

# SBI Holdings, Inc. FY2014 Financial Results

(Year Ended Mar. 31, 2015)

May 12, 2015



The items in this document are provided as information related to the financial results and the business strategy of the SBI Group companies and not as an invitation to invest in the stock or securities issued by each company.

None of the Group companies guarantees the completeness of this document in terms of information and future business strategy.

The content of this document is subject to revision or cancellation without warning.

Note: Fiscal Year ("FY") ends March 31 of the following year



# 1. Summary of FY2014 Consolidated Financial Results

- (1) FY2014 consolidated financial results that achieved record high operating revenue and operating income
- (2) Based on the strong financial results, further enhances shareholder returns
- 2. SBI's Corporate Value and the Efforts to Achieve Sustainable Expansion
  - (1) SBI's corporate value consideration
  - (2) Future efforts to achieve sustainable expansion of corporate value



- 1. Summary of FY2014 Consolidated Financial Results
- (1) FY2014 consolidated financial results that achieved record high operating revenue and operating income
- (2) Based on the strong financial results, further enhances shareholder returns



# (1) FY2014 consolidated financial results that achieved record high operating revenue and operating income

- Operating income for FY2014 achieved JPY 68.2bn, which exceeded the past record high of JPY 49.6bn in FY2005 (increase of 61.5% year-on-year)
- Profit attributable to owners of the Company achieved
   JPY 45.7bn, a twofold increase of 113.3% year-on-year
- ROE for FY2014 reached 12.9%, a significant improvement from the 6.8% of the previous period

## Achieved a Significant Increase in Each Item Including Record Operating Income



(Unit: JPY million)

FY2014 Consolidated Performance (IFRS)

(Ont. 3F1 min			
	FY2013 (Apr. 2013 –Mar. 2014)	<b>FY2014</b> (Apr. 2014 –Mar. 2015)	YoY % change
Operating revenue	232,822	<b>245,045</b> (Historical high)	+5.3
Operating income	42,224	68,209 (Historical high)	+61.5
Profit before income tax expense	38,899	63,067	+62.1
Profit for the period	19,799	39,314	+98.6
Profit attributable to owners of the Company	21,439	45,721	+113.3
R O E (%)	6.8	12.9	+6.1p.

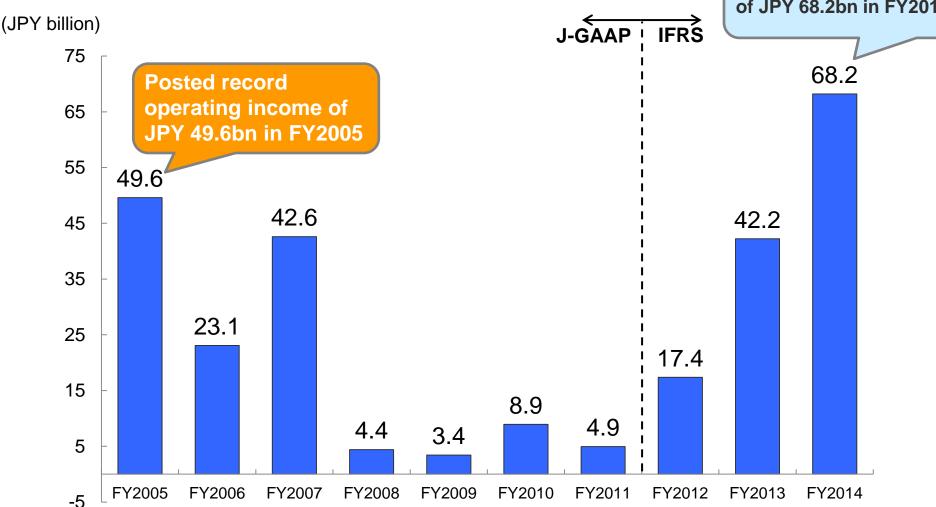
Operating Income for FY2014

Exceeded the Record of the Past

Operating income in the past 10 years



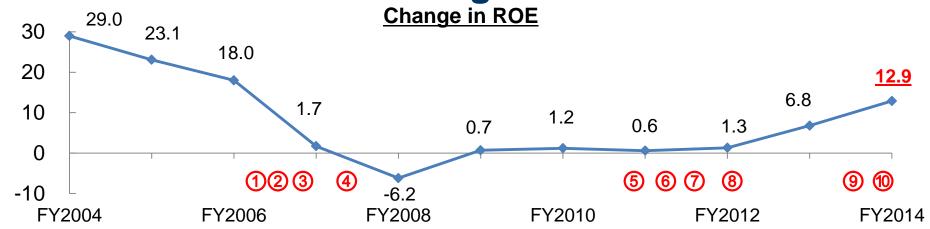
Historical high in operating income of JPY 68.2bn in FY2014



<sup>\*</sup> Results for the fiscal years before FY2012 are based on J-GAAP. The Company introduced IFRS from FY2012.

# **ROE Exceeds 12%, Surpassing Milestone Target of 10%.**





Business environment Suspension of investment funds by BNP Paribas

**Inauguration of G20 summit** 

Paribas Europe Collapse of Lehman Brothers

Exposure of Greece debt problem

European debt crisis

Abenomics

Economic deterioration

in developing countries

Recurrence of Greece debt problem

Business strategy

**Specific** 

measures

### Expansion of scale

- ① Aug. 2007 SBI Japannext began operation of PTS
- ② Sept. 2007 SBI Sumishin Net Bank commenced business

The Livedoor shock

- 3 Jan. 2008 SBI Insurance commenced business
- 4 Nov. 2008 SBI Liquidity Market started operations

- Emphasis on Profitability ("Selection and Concentration")
- ⑤ Mar. 2012 Sales of the former SBI VeriTrans
- May 2012 SBI FXTRADE started operations
- Sept. 2012 Consolidated SBI Japannext
- ® Mar. 2013 Consolidated current SBI Savings Bank

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### SBI Holdings' Stable Financial Base



### Consolidated Financial Indicators of SBI Holdings (%)

Substantive figures after deducting the asset and liability accounts associated specifically with the securities company \*1

	Mar. 31, 2014	Mar. 31, 2015
Interest-bearing Debt Ratio *2	135.2	97.7
Ratio of Equity Attributable to Owners of the Company	22.2	22.2

[Reference] Figures including the asset and liability accounts associated specifically with the securities company

<sup>\*1</sup> Assets related to securities business = cash segregated as deposits + margin transaction assets + other assets related to securities business

Liabilities related to securities business = margin transaction liabilities + guarantee deposits received + deposits from customers + other liabilities related to securities business

<sup>\*2</sup> Interest-bearing Debt / Equity Attributable to Owners of the Company. Interest-bearing Debt does not include Margin Transaction Liabilities.

<sup>\*3</sup> Equity attributable to owners of the Company/Total Assets

### **FY2014 Cash Flow Summary**



(Unit: JPY million)

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	FY2013 (Apr. 2013 –Mar. 2014)	FY2014 (Apr. 2014 – Mar. 2015)	YoY change
Net cash generated from (used in) operating activities	29,401	-36,197	-65,598
Profit before income tax expense	38,899	63,067	+24,168
Increase/decrease in assets/liabilities related to securities business (*Negative contribution primarily owing to the increase of margin trading of SBI SECURITIES)	7,370	-46,629	-53,999
Others (*Negative contribution primarily owing to the acquirement of loans of SBI Savings Bank)	-16,868	-52,635	-35,767
Net cash generated from investing activities  (*Positive contribution primarily owing to sales of investment securities and shares of SBI Mortgage)	16,811	52,305	+35,494
Net cash generated from (used in) financing activities  (*Negative contribution primarily owing to redemption of bonds and repayment of borrowings)	92,538	-15,524	-108,062

- Operating cash flows turned negative, owing to the business expansion of SBI SECURITIES and SBI Savings Bank
- Through active "Selection and Concentration" initiatives, aggressively recovering capital to reduce interest bearing debt

# FY2014 Operating Revenue by Segment (IFRS)



[Year-on-year] (Unit: JPY million)

	FY2013 (Apr. 2013 –Mar. 2014)	<b>FY2014</b> (Apr. 2014 –Mar. 2015)	YoY % change
Financial Services Business	147,835	162,645	+10.0
Asset Management Business	72,725	65,843	-9.5
Biotechnology- related Business	2,195	2,182	-0.6
Others (Primarily Housing and Real Estate Business)	11,626	15,710	+35.1

<sup>\*</sup> Figures are before elimination of inter-segment transactions

# **FY2014 Profit before Income Tax Expense by Segment (IFRS)**



[Year-on-year] (Unit: JPY million)

	FY2013 (Apr. 2013 –Mar. 2014)	FY2014 (Apr. 2014 –Mar. 2015)	YoY % change
Financial Services Business	37,298	67,309	+80.5
Asset Management Business	8,990	8,132	-9.5
Biotechnology- related Business	-2,432	-7,310	
Others (Primarily Housing and Real Estate Business)	2,438	2,779	+14.0

<sup>\*</sup> Figures are before elimination of inter-segment transactions



### [Key Points for Each Segment's FY2014 Results]



### **1** Financial Services Business

- While many of the online securities companies experienced a profit decrease, SBI SECURITIES' FY2014 profit before income tax expense increased to a record high
- SBI Japannext, SBI Liquidity Market, SBI FXTRADE, SBI MONEY PLAZA, Morningstar Japan (cons.) and SBI Sumishin Net Bank (shares of results of associates using the equity method) achieved record highs in profit before income tax expense for FY2014, respectively
- Performance markedly improved at SBI Insurance, SBI Card and other loss making companies as well

### **SBI** Holdings

### **Profit Before Income Tax Expense of Major Financial Services Business Companies (i)**

#### [Profit before income tax expense]

(Based on IFRS, Unit: JPY million, Amounts are rounded to the nearest JPY million)

	FY2013 (Apr. 2013 – Mar. 2014)	FY2014 (Apr. 2014 – Mar. 2015)	YoY change (YoY % change)
SBI SECURITIES	33,344	34,828 Record high	+1,484 (+4.5)
SBI Japannext	905	1,081 Record high	+176 (+19.4)
SBI Liquidity Market	1,899	3,046 Record high	+1,147 (+60.4)
SBI FXTRADE	1,261	1,695 Record high	+434 (+34.4)
SBI Insurance	-3,868	-618 Significant improvement	+3,250 (—)

### **Profit Before Income Tax Expense of Major Financial Services Business Companies (ii)**



#### [Profit before income tax expense]

(Based on IFRS, Unit: JPY million, Amounts are rounded to the nearest JPY million)

	FY2013 (Apr. 2013 – Mar. 2014)	FY2014 (Apr. 2014 – Mar. 2015)	YoY change (YoY % change)
SBI MONEY PLAZA	1,062	1,496 Record high	+434 (+40.9)
Morningstar Japan (includes its subsidiary, i.e. SBI Asset Management)	980	1,147 Record high	+167 (+17.0)
SBI Card	-3,196	-1,212 Significant improvement	+1,984 (—)
SBI Sumishin Net Bank (Shares of results of associates using the equity method) *	2,062	5,196 Record high	+3,134 (+152.0)

<sup>\*</sup> SBI Sumishin Net Bank recorded profit / loss on revaluation of securities based on IFRS, due to the change in the valuation of treasuries held. Therefore the amount are different from that based on J-GAAP.

In addition to the above, recognized a negative goodwill of JPY 2.0bn associated with the purchase of SBI Life Insurance (former PCA Life Insurance) 15



### ② Asset Management Business

- In addition to the write down of U.S. shale gas-related stocks due to the decline in crude oil prices, the stock prices of listed stocks declined, resulting in a recorded loss from a change in fair value of approx. JPY 4.3bn
- SBI Savings Bank of South Korea recorded profit before income tax expense of approx. JPY 16.7bn, leading the way in the Asset Management Business

### **Full-year Financial Results of the Asset Management Business (IFRS)**



	FY2013	FY2014
Operating revenue	72.7	65.8
Profit before income tax expense	9.0	8.1
Profit/loss from the change in fair value and profit/loss on sales of investment securities	9.4	-4.3
SBI Savings Bank	4.0	16.7
Others (SG&A, profit/loss accounted for using equity method)	-4.4	-4.3

Details of profit/loss from the change in fair value and profit/loss on sales of investment securities FY2014

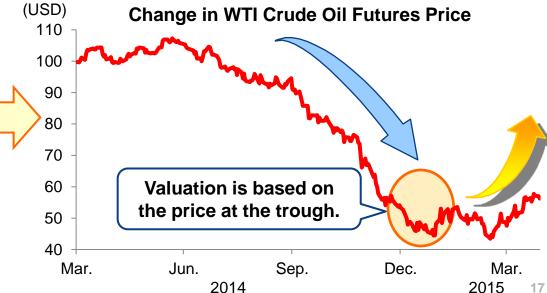
(JPY billion)

		FY2014
<u>Uı</u>	nlisted Securities	0.7
	Shale gas-related securities held by Jefferies SBI USA Fund	-3.4
Listed Securities		-5.0

<Reference>
Unrealized gains of JPY 2.9bn
versus acquisition cost

The write down of U.S. shale gas-related stocks held by Jefferies SBI USA Fund due to the decline in crude oil prices, resulting in a recorded loss of JPY 3.4bn

Fair value valuation is expected to improve as crude oil prices recover.



# SBI Savings Bank of South Korea Recorded Profit before Holdings Income Tax Expense of Approx. JPY 16.7bn, Contributing to the Asset Management Business' Results

FY2014 Results
(SBIH's consolidated accounts basis; IFRS) (JPY million)

	FY2013	FY2014	YoY % change
Operating revenue	36,553	41,557	+13.7
Operating income	4,629	17,129	+270.0
Profit before income tax expense	4,011	16,672	+315.7

With the backdrop of a firm real estate market, profits were recorded through substantive collection efforts that resulted in loan collections exceeding book values



### ③ Biotechnology-related Business

- SBI Biotech subsidiary Quark experienced a setback with pipeline drug PF-655 (a therapeutic agent indicated for diabetic macular edema). Owing to an error in the trial population secured by the CRO (contract research organization), which was subsequently determined to be statistically insignificant, an asset revaluation was necessitated, resulting in a temporary loss of approx. JPY 3.79bn being recorded, which in turn resulted in an increase in loss before income tax expense on a year-on-year basis. However, Quark will continue its development of PF-655, and since PF-655 is a candidate to be developed as a therapeutic agent for glaucoma, Quark will also continue to proceed with the development for this indication
- Along with the airing of TV commercials and the increase in the number of pharmacies that handles its products, the product range offering was successfully expanded, resulting in a significant increase in the shipment volumes of health foods and cosmetics containing 5-ALA

③ Biotechnology-related Business:

### Profit before Income Tax Expense of the Biotechnology related Business for FY2014 (IFRS) (JPY million)

		FY2013		FY2014
Total Busin	of the Biotechnology-related less	-2,432		-7,310
	SBI Biotech	-611		-637
	Quark Pharmaceuticals	-721	0	-1,436
	Partial write-down	of Quark's pipeline	2	-3,793
	SBI Pharmaceuticals	-1,083		-1,220
	SBI ALApromo	-176	3	-426

- ① The loss at Quark increased year-on-year as a result of special factors in FY2013 such as the transfer of seeds for future drug development activities to a Japanese company
- ② Owing to an error in the trial population secured by the CRO (contract research organization), which was subsequently determined to be statistically insignificant, an asset revaluation was necessitated, resulting in a temporary loss of approx. JPY 3.79bn being recorded, which in turn resulted in an increase in loss before income tax expense on a year-on-year basis. Quark has since filed a claim for damages against the CRO, and has collected on partial damages. However, Quark will continue its development of PF-655, and since PF-655 is a candidate to be developed as a therapeutic agent for glaucoma, Quark will also continue to proceed with the development for this indication
- ③ Owing to aggressive promotional activities, SBI ALApromo's SG&A expenses have increased

3 Biotechnology-related Business:

### Current State of IPO Readiness of SBI Biotech ① [Pipeline Drugs that is an IPO Requirement]



①Renewal of Novartis Pharmaceuticals' license option for QPI-1002 has been completed. A Phase III trial in the U.S. will be initiated by autumn at the latest, and the outlook is for receipt of an upfront fee of USD 20m in early August.

Submission of minutes of a meeting with the European Medicines Agency (EMA) to be held in July is required as the final condition for renewal of the abovementioned license option. A similar meeting, a Type-C meeting with the US Food and Drug Administration (FDA), whose criteria are considered more rigorous than the EMA's approval conditions, has already been completed.

