trading value led to a decline in profits for its industry peers, SBI SECURITIES' operating income for the 9 month FY2014 period <u>achieved a</u> 0.3% increase year-on-year

All income categories recorded a record-high

- ② Competition with the online securities companies has concluded
- **③ Current business strategy for the securities-related businesses** 
  - Structuring a business foundation to compete with major face-to-face securities companies ~



- In an environment where a 27.6% year-on-year decline in average daily individual stock brokerage trading value led to a decline in profits for its industry peers, SBI SECURITIES' <u>operating income</u> for the 9 month FY2014 period <u>achieved a 0.3% increase yearon-year</u>
  - All income categories recorded a record-high

SBI SECURITES' 9 Months FY2014 Results ന Average Daily Individual Brokerage Trading Value Trended Holdings Lower as Compared to FY2013 Average daily individual brokerage trading value (2 market total \*) (JPY billion) (JPY) Average daily individual brokerage trading value 3,500 9 Months FY2013 (left-side scale) **Individual Brokerage** -C-End-of-month Nikkei Average (right-side scale) 17,000 Trading Value 3,000 JPY 294,771.7bn 27.6% 2,595.0 15,000 2,500 9 Months FY2014 Individual Brokerage ,064 2,000 **Trading Value** 13,000 JPY 213,399.8bn 1,656.6 1,507.7 439.6 .540.8 1,457.0 1.317.8 1,500 1,332.6 1.251.<mark>3</mark> 1,221.5 ,3092 1,190.2 1,214.3 ,219.9 1,091.6<sup>11,000</sup> 1,085. 03.0 ,005.6 961.1 1,000 861.7886.1 9,000 500 0 7,000 Apr. May June July Aug. Sept. Oct. Nov. Dec. Jan. Feb. Mar. Apr. May June July Aug. Sept. Oct. Nov. Dec. Jan. (until 16th) FY2013 FY2014 \*Japanese stocks listed on Tokyo Stock Exchange and Nagoya Stock Exchange

(Including TSE Mothers, JASDAQ and NSE Centrex)

Source: Complied by SBIH from disclosed data from TSE 39

# SBI SECURITIES 3Q FY2014 Consolidated Results (J-GAAP)

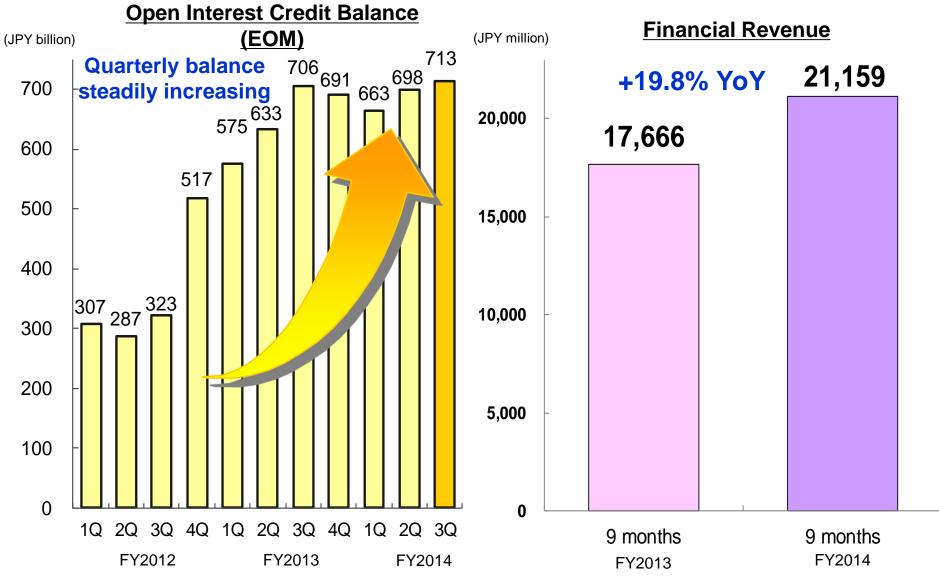


- Owing to the contribution of financial income in lieu of the decrease in brokerage commissions, <u>operating revenue decreased merely 0.3% year-on-year</u>
- All income categories <u>recorded a record high</u>, owing to factors such as the diversification of earnings sources
- On the other hand, net operating revenue decreased by 1.5% year-on-year, owing to the increase in financial expense related to the increase in financial revenue [Year-on-year]

	9 Months FY2013 (AprDec. 2013)	9 Months FY2014 (AprDec. 2014)	YoY % change
Operating Revenue	56,139	55,974	-0.3
Net Operating Revenue	53,062	52,290	-1.5
Operating Income	24,907	24,976	+0.3
Ordinary Income	24,927	25,039	+0.5
Net Income	13,610	14,635	+7.5

\* Since SBI SECURITIES has sell off its sole consolidated company, SBI Benefit Systems, in FY2013, it discloses its financial results on a non-consolidated basis from the current fiscal year. Also the results for the 9 monts FY2013 presented above are non-consolidated figures.

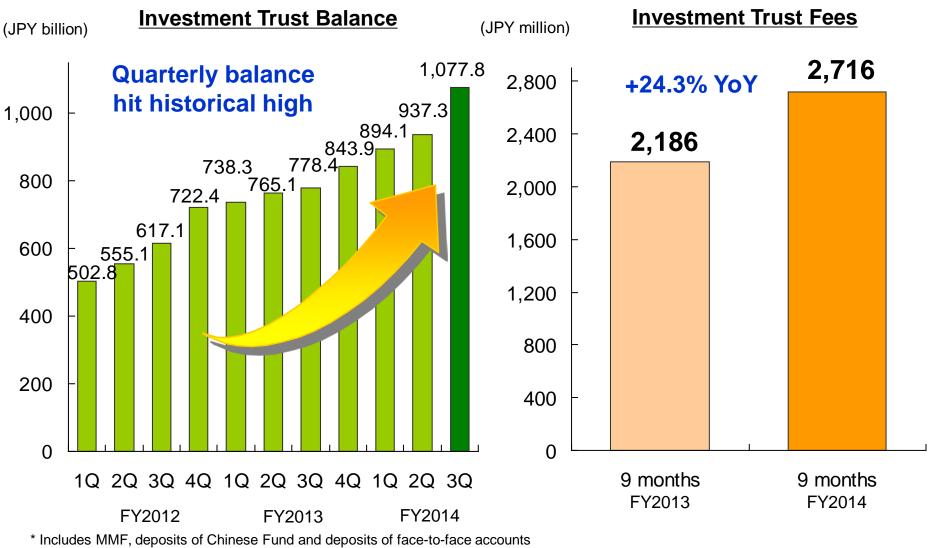
# SBI SECURITIES' Financial Revenue and Open Interest Credit Balance Significantly Increased







# SBI SECURITIES' Investment Trust Fees and Investment Trust Balance Both Hit a Record



\* Investment trust fees is included in "Other commission received" \* Trust fee excludes MRF



# ② Competition with the online securities companies has concluded

- I. Disparity among online securities companies in profitability, customer base, and shares of individual stock brokerage trading value continues to widen.
- II. Reasons for widening of the disparity with other online securities companies
  - a. Achievement of high customer satisfaction due to the offering of overwhelmingly low trading commissions
  - b. Realization of Group synergies through development of a financial ecosystem
  - c. "Winner Takes All" principle applicable to the securities industry

**2-(i)** Widening of the Disparity with Other Online Securities Companies



# Performance Comparison of Major Online Securities Companies (J-GAAP)

(Unit: JPY million)

	Operating Revenue	YoY change (%)	Operating Income	YoY change (%)
SBI	55,974	-0.3	24,976	+0.3
Monex (*1) (Cons.)	36,977	-13.3	5,465	-58.0
Rakuten (*2)	33,027	-5.4	14,522	-17.1
Matsui	25,438	-18.9	16,367	-24.5
kabu.com	17,145	-5.1	7,144	-20.7

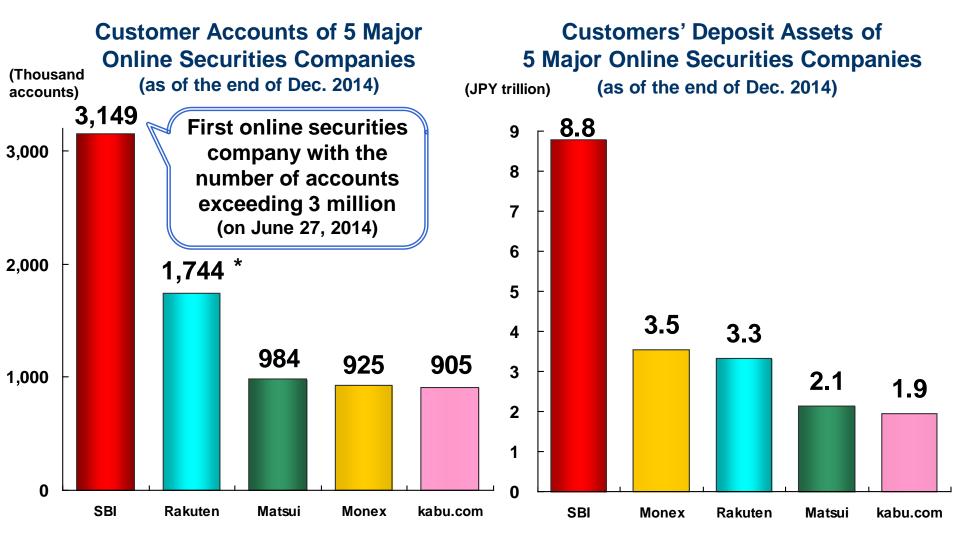
\*1 From full -ear FY2012, Monex adopted IFRS, so the relevant figures above are based on IFRS. The amount of "Operating Income" is "The amount equivalent to operating income" disclosed by Monex

\*2 Although the figures of 9 months FY2014 disclosed by Rakuten are non-consolidated figures, the year-on-year % changes are calculated using the consolidated results of 9 months FY2013.

Source: Compiled by SBIH from the information on websites of each company<sub>44</sub>

**②-(i)** Widening of the Disparity with Other Online Securities Companies

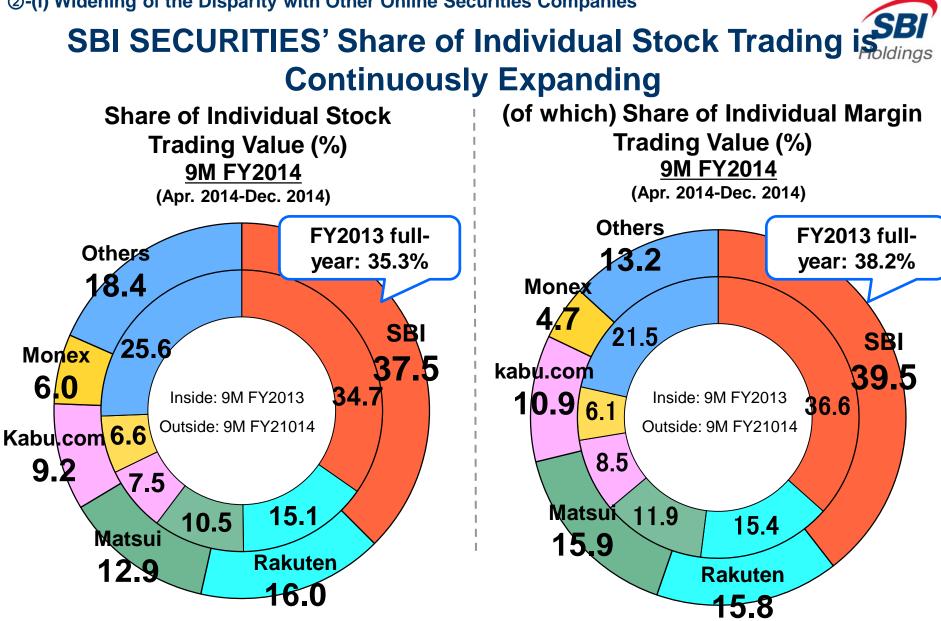
## SBI SECURITIES Attains an Overwhelming Customer Base Holdings [Number of Accounts and Amount of Customer Asset]



\* The figure of Rakuten is that of the end of Sept. 2014. The figure as of the end of Dec. is not disclosed.

Source: Compiled by SBIH from the information on websites of each company.

**2**-(i) Widening of the Disparity with Other Online Securities Companies



Source: Compiled by SBI SECURITIES based on Tokyo Stock Exchange and JASDAQ materials and websites of each company

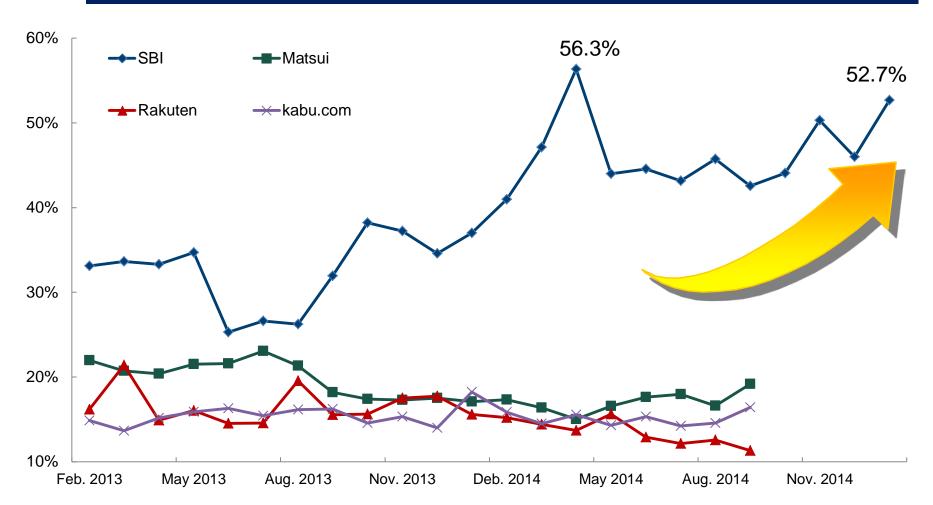
\* The whole individual stock trading value and individual margin trading value are the sum of 1st and 2<sup>nd</sup> section of the Tokyo and Nagoya Stock Exchange, respectively.

**②-(i)** Widening of the Disparity with Other Online Securities Companies



### SBI SECURITIES' Overwhelming Share of the Nikkei 225 Options



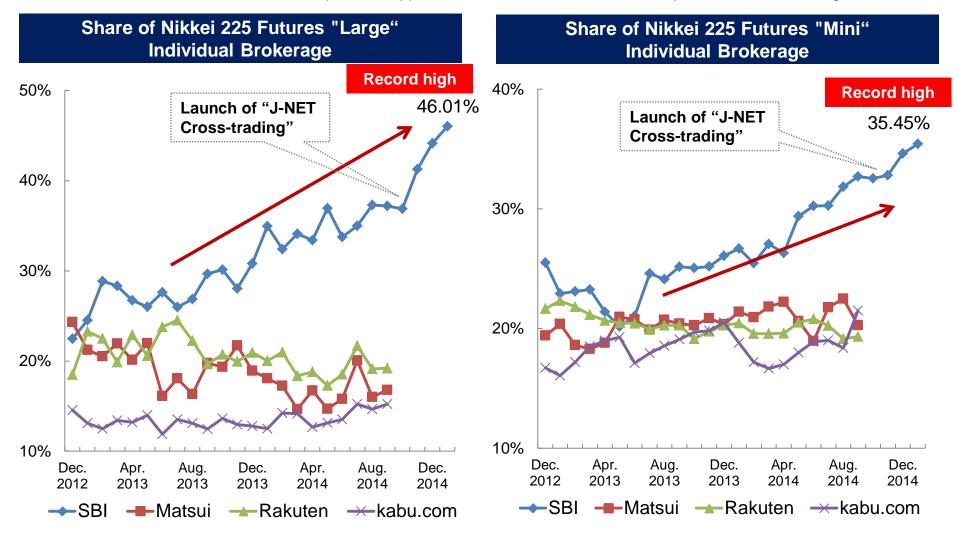


Based on the disclosure of individual brokerage trading value announced by OSE. As for Jan. 2015, the figure is calculated by the amount up to the second week of Jan.

#### ②-(i) Widening of the Disparity with Other Online Securities Companies

# SBI SECURITIES' Share of Nikkei 225 Futures Hit a Record High

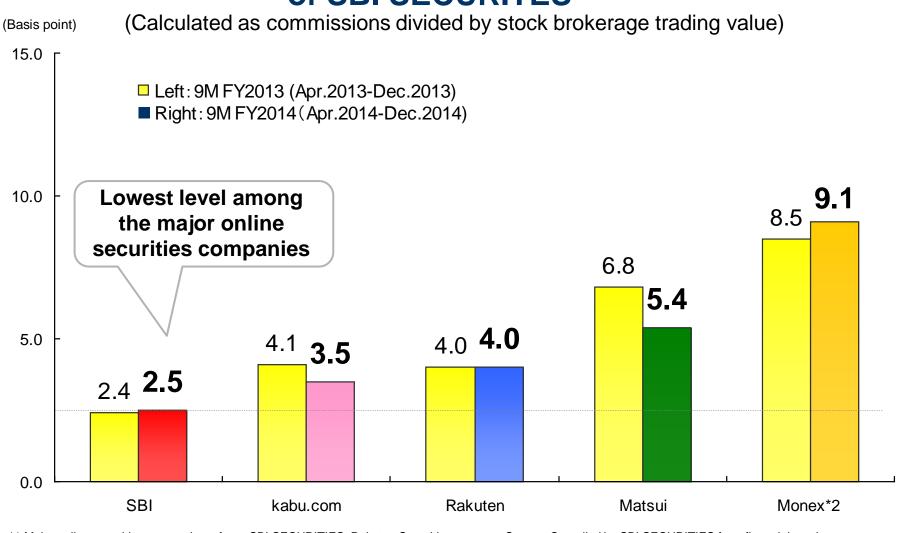
Individual investor share of Nikkei 225 futures is steadily increasing. The expansion trend has accelerated since the start of the J-NET Cross-trading Service in Oct. 2014. SBI has captured an overwhelmingly high share, and set new records through the differentiation of a service that provides opportunities to trade at more favorable prices than floor trading.