	Licensing partner	Adaptation disease	Pre- clinical	Phase I	Phase II	Phase III
① QPI-1002	Novartis International AG	Kidney Transplantation (DGF)	August from a renewal of			lanning to start the latest by the utumn of 2015
<b>9</b> 4. 1 1002		Acute kidney injury (AKI)	Planning to start Phase II in this year		start Phase II	
② PF-655	Pfizer Inc.	Diabetic macular edema (DME)	damages sought from the CRO, and partial damages already collected. R&D to continue.			
		Glaucoma		i e	Phase II a Finalization	
③Anti-ILT7 antibody	MedImmune, Inc. (Subsidiary of AstraZeneca)	Autoimmune diseases	Pre- clinical			2



The previous Representative Director of SBI Biotech resigned because of poor health, and a change of Representative Directors occurred on Sept. 30, 2014



Following the General Meeting of Shareholders in late Mar. 2015;

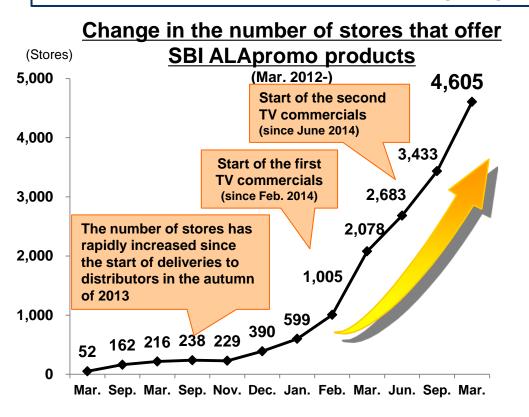
- Takeshi Irie, former Managing Director, assumed office as Representative Director and President
- ➤ Tohru Mizushima Ph.D. (Professor and Chairman of Department of Drug Discovery and Development of Faculty of Pharmacy at Keio University and CTO of LTT Bio-Pharma), who is specialized in drug discovery and has venture firm management experience, was appointed as an Outside Director



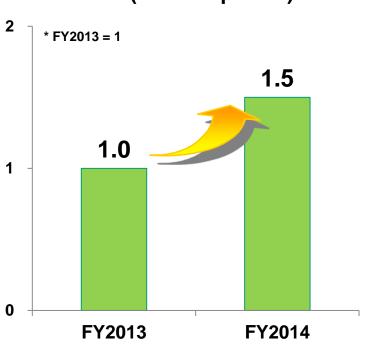
③ Biotechnology-related Business:

Significant Increase in Shipment Volumes of Health Foods and SBI Cosmetics Containing 5-ALA as well as Consulting Pharmacies and Drugstores Offering SBI ALApromo Products

Promotion including TV commercials and POP display at drugstores of the ALAPlus series featuring singer Hiromi Go stepped up



### Comparison of shipment volumes (SBI ALApromo)



- Product line expanded with the launch of ALAPi a full-body moisturizing cream in Mar.
- Preparations underway for an Aug. launch of a new "food with function claims" product (targeting people with high blood sugar)



- (2) Based on the strong finance results, further enhances shareholder returns
  - FY2014 full-year dividend is JPY 35 per share, an increase of JPY 15 year-on-year
  - Additionally, <u>determined the share repurchase</u> to a maximum of JPY 10.0bn

### Along with Strong Financial Results, Further Enhancing Shareholder Returns ① [Dividends]



#### [Basic dividend policy]

The Company will pay a minimum annual dividend of JPY 10 per share, and endeavor to increase the dividend when it has determined that a further return of profits is possible, after a comprehensive consideration of the appropriate level of internal reserves required for sustained growth, along with a consideration of the ongoing business performance.

- ✓ Regardless of the business performance, promises stable dividend of JPY 10 per share annually
- ✓ On that basis, considers further profit allocation depending on the business performance \_\_\_\_\_
  - ♦ FY2014 full-year dividend per share JPY 35 per share, an increase of JPY 15 year-on-year
    - Ordinary dividend: JPY 30 per share
    - Commemorative dividend: JPY 5 per share in commemoration of the Company's 15<sup>th</sup> anniversary

(Reference) FY2013 full-year dividend result: JPY 20 per share (ordinary dividend)



### Along with Strong Financial Results, Further Enhancing Shareholder Returns ② [Repurchase of SBIH's Own Shares] (Announced on May 12, 2015)

### [Details of SBIH share repurchase]

Number of shares to be repurchased

Up to <u>7,000,000 shares</u>

\*3.23% of total issued shares outstanding, excluding treasury stock

- Total cost of shares to be repurchased
  Up to <u>JPY 10.0bn</u>
- Period for share repurchase
   From May 13, 2015 to June 23, 2015



Total amount of shareholder returns is approx. JPY 17.6bn, with shareholder return ratio of 38.5%, calculated by the sum of dividend payouts and share repurchase costs



# [State of the Major Financial Services Business Companies]

- (i) SBI SECURITIES
- (ii) SBI Japannext (PTS)
- (iii) SBI Liquidity Market, SBI FXTRADE
- (iv) SBI Sumishin Net Bank
- (v) Insurance Business
- (vi) SBI MONEY PLAZA



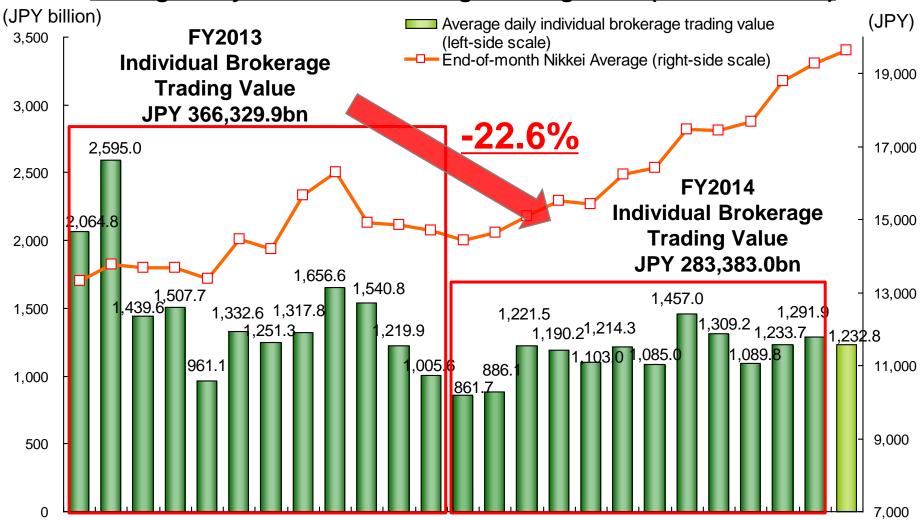
- While most of its industry peers experienced profit decreases amid a 23% year-on-year decline in average daily individual stock brokerage trading value, SBI SECURITES achieved increases in both operating income and profits, with <u>all</u> categories recording an historical high
- Share of individual stock trading value continued to increase by 2.8 percentage points year-on-year
- Improved earnings capacity through further diversification of earning sources, and expansion of sales of stable revenue generating products

<u>Financial revenue rose 17.8% year-on-year, due to a favorable increase in open interest credit balance</u>. Also, <u>the investment trust balance continued at record levels</u>

### ded SBI Holdings

Average Daily Individual Brokerage Trading Value Trended
Lower as Compared to FY2013

Average daily individual brokerage trading value (2 Market total \*)



Apr. May. Jun. Jul. Aug. Sep. Oct. Nov. Dec. Jan. Feb. Mar. Apr. May. Jun. Jul. Aug. Sep. Oct. Nov. Dec. Jan. Feb. Mar. Apr.

FY2013

Source: Complied by SBIH from disclosed data from TSE

FY2014

<sup>\*</sup> Japanese stocks listed on Tokyo Stock Exchange and Nagoya Stock Exchange (Including TSE Mothers, JASDAQ and NSE Centrex)



### SBI SECURITIES FY2014 Consolidated Results (J-GAAP)

### All categories recorded an historical high

[Year-on-year] (Unit: JPY million)

	FY2013 (Apr. 2013 –Mar. 2014)	FY2014 (Apr. 2014 –Mar. 2015)	YoY % change
Operating Revenue	74,177	77,577	+4.6
Net Operating Revenue	69,878	72,188	+3.3
Operating Income	32,759	34,680	+5.9
Ordinary Income	32,731	34,736	+6.1
Net Income	17,864	20,127	+12.7

<sup>\*</sup> Since SBI SECURITIES has sell off its sole consolidated company, SBI Benefit Systems, in FY2013, it disclosed its financial results on a non-consolidated basis from FY2014. Also the results for FY2013 presented above are non-consolidated figures.



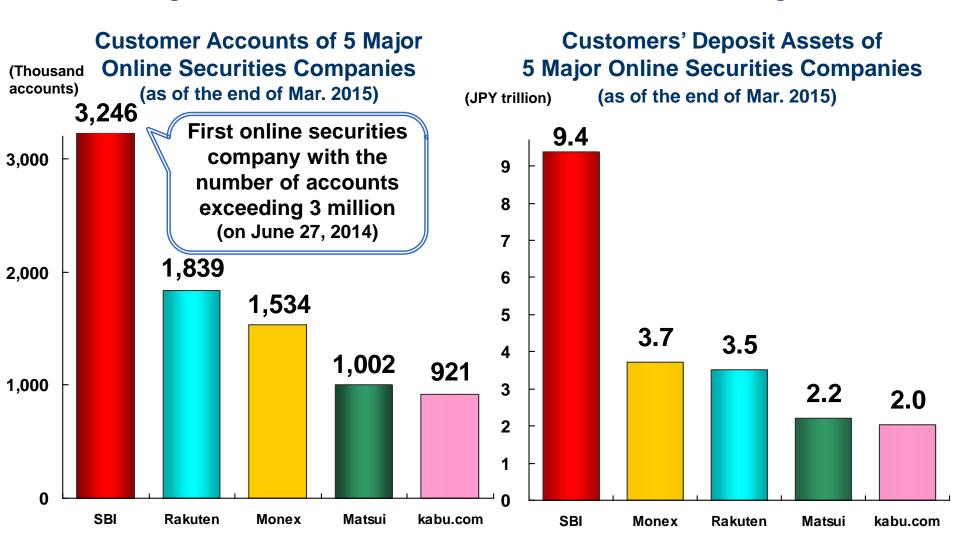
### **Performance Comparison of Major Online Securities Companies (J-GAAP)**

(Unit: JPY million)

	Operating Revenue	YoY % Change	Operating Income	YoY % Change
SBI	77,577	+4.6	34,680	+5.9
Monex * (cons.)	50,975	-6.8	8,066	-46.5
Rakuten	45,705	+2.6	20,417	-9.7
Matsui	34,306	-14.0	22,087	-18.5
kabu.com	23,374	+0.1	10,120	-12.6

<sup>\*</sup> From full-year FY2012, Monex adopted IFRS, so the relevant figures above are based on IFRS. The amount of "Operating Income" is "The amount equivalent to operating income" disclosed by Monex

### SBI SECURITIES Attains an Overwhelming Customer Base Holdings [Number of Accounts and Amount of Customer Asset]



# Performance Comparison with Brick-and-mortar Securities Companies (J-GAAP)

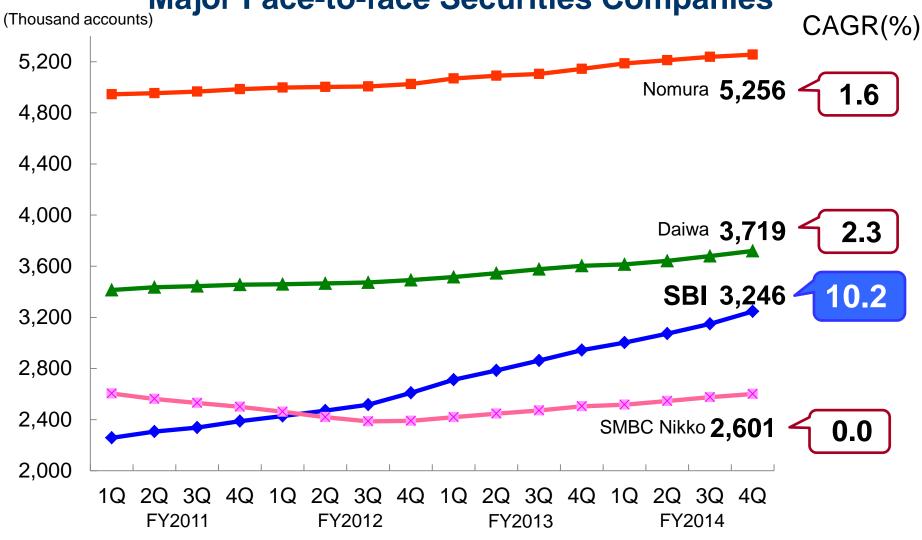
(Unit: JPY million)

	Operating Revenue	YoY % change	Income before Income Taxes	YoY % change	ROE (%)
SBI	77,577	+4.6	32,656	+7.3	12.9
Nomura (*) (cons.)	1,930,588	+5.4	346,759	-4.1	8.6
Daiwa (cons.)	659,396	+2.6	181,916	-7.0	12.8
SMBC Nikko (cons.)	352,607	+0.2	95,675	-5.9	9.7

<sup>\*</sup> Figures for Nomura are based on US-GAAP.

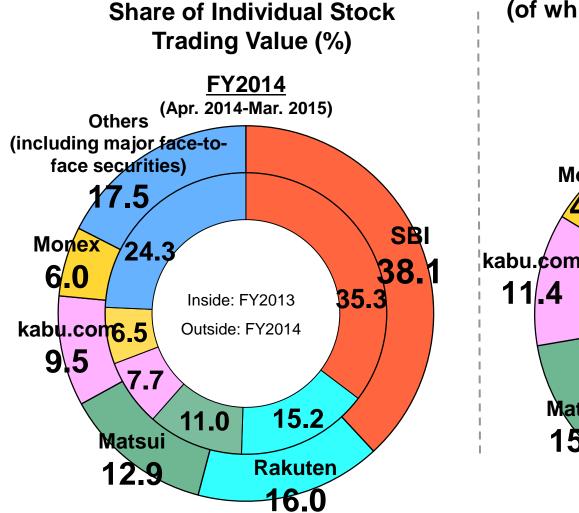




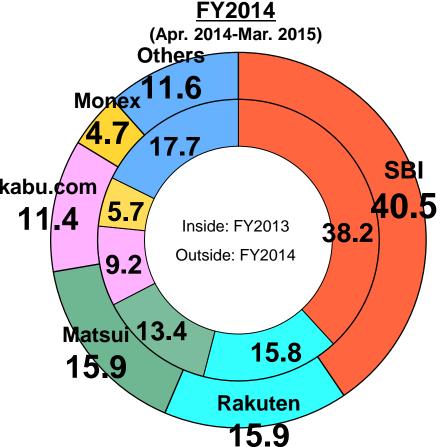


SBI SECURITIES is ranked No. 3 in customer base, following Nomura and Daiwa

## SBI SECURITIES' Share of Individual Stock Trading Holdings is Continuously Expanding



(of which) Share of Individual Margin Trading Value (%)



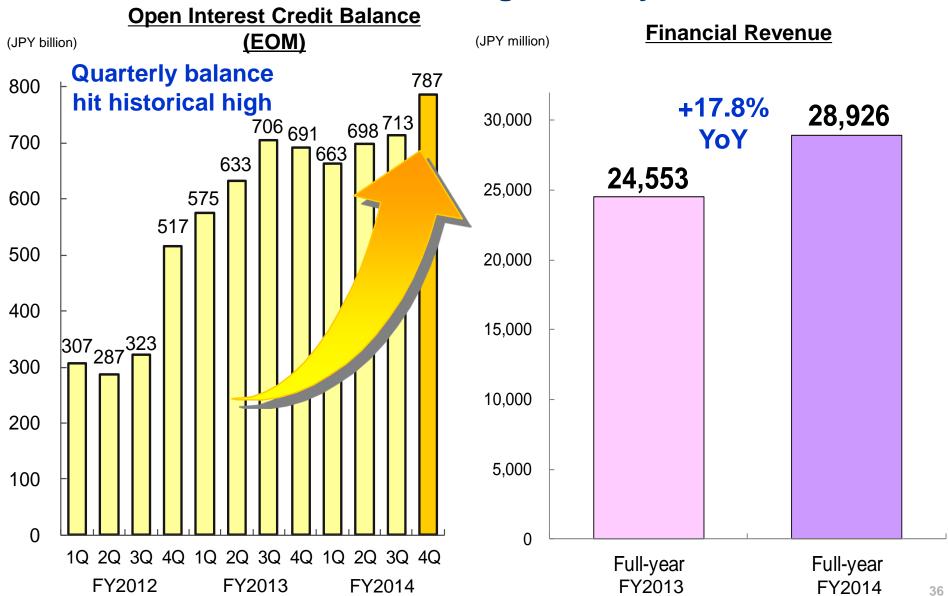
Source: Compiled by SBI SECURITIES based on Tokyo Stock Exchange and JASDAQ materials and websites of each company.

<sup>\*</sup> The whole individual stock trading value and individual margin trading value are the sum of 1st and 2<sup>nd</sup> section of the Tokyo and Nagoya Stock Exchange, respectively.

#### (i) SBI SECURITIES:



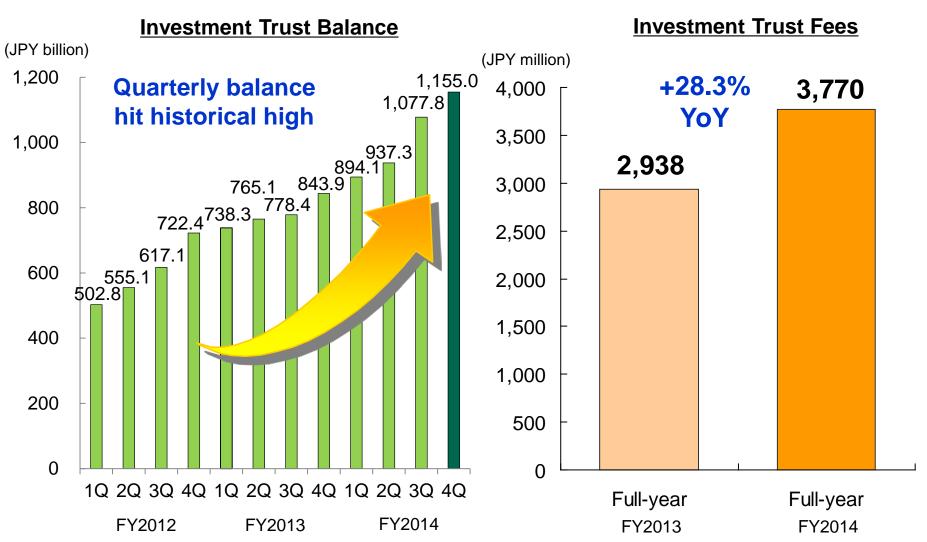
## SBI SECURITIES' Financial Revenue and Open Interest Credit Balance Significantly Increased



#### (i) SBI SECURITIES:



# SBI SECURITIES' Investment Trust Balance and Investment Trust Fees Both Hit a Record



<sup>\*</sup> Includes MMF, deposits of Chinese Fund and deposits of face-to-face accounts.

<sup>\*</sup> Investment trust fees is included in "Other commission received". 
\* Trust fee excludes MRF.

(i) SBI SECURITIES:

# Succeeded at Attaining New Customers through NISA Holdings

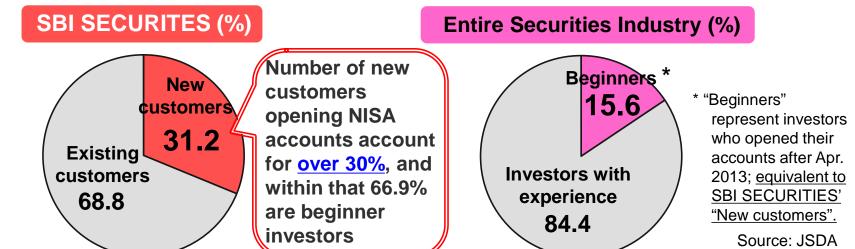
Despite initiating the customer acquisition process at the same time, the gap with online peers is conspicuous

(Mar. 2	2015)	SBI	Matsui	kabu.com	Nomura	Daiwa
No. of accoun		<u>ca. 640,000</u>	ca. 90,000	ca. 100,000	ca. 1,510,000	ca. 700,000

<sup>\*</sup> The number of accounts are as of the end of Mar. 2015, compiled by SBIH from the information on websites of each company.

As of Apr. 30, 2015, SBI SECURITIES has approx. 660,000 accounts, and deposits of JPY 285.2bn

Comparison of Customer Attributes (as of the end of Dec. 2014)



- Persons age 20 to 49 make up 59.6% of customers opening NISA accounts (Regarding the entire securities industry, persons age over 60 make up 58.3%)
- **Active account ratio of 57.9\% (Among the entire securities industry, the ratio is 45.4\%)**



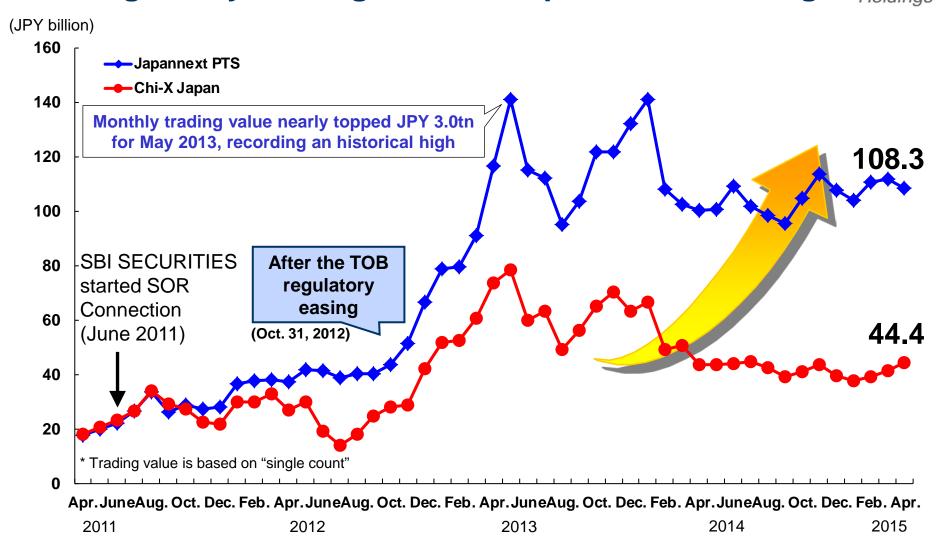
## (ii) SBI Japannext (PTS)

Despite the weakness in the stock market, Japannext PTS's stock trading value increased steadily, and the increase in FY2014 operating income was 24.4% year-on-year

#### (ii) SBI Japannext (PTS):

### **Average Daily Trading Value at Japannext PTS Surged**





#### TOB (take-over-bid) regulation

The regulation obliges investors who acquire more than 5% of a company through off-exchange transactions, or for investors who already own more than 5% that decide to increase their holdings, to conduct a takeover bid. This had hindered large institutional investors from utilizing the PTS.

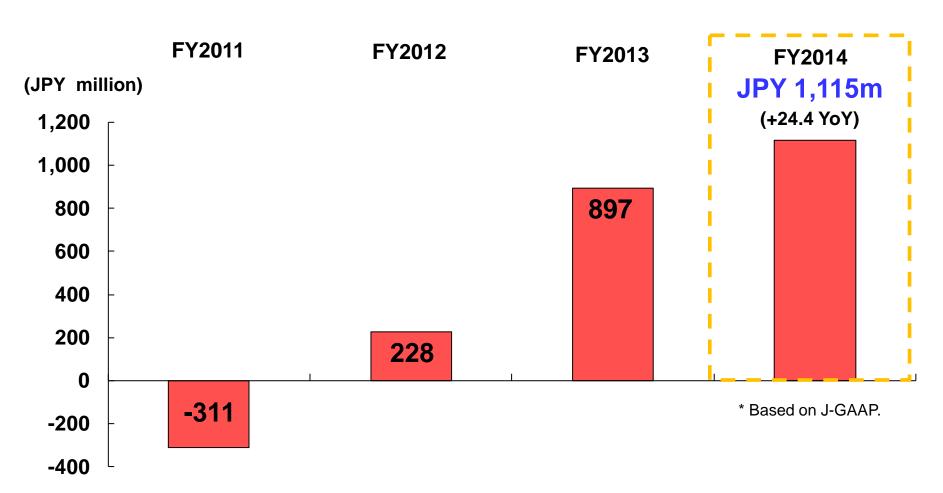
Source: Complied by SBIH from information on websites of each company and Reuters.

(ii) SBI Japannext (PTS):



# Change in SBI Japannext's Operating Income/Loss

(Consolidated in Sept. 2012)





## (iii) SBI Liquidity Market, SBI FXTRADE

- Group's total FX trading accounts and deposit assets have overwhelmingly surpassed that of its competitors
- SBI Liquidity Market's <u>operating income before</u> <u>allocation for FY2014 was approx. JPY 11.1bn, up 30.1% year-on-year, which recorded a record high</u>
- SBI FXTRADE continuously increased its customer base and customer deposit assets, and its operating income rose 1.3 times year-on-year

#### (iii) SBI Liquidity Market, SBI FXTRADE:

The SBI Group's (SBI SECURITIES, SBI FXTRADE and SBI Sumishin Net Bank) Total Number of Accounts and Customer Deposit Assets have Overwhelmingly Holdings Surpassed That of Its Competitors in the OTC FX Industry

Number of FX Trading Accounts (as of the end of Mar. 2015) Changes in Deposit Assets among 8 major FX

Number	of FX Trading Accounts (as of	the end of Ma	สเ. ∠บ เว -	<i>)</i> <u>Cna</u>			nong 8 major FX
No.	Company name	Number of accounts	(JPY bi	llion)		ading Compan t. 2013 - Mar. 2	
1	SBI Group	611,568				SBI Group	
2	DMM.com	442,801	150				
3	GMO CLICK	394,072					
4	Gaitame.com	390,356					GMO CLICK
5	YJFX	263,650		<b>A—A</b>	Gaitame.cor	m	
6	MONEY PARTNERS	256,494	100			<u> </u>	
7	Traders Securities	245,619		~ X-X-	YJFX	<del></del>	
8	Hirose FX	181,332			DMM.com		Y SQUARE JAPAN
9	FX PRIME by GMO Corporation	158,266	50	<del></del>	-0-0-0-0-0	H-0-0-0-0-0	
10	Central Tanshi FX	153,582				M	ONEY PARTNERS
11	MONEY SQUARE JAPAN	83,351					
12	Ueda Harlow	52,990		<b>\</b>	<del>**</del>		y GMO Corporation
	Other (1 company)	57,905	0 5	ent Nov	Jan Mar	May July Ser	ot. Nov. Jan. Mar.
	Total	3,291,986		2013	. cam man	2014	2015

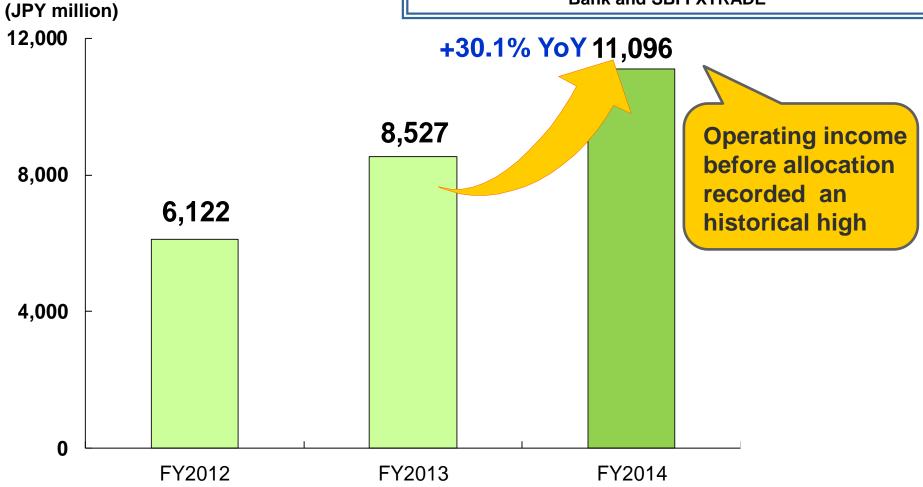
Source: Yano Research "Monthly Research on 16 Major FX Trading Companies.



## Financial Results of SBI Liquidity Market



SBI Liquidity Market's "Operating Income Before Allocation" represents the amount before its allocation of profits to affiliated companies: SBI SECURITIES, SBI Sumishin Net Bank and SBI FXTRADE



# Comparison with Listed Pure-play FX Trading Holding Services Providers

(Unit: JPY million)

	Establish-	Number of	Deposits	Operating income (J-GAAP)	YoY %		
	ment	accounts	(JPY billion)	FY2013	FY2014	change	
SBI Group *1	<b>July 2008</b> [of SBI LM]	<b>611,568</b> (Mar. 2015)	<b>173.4</b> (Mar. 2015)	8,527	11,096	+30.1	
of which, SBI FXT	May 2012 [Service launch]	<b>84,057</b> (Mar. 2015)	<b>25.6</b> (Mar. 2015)	1,263	1,689	+33.7	
MONEY SQUARE *2	Oct. 2002	<b>83,351</b> (Mar. 2015)	<b>61.2</b> (Mar. 2015)	2,407	2,517	+4.6	
Money Partners	June 2005	<b>256,494</b> (Mar. 2015)	<b>48.0</b> (Mar. 2015)	1,098	1,192	+8.5	

<sup>\*1</sup> Operating income of the SBI Group is SBI Liquidity Market's operating income before allocation.

<sup>\*2</sup> Although the figures of FY2014 disclosed by MONEY SQUARE are consolidated figures, the year-on-year % changes are calculated using the non-consolidated results of FY2013.



## (iv) SBI Sumishin Net Bank

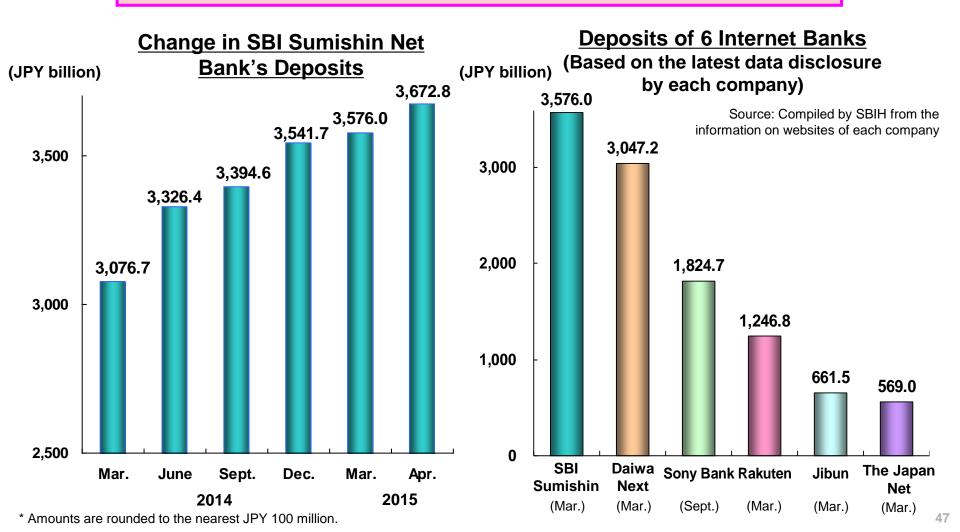
- As of the end of Apr. 2015, there were approx. 2.34 million accounts, with deposits approaching to JPY 3.7tn, and a steadily expanding business base
- Specific purpose loan products and the "Mr. Housing Loan" product were launched in the previous fiscal year, and with the revised card loans in July 2014 contributing to the balance, the <u>diversification of investment sources</u> <u>continues</u>
- FY2014 financial results announcement is scheduled for May 13, 2015

## **Deposit Balance Steadily Increasing**



~ Deposits as of the end of Apr. 2015 approaching to JPY 3.7tn ~

Number of accounts: 2,338,907 / Deposits: JPY 3,672.8bn (as of the end of Apr. 2015)



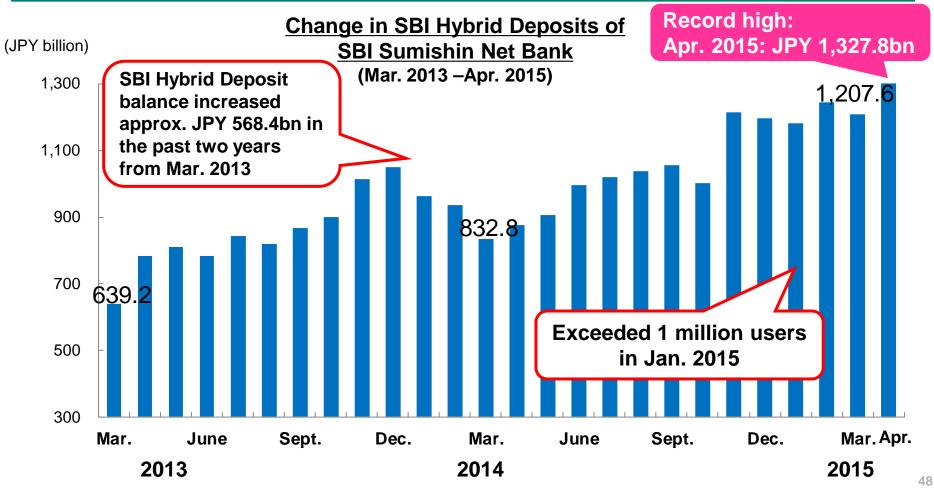
(iv) SBI Sumishin Net Bank:





SBI Hybrid Deposits (Automatic deposits and withdrawals of stock trading deposits):

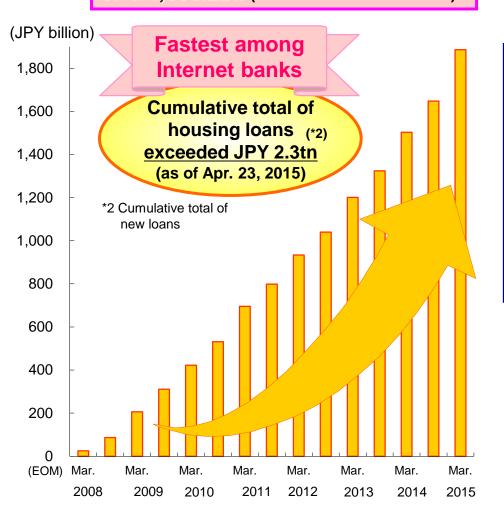
SBI Hybrid Deposit balance can be integrated into available deposit balance for stock trading, margin trading, and actual receipt of stock purchased at SBI SECURITIES



# Diversification of Loans with Deposits Accumulating Holdings

# Change in Balance of Housing Loans \*1 (Mar. 2008 – Mar. 2015)

JPY 1,886.2bn (as of the end of Mar. 2015)



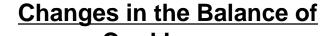
\*1 Deducts repayments from the cumulative total of new loans. Includes housing loans extended as a banking agency of Sumitomo Mitsui Trust Bank.