Based on the disclosure of individual brokerage trading value announced by OSE. As for Jan. 2015, the figure is calculated by the amount up to the second week of Jan.



### Overwhelmingly Low Trading Commissions of SBI SECURITES



\*1 Major online securities companies refer to SBI SECURITIES, Rakuten Securities, kabu.com Securities, Monex and Matsui Securities

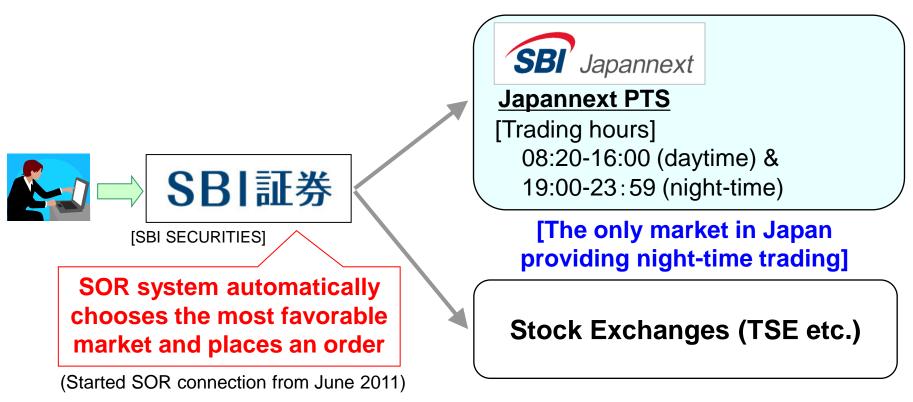
\*2 Figures of Monex are based on commission of Monex, Inc.'s commission figures

Source: Compiled by SBI SECURITIES from financial results announcement materials and monthly disclosure reports of each company.

Commissions are from earnings briefings.



#### By Leveraging Japannext PTS, Earned Higher Customer Loyalty by Significantly Lowering the Transaction Fees

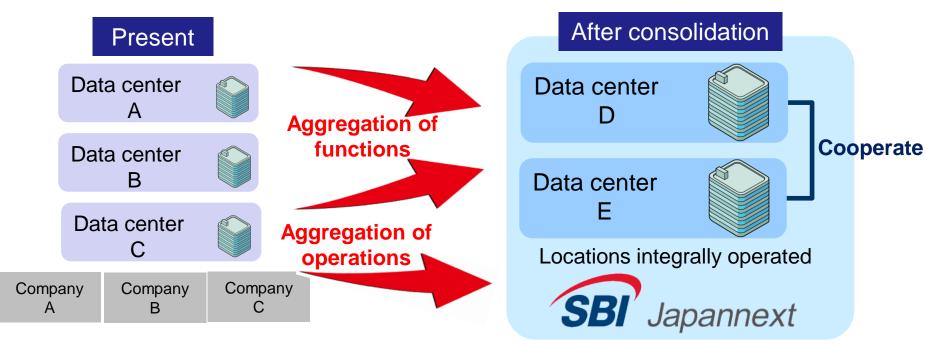


- When deals are executed on PTSs, the <u>commission is approx. 5% cheaper</u> than on the exchanges
- SBI SECURITIES' customers' investment performance will be enhanced through this benefit

Synergy created with SBI Japannext leads to a competitive advantage



Pursue to consolidate the current data centers with decentralized functions



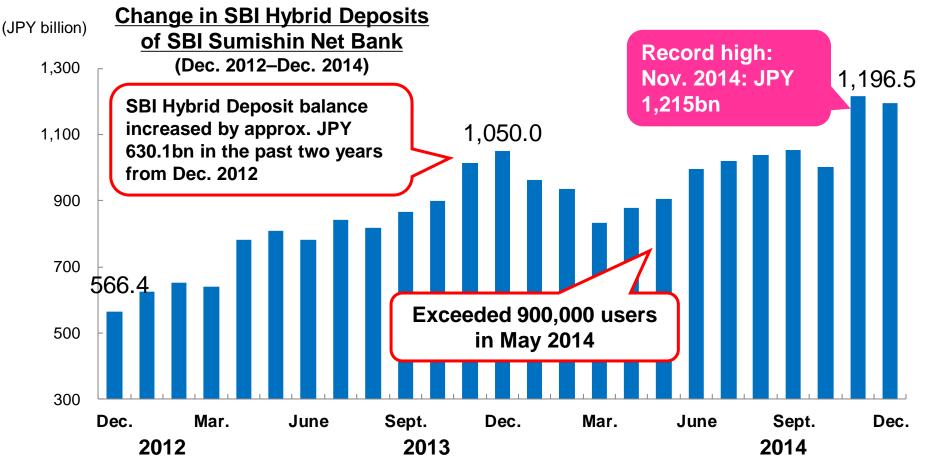


Substantial cost reduction through efficiency improvement Stable operation through load balancing and enhanced service continuity in times of disaster **2-(ii)** Reason of Widened Disparity: b. Realization of Group Synergies

#### **SBI** Holdings

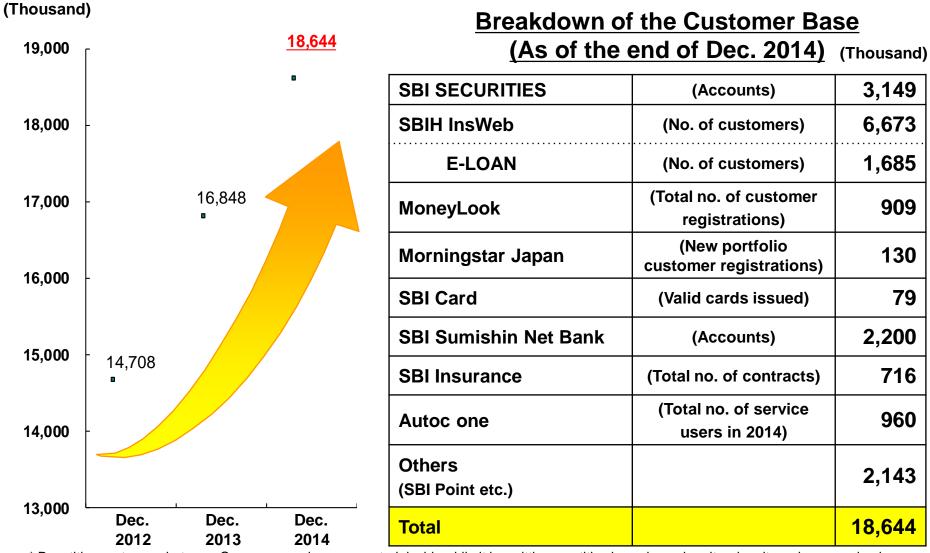
#### Synergy between SBI SECURITIES and SBI Sumishin Net Bank has become a Differentiation Factor (SBI Hybrid Deposit)

<u>SBI Hybrid Deposits (Automatic deposits and withdrawals of stock trading deposits)</u>: SBI Hybrid Deposit balance can be integrated into available deposit balance for stock trading, margin trading, and actual receipt of stock purchased at SBI SECURITIES



2-(ii) Reason of Widened Disparity: b. Realization of Group Synergies

# Maximum Utilization of Rapidly Increasing Customer SBI Base for Further Pursuit of Synergies

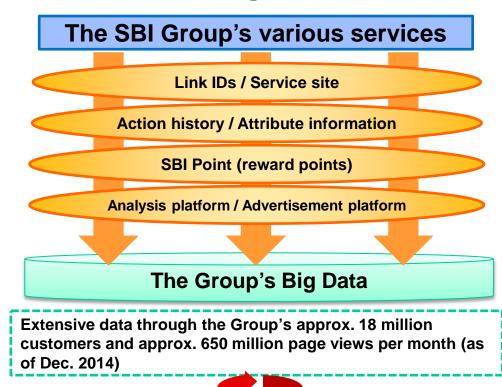


\* Repetition customers between Group companies are counted double while it is omitting repetition in each service site when it can be recognized as a unique user.

\* The total number of contracts of SBI Insurance excludes continuing contracts, expiring contracts and early-withdrawal

**2-(ii)** Reason of Widened Disparity: b. Realization of Group Synergies

## Pursuit of Group Synergies through the Strategic Utilization of "Big Data" Derived from a Significant Customer Base



Formation of "Bigger Data" through partnerships with external companies

**Big Data held by partner companies in other industries** 

#### Establishment of "Group's big data"

- From the first half of 2015, on an organizationwide basis, planning the use of a common ID platform, service site and advertising base
- Through the cooperative utilization of data, customer analysis based on action history, history, hobbies, and ideas
- Customer loyalty program utilizing SBI Point
- Organization-wide marketing strategy cooperation to increase efficiency

#### Utilization of "Group's big data"

- Providing optimized services on a one-to-one basis
- Establishment of an organization that aggregates personnel who utilize the Group's data, and the sharing of each company's expertise
- Data-driven decision making through crosssectional data management
- Advertisement based on statistical analysis
- Establishment of analysis platform utilizing distributed environment (Hadoop)

Actualizing aggregation and enhancement of the Group's customer base with a focus on linking IDs, and the creation of "network value" by utilizing the Group's big data

2-(ii) Reason of Widened Disparity: c. Great Example of "Winner Takes All" Principle Applied

## Succeeded at Attaining New Customers through NISA



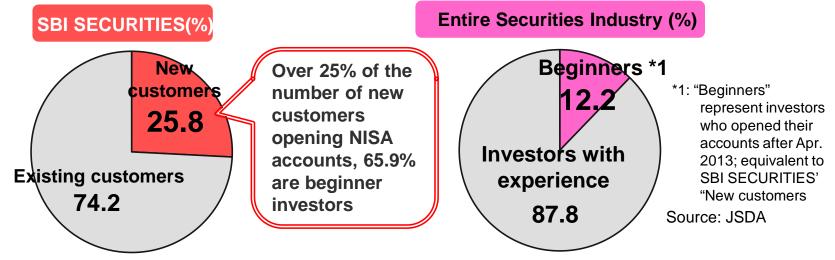
Despite initiating the customer acquisition process at the same time, the gap with the online peers is conspicuous

(Dec. 2014)	SBI	Matsui	kabu.com	Nomura*	Daiwa*
No. of NISA accounts	<u>ca. 570,000</u>	ca. 80,000	ca. 90,000	ca. 1,350,000	ca. 640,000

\* As of Nomura and Daiwa, the number of accounts are as of the end of Sept. 2014 (Source: Kinyu Keizai Shimbun)

Currently, SBI SECURITES has approx. 590,000 accounts, and deposits of JPY 234.4bn (as of Jan. 28, 2015)

#### Comparison of Customer Attribute (as of the end of June 2014)



Persons age 20 to 49 make up 59.6% of customers opening NISA accounts (Regarding major 10 securities companies and 4 major banks, persons age over 60 make up 54%\*2) Active account ratio of 57.9% (Among the major 10 securities companies and 4 major banks, the ratio is <u>44.8%</u>\*2) \*2 The Nikkei on Jan. 20, 2015



# ③ Current business strategy for the securities-related businesses

- Structuring a business foundation to compete with major face-to-face securities companies ~
- (i) Expansion of the corporate business on the basis of a retail business clearly superior to face-to-face securities companies
- (ii) Through an alliance between SBI SECURITIES and SBI MONEY PLAZA, strengthening the customer base and sales capacity to enhance the PO underwriting business
- (iii) Through an alliance between SBI SECURITIES and SBI Liquidity Market, further expanding FX trading business
- (iv) Through strengthening of the relationship between SBI SECURITIES and SBI Japannext, launching a trading business

# Performance Comparison with Brick-and-mortar Securities Companies (J-GAAP)

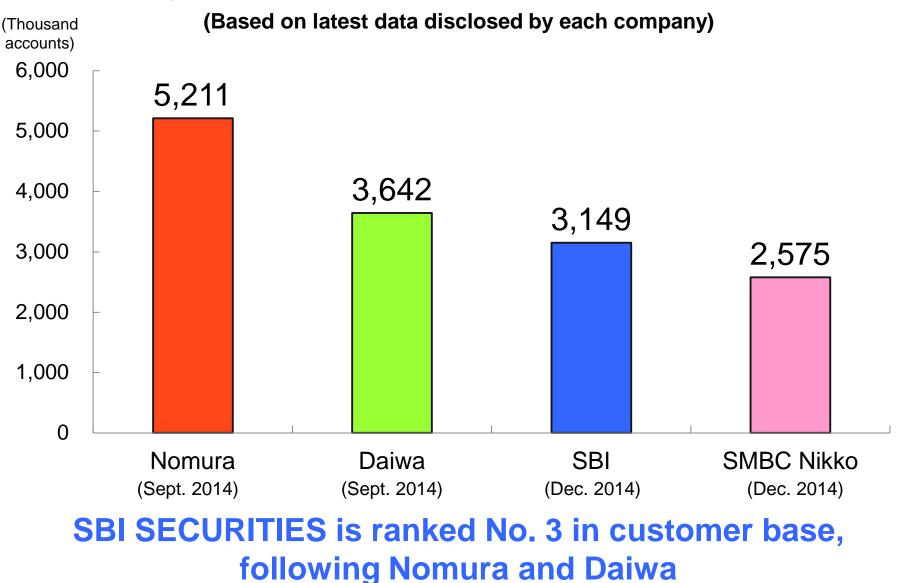
(Unit: JPY million)

	Operating Revenue	YoY % change	Income before Income Tax	YoY % change
SBI	55,974	-0.3	23,570	+1.8
Nomura (*) (cons.)	1,420,583	+2.9	241,803	-11.4
Daiwa (cons.)	Scheduled to be announced on Jan. 30, 2015			80, 2015
SMBC Nikko (cons.)	257,541	-6.9	69,356	-19.4
Ichiyoshi (cons.)	15,017	-23.2	4,077	-51.1
Iwai Cosmo (cons.)	15,005	-21.2	3,496	-41.4

\* Figures for Nomura are based on US-GAAP.

Source: Compiled by SBIH from the information on websites of each company.

# Number of Accounts of SBI SECURITIES and Holding Major Face-to-face Securities Companies

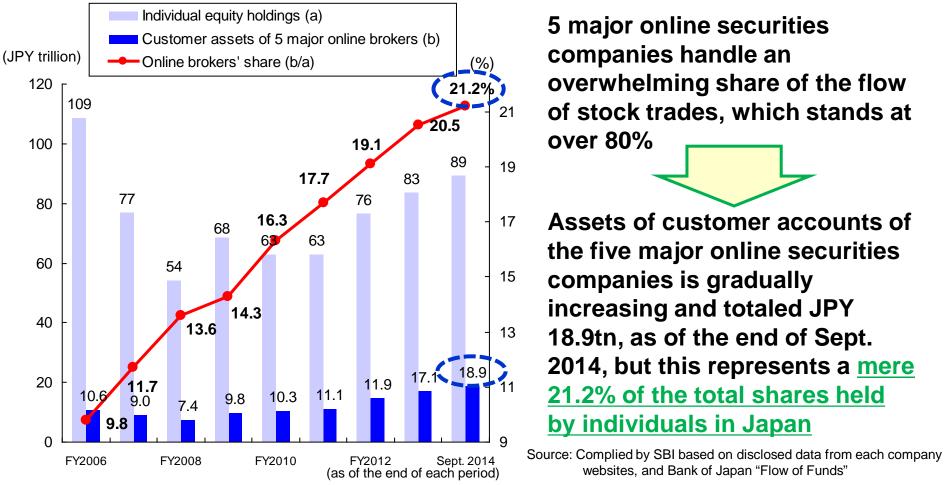


## Five Major Online Securities Companies' Market Share in Terms of Deposit Assets

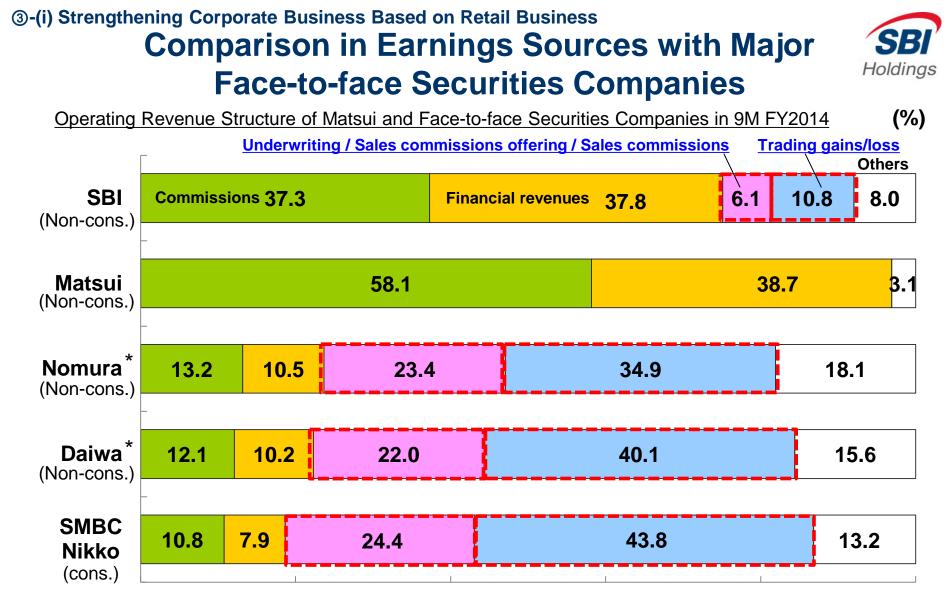


59

#### Change in the share of individual equity holdings (stock)



Share of individual equity holdings has steadily increased along with the passage of time, but relationships with emerging companies will need to be strengthened in order to expand further growth



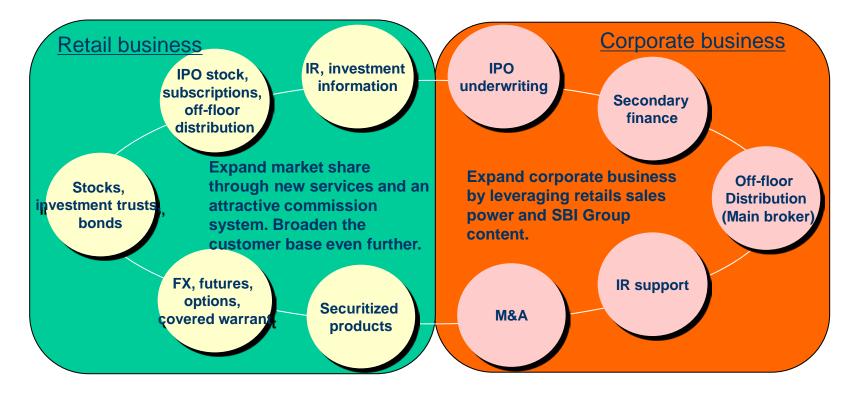
# From the perspective of competing with the major face-to-face securities companies, SBI SECURITIES must further strengthen its underwriting, sales and trading businesses

\* The figures of Nomura and Daiwa are calculated based on their 1H FY2014 results

#### Expansion of the Corporate Business on the Basis of a Retail $\frac{1}{H}$ Business Clearly Superior to Face-to-face Securities Companies



A model of entering the wholesale business after having dominated in the retail business by leveraging low cost and an overwhelming ability to attract customers, strengths unique to online securities companies, will be decisive in competition





#### SBI's Face-to-face Securities Business, Based on the Online <sub>F</sub> Securities Business Model, is a Surefire Winning Strategy

	Online broker	Face-to-face broker
Strong point	<ul> <li>Low cost</li> <li>Overwhelming drawing power</li> <li>Overwhelming transaction volume</li> </ul>	<ul> <li>Community based</li> <li>Face-to-face sales power</li> <li>Customers can be differentiated</li> </ul>
Weak point	<ul> <li>Highly dependent on brokerage</li> <li>Low profitability due to commission price competition and the cost of continuous system investment</li> <li>Impossible to respond to detailed customer needs</li> </ul>	<ul> <li>High cost (personnel, property)</li> <li>Weak drawing power</li> <li>Small transaction volume</li> </ul>

Along with the maximum utilization of the advantages of an online securities company, in the physical presence of the SBI MONEY PLAZA shops where a low-cost structure is maintained, present the meritoriousness of face-to-face sales

#### **Three Models that Cannot Survive Intense Competition**

#### Reasons are for ...

× Independent online securities model

- Competition in commission rates and system investment requirements among internet securities companies places continuous pressure on earnings
- Internet securities have a limit to selling products that require detailed explanation. It is not possible to offer differentiated services to affluent customers
- The reliance on brokerage is high, which makes it difficult (except in the case of IPOs) to expand underwriting operations

#### × Independent face-to-face securities model

Invites the weakening of the retail business which is essential to the brokerage business

- Earnings through brokerage turnover are strongly influenced by the inroads of internet securities companies
- With the emergence of bank-affiliated securities, the underwriting business of already weakened face-to-face securities companies is eroding further

× Face-to-face model-based online securities

#### **Cannibalism occurs**

- Customers obtained through the face-to-face division migrate to the subsidiary internet division where commission fees are much cheaper
- As a result, commissions from the face-to-face securities division decline, which puts pressure on the cost of maintaining the fleet of business offices and sales staff

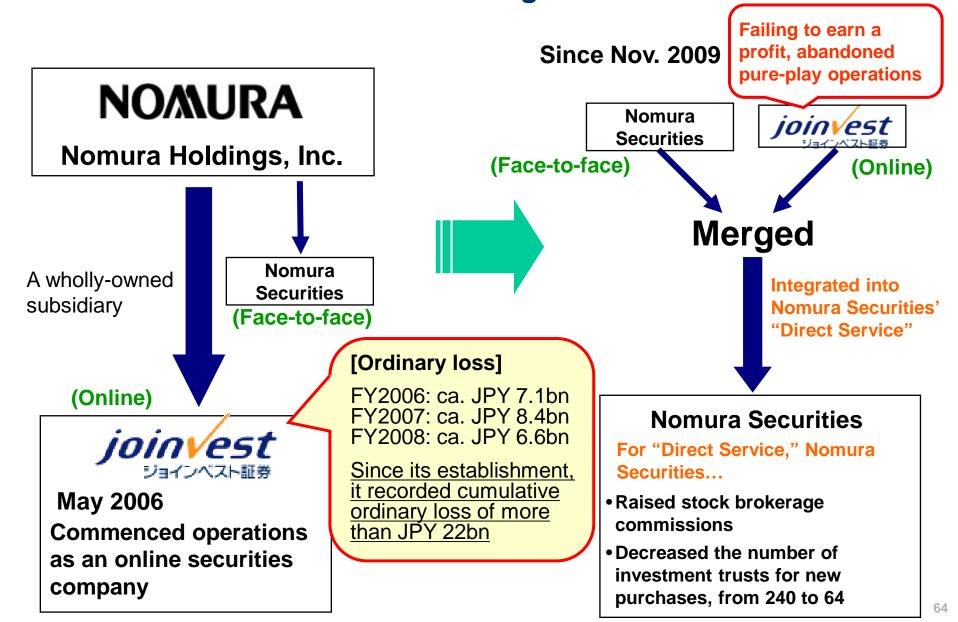


# Depends heavily on the stock market



#### **Example of Failure: The Nomura Group's Venture into** Holdinas **Online Securities Business through JOINVEST Securities**

SB



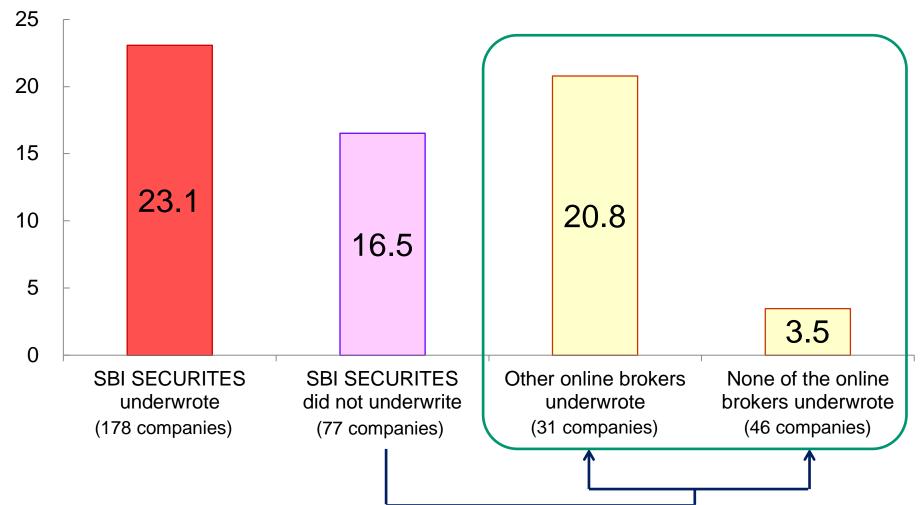
### **Post-IPO Share Turnover Ratio**



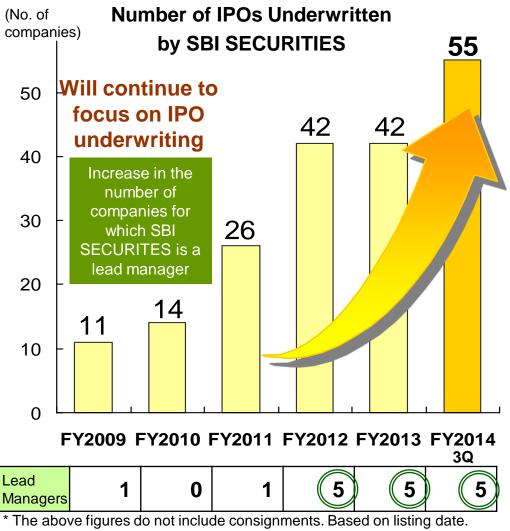
# (Calculated as total trading volume during the first month after listing divided by the number of publicly traded shares)



[255 companies in total from 2008 to Sept. 2014]



# SBI SECURITES Enhances its IPO Underwriting Business And is Continuously the Industry Leader in IPO Underwriting



#### The figures exclude brokerage sales and REITs.

\* The number of IPOs does not include issues listed on TOKYOAIM.

#### IPO Underwriting Ranking (9M FY2014)

65 companies were listed in 9 months FY2014

Company name	No. of cases	Underwriting share (%)
SBI	55	84.6
Mizuho	45	69.2
SMBC Nikko	44	67.7
Nomura	40	61.5
Daiwa	36	55.4
Monex	33	50.8
Ichiyoshi	30	46.2
Okasan	23	35.4

\* The above IPOs represent issues underwritten in Japan only and do not include additional secondary offerings or overseas issues.

\* The number of underwritten issues represents both lead managed underwritings and syndicate participation.

\* The data was compiled by SBIH based on each company's published information.

## Focus on PO Underwriting as well as IPO Underwriting

#### In calendar 2014, rose in ranking and won 2 lead manager positions

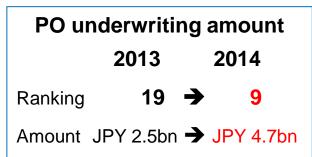
#### PO Underwriting Amount Ranking

2013]					
No.	Name	Amount (JPY bn)	Share (%)		
1	Nomura	378.1	27.6		
2	Daiwa	291.1	21.3		
3	MUFJ	180.7	13.2		
4	SMBC Nikko	174.1	12.7		
5	Mizuho	173.9	12.7		
6	Goldman	30.7	2.2		
7	Citi Group	27.0	2.0		
8	Tokai Tokyo	17.2	1.3		
9	Okasan	13.1	1.0		
:					
19	SBI	2.5	0.2		

500121

\* Excludes the amount for overseas issues and REITs

\* Excludes the amount for over allotment



#### [2014]

No.	Name	Amount (JPY bn)	Share (%)
1	Nomura	327.7	37.1
2	Daiwa	147.9	16.7
3	SMBC Nikko	132.2	15.0
4	MUFJ	120.6	13.6
5	Mizuho	115.2	13.0
•			
9	SBI	4.7	0.5

#### Major Leader case 1 S TRUST

- Launch: July 25
- Mothers Market → TSE 1<sup>st</sup>
- No. of shares offered: 1,150,000 shares
- Amount financed: approx. JPY 0.7bn
- Acquired 1,545 shareholders via SBI SECURITIES

#### PO Underwriting Ranking

[2014	4]		
No.	No. Name		
1	Nomura	32	
2	Daiwa	22	
3	SMBC Nikko	17	
4	Mizuho	15	
5	MUFJ	8	
6	6 SBI		
6	Ichiyoshi	2	

\* Excludes the amount for overseas issues and REITs

\* Includes the amount for over allotment

#### Major Leader case 2 Vector

Launch: Nov. 7

[DOA 4]

- Mothers Market → TSE 1st
- No. of shares offered: 2,931,000 shares
- Amount financed: approx. JPY 4.9bn
- Acquired 1,829 shareholders via SBI SECURITIES

\* The data was compiled by SBI SECURITIES based on each company's published information

#### SBI SECURITIES' Bond Sales Increasing Steadily (i)



(JanDec. 2014)				
No.	Name	Amount (JPY bn)	Share (%)	
1	Mizuho	2,175.6	25.6	
2	Mitsubishi UFJ	1,586.2	18.6	
3	Nomura	1,572.2	18.5	
4	SMFG	1,377.0	16.2	
5	Daiwa	1,275.2	15.0	
6	Goldman	100.8	1.2	
7	Merrill Lynch	90.2	1.1	
:	÷		:	
11	SBI *	42.9	0.8	
* SBI	SECURITIES' under	writing amount w	ould be	

2014 Yen Bond Underwriting Amount Ranking

SBI SECURITIES' underwriting amount would be JPY 67.5bn, if the amount for corporate bonds issued by SoftBank in Feb. 2015 were included

[2013] No.12: SBI - JPY 29.5bn (share 0.3%)

Source: Thomson Reuters

2014 EB Sales Amount Ranking (Jan.-Dec. 2014)

_						
	No.	Name	Amount (JPY bn)	Share (%)		
	1	Okasan	129.2	23.6		
	2	Nomura	96.3	17.6		
	3	Tokai Tokyo	95.5	17.5		
	4	IwaiCosmo	40.1	7.3		
	5	SMBC Friend	36.6	6.7		
	6	Mizuho	35.9	6.6		
	7	SBI	27.6	5.1		
1	8	Naito	18.2	3.3		
	9	Imamura	14.0	2.6		

[2013] No.8: SBI - JPY 21.0bn (share 3.1%)

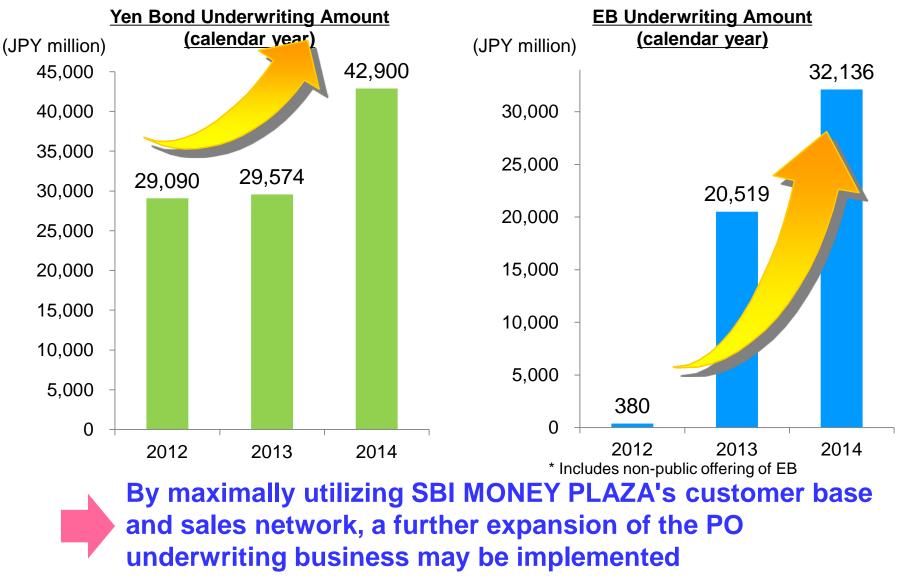
Source: Bloomberg

#### SBI SECURITIES' Bond Sales Increasing Steadily (ii)



69

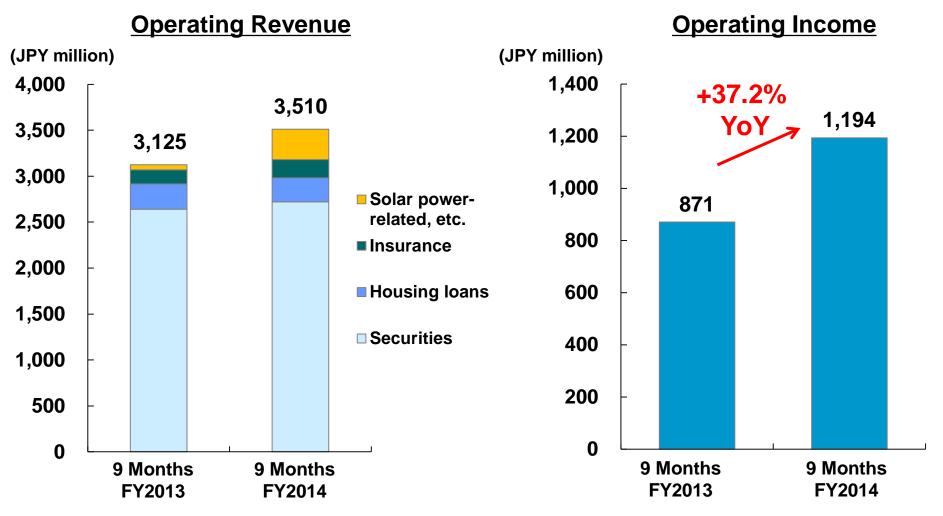
#### Sales amount of Exchangeable Bonds increased from JPY 380m in 2012 to JPY 32.14bn in 2014, an 85-fold increase



**③-(ii)** Cooperation with SBI MONEY PLAZA:

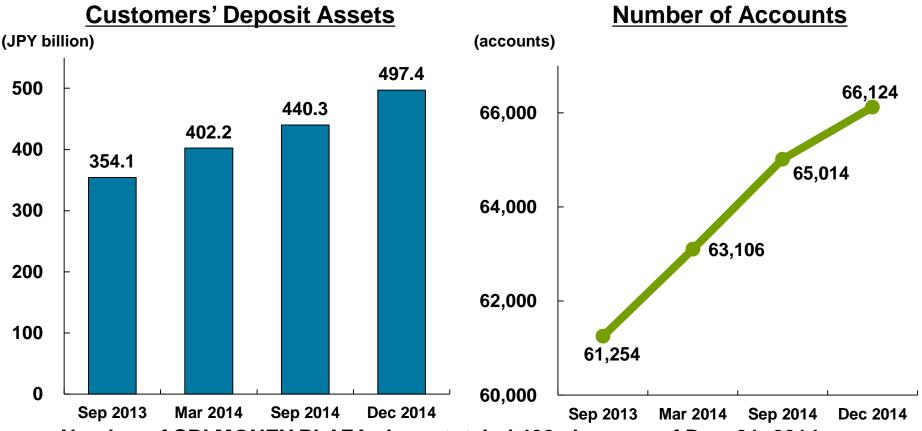
# SBI MONEY PLAZA Steadily Expands Its Business

# <u>Operating income increased 37.2% YoY</u>, owing to the diversification of revenue sources, along with an expansion of the customer base