# SBI Sumishin Net Bank's housing loans business:

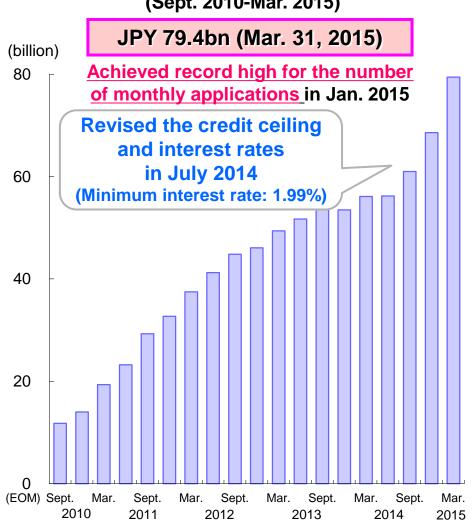
- ① Housing loans processed directly by SBI Sumishin Net Bank
  - Via alliance with real estate companies (from Sept. 2007)
  - "Mr. Housing Loan" (from Nov. 2013)
- ② Banking Agency Business for Sumitomo Mitsui Trust Bank (from Jan. 2012)

Owing to the increase in new loans for "Mr. Housing Loan," the balance of new housing loans for ① of FY2014 increased 75.7% YoY

## SBI Suminshin Net Bank's Loan Offerings, Such as Holdings Card Loans and Specific Loans Steadily Expanding



**Card Loans** (Sept. 2010-Mar. 2015)



#### Other asset management lineup:

### Specific purpose loans

(as of the end of Mar. 2015)



**Service launched in May 2013** 

**Balance of loans** increased 1.4 times YoY

#### **Auto loans**

(as of the end of Mar. 2015)



Balance: JPY 121.1bn

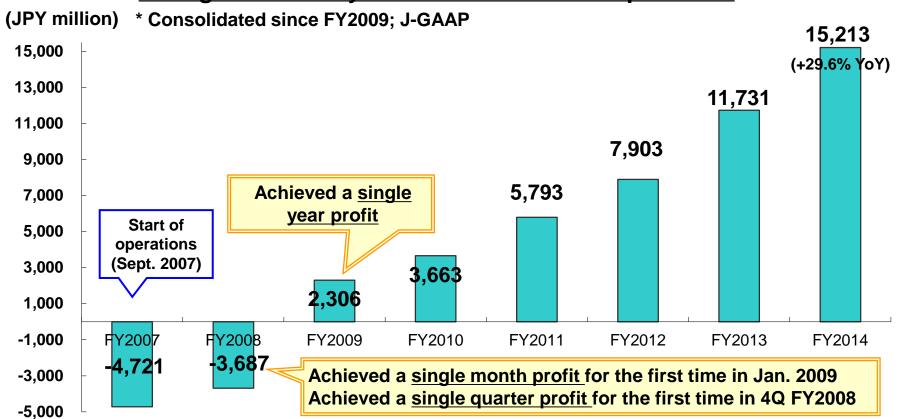
**SBI Sumishin Net Bank** steadily accumulates the balance of not only card loans but also specific loans

#### SBI Sumishin Net Bank Steadily Expands its Ordinary Income



Ordinary income for FY2014 achieved JPY 15.2bn, an increase of 29.6% year-on-year

#### **Change in Ordinary Income after Start of Operations**



To prepare for rapid changes in the market environment, will consider the appropriate flexible sales of securities held

(iv) SBI Sumishin Net Bank:



#### ~Pure-play Internet Banks' Financial Results for FY2014~

JPY billion; parenthetic figures are YoY % change.
The number of accounts is in thousands.

	Date of operation started	Deposit amount	Balance of loans	Number of accounts	Ordinary income/loss
SBI Sumishin (cons.)	<u>Sept. 2007</u>	3,576.0	<u>1748.9</u>	2,308	<u>15.2</u>
Daiwa Next	May 2011	3,047.2	148.4	1,018	13.6
Sony Bank (cons.)	June 2001	1,878.3	1,187.2	1,050	7.3
Rakuten (cons.)	July 2001	1,246.8	354.4	4,963	11.3
Jibun	July 2008	661.5	90.7	1,913	1.3
The Japan Net	Oct. 2000	569.0	42.2	2,856	3.2

Note: Amounts are rounded to the nearest 100 million yen or thousand accounts. The number of accounts is as of the end of Mar. 2015.



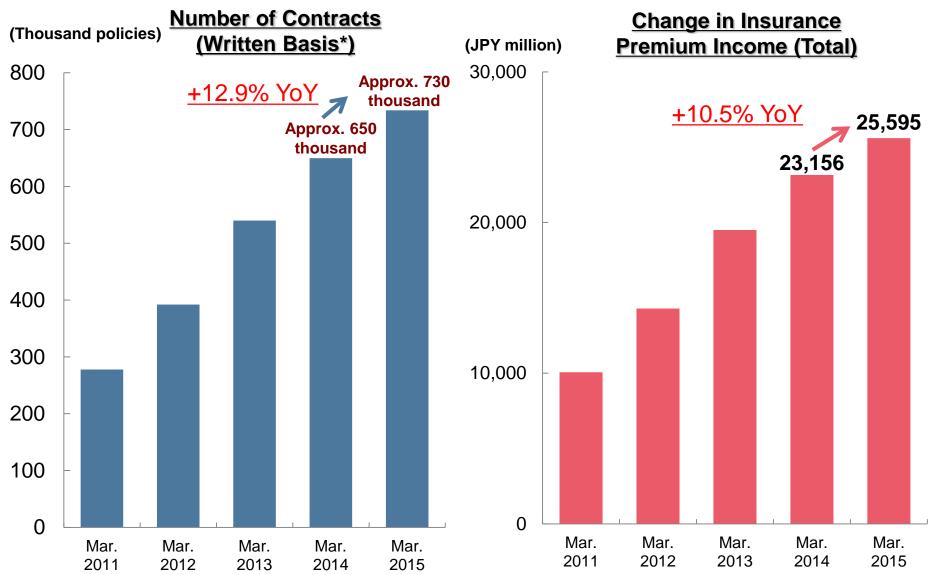
## (v) Insurance Business

- SBI Insurance's auto insurance business continues to rapidly expand with the number of contracts up 12.9%, and insurance premiums up 10.5% year-on-year respectively
- The performance of SBI Insurance in FY2014 (based on IFRS) significantly improved
  All indices are progressing smoothly toward a FY2015 full year profitability
- Numbers of contracts of SBI SSI and SBI IKIIKI SSI significantly increase

(v) Insurance Business: SBI Insurance

# SBI Insurance's Number of Auto Insurance Contracts and Insurance Premium





<sup>\*</sup> Written basis: Completion of receipt of insurance premium, excluding continuing contracts, expired continuing contracts and cancelled contracts.



### **Change in Combined Ratio**

# Combined Ratio Continued at Below 100%, and is in a Declining Trend

	FY2012	FY2013	FY2014
Combined Ratio*1 (%)	103.1	98.8	<u>96.8</u>
Operating expenses*2 ratio (%)	33.4	26.4	<u>23.0</u>
Loss ratio*3 (%)	69.8	72.4	<u>73.8</u>

<sup>\*1</sup> Combined ratio: An index reflecting profitability of nonlife insurance companies. The ratio of the sum of insurance premium payment and expense to insurance premium income. (Takes into consideration the possible impact of reinsurance, and calculates a more realistic number)

<sup>\*2</sup> Operating expenses ratio (%)= (Operating and general administrative expenses + Agency commission and brokerage) / premium income X 100

<sup>\*3</sup> Loss ratio (%) = (Net claims paid + Loss adjustment expenses) / Premium Income X 100

(v) Insurance Business: SBI Insurance

# Achieved Quarterly Profitability in FY2014, and Endeavoring Holding

SBI Insurance Profit before Income

<u>Tax Expense (IFRS)</u>

(Unit: JPY billion)	FY2013	FY2014
1Q (Apr June)	-0.7	0.1
2Q (July – Sept.)	-1.1	-0.4
3Q (Oct. – Dec.)	-0.7	0.1
4Q (Jan. – Mar.)	-1.4	-0.4
Full-year	-3.9	-0.6

#### [Since 2011]

Executed various measures to increase profitability including drastic overhaul of reinsurance and outsourcing



#### [1Q FY2014]

Achieved its first quarterly profitability



#### [FY2015]

Targeting full-year profitability in FY2015 on an IFRS consolidated base

(v) Insurance Business: Small-amount, Short-term Insurance

### Number of Contracts of the Small-amount, Shortterm Insurance Companies

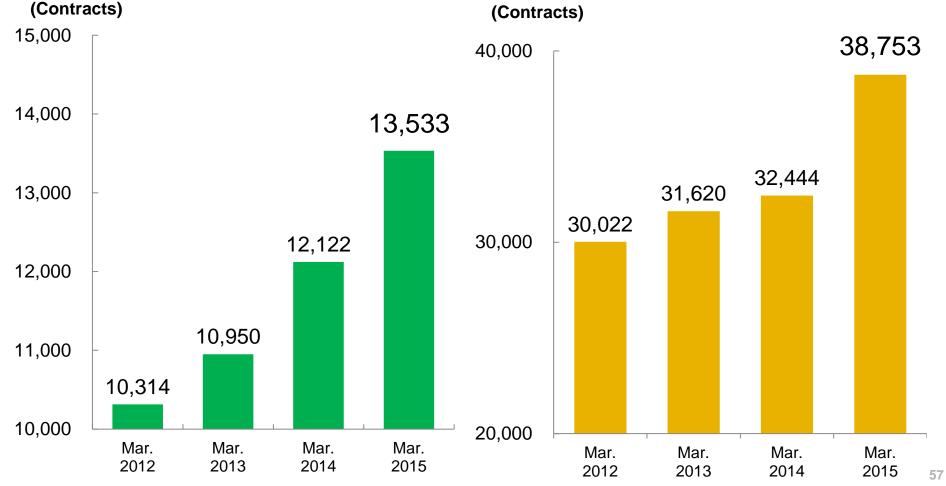




[SBI SSI] (Acquired in Mar. 2012) [Earthquake indemnity insurance] SBI'いきいき少額短期保険

[SBI IKIIKI SSI] (Acquired in Mar. 2013) [Death insurance, Medical insurance]

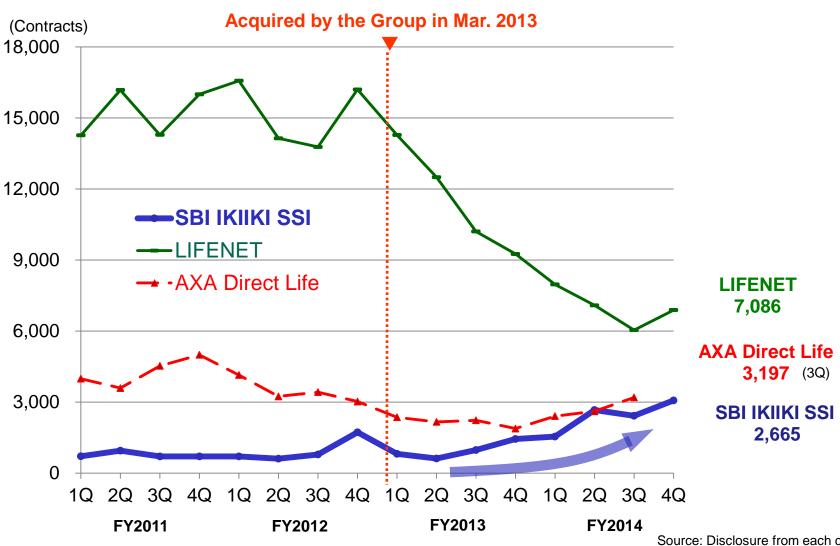
#### (Contracts)





## Since the Group's Acquisition of Shares, **SBI IKIIKI SSI Continues to Grow**

#### **Quarterly Number of Newly Acquired Contracts**

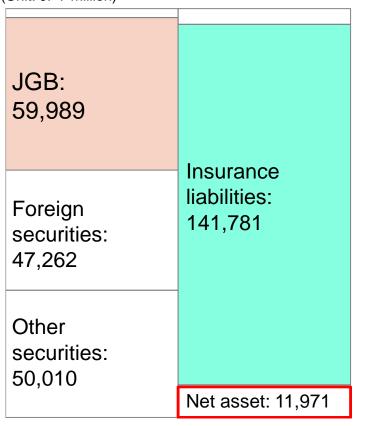


(v) Insurance Business: SBI Life Insurance

# Owing to the Acquisition of SBI Life Insurance (former PCA Life SBI Insurance), Recognized JPY 2.0bn as Gain on Negative Goodwill

# The balance sheet of SBI Life Insurance

(As of the stock acquisition, Feb. 2015, based on IFRS) (Unit: JPY million)



Net asset JPY 11,971m

-) Acquisition cost\* JPY 9,963m

Recognized JPY 2,008m, which is the difference between net asset and acquisition cost, as gain on negative goodwill

\* The acquisition cost was recognized as USD 85m, which is the upper limit of the transfer amount.

On the other hand, the difference of USD 17m from the USD 68m paid on the share transfer execution date (JPY 1,987bn, at the exchange rate agreed upon with the seller) was recorded as a liability, since it will only be paid in the event of certain conditions being satisfied that were agreed upon with the seller. At the end of each term additional payments will be estimated, and income will be recognized if the liability amount has decreased. (If it is determined that no additional payments will occur, the entire amount will be recognized as income.)

Its solvency margin ratio is 1,136.6% (as of the end of Dec. 2014; Based on J-GAAP), which is trustworthy for their payment ability

JPY 2,008m



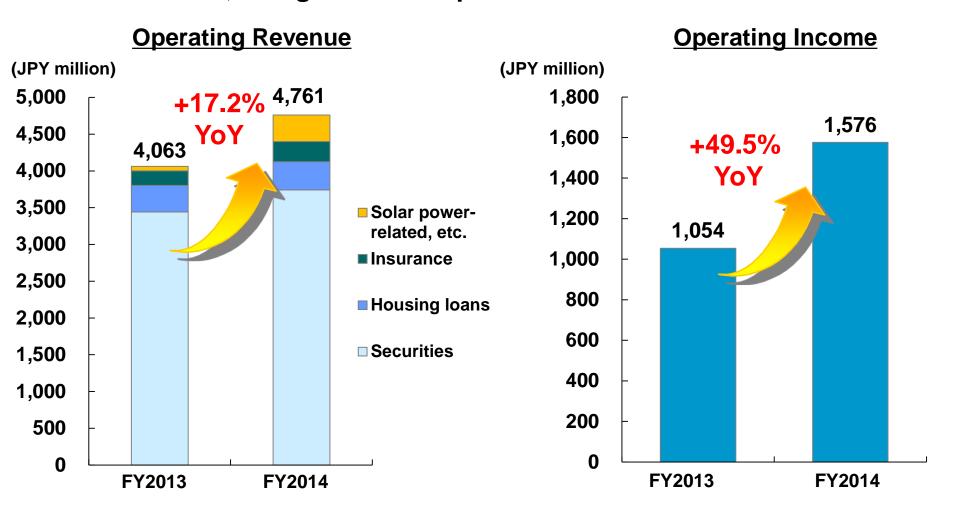
### (vi) SBI MONEY PLAZA

(Launched on June 15, 2012)

- Recorded operating income (J-GAAP) of JPY 1,576m for FY2014, up 49.5% year-on-year, achieving increases both in sales and profit for two consecutive periods
- Customers' deposit assets and the number of accounts have increased rapidly, with customers' deposit assets having exceeded JPY 560bn
- Promoting the diversification of revenue sources, and pursuing growth with an emphasis on balance among each business
- Preparing an early stage IPO, with the selection of Daiwa Securities as lead manager



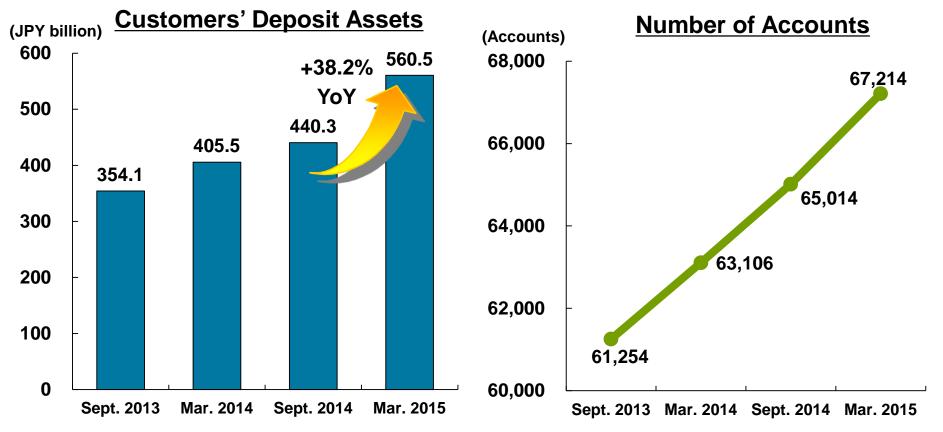
Recorded dramatic increases both in sales and profit for two consecutive periods, owing to the diversification of revenue sources, along with the expansion of the customer base