**③-(ii)** Cooperation with SBI MONEY PLAZA:

# **Customer Base Rapidly Increasing**

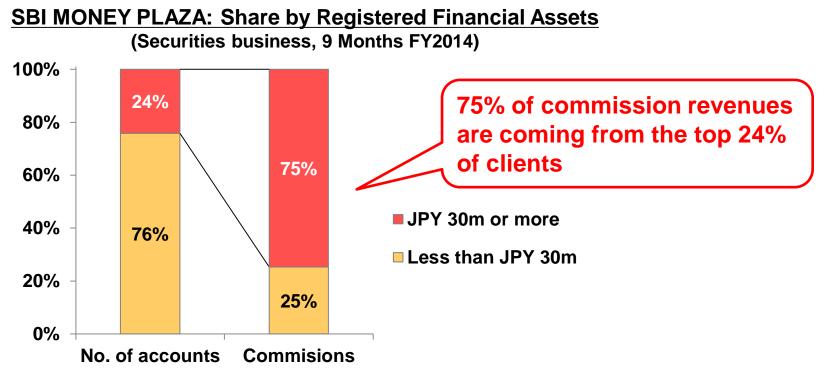


Number of SBI MONEY PLAZA shops totaled 402 shops as of Dec. 31, 2014

- With the intention of establishing 500 shops nationwide, <u>planning to open stores in</u> prime major city locations, as well as considering the opening of shops within regional bank premises
- Also, <u>through the elimination and consolidation of the existing shops</u>, enhancing sales activities and the "quality" of existing shops



## SBI MONEY PLAZA Strengthens Services for High-net-worth Individuals in Collaboration with Group Companies



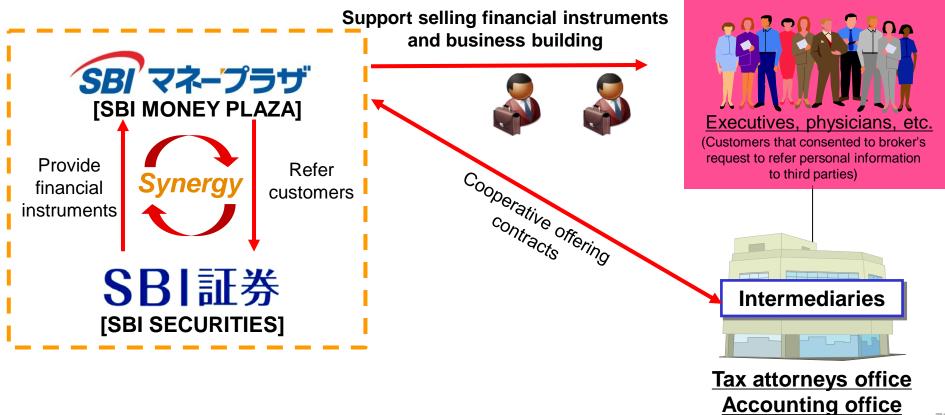
Initiatives to Strengthen Businesses Targeting High-net-worth Individuals

SBI MONEY PLAZA meets needs that cannot be completely met by online services only, such as needs for consultation about investments, inheritance, and donations. It is working to attract customers from Group companies through seminars and individual consultation.

Holdings

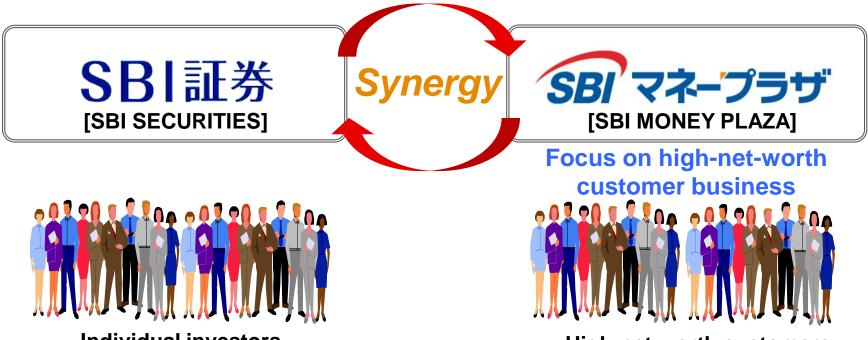
Thorough Development of the High-net-worth Customer Base through the Utilization of Intermediaries such as Tax Attorneys and Accountants

 SBI MONEY PLAZA will thoroughly develop high-net-worth customers and refer to SBI SECURITIES, by approaching highnet-worth executives and physicians in private practice who are clients of tax attorneys and accounts



Holdings

In Cooperation with SBI MONEY PLAZA, Focus on the *SBI* Strengthening of the Customer Base and Sales Force



Individual investors

**High-net-worth customers** 

Meet client needs for business succession and inheritance/donation services,

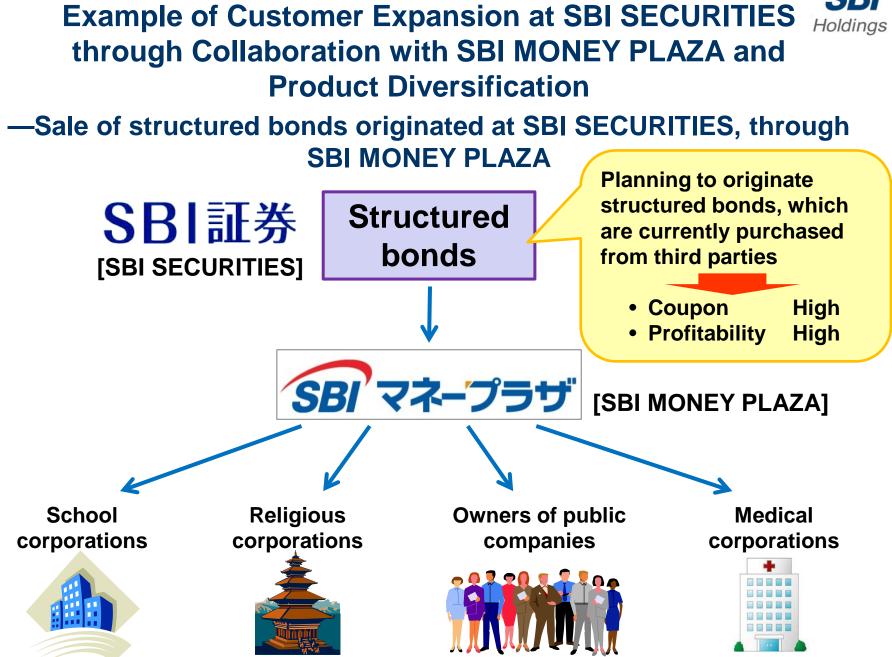
and strengthen businesses targeting high-net-worth individuals.

Through close collaboration with SBI MONEY PLAZA, acquisition of additional high-net-worth customers at SBI SECURITIES will become possible, and the diversification of customer base will proceed



Maximum utilization of SBI MONEY PLAZA's sales network will increase the ability to sell products offered by SBI SECURITIES, and as a result, SBI SECURITIES underwriting capability will be enhanced. This will lead to expansion of corporate businesses such as public offering (PO) underwriting, an area targeted for future emphasis.



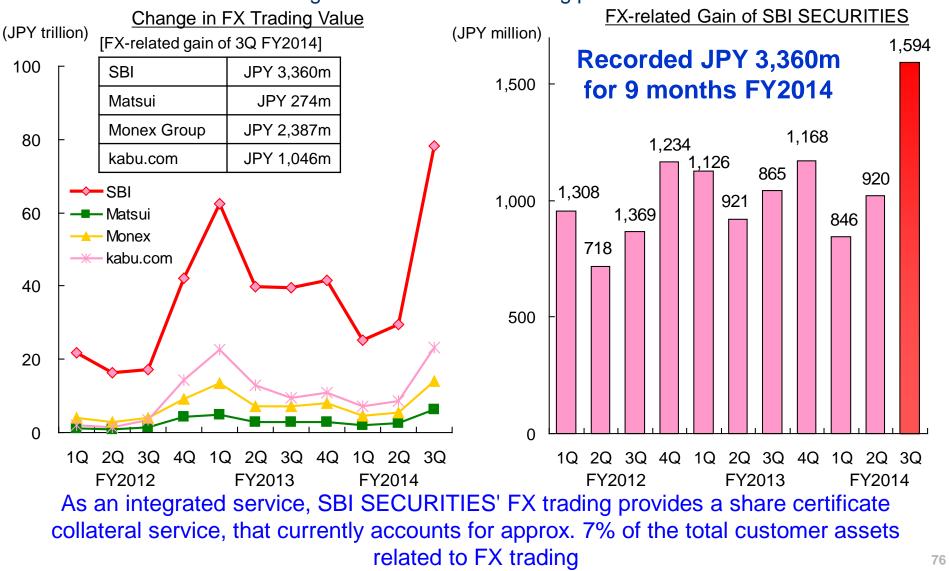


**③-(iii)** Cooperation between SBI SECURITIES and SBI Liquidity Market:

#### Through an Alliance of SBI SECURITIES and SBI Liquidity Market, FX Trading Business Expanded

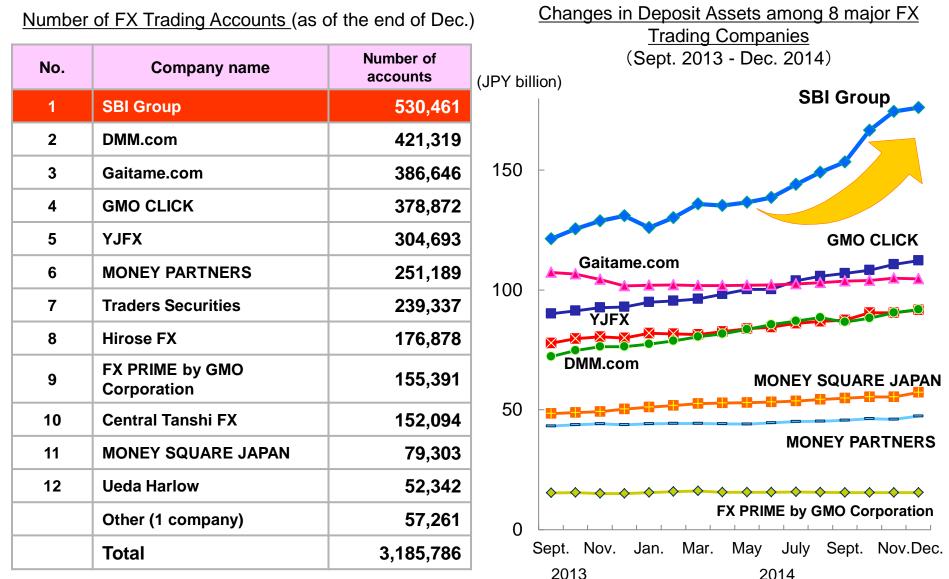


~ Unlike SBI SECURITIES, the major face-to-face securities companies do not provide an integrated stock and FX trading platform ~



**③-(iii) Cooperation between SBI SECURITIES and SBI Liquidity Market:** 

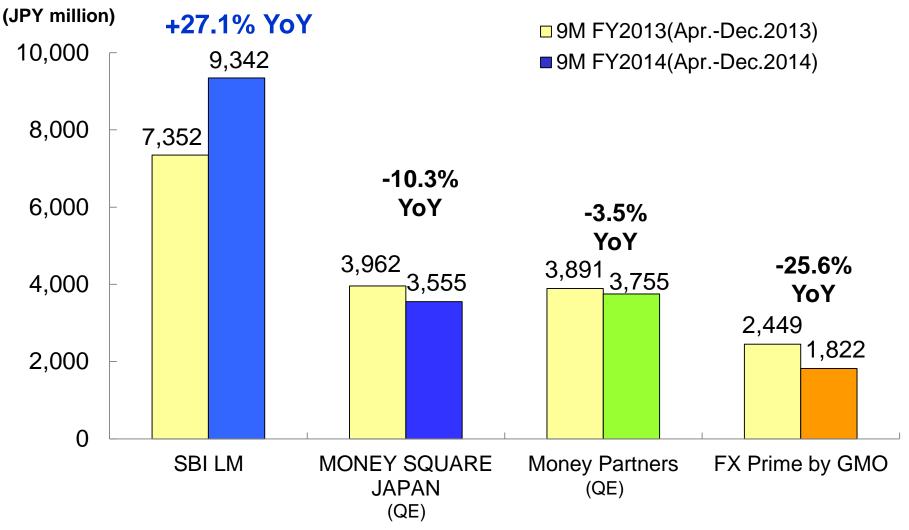
The SBI Group's (SBI SECURITIES, SBI FXTRADE and SBI Sumishin Net Bank) Total SBI Number of Accounts and Customer Deposit Assets are the Largest in Holdings the OTC FX Industry



Source: Yano Research "Monthly Research on 16 Major FX Trading Companies

**③-(iii)** Cooperation between SBI SECURITIES and SBI Liquidity Market:

#### Comparison of Operating Revenue among Listed Pure-play FX Trading Services Providers (9 Months FY2014 · J-GAAP)



Source: Compiled by SBIH from the information on websites of each company. 78

**③-(iv) Cooperation between SBI SECURITIES and SBI Japannext:** 

#### **SBI** Holdings

Through Strengthening of the Relationship between SBI SECURITIES and SBI Japannext, Launching a Trading Business





Example of new services

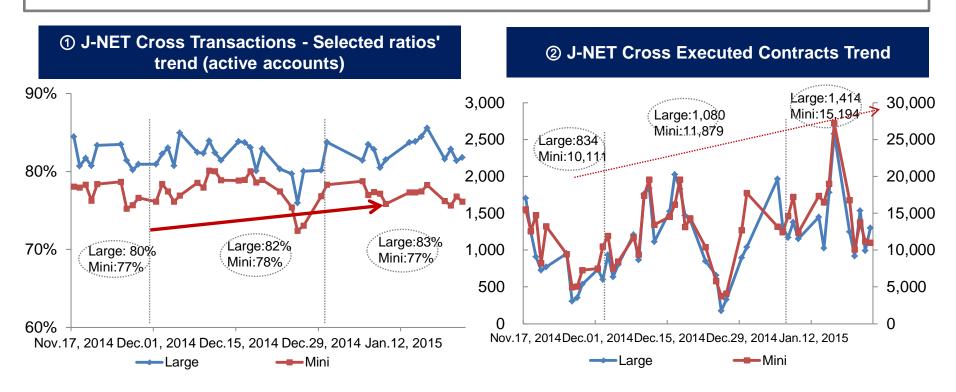
#### Launch of J-NET Cross-trading Service for futures and options trading



**③-(iv) Cooperation between SBI SECURITIES and SBI Japannext:** 

## **J-NET Cross-trading Service**

- Oct. 14, 2014 start of J-NET Cross-trading Service Provision of opportunities to trade Nikkei 225 futures (large/mini) at the same prices or more favorable prices than floor trading on the Osaka Exchange
   Reduced futures trading commissions campaign being conducted since Dec. 30 to increase awareness and promote use
- Addition of TOPIX futures (large/mini) and JPX Nikkei 400 futures since Jan. 13
- As a second campaign, planned offering of Nikkei 225 futures J-NET trading commissions of JPY 250 for large contracts and JPY 25 for mini contracts beginning on the night of Jan. 30



\* The percentage figures presented above in the chart are the average during the period





# (2) Insurance-related Businesses

- SBI Insurance achieved quarterly profitability in 1Q and 3Q, and endeavoring to become a profit contributing entity in the near term
- ② Both of the small-amount, short-term insurance companies have grown steadily
- ③ Current business strategy for the insurance-related businesses



# SBI Insurance achieved quarterly profitability in 1Q and 3Q, and endeavoring to become a profit contributing entity in the near term

**()SBI Insurance:** 

Achieved Quarterly Profitability in Q1 and Q3, and endeavoring to become a profit contributing entity in the near term ~There is a Possibility of Full-year Profitability in this Fiscal Year~

SBI Insurance Profit before Income					
Tax Expense (IFRS) (Unit: JPY billion)			[Since 2011]		
	FY2013	FY2014	Executed various measures to increase profitability including drastic overhaul of reinsurance and outsourcing		
1Q	-0.7	0.1			
(Apr. – June)			[1Q FY2014]		
2Q			Achieved its first quarterly profitability		
(July – Sept.)	-1.1	-0.4			
20			[FY2015] Terreting full year profitability in		
3Q (Oct. – Dec.)	-0.7	0.1	Targeting full-year profitability in FY2015 on an IFRS consolidated base		
10			Profitability achieved in 1Q and 3Q		
4Q (Jan. – Mar.)	-1.4		and there is a possibility of full-year profitability in FY2014 - a year ahead of plan		

**()**SBI Insurance:

# Combined Ratio Continued at Below 100%, and is in a Declining Trend



	FY2012	FY2013	9M FY2014
Combined ratio <sup>*1</sup> (%)	103.1	98.8	<u>95.2</u>
Net operating expenses ratio <sup>*2</sup> (%)	33.4	26.4	<u>22.6</u>