(vi) SBI MONEY PLAZA:

# SBI MONEY PLAZA's Customer Base Rapidly Increasing





- <u>Customers' deposit assets exceeded JPY 560bn</u> through the strengthened cooperation with SBI SECURITIES
- Owing to the elimination and consolidation of existing shops, the number of SBI MONEY PLAZA shops (including franchisees) totaled 394 shops, as of Mar. 31, 2015
- In conjunction with the intention of establishing 500 shops nationwide, enhancing sales activities and "quality" of existing shops through the elimination and consolidation process



# 2. SBI's Corporate Value and the Efforts to Achieve Sustainable Expansion

- (1) SBI's corporate value consideration
- (2) Future efforts to achieve sustainable expansion of corporate value

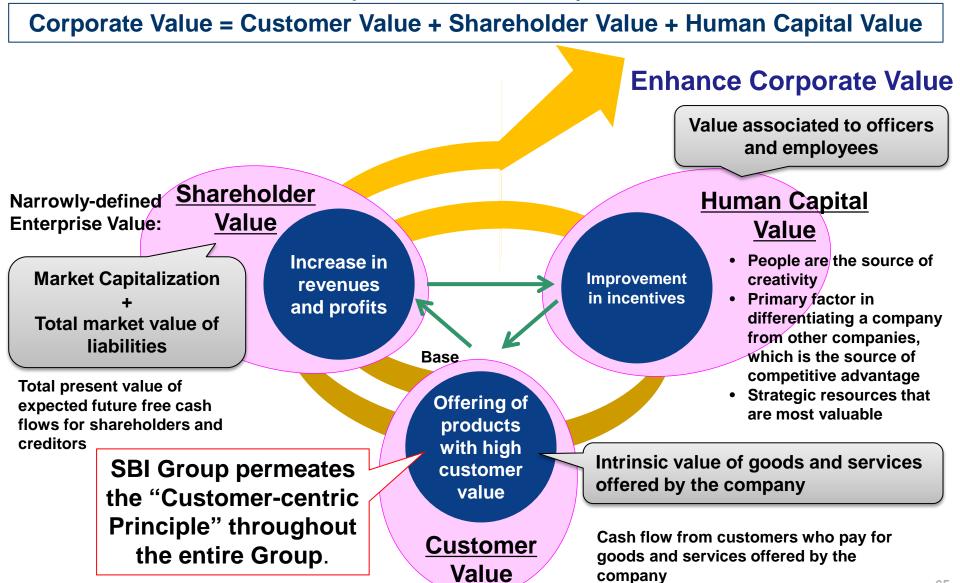


# (1) SBI's corporate value consideration

#### SBI's Corporate Value and the Mechanism for Enhancement

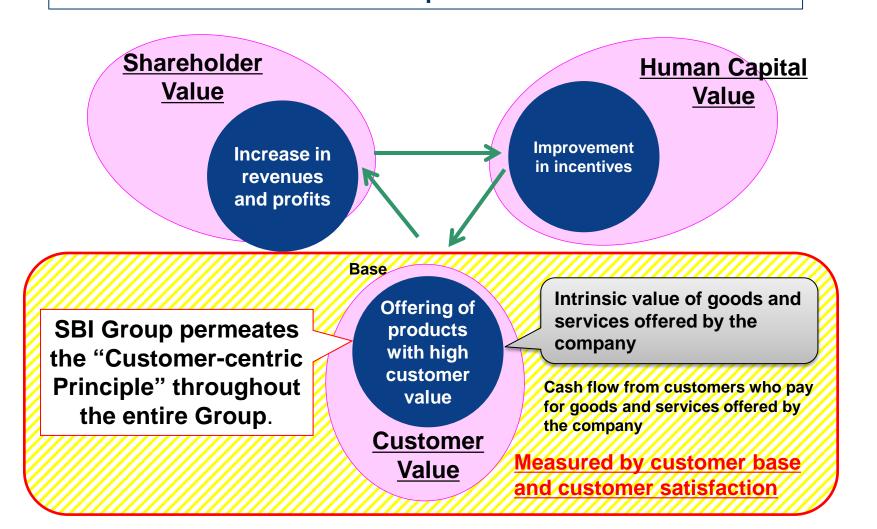
The mechanism to enhance corporate value is based on customer value creation.

Shareholder value and human capital value are mutually connected to customer value.





# Corporate Value = <u>Customer Value</u> + Shareholder Value + Human Capital Value



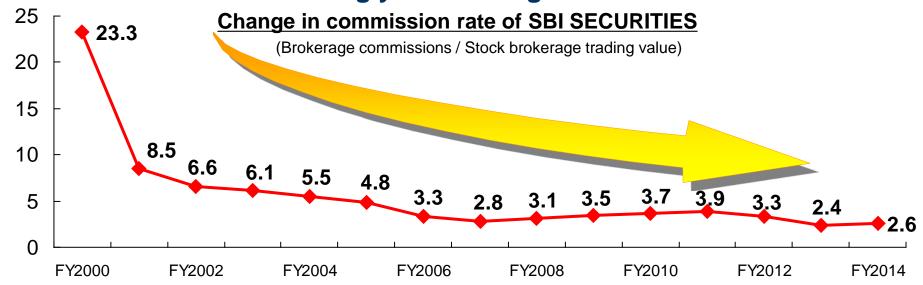
① Customer Value: Adherence to the "Customer-centric Principle"

### Adherence to the "Customer-centric Principle"

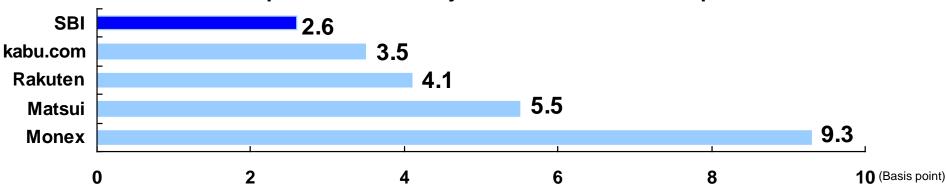


### — ① SBI SECURITIES

~SBI SECURITIES thoroughly pursues customer advantages by offering overwhelmingly low trading commissions~



Commission rate comparison of five major online securities companies of FY2014



Source: Compiled by SBI SECURITIES from financial results announcement materials and monthly disclosure reports of each company. Commissions are from earnings briefings.

<sup>\*1</sup> Major online securities companies refer to SBI SECURITIES, Rakuten Securities, kabu.com Securities, Monex and Matsui Securities

<sup>\*2</sup> Figures of Monex are based on commissions of Monex, Inc.'s commission figures

① Customer Value: Adherence to the "Customer-centric Principle"

### Adherence to the "Customer-centric Principle"



#### — ② SBI Sumishin Net Bank

### ~Offering Favorable Interest Rates~

Owing to lower personnel and operating costs, favorable interest rates can be offered, as compared to major city banks that operate branches nationwide

**Example: Comparison of term deposit interest rates** 

#### Average of 3 major city banks

	Less than JPY 3m			JP	Y 3m or mo	ore
Term of deposit	1 year	3 years	5 years	1 year	3 years	5 years
Interest (%)	0.025	0.030	0.030	0.025	0.030	0.030





	Less than JPY 3m			JP	Y 3m or mo	ore
Term of deposit	1 year	3 years	5 years	1 year	3 years	5 years
Interest (%)	0.080	0.100	0.110	0.080	0.100	0.110

① Customer Value: Adherence to the "Customer-centric Principle"

#### Adherence to the "Customer-centric Principle"



#### — ③ SBI Insurance

# ~Thorough pursuit of customer advantages through overwhelmingly low insurance premiums~

In the auto insurance premium ranking announced in Diamond Weekly issued in Jan. 2015, SBI Insurance ranks the highest for representative examples of generations: age 26 (6<sup>th</sup> class, new policy), age 35 (6<sup>th</sup> class, new policy), age 60 (20<sup>th</sup> class).

The Diamond weekly "Auto Insurance Premium Ranking" (35-years-old, 6th class, New contracts)

		-
	Company	Car insurance premium (JPY)*
1	SBI Insurance #	40,200
2	Saison Automobile & Fire Insurance	41,550
3	AXA GENERAL INSURANCE #	42,230
4	Zurich Insurance	42,450
5	Mitsui Direct #	44,090
6	E-design Insurance #	46,260

#: Started operation after 1998

7	American Home Direct	49,190
8	Sony Assurance #	52,210
9	Secom General Insurance	53,290
10	Assicurazioni GENERALI	66,010
11	Sonpo 24#	71,490
12	Mitsui Sumitomo Insurance	72,550

(Source: Excerpt from "The Diamond Weekly Jan. 17, 2015")

Vehicle type: Toyota Aqua / Model: DAA-NHP10 (applied new car discount) /Policy start date: Apr. 1, 2015(1-year policy, lump-sum payment)/ Policyholder: individual (male) • Age/grade conditions: age of insured person: 35, Tokyo residence, gold driver's license, grade 6, new policy / Purpose of use: daily use or leisure/ Annual driving distance: 5,000km/ Vehicle damage: not covered / Personal injury: 50 million yen/ Discounts: Long-term discount and user restriction discount not applied \*Application of Internet discount: AXA GENERAL INSURANCE, Mitsui Direct, E-design Insurance, Saison Automobile & Fire Insurance, Sonpo 24, Zurich Insurance, Secom General Insurance, SBI Insurance, Sony Assurance, American Home Direct

<sup>\*</sup>Insurance Premium Terms and Conditions

<sup>\*</sup>Application of policy non-issuance discount: Mitsui Direct, E-design Insurance, Saison Automobile & Fire Insurance, Zurich Insurance, Secom General Insurance, SBI Insurance, Sony Assurance, American Home Direct

<sup>\*</sup>Application of early discount: Saison Automobile & Fire Insurance, Zurich Insurance

<sup>\*</sup>Refusal to answer: Asahi Fire & Marine Insurance, Kyoei Fire & Marine Insurance, ZENROSAI, Daido Fire & Marine, Nissin Fire & Marine, The Fuji Fire & Marine, AIU, National Mutual Insurance Federation of Agricultural Cooperatives.

**① Customer Value: Provision of Various Services and Products** 

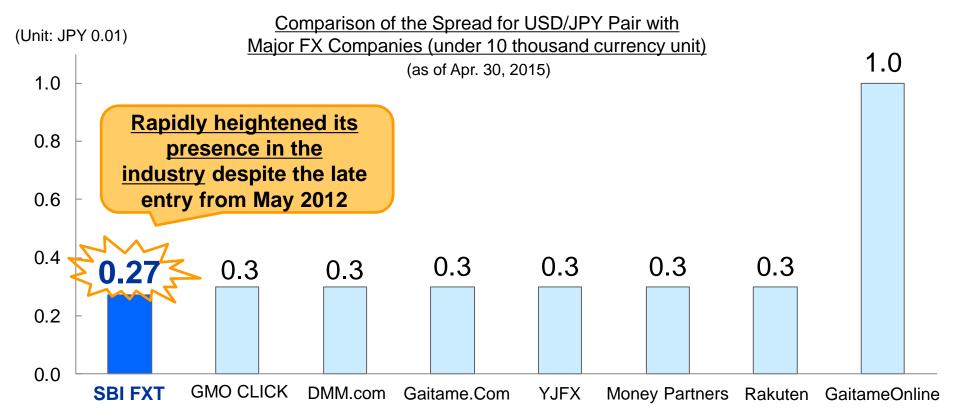
# Adherence to the "Customer-centric Principle"



#### - 4 SBI FXTRADE

#### ~Offering the Industry's Narrowest Level of Spreads~

Demonstrating superior competitiveness even in a volatile market environment, thoroughly offering the industry's narrowest level of spreads and a high performance trading system



In order to further heighten the recognition of SBI FXTRADE, which has rapidly promoted its presence in the industry, as well as to acquire new customers, new TV commercials were aired from Apr. 22, 2015

<sup>\*</sup> Spread of SBI FXTRADE differs depending on order lot. (When loss-cut is executed, the narrowing spread will be applied.)

<sup>\*</sup> Spreads are basically fixed, but there are some cases that actual spread differs from indicated ones due to market's sudden change and other external factors. However, the change in SBI FXT's spread is the industry's minimum level.

① Customer Value: Provision of Various Services and Products

# SBI SECURITIES Provides Various Services and Products, in SBI Order to Realize the Highest Level of Service in the Industry

### SBI証券 [SBI SECURITIES]

Launch of J-NET Cross-trading Service for futures and options trading

First-ever in Japan!!

Provision of opportunities to <u>trade at more favorable prices than floor</u> <u>trading</u> by utilizing the J-NET (after-market hours) trading system for Nikkei 225 Futures and Nikkei 225 mini (beginning Oct. 14, 2014)

- \* Compiled by SBIH as of Apr. 30, 2015
- Offers 2,060 investment trusts, the largest such offering in Japan (as of Apr. 24, 2015)

The Wrap-up Fund (sobriquet: My Wrap), to which the SBI Group has collectively contributed its resources, and other funds including no-load mutual funds comprising total 517 funds which are the largest such offering in Japan, continue to be aggressively increased

■ Provision of Day Trading Service for long/short positions ... etc.

#### In addition to the above;

- ➤ With regard to the smart phone-related transaction tools that were renewed from February 2014 on, in response to customer requests, improvements continue to be made in order to enhance customer convenience
- In Mar. 2015, a renewal for the mainstay FX product was implemented, with the provision of the "HYPER FX" app

① Customer Value: Provision of Various Services and Products

## By Leveraging Japannext PTS, Earned Higher Customer Loyalty





SOR system automatically chooses the most favorable market and places an order

(Started SOR connection from June 2011)



#### **Japannext PTS**

[Trading hours]

08:20-16:00 (daytime) &

19:00-23:59 (night-time)

[The only market in Japan providing night-time trading]

**Stock Exchanges (TSE etc.)** 

- When deals are executed on PTSs, the <u>commission is approx. 5% cheaper</u> than on the exchanges
- SBI SECURITIES' shares the benefit of cost reduction mentioned above, as well as price advantage due to the difference in tick size for TSE listed stocks, with the exception of 55 stocks of all the TSE listed stocks, to its customers



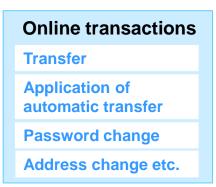
Synergy created with SBI Japannext leads to SBI SECURITIES' competitive advantage

① Customer Value: Provision of Various Services and Products

# SBI Sumishin Net Bank Expands Its Products and Services SBI to Further Improve Customer Convenience, and to Ensure Worry-free Usage

Inauguration of Smart Authentication, a smartphone-based authentication service

An authentication security system unique to SBI Sumishin Net Bank that makes possible two-channel (two-factor) authentication by approving transaction details using a smartphone





Pure Gold Saving Service "Mr. Pure Gold Savings"

First such offering by a pure-play Internet bank

- Monthly withdrawal of fixed amount from customer's account to purchase and accumulate physical gold
- Within the shift from a deflationary to an inflationary economy, meets the needs for an anti-inflationary plan, and provides a solid asset building measure

1 Customer Value: Customer Satisfaction

### Continuously Achieving a High Customer Satisfaction Assessment ① SBI SECURITIES





1st

"Oricon customer satisfaction ranking" of 2014 [Online securities comprehensive ranking]



<Evaluation item>

12 items, such as "commissions & dealing cost," "easy account opening," "variety of products," "provision of Information" and "analytics tools," etc.

#### **Customer Service Center**



HDI (Help Desk Institute) Certification in 2014 [Securities Industry] "Call-center Contact Ranking" Achieved the highest rank "three stars"

For 5 years!!

Highest
Award for
the
Category

"CCJA 2014" (11th Contact Center Award)
Received the highest award for "Best Operation" category

For 4 years!!
First ever



Chairman's Prize Japan Telecom Users Association 18th Corporate Telephone Response Contest in 2014 Prized 4 years in a row!!

#### **Official Website**



HDI (Help Desk Institute) Certification in 2014 [Securities Industry] "Support Portal Raking (Official Website)" Achieved the highest rank "three stars"

5<sup>th</sup> time 4 years in a row!! ① Customer Value: Customer Satisfaction

### Continuously Achieving a High Customer Satisfaction Assessment ② SBI Sumishin Net Bank





"Oricon customer satisfaction ranking" of 2014 [Online banking]





JCSI Customer Satisfaction Survey (Japanese

1st Customer Satisfaction Index)

Banking industry





"10th Nikkei Financial Institution Ranking"

1st Customer Satisfaction by generations, 20s and 30s





1st

JMA Research
"Assessment of Mortgage Products" by mortgage personnel



Appraised as No. 1 among the 7 banks (\*) in all 5 categories, which were: "Mortgage which you want to utilize," "Mortgage which you want to recommend," "Mortgage which interest is attractive," "Mortgage which has best collection of ancillary services," and "Mortgage which is reliable in an emergency."

<sup>\*</sup> The comparison among 4 city banks (The Bank of Tokyo-Mitsubishi UFJ, Mizuho Bank, Sumitomo Mitsui Banking Corporation and Resona Bank) and 3 Internet banks (SBI Sumishin Net Bank, Sony Bank and Rakuten Bank)

**① Customer Value: Customer Satisfaction** 

### **Continuously Achieving a High Customer Satisfaction Assessment ③ SBI Insurance**





1st Diamond Weekly

\* In the Jan 17, 2015 special issue

"Auto Insurance Premium Ranking"

For 7 years!

"Auto Insurance Premium Ranking: SBI Insurance takes No.1 in the most categories"



Oricon customer satisfaction ranking FY 2015

**Auto Insurance Category** 

(Official Website) Category

"Auto Insurance Premium Ranking"





1st Kakaku.com / Auto Insurance Satisfaction Ranking (2014) Premium Section





JCSI (Japanese Customer Satisfaction Index)
Customer Satisfaction Survey 2014
Nonlife insurance industry customer satisfaction



#### **Official Website**

1st

1st

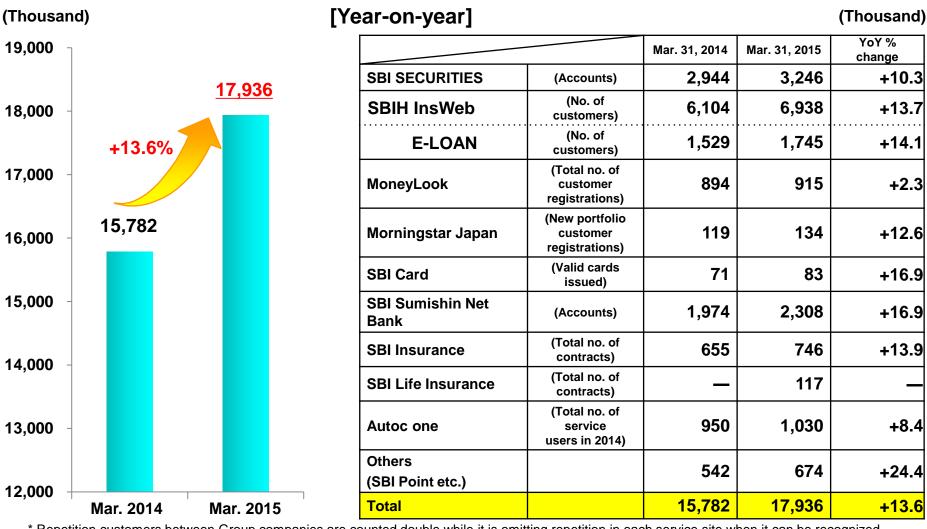


HDI-Japan HDI's Call-center Customer Satisfaction Ratings 2014 Top "three-star" rating in the Support Portal



### SBI Group's Continuously Expanding Customer Base Holdings

#### **SBI Group's Customer Base**



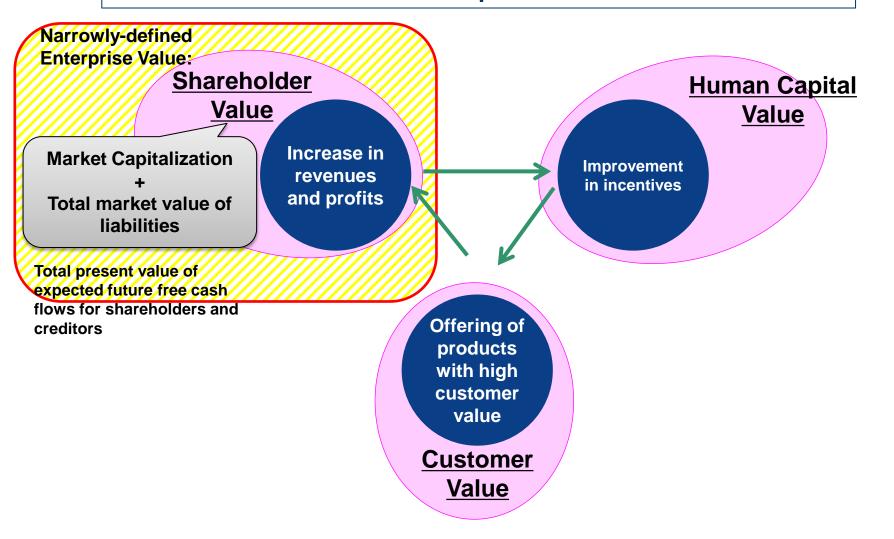
<sup>\*</sup> Repetition customers between Group companies are counted double while it is omitting repetition in each service site when it can be recognized as a unique user.

<sup>\*</sup> The total number of contracts of SBI Insurance excludes continuing contracts, expiring contracts and early-withdrawal

<sup>\*</sup> Customer numbers for Group companies excluded from consolidation during FY2014 due to reorganization are not included in the figures for Mar. 31, 2014.



### Corporate Value = Customer Value + Shareholder Value + Human Capital Value



# Increase in Enterprise Value, as Narrowly Defined (Market Holdings Capitalization + Interest-Bearing Debt), on Improvement in ROE and Other Performance Indicators

(IFRS, JPY billion)

	Mar. 31, 2014	The latest figures (as at May 11, 2015)	YoY change
① Market cap	269.3	348.6	+79.3
② Interest-bearing debt*	238.7	211.5	-27.2
Narrowly-defined enterprise value (①+②)	508.0	560.1	+52.1

<sup>(\*)</sup> Total amount of borrowings and bonds in SBIH's non-consolidated basis. The latest figures represented as of Mar. 31, 2015.

	FY2013	FY2014	YoY change
ROE (%)	6.8	12.9	+6.1p.

Enhance enterprise value by reinforcing core businesses and striving to increase profitability while allocating cash generated from promotion of "Selection and concentration" to reduce interest-bearing debt.

② Shareholder Value

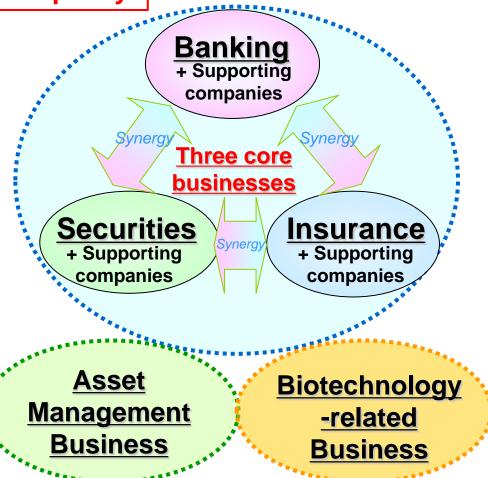
## Generating Cash Flow and Strengthening of Earning SBI' Power through Business "Selection and Concentration" Holdings

**Basic "Selection and Concentration" policy** 

• The Financial Services Business, Asset Management Business and Biotechnology-related Business are defined as the three major businesses. As a general rule, regardless of their profitability, businesses and companies involved in other fields should be sold, integrated with other Group companies, or IPO'd.

• Basic "Selection and Concentration" policy for the Financial Services Business is based on whether a business provides meaningful synergy with one of the core businesses of securities, banking or insurance.

Overlapping businesses will generally be consolidated



Further pursue business "Selection and Concentration" through EXITs of investee companies that are currently consolidated subsidiaries

② Shareholder Value

### Generation of Cash Flow through the "Selection and Concentration" Process



Sales of non-core subsidiaries

#### [Subsidiaries sold before FY2014]

SBI VeriTrans (currently VeriTrans), Wall Street Journal Japan and SBI Capital Solutions

#### [Subsidiaries sold in FY2014]

- ➤ SBI Mortgage (currently ARUHI; Aug. 2014)
  Subscribed to the tender offer made by CSM Holdings Co., Ltd, which belongs to The Carlyle Group
- ➤ SBI Life Living (Feb. 2015)

Subscribed to the tender offer made by LL Holdings, Inc., which belongs to a fund to which Advantage Partners, LLP offers services

## Recovered JPY 45bn through sales of subsidiaries, including partial sales since Mar. 2012

Sales of real estate holdings

Recovered approx. JPY 16.6bn in FY2014 through the sales of real estate holdings

2 Shareholder Value

# Balanced Allocation of Earnings and Generated Cash Flow to not Only Shareholder Returns, but Also



**Investment for the Future** 

- In order to maximize cash flow, non-core businesses will be sold, IPOs will be advanced and Group company reorganizations will be aggressively conducted
- Earnings power will be strengthened through the concentration of capital into the three major businesses

In addition to allocating earnings and generated cash flow to shareholder returns in the form of dividend increases and the purchase of treasury stock, concurrently make investments for further business expansion.

Promote further business expansion and enhancement of shareholder value.

② Shareholder Value

## Aggressively Implement IR Activities to Support the Enhancement of Shareholder Value



#### [IR activities conducted in FY2014]

Activity	Times conducted	Details
Financial results briefing for institutional investors and analysts	4	Financial results briefing held quarterly focused on financial performance and outlook
Meetings for overseas institutional investors	3	Meetings for overseas institutional investors conducted by the president and executive officers
Meetings for individual investors	6	Meetings held semi-annually at Tokyo, Nagoya and Osaka
Current Management Information Briefing for shareholders	1	Briefing held shortly after the General Meeting of Shareholders every June
Individual meetings for institutional investors and analysts	As required	Meetings held as needed upon request from domestic and overseas institutional investors
Uploading of IR materials and videos to the Company website	As required	Posting of financial results and other timely disclosure materials, Annual Reports, business
Proactively posts various English translated briefing materials for investors, as well as press releases		reports, securities reports, and press releases, as well as videos and information on CSR activities

As a new endeavor in FY2015, planning to hold Small Meetings for domestic institutional investors on a semi-annual basis

### SBI Holdings' Shareholder Composition (as of the end of Each Fiscal Year)

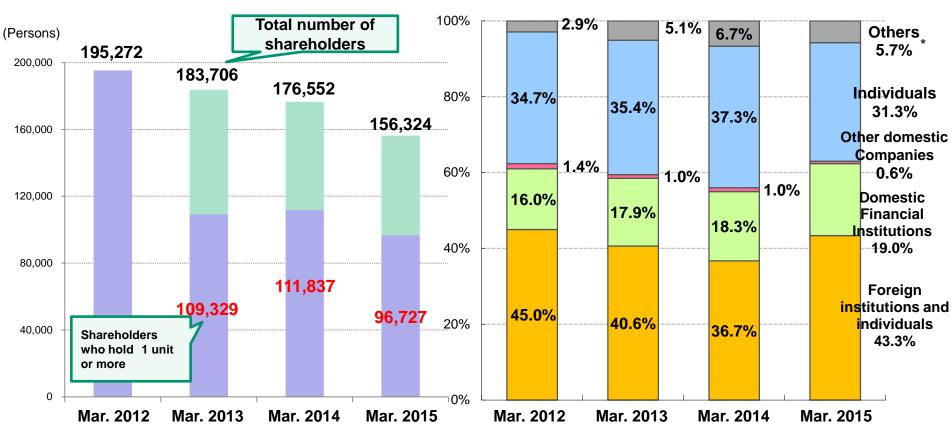


- As of the end of Mar. 2015, foreign share ownership was 43.3%.
- Share holding ratio of domestic and foreign institutional investors at the end of Mar. 2015 was 62.3%, a 7.3 percent points increase year-on-year.

#### Number of Shareholders

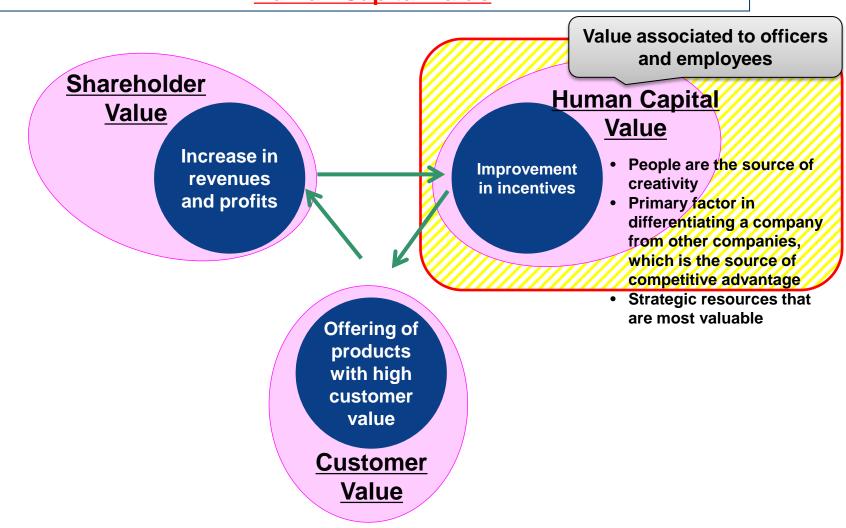
#### **Shareholder Composition**

At the time of a 10-for-1 stock split conducted on Oct. 1, 2012, the Company simultaneously adopted a share unit system with a share unit of 100 shares.





### Corporate Value = Customer Value + Shareholder Value + Human Capital Value

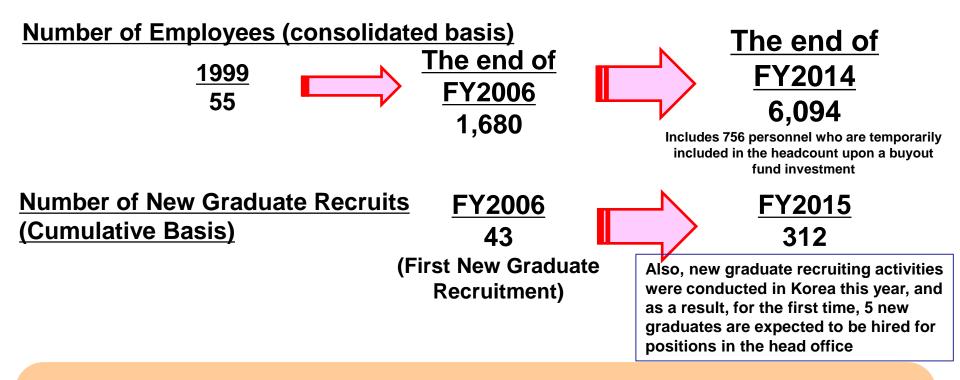


**3 Human Capital Value** 

## Securing "Human Capital" Which is the Source of Corporate Competitiveness



Along with the SBI Group's growth, both experienced personnel and new graduates were continuously hired, securing a talented pool of employees for the Group



#### **New Graduate Recruitment Objectives**

- SBI is recruiting new graduates to ensure that it has a pool of talented individuals to groom as future candidates for positions of responsibility within the Group
- SBI will educate new recruits in the Group corporate culture, and groom human resources for future succession

**3 Human Capital Value** 

## Personnel Development and Promotion through Training and Other HR Systems



① Training conducted at SBI Graduate School, a distance business school (School of Business Administration, Major in Entrepreneurship)

#### SBI Graduate School Company Dispatch System

✓ MBA course (approx. 2 years)

Eligible persons: Officers and regular employees employed at least two years

Graduates are identified as senior management candidates and given preferential consideration in fast-tracking for positions such as officers of newly established Group companies.



#### **Executive Management Training**

✓ Enrollment in compulsory subjects designated by the company from SBI Graduate School courses (examples: Organizational Behavior, Finance, Requirements for leaders Found in Chinese Classics) and elective courses (from the MBA Program) (approx. 1 year)

Eligible persons: regular employees in management positions

Completion of training to be made a requirement for promotion

② Early development and fast-tracking of talented young employees for positions such as officers of Group companies

**Current youngest president** of a Group subsidiary: Age 31

**Examples of youngest fast-tracked employees** 

\*Age at the time of appointment and year appointed

President of a listed Group subsidiary: Age 28 (2005)

SRI Haldings director and executive officer. Age 21 (2)

SBI Holdings director and executive officer: Age 31 (2008)

- The female manager ratio is at 17.8%, with the evaluation process in accordance with ability and without gender bias
- ④ Introduction of a "career opening system" by means including an internal recruiting and self-application program

### Enhancement of Employee Incentives Holdings

#### **Payment of Special Bonuses**

In light of the strong business performance in FY2014, special bonuses totaling approx. JPY 380m were paid, such as a bonus to approx. 1,700 employees of profit-making companies (JPY 200,000 to employees with service of at least one year) and congratulatory money to newly hired graduates.

#### **Issuance of Stock Options**

Although SBI Holdings discontinued the issuance of new share subscription rights (stock options) in June. 2005, in Nov. 2014 the company issued stock options in exchange for consideration to directors and employees of the company and subsidiaries.

\*Treasury stock held by the company will be issued as shares granted upon the exercise of these stock options.