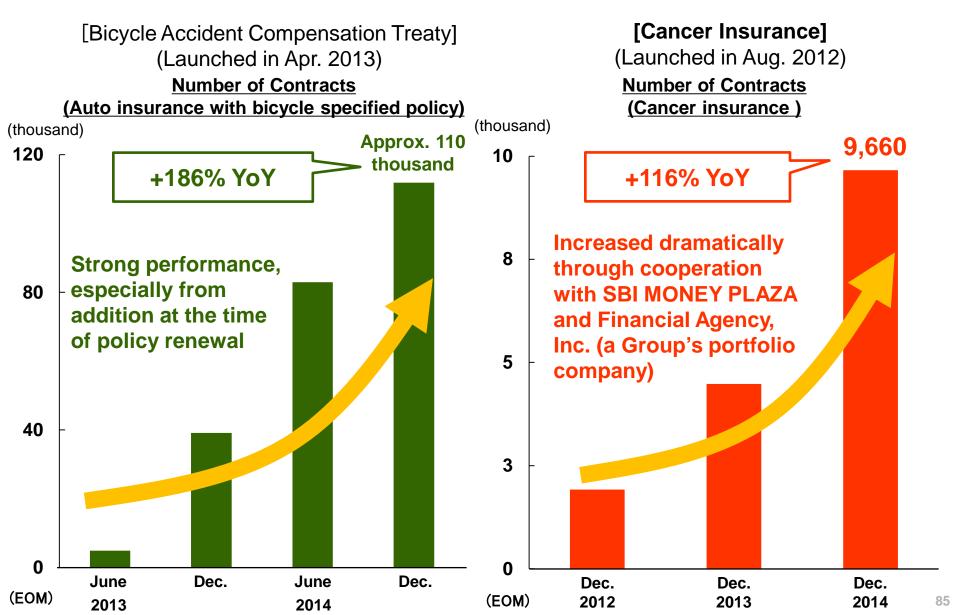
(EOM)	Mar. 2013	Mar. 2014	Dec. 2014
E/B loss ratio <sup>*3</sup> (%)	78.9	75.5	<u>68.0</u>

- \*1 Combined ratio: An index reflecting profitability of nonlife insurance companies. The ratio of the sum of insurance premium payment and expense to insurance premium income.
- \*2 Net operating expenses ratio (%) = (Operating and general administrative expenses + Agency commission and brokerage) / Net premium Income X 100
- \*3 E/B loss ratio: A loss ratio calculated on the basis of premiums earned during the past year that indicates the occurrence of more substantive losses
  - E/B loss ratio (%) = (Premiums paid during the past year + Year-on-year change in reserve for outstanding claims) / Premium income during the past year x 100

[reference] Net loss ratio (%) = (Net claims paid + Loss adjustment expenses) / Net premium Income X 100

**()**SBI Insurance:

### Auto Insurance with Bicycle Specified Policy and Cancer Insurance Increased Dramatically





# ② Both of the small-amount, short-term insurance companies have grown steadily

② SBI SSI, SBI IKIIKI SSI:

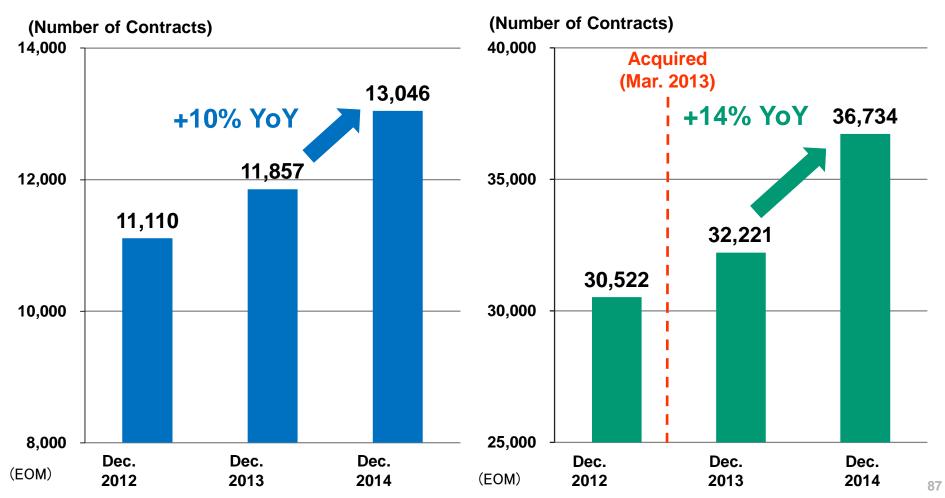
# Number of Contracts of the Small-amount, Short-



[SBI SSI] (Acquired in Mar. 2012) [Earthquake indemnity insurance]

# SBI いきいき少額短期保険

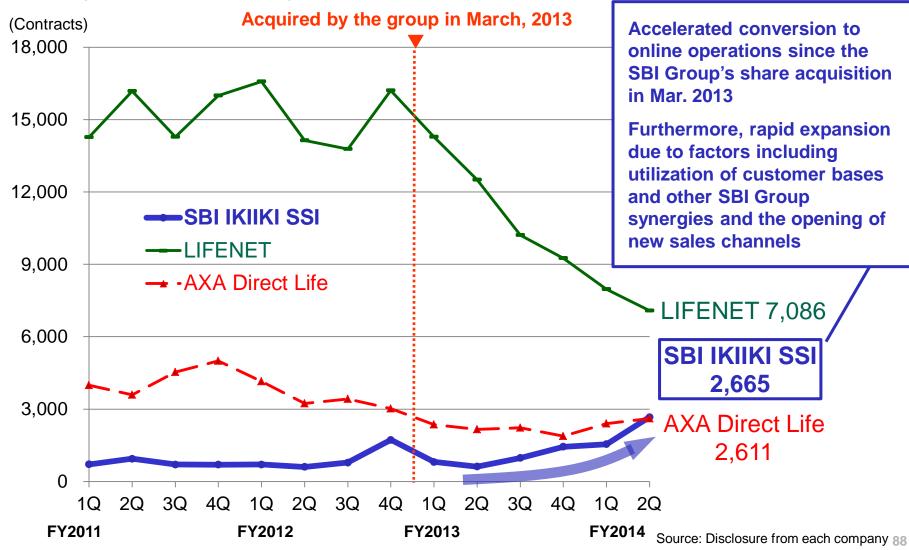
[SBI IKIIKI SSI] (Acquired in Mar. 2013) [Death insurance, Medical insurance]





# Since the Group's Acquisition of Shares, SBI IKIIKI SSI Continues to Grow

#### **Quarterly Number of Newly Acquired Contracts**





# ③ Current business strategy for the insurancerelated businesses

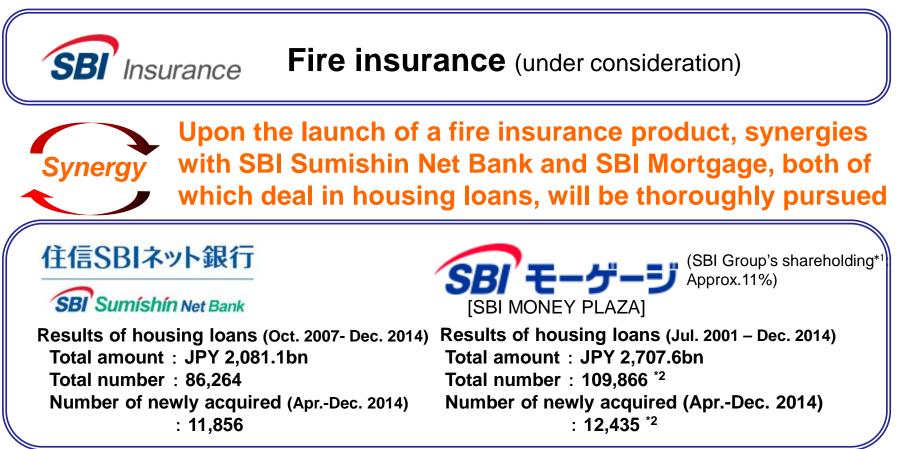
- (i) SBI Insurance's expansion of product offerings
- (ii) Reentry into the Life Insurance Business
- (iii)Pursue for Synergies between insurance-related business and the Group companies
- (iv) Restructure and reinforce the Group's asset management division to sophisticate its ability
- (v) Considering the establishment of an insurance holding company

**③-(i) SBI Insurance's expansion of product offerings** 

### **SBI Insurance's Expansion of Product Offerings**



SBI Insurance's profitability is in sight, centering on its core auto and cancer insurance products, and is now in the process of considering fire insurance as a new core product



\*1 Ratio of voting rights for CSM Holdings Co., Ltd., the holding company of SBI Mortgage. SBI Group's shareholding percentage corresponds to a total percentage based on the IFRS criteria for subsidiary companies and subsidiary funds of the Group. (As of the end of Dec. 2014)

\*2 The number of loans backed, excluding package loans and loans for expenses related to housing acquisition

# Reentry into the Life Insurance Business



#### Obtained approval of the Insurance Major Shareholder from the Financial Services Agency on Jan. 26, 2015, and plan to acquire all outstanding shares of PCA Life Japan on Feb. 5, 2015.

- USD 68m to be paid on the share transfer execution date (Since nearly all of the funds for compensation have been held in US dollars for a long time, the impact of the recent depreciation of yen is limited.)
- The total transfer amount will be a minimum of USD 68m (the amount to be paid on the share transfer execution date) and a maximum of USD 85m. JPY 1,987m (fixed at an exchange rate agreed with the seller), equivalent to the difference of USD 17m, will be paid only in the event that the state of progress of PCA LIFE Japan's business satisfies certain conditions agreed with the seller.

## PCA Life Japan

- > Japanese arm of Prudential plc
- Ceased writing new policies from Feb. 2010, and has since dedicated their resources to support and conserve in-force life policies
- Provides broad types of insurances such as term life insurance, whole life insurance, medical insurance and individual variable annuity insurance
- > Holds more than 120 thousand in-force life policies as of Sept. 30, 2014
- Its solvency margin ratio is 1,130.5% (as of Sept. 30, 2014), which is trustworthy for their payment ability

**③-(ii)** Reentry into the life insurance business

# **Current Status of PCA Life Japan**



PCA Life Japan has ceased writing new policies from Feb. 2010

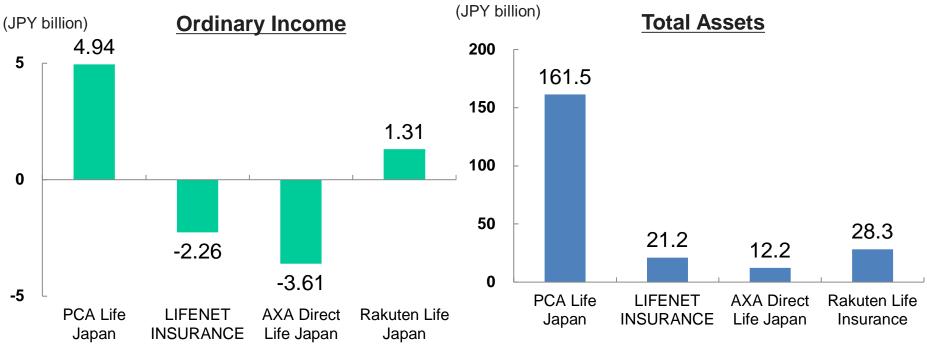
#### [Business Performance]

(JPY million)

	FY2010	FY2011	FY2012	FY2013
Ordinary Revenue *	30,240	32,363	30,828	33,530
Net Income	775	2,147	4,088	4,578

\*equivalent to sales in ordinary operating company

[Comparison of ordinary income and total assets with other companies (FY2013)]

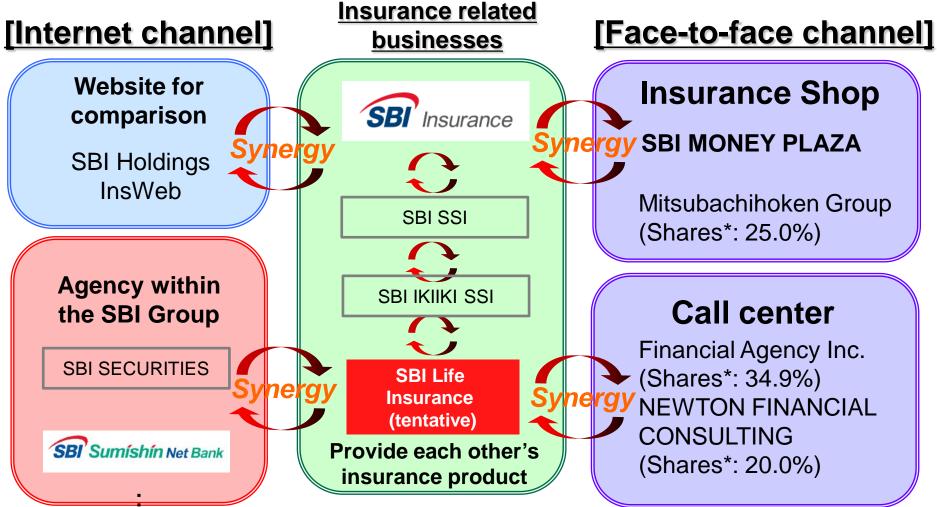


Source: Compiled by SBIH from the information on websites of each company. 92

**③-(iii)** Pursuit Group synergies

#### Thorough Pursuit of Synergies between Insurance-related Businesses and Each Group Company

Maximally utilize the Group synergies, such as group customer base and marketing channels, to expand the business scale of the insurance-related businesses



\* Shares:

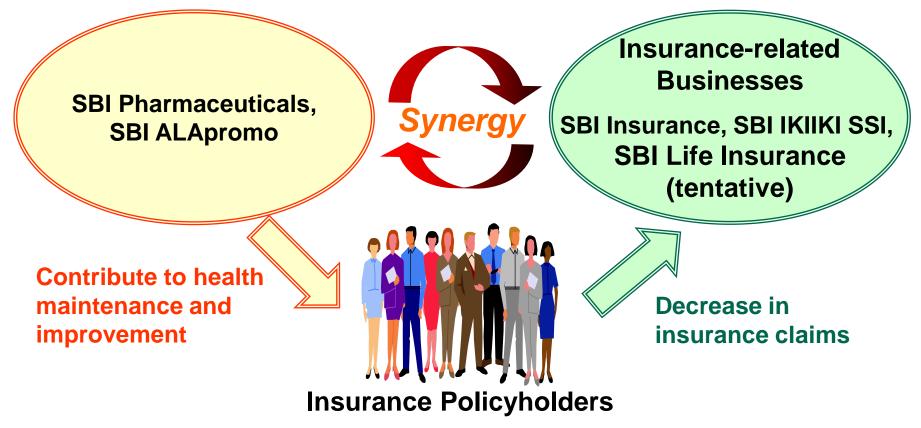
SBI's shareholding percentage corresponds to a total percentage based on the IFRS criteria for subsidiary companies and subsidiary funds of the Group. (As of Dec. 31, 2014)

Holdings

**③-(iii)** Pursuit Group synergies

#### Synergy of 5-ALA Related Business and Insurance-related Businesses

As the 5-ALA Related Business contributes to the health of the insurance policyholders, the insurance companies may reduce insurance payouts. Additionally, SBI will be able to create a possible win-win situation for both policyholders and the SBI Group



③-(iv) Restructure and reinforce the Group's asset management division to sophisticate its ability



Owing to the Reentry into the Life Insurance Business, the AUM will Dramatically Increase, So the Group's Asset Management Division will be Restructured and Reinforced to Form a Sophisticated Asset Management Division



Restructured and reinforced to form a sophisticated Asset Management Division

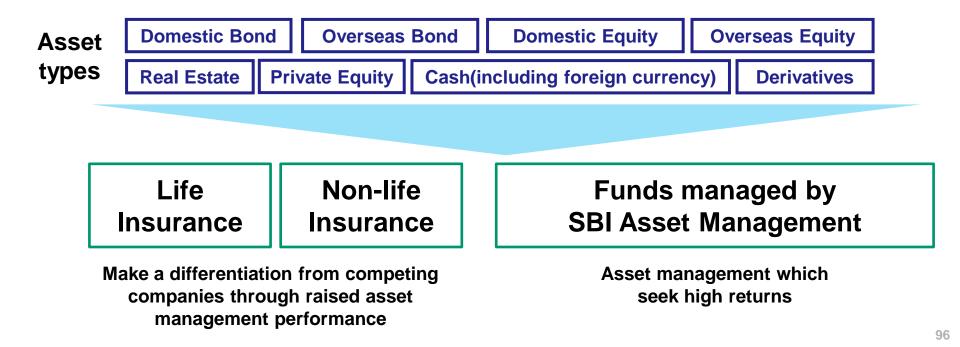
③-(iv) Restructure and reinforce the Group's asset management division to sophisticate its ability



### The New Asset Management Division will Utilize Multiple Asset Types to Handle Various Investment Policies

# Form a sophisticated asset management group that can handle diversified asset management policies

**Restructured and reinforced Asset Management Division** 



**③-(v)** Considering the Establishment of an Insurance Holding Company

## Considering the Establishment of an Insurance Holding Company



With the insurance-related business, the establishment of a holding company that aggregates and reorganizes the related business to enhance efficiency and maximize Group synergies, may be considered

- Efficient use of insurance business related resources, such as asset management, risk management, information, know-how, and human resources
- Strengthen cooperation between insurance companies, and create related synergies
- Along with the expansion in business scope, diversification of financing methods to raise further capital



**SBI Life Insurance (tentative)** 

Additionally, for the involved companies' risk hedging purposes and the optimization of the corresponding risk capital, considering a foray into the reinsurance business



# (3) Banking-related Businesses

- At SBI Sumishin Net Bank, as of the end of Dec. 2014, <u>customer</u> <u>accounts numbered approx. 2.2 million</u>, and <u>deposits totaled over</u> <u>JPY 3.5tn</u>, and the <u>business base continues to steadily expand</u>. <u>Diversification of the asset management methods has progressed</u>, <u>along with the substantive growth in deposits</u> (9 months FY2014 financial results announcement is scheduled on Jan. 30, 2015)
- ② The overseas banking-related business continues to steadily expand
- ③ Current business strategy for the banking-related businesses
  - (i) Endeavoring to improve profitability through the thorough pursuit of synergies between the SBI Group companies
  - (ii) Based on the accumulated know-how and experience in the banking-related business garnered to this day, forming a support system for the improvement in the earnings capacity of the regional banks