#### **Enhancement of Benefits**

- ✓ For corporate officers, <u>payment in full of the cost of a complete physical examination</u> at Tokyo International Clinic, a facility with state-of-the-art facilities founded by SBI Holdings. For SBI Group employees and their families, <u>provision of influenza vaccinations at a specially reduced charge</u> at Tokyo International Clinic
- ✓ Apr. 2015 introduction of a meal subsidy program using lunch chits (excluding some Group companies)
- ✓ Planned establishment of a company-owned tomb to collectively honor deceased employees at Baisoin Temple (Minato Ward, Tokyo)

\*Eligible persons: Officers and employees who have continuously worked at least 20 years, their spouses, and children (under 18 years of age)

Expansion of Employment Opportunities

Planned <u>abolishment of the age limit for reemployment after</u> <u>mandatory retirement</u> and development of an environment in which people can continue to work at their own volition if they will be considered to still perform with great power, energy and intellect



# (2) Future efforts to achieve sustainable expansion of corporate value

- ① Financial Services Business promoting new initiatives as a financial services innovator
- ② Asset Management Business will Pursue an Increased Expansion of Scale and an Improvement in Quality
- **③ Transition of 5-ALA related business from the preparation phase to the monetization phase**



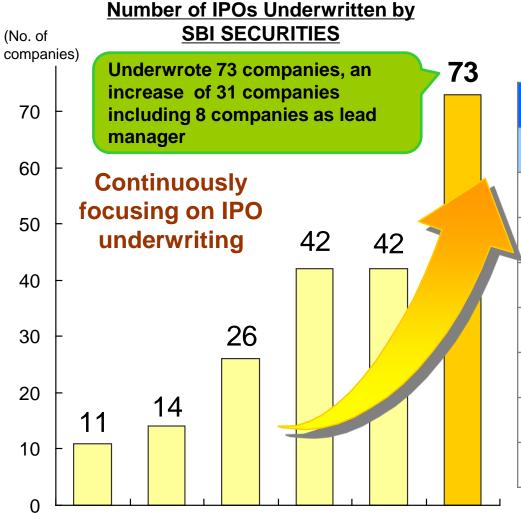
- ① Financial Services Business promoting new initiatives as a financial services innovator
  - (i) Securities-related Business
  - (ii) Banking-related Business
  - (iii) Insurance-related Business



### (i) Securities-related Business

- a. With a significantly growing retail business as a foundation, expanding the corporate business to rank among the major face-to-face securities companies
  - Continuously enhancing IPO and PO underwriting business
  - Promoting self-origination of structured bonds
- b. Further enhancing the retail business that is clearly superior to the face-to-face securities companies
  - In order to promote the development of SBI Group's unique online system for internal and external use, transferring SBI Japannext's IT department personnel to establish a system development company
  - By further strengthening relations between SBI SECURITIES and SBI Japannext, endeavoring to receive margin trading approval for Japannext PTS
  - Promoting FX-related business development in Asia





#### FY2009 FY2010 FY2011 FY2012 FY2013 FY2014

\* The number of IPOs does not include issues listed on TOKYOAIM.

#### **IPO Underwriting Ranking (FY2014)**

86 companies were listed in FY2014

Company name	No. of cases	Underwriting share (%)
SBI	73	84.9
SMBC Nikko	62	72.1
Mizuho	58	67.4
Nomura	47	54.7
Monex	44	51.2
Daiwa	40	46.5
Ichiyoshi	35	40.7
Okasan	34	39.5

<sup>\*</sup> The above IPOs represent issues underwritten in Japan only and do not include additional secondary offerings or overseas issues.

<sup>\*</sup> The above figures do not include consignments. Based on listing date. The figures exclude brokerage sales and REITs.

<sup>\*</sup> The number of underwritten issues represents both lead managed underwritings and syndicate participation.

<sup>\*</sup> The data was compiled by SBIH based on each company's published information.

②-(i)-a. Expansion of the Corporate Business: Enhance IPO and PO Underwriting Business

## Number of IPOs Underwritten by SBI SECURITIES Holdings as Lead Manager is Increasing

#### Number of IPOs underwritten by SBI SECURITIES as lead manager

	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014
Lead Manager	1	0	1	5	5	8

Underwrote 8 companies as lead manager in FY2014

Forecasts to underwrite over 10 companies as lead manager in FY2015

IPO Date	Company Name	Market	
Sept. 11, 2014	Japan Investment Adviser	TSE Mothers	
Sept. 19, 2014	AMBITION	<b>TSE Mothers</b>	
Oct. 22, 2014	Ceres	<b>TSE Mothers</b>	
Dec. 11, 2014	B-Lot	<b>TSE Mothers</b>	
Dec. 16, 2014	MarkLines	TSE JASDAQ	
Feb. 19, 2015	ALBERT	<b>TSE Mothers</b>	
Mar. 24, 2015	RS Technologies	<b>TSE Mothers</b>	
Mar. 26, 2015	Mobile Factory	<b>TSE Mothers</b>	



By maximally utilizing SBI MONEY PLAZA's customer base and sales network, a <u>further expansion of the PO underwriting business will also be implemented</u>

②-(i)-a. Expansion of the Corporate Business: Reinforcing the Structured Bonds Origination Division in SBI SECURITIES



### Promoting Self-origination of Structured Bonds Holdings

By internally originating structured bonds that are currently purchased from third parties, strives to reduce cost and share the benefits to its customers

[Structured bonds' inherent operations from development to distribution]



➤ In order to accelerate the efforts to internally originate structured bonds, SBI SECURITIES acquired Book Field Capital, which possesses such expertise, on Apr. 1, 2015

[Outline of Book Field Capital]

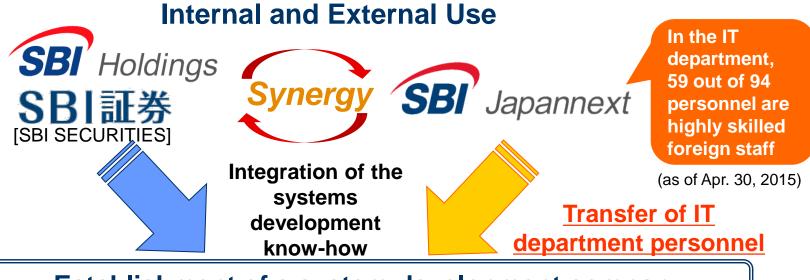
Establishment	Apr. 6, 2005		
Capital	JPY 50m		
Total assets	JPY 197m (as of Nov. 30, 2014)		



②-(i)-b. Measures to Further Enhance the Retail Business: Promotion of Online System Development for Internal and External Use



Establishment of a System Development Company to Promote Holdings the Development of SBI Group's Unique Online System for



Establishment of a system development company

Preparing for the establishment of a system company that develops and structures online systems primarily for the internal and external securities business, during this coming summer

- ☐ In the future, endeavors to broadly provide system developments for internal and external banking and insurance business as well as securities by leveraging the accumulated expertise
- □ By strengthening ties between SBI SECURITES and SBI Japannext, endeavors to receive approval in margin trading for Japannext PTS

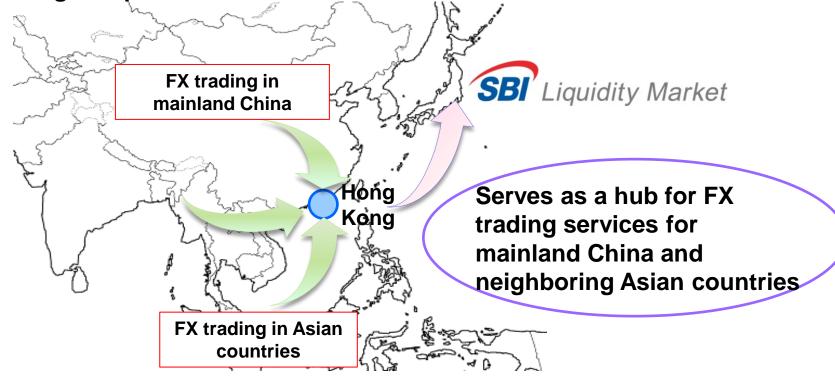
②-(i)-b. Measures to Further Enhance the Retail Business: Overseas Development of FX-related Business in Asia



### Considering the Overseas Development of the FX-related Business in Asia

In order to acquire liquidity from China and the Asian countries by way of Hong Kong, SBI Liquidity Market will establish a <a href="Hong Kong subsidiary">Hong Kong subsidiary</a> by the end of this summer.

Will provide trading systems and business know-how to local FX trading companies





### (ii) Banking-related Business

- a. SBI Sumishin Net Bank making a full-fledged entry into the credit card business
- b. Endeavoring to further improve profitability in banking business with the start of bank agency business at SBI MONEY PLAZA

②-(ii)-a. SBI Sumishin Net Bank Making a Full-fledged Entry into the Credit Card Business:

### SBI Sumishin Net Bank's Acquisition of SBI Card<sup>H</sup>







- Through a unified operation, including the development of products with a high affinity for SBI Sumishin Net Bank's card loans, <u>cultivate the credit card business as</u> <u>one of the bank's core businesses</u>
- In order to move forward to an early profitability of the credit card business, along with the enhancement of the card issuance process, both within and outside of the Group, established a committee composed of members from affiliated companies to strengthen such efforts

②-(ii)-b. Start of Bank Agency Business at SBI MONEY PLAZA:



# Endeavoring to Further Improve Profitability in Banking Business with the Start of Bank Agency Business at SBI MONEY PLAZA







Start of bank agency business from Mar. 3, 2015

#### [SBI MONEY PLAZA's new offerings]

Ordinary deposit

**Term deposit** 

"Mr. Housing Loan Real" \*

 Dedicated product for bank agencies; offered only at 8 directly-managed SBI MONEY PLAZA shops

In order to further improve profitability, SBI Group's financial ecosystem continues to be fully utilized, such as with the thorough pursuit of synergies with SBI MONEY PLAZA



### (iii) Insurance Business

- a. With the intent to become profitable in this fiscal year, SBI Insurance developed auto and fire insurance to be promoted by the entire the Group
- b. SBI Life Insurance implemented a corporate name change, and is steadily progressing toward the resumption of the procurement of new contracts
- c. To increase the efficiency of the insurance business, planning the establishment of an insurance holding company and a foray into the reinsurance business, to strengthen the profitability structure of the insurance companies

#### **SBI Insurance Proceeds to Expand on Its Product Offering**



#### Consideration of fire insurance



**Fire insurance** (under consideration)



Upon the launch of a fire insurance product, synergies with SBI Sumishin Net Bank and ARUHI (formerly SBI Mortgage), both of which deal in housing loans, will be thoroughly pursued

住信SBIネット銀行 SBI Sumishin Net Bank

Results of housing loans (Oct. 2007 – Mar. 2015)

Total amount: JPY 2,279.6bn

Total number: 93,560

Number of newly acquired

(Apr. 2014 - Mar. 2015) :19,152

ARUHI

[ARUHI (formerly SBI Mortgage)]

(SBI Group's share holding\*1: Approx. 10.53%)

Results of housing loans (Oct. 2007 – Mar. 2015)

Total amount : approx. JPY 2,900bn

Total number\*2 : approx. 120,000

Number of newly acquired\*2

(Apr. 2014 - Mar. 2015): approx. 19,000

#### Telematics insurance

(auto insurance which utilizes driving history information)

Contemplating the development of more personalized auto insurance through the collection and utilization of big data that is based on historical driving records, where an alliance with other companies may be considered

- \*1 Ratio of voting rights for ARUHI Group Co., Ltd., the holding company of ARUHI. SBI Group's shareholding percentage corresponds to a total percentage based on the IFRS criteria for subsidiary companies and subsidiary funds of the Group. (As of the end of Mar. 2015)
- \*2 The number of loans backed, excluding package loans and loans for expenses related to housing acquisition

### Implementation of Corporate Name Change and Preparations for Holdings Resumption of the Procurement of New Contracts

Implementation of corporate name change (May 1, 2015)

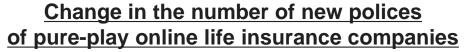


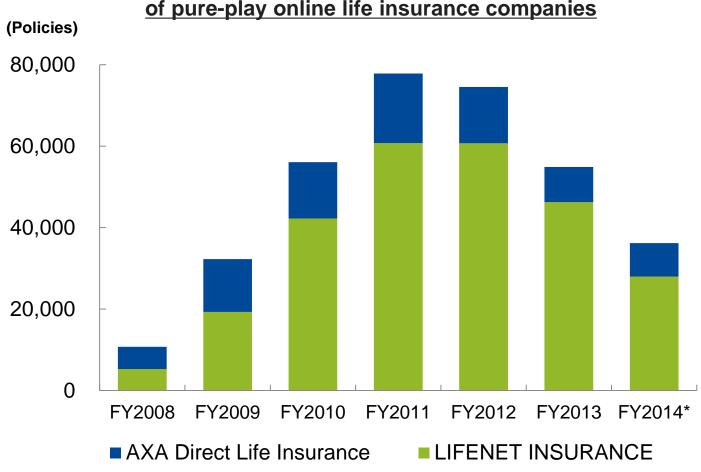
Implementation of corporate name change to SBI Life Insurance for the purpose of clarifying its position as a SBI Group company, and to enhance its public awareness

- Measures for the resumption of the procurement of new contracts
  - Enhance cost efficiency by relocating the office and reviewing personnel expenses, etc.
  - Preparation for the development of new products and a sales structure
  - Research and develop personalized new products more suitable for the digital age



### Pure-play Online Life Insurance Companies Reveal the Limits of their Growth Capability





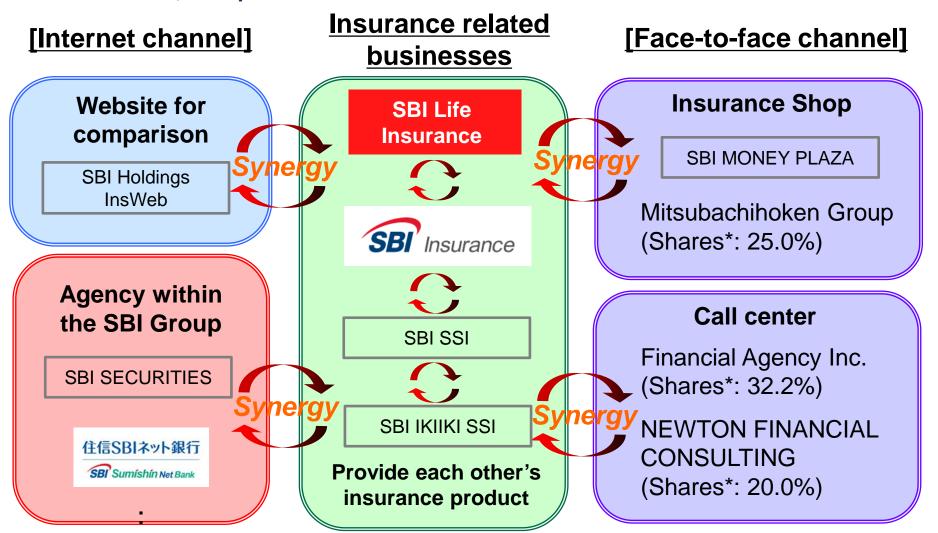
Compiled by SBIH from the information on websites of each company

<sup>\*</sup> The number of policies of AXA Direct Life Insurance is for 9 months (April 2014 to December 2014), owing to AXA Direct Life Insurance's number of new contracts in the forth quarter has not been disclosed yet.