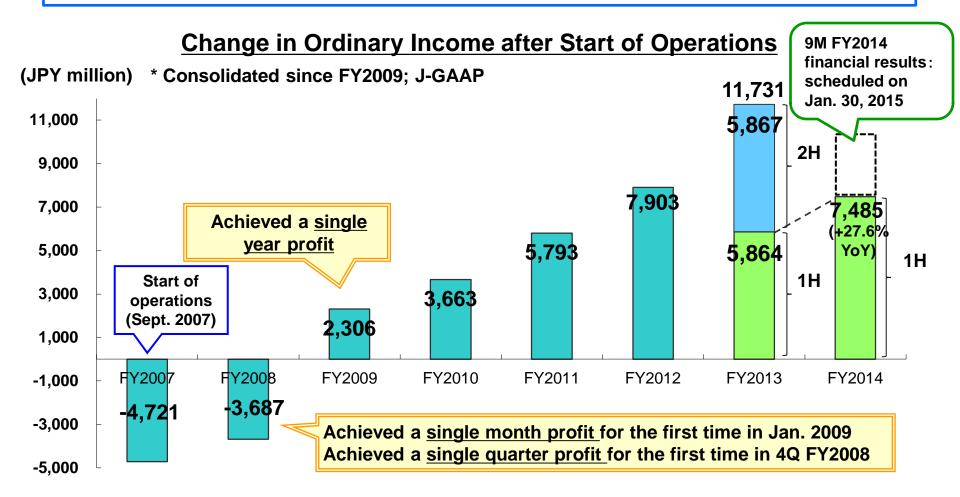


 At SBI Sumishin Net Bank, as of the end of Dec. 2014, customer accounts numbered approx. 2.2 million, and deposits totaled over JPY 3.5tn, and the business base continues to steadily expand. Diversification of the asset management methods has progressed, along with the substantive growth in deposits (9 months FY2014 financial results announcement is scheduled on Jan. 30, 2015)

#### ① SBI Sumishin Net Bank:

#### SBI Sumishin Net Bank Steadily Expands its Ordinary Income Holdings

9M FY2014 financial results announcement is scheduled on Jan. 30, 2015

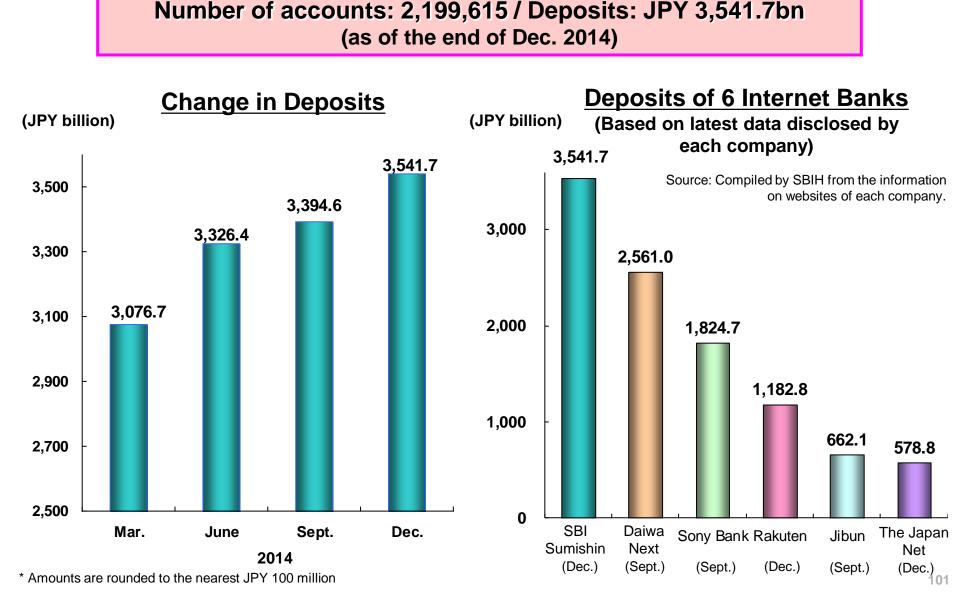


# To prepare for rapid changes in the market environment, will consider the appropriate flexible sales of securities held

#### ① SBI Sumishin Net Bank:



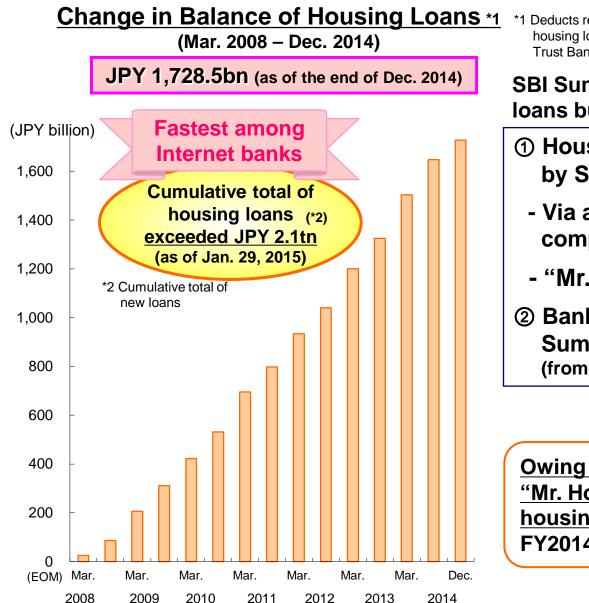
#### **Deposit Balance Exceeded JPY 3.5tn**



#### ① SBI Sumishin Net Bank:

## **Diversification of Loans with Deposits Accumulating**





\*1 Deducts repayments from the cumulative total of new loans. Includes housing loans extended as a banking agency of Sumitomo Mitsui Trust Bank

SBI Sumishin Net Bank's housing loans business:

- Housing loans processed directly by SBI Sumishin Net Bank
  - Via alliance with real estate companies (from Sept. 2007)
  - "Mr. Housing Loan" (from Nov. 2013)
- ② Banking Agency Business for Sumitomo Mitsui Trust Bank (from Jan. 2012)

Owing to the increase in new loans for "Mr. Housing Loan," the balance of new housing loans for ① of 9 Months FY2014 increased 109.9% YoY **(1) SBI Sumishin Net Bank:** 

2010

2011

# SBI Sumishin Net Bank Planning a Full-fledged Holdings Entry into the Credit Card Business Changes in the Balance of

**Card Loans** (Sept. 2010-Dec. 2014) 68.6bn (Dec. 31, 2014) (billion) **Revised the credit** ceiling and interest 60 rates in July 2014 40 20 0 Sep Dec Mar Jun Sep Dec Mar Jun Sep Dec Mar Jun Sep Dec Mar Jun Sep Dec (End of

2012

2013

2014

month)

Other asset management lineup:

#### Specific purpose loans (as of the end of Dec. 2014) Service launched from May 2013 Balance of loans increased 2.9 times YoY

SBI Sumishin Net Bank steadily accumulates the balance of specific purpose loans in addition to card loans

Going forward, planning a fullfledged entry into the credit card business, for the creation of new synergies



# ② Overseas banking-related business steadily expanding

#### ② Overseas Banking-related Business

## **Overseas Banking-related Business is also Steadily Expanding (Example 1)**



#### **Cambodia: Phnom Penh Commercial Bank**





(SBI Group's shareholding: 47.6%) \*As of the end of Dec. 2014 SBI Group's shareholding, including dilutive shares: 91.0%

Invested in Phnom Penh Commercial Bank when it opened in Sept. 2008 Operates 10 branches throughout the country: 8 branches are in Phnom Penh, one branch is in Siem Reap and another in Battambang.

#### [Financial results for 3 fiscal years]

1.48	Unit: JPY billion	Unit: JPY billion	FY2010	FY2011	FY2012	FY2013	FY2014 (QE)
1.19		Total assets	9.4	12.0	14.8	24.5	34.9
0.84 F <mark>Y201</mark> 4 (QE) FY2013 FY2012	0.57 0.54 0.32	Deposits	4.7	7.1	9.5	18.6	21.8
		Loans	3.5	5.1	8.2	14.3	19.8

**Ordinary Revenue** 

Net Income

\* Converted at USD 1 = JPY 117.85

\* SBI's shareholding percentage corresponds to a total percentage based on the IFRS criteria for subsidiary companies and subsidiary funds of the Group 105

#### ② Overseas Banking-related Business

## Overseas Banking-related Business is also Steadily Expanding (Example 2)



#### Vietnam: TPBank

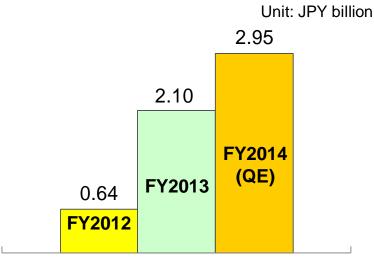
**TP**Bank

(SBI Group's shareholding: 19.9%) \*As of the end of Dec. 2014

#### ♦ Acquired shares in Aug. 2009

Operates 38 branches throughout the country, including the central branch in Hanoi

#### [Financial results for 3 fiscal years]



Unit: JPY billion	FY2012 FY2013		FY2014 (QE)
Total assets	83.2	176.5	283.3
Deposits	51.0	78.8	118.9
Loans	32.9	64.9	107.7

Net Income

\* Converted at VND 1 = JPY 0.0055

\* SBI's shareholding percentage corresponds to a total percentage based on the IFRS criteria for subsidiary companies and subsidiary funds of the Group

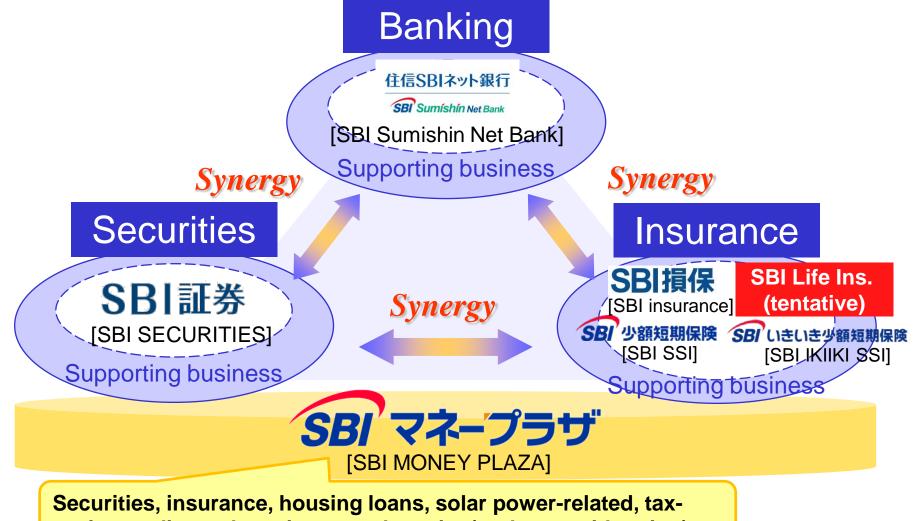


# ③ Current business strategy for the banking-related businesses

- (i) Endeavoring to improve profitability through the thorough pursuit of synergies between the SBI Group companies
- (ii) Based on the accumulated know-how and experience in the banking-related business garnered to this day, forming a support system for the improvement in the earnings capacity of the regional banks

# Endeavoring to Improve Profitability through the Thorough Pursuit of Synergies between the SBI Group Companies

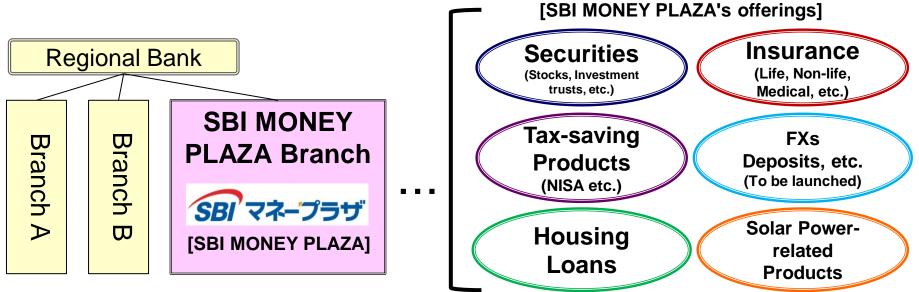
[Making maximal use of SBI's financial ecosystem]



③-(ii) Support regional banks to better their earning capacity by SBI Group

# Forming a New Support System to Improve the Earnings Capacity of the Regional Banks (Example 1)

Building on the past track record of having established the former Suruga Bank SOFTBANK Branch, planning to establish "SBI MONEY PLAZA Branch" at various regional financial institutions, such as at regional banks, etc.



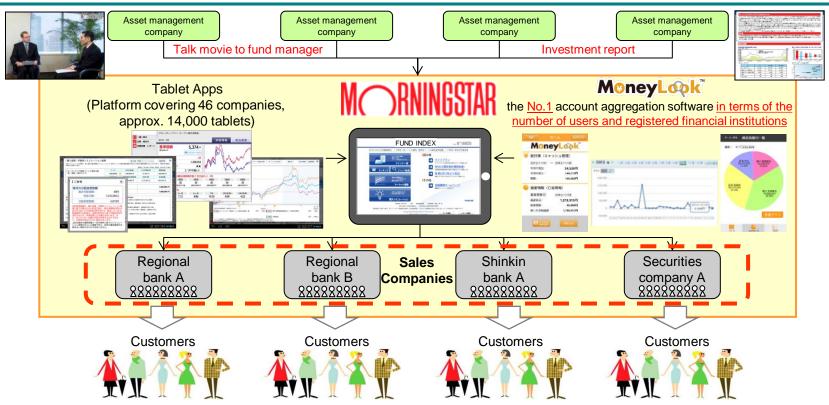
- SBI MONEY PLAZA, by opening branches at various regional financial institutions, will position itself to <u>reach new customers and earn commission fees</u>
- On the other hand, the <u>regional financial institutions' own product offering will be</u> <u>supplemented by SBI MONEY PLAZA's broad product offerings, leading to a heightened</u> <u>satisfaction per customer visit</u>
- Also, by SBI MONEY PLAZA becoming a bank agent, <u>regional financial institutions can</u> <u>reach customers on a nationwide basis through the SBI MONEY PLAZA shops</u>
- SBIH will hold a seminar for regional financial institutions in Feb. 2015

③-(ii) Support regional banks to better their earning capacity by SBI Group

# Forming a New Support System to Improve the Earnings Capacity of the Regional Banks (Example 2)

Tablet apps provided by Morningstar Japan:

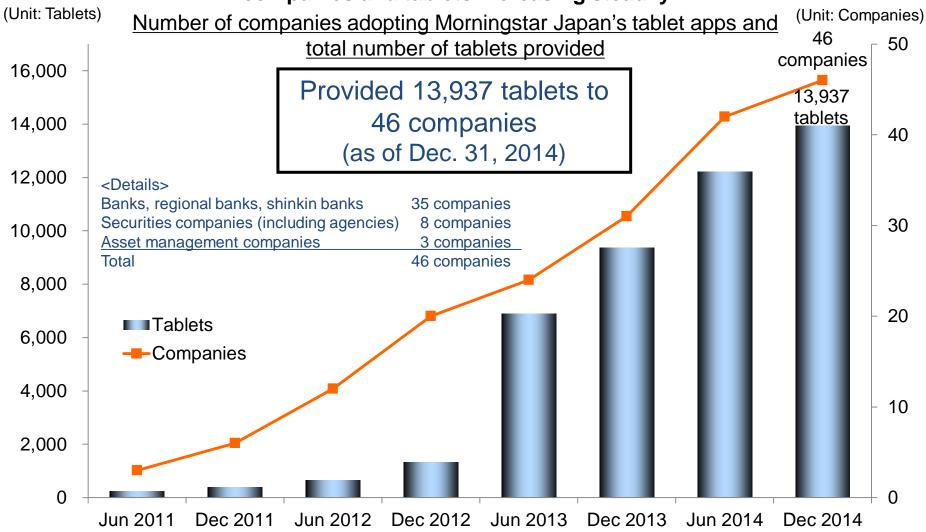
Morningstar Japan provides tablet apps for investment information with an emphasis on investment trusts. As a powerful tool for selling investment trusts, it was incorporated into 13,937 tablets, at 46 companies focused on investment trust sales. Going forward, the company is considering providing MoneyLook, as well as a transaction order function to SBI SECURITIES on the app, to create added value as a comprehensive asset management and sales tool.



③-(ii) Support regional banks to better their earning capacity by SBI Group

# Forming a New Support System to Improve the Earnings Capacity of the Regional Banks (Example 2)

Number of Morningstar Japan's tablet apps provided both in terms of companies and tablets increasing steadily





- 3. Transition of 5-ALA related businesses from the preparation phase to the monetization phase
  - (1) Total of 20 patents obtained by SBI Pharmaceuticals
  - (2) Progress in 5-ALA related medical research in various fields
  - (3) Conclusion of a patent licensing agreement with Cosmo Oil and development of an integrated system extending from product development to production and sales
  - (4) 5-ALA Business progressing overseas in Bahrain and China
  - (5) Future business strategy for the Biotechnology-related Business

# Patents Held by SBI Pharmaceuticals (Total of 20 Patents)



The name of the invention	<b>Registration date</b>	Co-applicants
Composition for peeling	June 15, 2007	Single application
External preparation for the skin	July 27, 2007	Single application
Antioxidation function improver	Sept. 2, 2011	Cosmo Oil
Health function improver	Sept. 2, 2011	Cosmo Oil
Immune function improver	Sept. 2, 2011	Cosmo Oil
Tumor diagnostic agent	July 13, 2012	Single application
Mitochondrial damage brain disorder treatment and diagnostic agent	Oct. 5, 2012	Single application
Urinary tract tumor determination system	Mar. 22, 2013	Kochi University
Photolesion alleviator	June 21, 2013	Single application
Automatic tumor identification device and automatic tumor location identification method	Feb. 7, 2014	Single application
Bladder cancer detection method	Feb. 14, 2014	Kochi University
Urothelial cancer detection method	Feb. 21, 2014	Kochi University
Male infertility treatment	Mar. 14, 2014	Single application
Cancer thermotherapy action enhancer	Apr. 18, 2014	Tokyo University of Agriculture
Mitochondrial fluorescence staining method	July 11, 2014	Okayama University/Kochi University
Antimalarial drug whose active ingredient is 5-aminolevulinic acid or a derivative thereof	July 25, 2014	The University of Tokyo
Cancer prophylactic and/or improving agent whose active ingredient is 5-aminolevulinic acid or a derivative thereof or a salt thereof	Sept. 12, 2014	Single application
Alaremycin derivative	Nov. 14, 2014	Tokyo Institute of Technology
Adult disease prophylactic and/or improving agent whose active ingredient is 5- aminolevulinic acid or a derivative thereof or a salt thereof	Dec. 19, 2014	Single application
Antimalarial drug whose active ingredient is alaremycin or a derivative thereof	Dec. 26, 2014	Tokyo Institute of Technology

#### (1) About Granted Patents

### Most Recent Patents Obtained by SBI Pharmaceuticals



Obtained on Dec. 19, 2014

Obtained a patent for <u>a prophylactic/ameliorating</u> <u>composition</u> containing 5-ALA as an active ingredient, <u>for one or more adult diseases</u> selected from a group consisting of hyperlipidemia, diabetes, hypertension, shoulder stiffness, postmenopausal disorders, gray hair, wrinkles, obesity, poor circulation, and constipation.



Published research papers on the results of clinical studies conducted jointly with Hiroshima University, University of Hawaii, and the Institute of Medical Science, the University of Tokyo

#### Obtained on Dec. 26, 2014

Obtained a patent for <u>a prophylactic and/or</u> <u>therapeutic agent for malaria</u>, consisting of the active ingredient alaremycin or a derivative thereof or a pharmacologically allowable salt thereof (filed jointly with the Tokyo Institute of Technology)



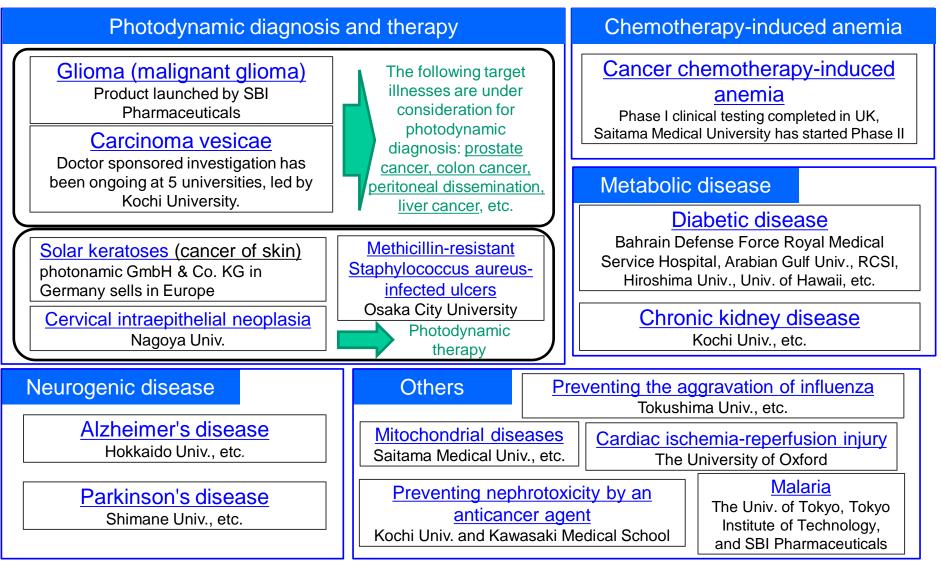
The Tokyo Institute of Technology and SBI Pharmaceuticals predicted a new mechanism of action of antimalarial drugs based on the function of the existing antimalarial drugs and demonstrated that alaremycin shows antimalarial activity as predicted. The patent acquired this time is related to this mechanism.

#### (2) Medicine Business

### Research on the Effects of 5-ALA on Various Target Illnesses is Proceeding



Target illnesses for which basic research and clinical research of 5-ALA and porphyrin are proceeding



(Reference: Complied by SBIH from Research related material by 5-ALA and Porphyrin Research Society) 115

#### (2) Medicine Business

# R&D Progress in the Pharmaceutical Field of SBI Pharmaceuticals

	Phase I	Phase II	Phase III	Marketing
<ul> <li>①Diagnostic Agent for</li> <li>Cancer Treatment (Brain tumor)</li> </ul>				"ALAGLIO" (from Sept. 2013)
<ul> <li>②Diagnostic Agent for</li> <li>Cancer Treatment</li> <li>(Carcinoma vesicae)</li> <li>*Designated as an orphan</li> </ul>		c fi c	lanning an SBI orporate trial at the ve universities onducting the hysician-led trial	Endeavor to increase the indications
drug		(То	be launched in spri	ng 2015)
③A Drug to Treat Cancer Chemotherapy-induced Anemia-	Sa	vestigator-led trial nitama Medical Uni the medical instit onducting the clinio	versity, ution	
ARO: Kitasato Academic Research Organization				
④Preventing cardiac ischemia-reperfusion injury		estigator-led trial b fessor Houman, t		
Planning to jointly submit a test plan to the Medicines and Healthcare Products Regulatory Agency ("MHRA") soon	(Pha imp carc	versity of Oxford, se II clinical trial emented in depar iothoracic surger pitals Birmingham	will be tment y, University	

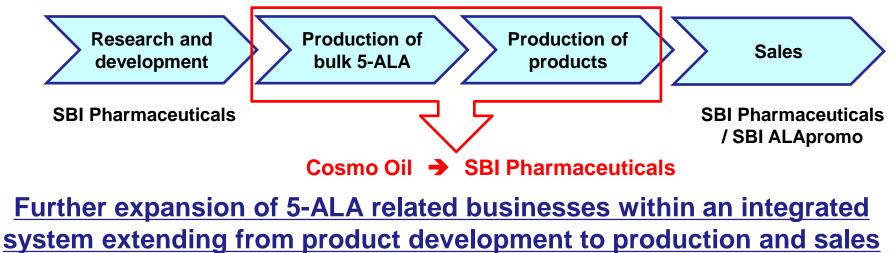
(3) Development of an Integrated System

Conclusion of a Patent Licensing Agreement with Cosmo Oil and Development of an Integrated System Extending from Product Development to Production and Sales

The outline of the exclusive license agreement:

- The patent right and the right to obtain a patent related to 5-ALA and its production methods for use in pharmaceuticals, quasi-pharmaceuticals, cosmetics and food products (except for use in hair growth of head and body hair)
- Technical information

Process from development to sales:





(4) Overseas development (Bahrain)



# Increasing Partner Medical Institutions for Clinical Research on foods and medicines using 5-ALA in Bahrain

#### Partner institutions for clinical study of diabetes utilizing 5-ALA

• Diabetes Department of the Bahrain Defense Force Royal Medical Service Hospital

Received approval from the National Health Regulatory Authority ("NHRA") in Bahrain to conduct intervention test on type 2 diabetes at the Bahrain Defense Force Royal Medical Service Hospital and started administration on some subjects.

- Arabian Gulf University Hospital
- Royal College of Surgeons in Ireland Medical University of Bahrain (RCSI) etc.

# Partner institutions for clinical study on the utilization of 5-ALA in the photodynamic diagnosis

- Arabian Gulf University Hospital
  - Performed the first successful surgical removal of bladder cancer in the world using 5-ALA as an intraoperative diagnostic drug, along with medical devices of SBI Pharmaceuticals. They have already succeeded in ten surgeries.
  - Additionally, preparations are being made for the surgical removal of the cancer of the prostate.
- King Hamad University Hospital
- Royal College of Surgeons in Ireland Medical University of Bahrain etc.

# Two Types of Medical Light Source Devices Developed by SBI Pharmaceuticals



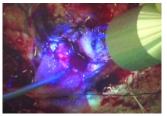
LED light source





Aladuck LS-DLED is the first medical device that SBI Pharmaceuticals sells in Japan





(Clinical images: Examples of use as light source for diagnosis of cancer)

#### Laser light source



The violet LD light source Alcedo LS-VLD

Completion of registration of medical device, and preparing for sales in Japan

Launching soon in Japan

Business license for the sale and leasing of specially controlled medical devices obtained in Japan (Sept. 2013)

# Accelerating 5-ALA Related Business in China ①



#### Sept. 2012: Completion of the investment in Chinese bioventure Suzhou Yian Biotech Co., Ltd. (SBI Group's shareholding ratio: 40%)

**Business:** 

- Manufacture of an active ingredient of 5-ALA
- Production of medicines, health foods and cosmetics that contain 5-ALA

#### [Progress of the business]

<u>Steady Progress toward obtaining various licenses in China</u>

The 5-ALA manufactured by Yian has already passed the safety and toxicity tests of a state designated institution, and meets the national standards of China.

(i) Materials license for containing 5-ALA in food products

→Planning to submit to the Ministry of Health (equivalent to the Ministry of Health, Labour and Welfare in Japan)

SBI Pharmaceuticals to dispatch technical experts to support the response to a Ministry of Health examination

(ii) Product license for health products planned to be sold

→After efficacy trials, planning to submit to the China Food and Drug Administration (CFDA)

- →Expecting to obtain a products license in the first half of 2015
- Completed construction of health food manufacturing plant
   →Procurement of equipment and materials, and work to install a clean room now in progress



(4) Overseas development (China)

# Accelerating 5-ALA Related Business in China ②



- Efficacy study of 5-ALA in the diabetes mechanism is moving forward at School of Life Sciences Fudan University. SBI Pharmaceuticals' CTO Toru Tanaka and CSO Motowo Nakajima were invited by Fudan University as visiting professors.
- Procedures underway on-site for the <u>establishment of an import and</u> <u>sales company</u> with the New Hope Group, China's largest agribusiness operator, which exclusively handles 5-ALA containing health foods from Japan, in the Shanghai Free Trade Zone.
- The joint venture with the New Hope Group in China will exclusively manage manufacturing and distribution of forages and fertilizers containing 5-ALA.

→Currently the efficacy test on fertilizers containing 5-ALA is being conducted by the New Hope Group.

Future Plan:

Now negotiating with a Chinese company to out-license 5-ALA drug development technology as an entry into the pharmaceutical business



# (5) Future Business Strategy in Biotechnology-related Business (SBI Biotech and SBI Pharmaceuticals)

- 1) Seek to complete an SBI Biotech IPO (Lead manager: Mizuho Securities) in 2015 and an SBI Pharmaceuticals IPO in three years.
- 2) Full-scale startup in preparation for establishment of an overseas production base through conclusion of a patent licensing agreement with Cosmo Oil and legal establishment of an integrated system extending from production to sales of pharmaceuticals, health foods, and cosmetics containing 5-ALA
- 3) SBI Pharmaceuticals will engage in out-licensing in the pharmaceuticals sector. It has already received and is considering approaches from pharmaceutical majors in several fields, including Alzheimer's and ulcerative colitis.
- 4) Seek to enter into alliances with major suppliers concerning health foods and cosmetics containing 5-ALA.



# [Reference]

# The Company's current stock price, and our method in calculating the estimated corporate value

# **Corporate Value by Business Segment Valuation**



Each Business Segment Valuation is Conservatively Estimated

Sum of the values by segment (as of Jan. 28, 2015)

(JPY billion)

	Valuation of each segment (theoretical value)
Financial Services	459.7 (+)*
Asset Management	115.6
<b>Biotechnology-related</b>	63.1
Housing and Real Estate	17.1
Sum total	655.5 (+)

# Business valuation per share: JPY 2,919

\* Other businesses including <u>SBI MONEY PLAZA and SBI Guarantee are also profitable, but these</u> <u>businesses are not included in this valuation estimation.</u>

Of the major Group companies, 12 are profitable companies that are not included in the above calculations (Total FY2013 Operating Income: approx. JPY 1.6bn)

\* As for specific formula, refer to the after-mentioned reference part.



# **SBI Holding's Recent Stock Price**

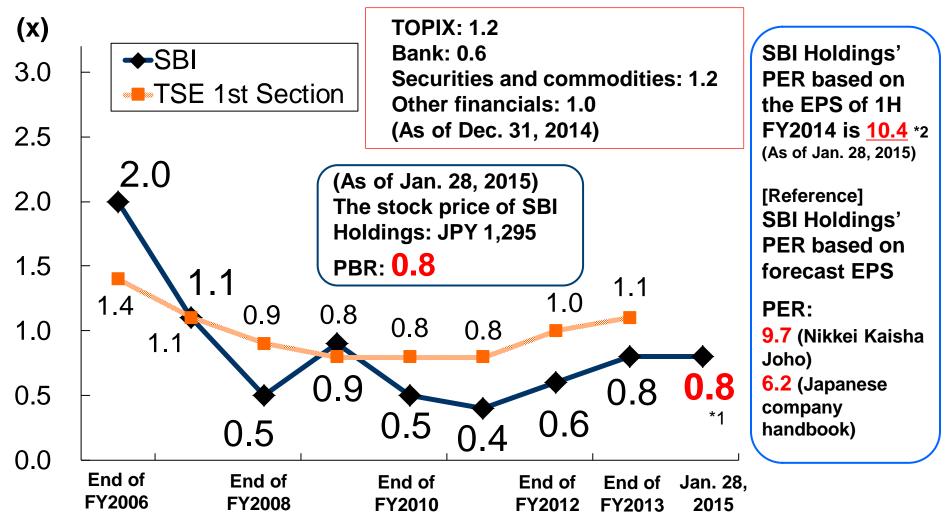
Market cap (based on the closing price on Jan. 28, 2015): JPY 290.8bn



# **Change in PBR of SBI Holdings**



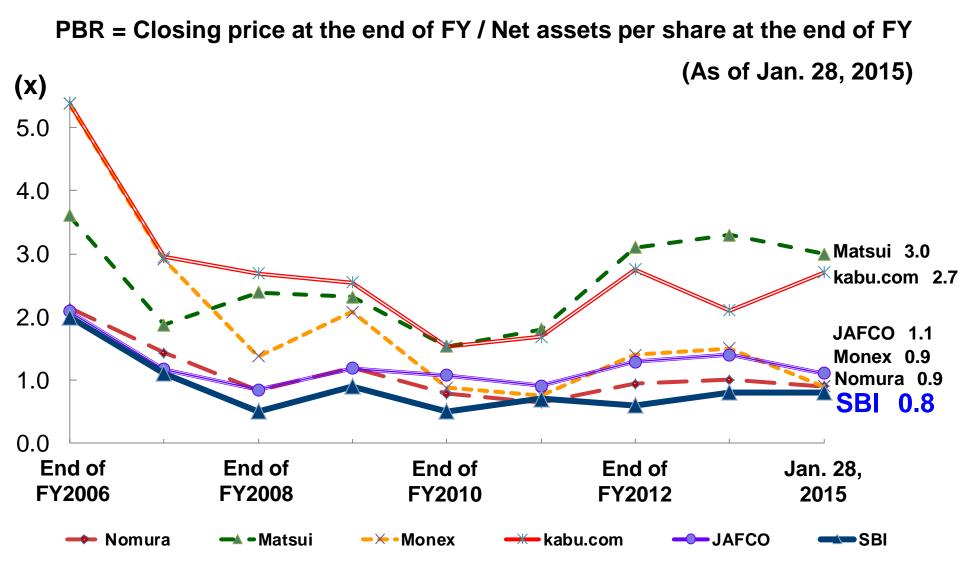
PBR = Closing price at the end of FY / Net assets per share at the end of FY



\*1 PBR of SBI Holdings for Jan. 28, 2015 is calculated based on the BPS of the end of Sept. 2014. \*2 For convenience, EPS of 1H FY2014 (JPY 119.11) is used to calculate SBI Holdings' PER. Note: PBR of SBI Holdings prior to FY2011 is calculated based on J-GAAP BPS.

Source: TSE website 126

# **PBR Comparison with Competitors**



\*PBR for Jan. 28, 2015 is calculated based on the BPS of the end of Sept. 2014.

\*PBR of Monex and SBI Holdings prior to FY2011 are calculated based on J-GAAP BPS.





**(1) SBI SECURITIES** 

Valuation is conservatively estimated at JPY 298.2bn

(based on the closing prices of Jan. 28, 2015)

SBIH's market cap as of Jan. 28 is likely to fall below the estimated valuation of SBI SECURITIES

**Estimation of the valuation is as follows:** 

Calculated according to the Comparable Public Company Analysis Compares the market cap and profits of a comparable public company, Matsui Securities.

Valuation of SBI SECURITIES is calculated as the mean of the two values [(A) and (B)] resulting from the equations below

```
Matsui's PER (*1) × SBI SECURITIES's net income (FY2013) ... (A)
```

Matsui's PBR (\*2) × SBI SECURITIES's net asset (\*3) (as of Dec. 31, 2014) ... (B)

\*1 PER of Matsui is calculated by its net income per share for FY2013.

- \*2 PBR of Matsui is calculated by its BPS as of Sept. 30, 2014.
- \*3 Represents SBI SECURITIES' balance of net asset excluding short-term loans receivable from SBIH

# Valuation by Segment Estimated by SBI (1) Financial Services Business ① SBI SECURITIES -(ii) Holdings

#### Is SBI SECURITIES' valuation reasonable?

#### **Comparison of SBI SECURITIES Matsui Securities**

\*Calculated by the closing prices of Jan. 28, 2015

(9 Months FY2014)	SBI	SECURITIES	Matsui Securities
Valuation (market cap) *		JPY 298.2bn	JPY 273.0bn
Deposit assets (Dec. 2014)	No.1	JPY 8.8tn	JPY 2.1tn
Number of accounts (As of the end of Dec. 2014)	No.1	3.15 million	0.98 million
Share of individual stock brokerage trading value	No.1	37.5%	12.9%
Operating income	No.1	JPY 25.0bn (up 0.3% YoY)	JPY 16.4bn (down 24.5% YoY)
JPY trillion) <u>Customers' Deposit Ass</u> O SBI SECURITIES Matsui A.1 A.1 A.1 A.1 A.1 A.1 A.1 A.1	sets 8.8	(thousand) 3,500 3,000 2,500 1,500 500 0 (thousand) SBI SECURI 2,004 1,000 500	Customer account TES Matsui 3,149



# Valuation by Segment Estimated by SBI

#### **② SBI Sumishin Net Bank**

# Estimates the valuation of SBI Sumishin Net Bank with high growth potential in terms of profitability and scale at

<u>JPY 168.9bn</u> <u>JPY 84.4bn</u> (based on the closing prices of Jan. 28, 2015) (Shareholding of the SBI Group: 50.0%)

Estimation of the valuation is as follows:

### Calculated according to the Comparable Public Company Analysis

Compares the profits of comparable public companies of which the deposit balance exceeds JPY 3tn as of the end of Mar. 2014

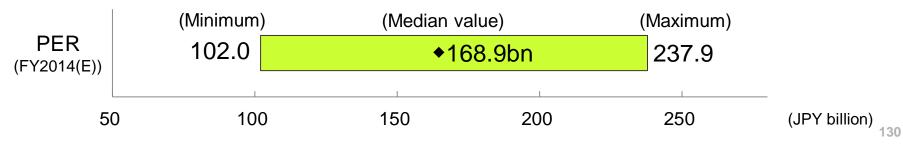
Median value of estimated PERs of listed local banks of which the deposit balance exceeds JPY 3tn (\*1)

SBI Sumishin Net Bank's estimated net income (FY2014) (\*2)

\*1 Compiled by the Company from the materials disclosed by the listed local banks of which the deposit balance exceeds JPY 3tn \*2 Estimated net income for FY2014 is calculated by doubling the <u>1H FY2014</u> net income

x

[Reference] Valuation distribution based on the abovementioned pro forma calculation





# Valuation by Segment Estimated by SBI (1) Financial Services Business ③ SBI Liquidity Market

**③ SBI Liquidity Market (including SBI FXTRADE)** 

Valuation is estimated at <u>JPY 26.3bn</u> (based on the closing price of Jan. 28, 2015)

Estimation of the valuation is as follows:

2

### Calculated according to the Comparable Public Company Analysis

Compares the market cap and profits of comparable public companies, namely Money Partners and MONEY SQUARE JAPAN

{(Money Partner's PER + MONEY SQUARE JAPAN's PER)}(\*) × Net income of SBI Liquidity Market (cons.) (FY2013)

\* PER of Money Partners and MONEY SQUARE JAPAN is calculated by its net income per share for FY2013.

<Reference> Acquisition of CyberAgent FX by Yahoo Japan (Jan. 31, 2013)

Acquired all shares of CyberAgent FX (16,200 shares) at JPY 21.0bn

CyberAgent FX (FY2011)		SBI Liquidity Market (FY2013)	
JPY 8,498m	Operating revenue	JPY 10,524m	Operating income before
JPY 4,021m	Operating income	JPY 1,901m	allocation to SBI SECURITIES
JPY 2,289m	Net income	JPY 1,165m	was JPY 8,527m
JPY 9,067m	Net assets	JPY 4,087m	



# Valuation by Segment Estimated by SBI (1) Financial Services Business ④ SBI Japannext

#### **④ SBI Japannext**

#### Estimates the valuation of SBI Japannext at <u>JPY 34.8bn</u>

→ JPY 18.4bn (based on the closing prices of Jan. 28, 2015) (Shareholding of the SBI Group: 52.8%)

#### Estimation of the valuation is as follows:

#### Calculated according to the Comparable Public Company Analysis

Compares the profit of a comparable public company, namely Japan Exchange Group

Japan Exchange Group's PER (\*) × SBI Japannext's estimated net income (FY2014)

\* PER of Japan Exchange Group is calculated by the estimated net income per share for FY2014.

### Valuation by Segment Estimated by SBI (1) Financial Services Business



#### **(5)** SBI Comparison Website Business / **(6)** Other Financial Services Business

**5 SBI Comparison Website Business** 

Valuation is estimated at <u>JPY 19.6bn</u> (based on the closing price of Jan. 28, 2015)

Estimation of the valuation is as follows:

Calculated according to the Comparable Public Company Analysis

Compares the profits of comparable public companies, namely Kakaku.com and WebCrew

{(Kakaku.com's PER + WebCrew's PER)}(\*) × Net income of SBI Comparison Website Business (FY2013)

2

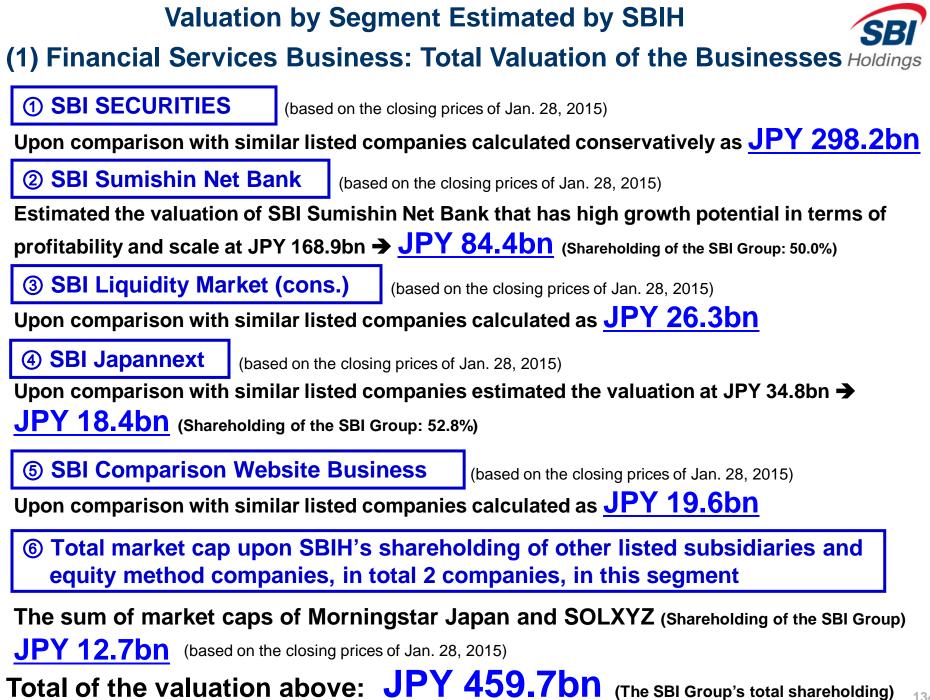
\* PER of Kakaku.com and WebCrew are calculated by their estimated net income per share for FY2014.

#### **6** Other listed subsidiaries and equity method companies in this business segment

	SBI's shareholding pct. (%)	Classification	Listed market	Market cap (JPY billion)	SBI's equity interest of market cap (JPY billion)
Morningstar Japan	49.2	Consolidated subsidiary	JASDAQ	22.0	10.8
SOLXYZ	26.3	Equity method associate	JASDAQ	7.2	1.9
Sum of the market cap of listed subsidiaries and equity method associates			29.2	<u>12.7</u>	

\* SBI's shareholding percentage corresponds to a figure based on the IFRS criteria that excludes a percentage of outside shareholder's interest of subsidiary companies and subsidiary funds of the Group.

(Based on the closing price of Jan. 28, 2015)



#### Valuation by Segment Estimated by SBIH

#### (1) Financial Services Business



**⑦** Other Financial Services Businesses (Profitable Entities)

There are many other profitable business entities in this segment

	Business lineup	Operating income for FY2013 (JPY billion)	SBI's shareholding pct. (%)
SBI MONEY PLAZA	Insurance agency, financial instruments intermediary service provider, housing loan agency	0.9	100.0
CEM Corporation	Real estate secured loans	0.5	79.7
SBI Guarantee	Various guarantee services including mainly the guarantee of nonpayment of rent	0.1	100.0

Based on the "Selection and Concentration" policy for the Financial Services Business, regardless of profit contributions, <u>a sale</u>, <u>an IPO or reorganizations</u> <u>within the Group of non-core businesses will be accelerated</u>, though a judgment of the existence or strength of synergies with one of the three core businesses

Proceeds generated may be appropriated to strengthen the three core businesses

# Valuation by Segment Estimated by SBIH

# (2) Asset Management Business① Valuation Measuring Method



**Asset Management Business** 

Valuation for this segment is estimated at <u>approx. JPY 115.6bn</u> <Reference>

JAFCO's Market Cap: JPY 192.9bn (based on the closing price of Jan. 28, 2015)

Valuation estimation is the sum of the valuation (i)-(iii) below.

(i) Value of holding securities (at the end of Dec. 2014) Approx. JPY 95.7bn

Operational investment securities and other investment securities held are quarterly evaluated through fair value, and the calculated number above reflects the <u>fair value of SBIH's ownership</u>

(ii) Value of SBI Investment (based on the closing price of Jan. 28, 2015)

(\* Valuation excluding assets such as securities hold) Approx. JPY 13.0bn

Calculated according to the Comparable Public Company Analysis

Compares the market cap and profit of the comparable public company, JAFCO

Provisional amount of SBI Investment's net income that represents the actual status deducting expenses produced relevant to the holding company function held by it × JAFCO's PER (\*)

\*PER of JAFCO is calculated by the estimated net income per share for FY2014.

The estimated net income per share used in the calculation is the average between that of Japanese company handbook and Nikkei Kaisha Joho.

# Valuation by Segment Estimated by SBIH (2) Asset Management Business ② Other Profitable Business Entities



(iii) Total market cap of listed subsidiaries and equity method associates

	SBI's share- holding pct. (%)	Classification	Listed market	Market cap (JPY billion)	SBI's equity interest of market cap (JPY billion)
SBI AXES	42.7	Consolidated subsidiary	KOSDAQ of KRX	7.2*	3.1
SBI Investment KOREA	43.9	Equity method associate	KOSDAQ of KRX	8.8*	3.8
Sum of the market cap	of listed subsidiarie	15.9	<u>6.9</u>		

(Based on the closing price of Jan. 28, 2015. \*Calculated by the exchange rate as of Jan. 28, 2015.)

#### [Other profitable businesses of the Asset Management Business that are not included in the above valuation]

		Business lineup	Operating income for FY2013 (JPY billion)	SBI's shareholding pct. (%)
Phnom Penh Commercial Bank	Overseas Business	Commercial Bank	0.5	47.6

\* SBI's shareholding percentage corresponds to a figure based on the IFRS criteria that excludes a percentage of outside shareholder's interest of subsidiary companies and subsidiary funds of the Group.

# Valuation by Segment Estimated by SBIH (3) Biotechnology-related Business



#### **Biotechnology-related Business**

Each bioventure company has multiple promising pipelines, and the Biotechnologyrelated Business will become a core business that makes a substantial contribution through progress in areas including pharmaceutical clinical research in Japan and overseas.

Total valuation of the Biotechnology-related Business is estimated at approx. JPY 63.1bn

#### **(1) SBI Pharmaceuticals**

Estimation of the valuation is as follows:

Market value at the point of partial transference of former SBI ALApromo's shares Number of shares issued

×

SBIH's equity interest (excluding external holdings)



Based on SBIH's equity interest (excluding external holdings) as of the end of Dec.

2014, the amount is calculated to be approx. JPY 46.6bn

X

Besides, the total shareholder value of this business includes the estimated shareholder value of 1 IPO scheduled company and 1 listed company, with the estimation based on SBIH's shareholding of paid-in capital and the market values of operational investment securities that SBIH owns.

#### ② Other companies in the Biotechnology-related Business SBI Biotech (SBI's shareholding percentage\*: 28.2%)

**SBI Biotech (SBI's shareholding percentage\*: 38.3%)** 

Considering future strategies, which includes an IPO and M&A on the premise of strategic alliance

\* SBI's shareholding percentage corresponds to a figure based on the IFRS criteria that excludes from the total shareholding percentage (78.2%) the percentage of outside shareholder's interest of subsidiary companies and subsidiary funds of the Group.

# Valuation by Segment Estimated by SBIH (4) Housing and Real Estate Business



**Housing and Real Estate Business** 

# Valuation for the Housing and Real Estate Business estimated at approx. JPY 17.1bn

Estimation of the valuation is as follows:

Sum of the calculated value of the commercial real estate properties of SBIH as of the end of Dec. 2014 were calculated, along with SBI Life Living's market cap.

① Value of the commercial real estate properties

Asset Value =	Balance of investment real estate	<ul> <li>Balance of real estate</li> <li>included in tangible assets</li> </ul>
N	(Balance of investment real estate for	SBI Savings Bank and SBI Life Living are excluded)
As of	the end of Dec. 2014, va	luation is <u>approx. JPY 7.3bn</u>

② Market cap of a listed subsidiary in the Housing and Real Estate Business

	SBI's share- holding pct. (%)	Classification	Listed market	Market cap (JPY billion)	SBI's equity interest of market cap (JPY billion)
SBI Life Living	73.3	Consolidated subsidiary	TSE Mothers	13.3	<u>9.8</u>

(based on the closing price of Jan. 28, 2015)  $_{\mbox{139}}$ 



# [Appendix]

### Continuously Achieving a High Customer Satisfaction Assessment ① SBI SECURITIES



1 <sup>st</sup>	"Oricon customer satisfaction ranking" of 2014 [Online securities comprehensive ranking]	For 8 years!!
	<evaluation item=""> 12 items, such as "commissions &amp; dealing cost," "easy account "variety of products," "provision of Information" and "analytics</evaluation>	• •
Customer Servi	ce Center	
	HDI (Help Desk Institute) Certification in 2014 [Securities Industry] "Call-center Contact Ranking" Achieved the highest rank "three stars"	For 5 years!!
Highest Award for the Category	"CCJA 2014" (11 <sup>th</sup> Contact Center Award) Received the highest award for "Best Operation" category	For 4 years!! First ever
Chairman's Prize	Japan Telecom Users Association 18 <sup>th</sup> Corporate Telephone Response Contest in 2014	Prized 4 years in a row!!

#### **Official Website**



HDI (Help Desk Institute) Certification in 2014 [Securities Industry] "Support Portal Raking (Official Website)" Achieved the highest rank "three stars"



### Continuously Achieving a High Customer Satisfaction Assessment ② SBI Sumishin Net Bank



	1 <sup>st</sup>	"Oricon customer satisfaction ranking" of 2014 [Online banking]	4 <sup>th</sup> time
	1 <sup>st</sup>	JCSI Customer Satisfaction Survey (Japanese Customer Satisfaction Index) Banking industry	For 6 years!
	1 <sup>st</sup>	"10th Nikkei Financial Institution Ranking" Customer Satisfaction by generations, 20s and 30s	For 2 years!
T	1 <sup>st</sup>	JMA Research "Assessment of Mortgage Products" by mortgage personnel	For the first time!

Appraised as No. 1 among the 7 banks (\*) in all 5 categories, which were: "Mortgage which you want to utilize," "Mortgage which you want to recommend," "Mortgage which interest is attractive," "Mortgage which has best collection of ancillary services," and "Mortgage which is reliable in an emergency."

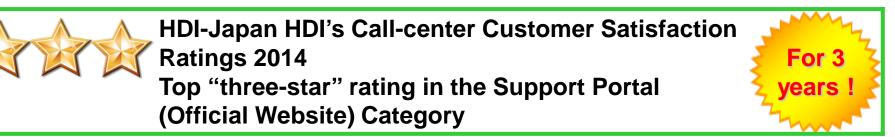
<sup>\*</sup> The comparison among 4 city banks (The Bank of Tokyo-Mitsubishi UFJ, Mizuho Bank, Sumitomo Mitsui Banking Corporation and Resona Bank) and 3 Internet banks (SBI Sumishin Net Bank, Sony Bank and Rakuten Bank)

### Continuously Achieving a High Customer Satisfaction Assessment ③ SBI Insurance



1 <sup>st</sup>	Diamond Weekly * In the Jan 17, 2015 special issue "Auto Insurance Premium Ranking"
	"Auto Insurance Premium Ranking: SBI Insurance takes No.1 in the most categories"
1 <sup>st</sup>	Oricon customer satisfaction ranking FY 2015 Auto Insurance Category "Auto Insurance Premium Ranking"
1 <sup>st</sup>	Kakaku.com / Auto Insurance Satisfaction Ranking (2014) Premium Section
1 <sup>st</sup>	JCSI (Japanese Customer Satisfaction Index) Customer Satisfaction Survey 2014 Nonlife insurance industry customer satisfaction

### **Official Website**



# Number of Companies and Consolidated Employees of the SBI Group



#### Number of Group companies

	Mar. 31, 2014	Dec. 31, 2014
Consolidated subsidiaries (companies)	139	140
Consolidated partnerships (partnerships)	36	34
Total consolidated subsidiaries (companies)	175	174
Equity method companies (companies)	38	38
Total Group companies (companies)	213	212

#### Number of consolidated employees

	Mar. 31, 2014	Dec. 31, 2014
Total employees (persons)	5,352	5,225

#### **Assets Under Management of the SBI Group** (As of the end of Dec. 2014)



Private equity, etc. JPY 309.6bn (Including JPY 121.5bn of both cash and commitment amount to be paid in) (*3)				
Breakdown by Industry	Amount		Breakdown by region	Amount
IT/Internet	25.9		Japan	86.0
Biotechnology/Health/Medical	42.1		China	31.
Services	18.8		Korea	23.4
Materials/Chemicals	2.1		Taiwan	1.9
Environmental/Energy	19.7		Southeast Asia	10.9
Retail/Food	14.3		India	2.
Construction/Real estate	0.6		U.S.	29.
Machine/Automobile	8.5		Others	3.3
Finance	35.4		Total	188.
Others	20.8			1
Total	188.1			

Investment trusts, etc. JPY 215.1bn			
Investment trusts	116.7		
Investment advisory	94.8		
Investment companies	3.6		

- \*1 Calculated by the exchange rate as of the end of Dec. 2014
- \*2 Amounts are rounded to the nearest JPY 100m
- \*3 Composed of cash in funds and unpaid capital which is to be paid on a capital call.



# http://www.sbigroup.co.jp/english/