### Thorough Pursuit of Synergies between Insurance-related Businesses and Each Group Company



Maximally utilize the Group synergies, such as group customer base and marketing channels, to expand the business scale of the insurance-related businesses



<sup>\*</sup> Shares: SBI's shareholding percentage corresponds to a total percentage based on the IFRS criteria for subsidiary companies and subsidiary funds of the Group. (As of Mar. 31, 2015)

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②-(iii) -c. Foray into the Reinsurance Business and the Establishment of an Insurance Holding Company

### Contemplating a Foray into the Reinsurance Business and the Holdings Establishment of an Insurance Holding Company

Foray into the reinsurance business to strengthen the profitability structure of the insurance companies

Finalized the selection of the domicile and service vendor of the reinsurance company Advancing a feasibility study in order to establish a reinsurance company in FY2015

- Through the establishment of an insurance holding company, efficiency enhancement and maximization of Group synergies will be endeavored
- Efficient use of insurance business related resources, such as asset management, risk management, information, knowhow, and human resources
- Strengthen synergies between insurance companies











- ② Asset Management Business will Pursue an Increased Expansion of Scale and an Improvement in Quality
  - (i) Increasing the scale of the venture capital business, both domestically and overseas
  - (ii) Further expansion of the scope of the financial services business overseas
  - (iii) With the increase in AUM through the addition of SBI Life Insurance as a subsidiary, the Group's asset management system will be restructured and strengthened



(i) Increasing the scale of the venture capital business, both domestically and overseas

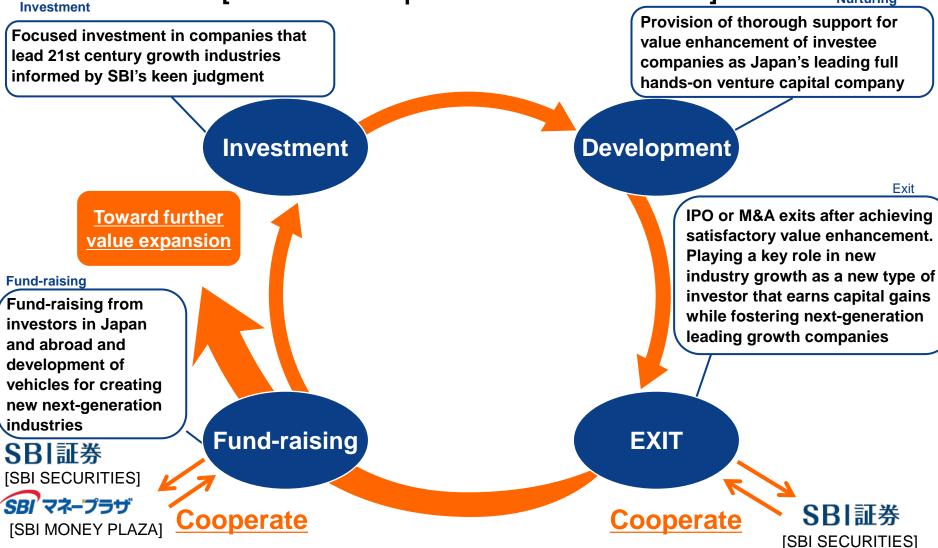
(i) Increasing the Scale of the Venture Capital Business Both Domestically and Overseas

## Structural Reinforcement of the Venture Capital Business in Every Value Chain



[The Venture Capital Business Value Chain]

Nurturing



SBI Group's overseas bases

a) Promotion of Establishing Funds: Japan

## Initiatives for Further Value Enhancement in the SBI Venture Capital Business ①

 Domestically, SBI Investment established a JPY 15bn flagship fund that targets next-generation companies

### SBI VENTURE FUND INVESTMENT LPS



- <u>Total commitment amount:</u> JPY 15.0bn
- Investment target:
  Investment in promising unlisted companies in Japan and overseas engaged in IT, environment and energy, health care, services, materials and parts, and other promising businesses

### Investee example: Rapyuta Robotics Co., Ltd.

(Announced on a Jan. 26, 2015)

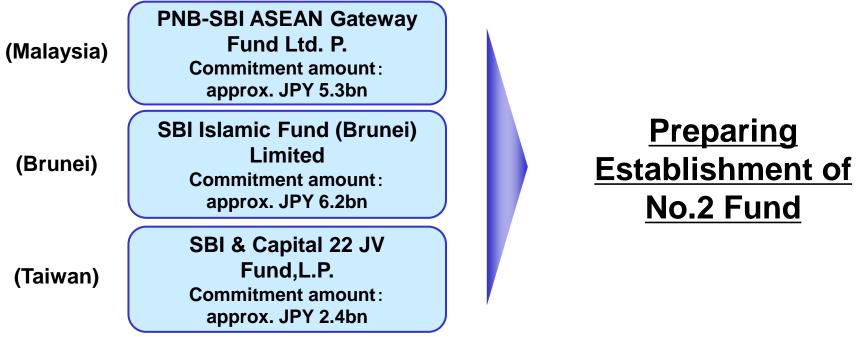
- A company engaged in the development of low-cost robots using the Rapyuta cloud robotics platform for operating robots via the Internet, a leading-edge endeavor in the Internet of Things (IoT) field
- Launched by key members of Raffaello D'Andrea's research laboratory at Swiss Federal Institute of Technology in Zurich, site of the world's most advanced robot technology research

Furthermore, SBI Investment is preparing to establish 3 new funds in FY2015

a) Promotion of Establishing Funds: Overseas

## Initiatives for Further Value Enhancement in the SB Venture Capital Business ②

 Overseas, where funds jointly established with existing partners are steadily delivering results, <u>preparations are underway to form</u> No. 2 funds that will be larger than the No. 1 funds by securing capital contributions from outside investors.



The IPO and M&A pipeline is steady, with 8 IPOs or M&As of the SBI Group's overseas portfolio companies expected in FY2015, as compared to 5 in FY2014

a) Promotion of Establishing Funds: Overseas

## **SBI Investment KOREA Expands the** Management of Funds in South Korea



- From Jan. 2014, as the chart below depicts, a total of 5 funds were commissioned by government agencies to be managed by SBI Investment KOREA, leading to a successful fund raise of an investment commitment total of over KRW 200.0bn (approx. JPY 22.0bn\*)
- In recognition of this success, <u>awarded the "Best Fund Raising House Award" from the</u> "2015 Korea Venture Capital Awards"

	Commitment amount	Mission
Future Creation M&A Fund	KRW 50.0bn (approx. JPY 5.5bn*)	To support mid-sized South Korean companies conducting M&A and to enter the ASEAN region
KONEX Market Vitalization Fund	KRW 40.0bn (approx. JPY 4.4bn*)	To support the vitalization of the KONEX market, an emerging market in South Korea
Overseas Expansion Platform Fund	KRW 60.0bn (approx. JPY 6.6bn*)	To support mid-sized and venture companies in South Korea to expand into the ASEAN region
Digital Contents Fund	KRW 25.0bn (approx. JPY 2.7bn*)	To support the integration of South Korean content industry and IT industry, both of which are expected to play a key role in Korea's future economic growth
2014 KIF Fund	KRW 30.0bn (approx. JPY 3.3bn*)	To develop South Korean venture companies involved in the Telecommunications and IT industries

Currently endeavoring to be selected to manage 5 funds (the aggregate commitment amount of KRW 430bn (approx. JPY 47.3bn\*)) this year.

Additionally, MOUs with major financial organizations were signed to negotiate the establishment of new funds

b) Concentrated Investment in Core 21st Century Growth Industry:

## In FY2014, Investments of JPY 19.6bn were Made, with a Concentration on 21st Century Domestic and Overseas Growth Industries



#### [Breakdown of Investment Amount in FY2014]

Breakdown by Industry	Portfolio Investment Amount (JPY million)	Number of companies
IT/Internet	5,532	28
Biotechnology/Health/Medical	3,850	16
Services	116	1
Materials/Chemicals	1,160	3
Environmental/Energy	3,678	18
Retail/Food	749	3
Construction/Real estate	995	1
Finance	3,429	4
Others	123	1
Total	19,631	75

Breakdown by Industry	Portfolio Investment Amount (JPY million)	Number of companies
Japan	6,150	28
China	958	2
Korea	6,793	26
Taiwan	203	1
Southeast Asia	1,655	4
India	1,307	7
U.S.	2,442	6
Others	123	1
Total	19,631	75

- Invested approx. JPY 16.5bn (84.0% of the total; 67 companies) in 21<sup>st</sup> century growth industries, such as Internet technology, biotechnology, environmental energy, and the finance-related industries.
- Invested approx. JPY 13.5bn (68.7% of the total; 47 companies) in foreign companies, with an emphasis on East Asia, as well as in Japan.

c) Investment Development by Outstanding Full Hands-on Concentrated Investment

## Realized Significant Value Enhancement through Advanced Development Abilities



[IPO Comparison with Major Japanese VCs from FY2014 to Present]

(Apr. 1, 2014 ~ May 12, 2015)

		SBI Investment	JAFCO	MUFG Capital	Mizuho Capital	SMBC Capital
Number of con listed in Japan	•	9	23	19	13	12
Average market cap per	Public offering basis	<u> 26,393</u>	12,164	16,047	16,869	23,539
company (JPY million)	First price basis	<u>30,561</u>	18,968	18,532	19,445	24,290
Number of com whose market cap exceeded JPY	p (at IPO)	<u>6</u> (67%)	5 (22%)	5 (26%)	4 (31%)	5 (42%)

- SBI had the highest market capitalization per company at time of offering and of opening price formation
- Whereas JAFCO has 4.6 domestic investee companies per employee, SBI has 3.7 companies and maintains a structure to more deeply pursue investee value enhancement

With its "superior judgment" capabilities and focused full-hands on emphasis, with investments into growth industries, SBI Investment has worked to fully maximize the value of its investee companies, resulting in singular IPOs of a larger scale than competitor VCs to give it a significant advantage despite its late start as a VC

\*Excludes Recruit Holdings

### IPO and M&A Deals are Expected to Increase in FY2015



	Up to FY2013	FY2014 full year	FY2015 full year prospect
IPO and M&A deals*	181	14	20

<sup>\*</sup> Includes portfolio companies (FY2009: 3 companies, FY2010: 6 companies, FY2013: 2 companies) of New Horizon Capital, the second fund, in which SBIH invests as a limited partner.

#### In FY2014, 10 companies have conducted IPOs, and 4 companies were M&A'd

EXIT Date	Company	Market (Country)
Apr. 2, 2014	Smart Navi Co.,Ltd.	M&A
June 16	NEWTON FINANCIAL CONSULTING, Inc.	TSE JASDAQ
July 23	Nippon View Hotel Co., Ltd.	TSE 2 <sup>nd</sup> Section
Aug. 5	WH Group Limited	HKEx Main Board
Aug. 11	Pandora TV Co., Ltd	KONEX (Korea)
Sept. 15	GCS HOLDINGS, INC.	GTSM (Taiwan)
Sept. 25	RIBOMIC Inc.	TSE Mothers
Oct. 1	YAPPA Corporation	M&A
Oct. 1	Kakao Corp.	M&A
Oct. 22	Ceres inc.	TSE Mothers
Dec. 25	Tokyo Board Industries Co., Ltd	TSE 2nd Section
Dec. 29	Yest Co., Ltd.	KONEX (Korea)
Jan. 1, 2015	Uphills, Inc.	M&A
Mar. 26	Mobile Factory, Inc.	TSE Mothers

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## (ii) Further expansion of the scope of the financial services business overseas



## Completed Business Revitalization of SBI Savings Bank of South Korea ①

Achieved cumulative profit in the July. 2014-Mar. 2015 period, as well as a quarterly profit in the Jan.-Mar. 2015, on a K-GAAP basis.

Also, capital adequacy ratio improved steadily, and the financial condition is now sound

9 Month Ended Mar. 31, 2015 Result (K-GAAP basis)

(Announced on May 12, 2015)

(KRW billion)

	1Q* (JulySept. 2014)	<b>2Q</b> * (OctDec. 2014)	<b>3Q</b> (JanMar. 2015)	<b>9 Months</b> (July. 2014-Mar. 2015)
Operating Revenue	111.3	110.0	116.1	337.5
Operating Income	-16.1	14.5	24.0	22.4
Profit before income tax expense	-19.9	10.1	27.4	17.6

<sup>\*</sup>Results for the four-month period from July to Oct. are equity-method income or loss adjusted from the sum of the pre-merger non-consolidated results of the former SBI 1 Savings Bank and three subsidiary banks.

### Change in Capital Adequacy Ratio (K-GAAP basis)

As of the end of Dec. 2014: 10.69% → As of the end of Mar. 2015: 11.31% (Improved by 0.62 percent points from the previous quarter)

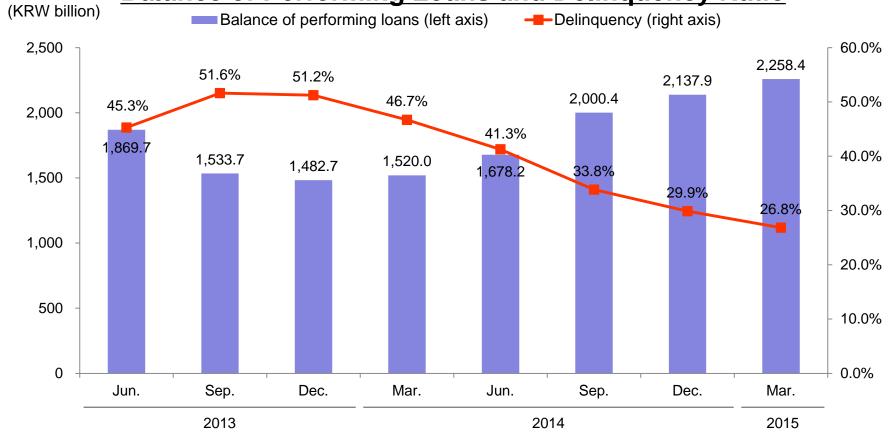


# Completed Business Revitalization of SBI Savings Bank of South Korea ②

Performing loans increased steadily from 2014.

Delinquency ratio continued to decline, and soundness of loans improved dramatically

**Balance of Performing Loans and Delinquency Ratio** 



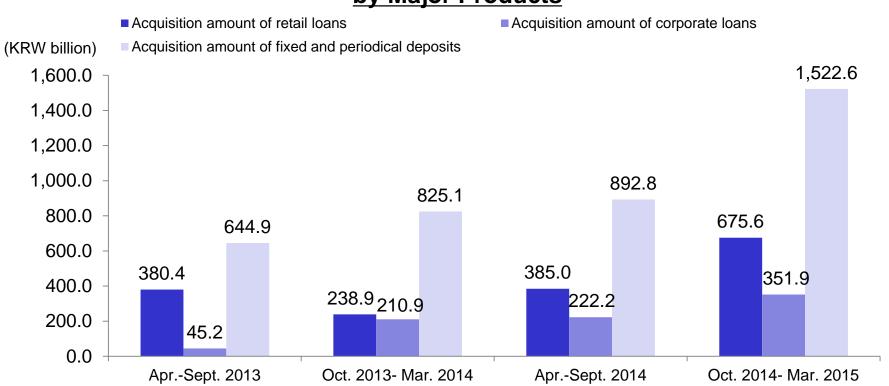
<sup>\*</sup> Balance of performing loans is based on K-GAAP



# Completed Business Revitalization of SBI Savings Bank of South Korea ③

The continued steady progress in the restructuring of the business at SBI Savings Bank has enabled it to strengthen its sales activities, allowing the bank to steadily acquire new credits and deposits since Apr. 2014

## Change in SBI Savings Bank's New Credits and Deposits by Major Products



# Strategies for Further Growth of SBI Savings Bank in South Korea



- Management structure change that will allow for a leap forward in the new business stage
  - Mr. Hideo Nakamura, who is very knowledgeable of the banking business in Japan, was appointed Representative Director, as the bank entered a turning point to aggressively deploy its business expansion initiatives.\*1
  - Along with Mr. Lim Jin Koo\*2, who will assume office as Co-Representative and the management team in Korea, a collective concerted effort will be made to further expand the business and to drive the industry growth as Korea's No.1 savings bank.
    - \*1 Previous title: Director & Executive Vice President. Assumed office as Representative Director on Apr. 16, 2015
    - \*2 Current title: Senior Managing Director. Scheduled to assume office upon approval at the Ordinary General Meeting of Shareholders scheduled to be held in Sept. 2015

### **■** Promoting efforts to increase new credits

- Endeavoring to acquire new customers by utilizing placement agents
- Planning to develop auto-loan business within this year, as a part of service diversification
- Promoting aggressive purchase of loans including performing loans from other banks
- Promoting online banking services by riding the momentum created by deregulation

(ii) Expansion of Financial Services Business Overseas: Online Financial Service Business in China

# Enhancing and Expanding Collaboration with Chinese Companies for Development of an Online Financial Ecosystem in China



### Lujiazui Group:

Founded in 1990, the Lujiazui Group is a large state-owned company directly managed by the Shanghai Municipal Government and the only comprehensive financial and real estate group that falls under the jurisdiction of the Shanghai Municipal Government. Its group companies include Shanghai Lujiazui Finance & Trade Zone Development (listed on China's A-share market), Aijian Securities and Lujiazui International Trust Corporation.

### **New Hope Group:**

The New Hope Group, established in 1982, is China's largest agribusiness operator. The Group is the top shareholder of China Minsheng Banking Corp., the largest privately owned bank in China, and has been the shareholder of Minsheng Life Insurance since its inception. The Group has more than 400 affiliated companies and over 60,000 employees.



A preparation company jointly established among the three companies "Shanghai New Successful Way Investment Consulting Co., Ltd."

The SBI Group sent President and CTO to this company, and will now take the initiative to promote a license application and systems development, in an effort to develop an online financial services business in China.

(ii) Expansion of Financial Services Business Overseas: Business Expansion in Southeast Asia

## Further Expansion of Online Financial Service Business in Southeast Asia



**Philippines** 



Memorandum of Understanding on business alliance to provide online financial services for retail customers with Rizal Commercial Banking Corporation (Mar. 2015)

Plan to engage in a wide range of collaboration and provide a variety of retail online financial services such as banking, securities and insurance, etc.,



Commercial bank under the umbrella of the Yuchengco Group, a leading financial conglomerate in the Philippines

Thailand D

Entry into the first ever pure-play online securities business in Thailand (Apr. 2015)

A preparation company jointly established with one of Thailand's leading securities company, Finansia Syrus Securities Pcl., has received a basic approval for the issuance of a securities business license from the Securities and Exchange Commission of Thailand.



Scheduled to commence operations in the autumn of 2015, as Thailand's first pure-play online securities company.

Provides securities services such as stock trading and derivatives trading over the Internet to local investors, including Japanese living in Thailand (ii) Expansion of Financial Services Business Overseas: Business Expansion in Southeast Asia

## Existing Business in Southeast Asia is also Steadily Expanding (i)



**Cambodia: Phnom Penh Commercial Bank** 



SBI Group's shareholding: 47.6% \*1 (As of the end of Mar. 2015)

SBI Group's shareholding, including dilutive shares: 91.0%

- Invested in Phnom Penh Commercial Bank when it opened in Sept. 2008
- Operates 10 branches throughout the country: 8 branches are in Phnom Penh, one branch is in Siem Reap and another in Battambang
- Preparing to establish a representative office in Yangon, Myanmar
- Rapid growth in both revenue and income

#### [Financial results \*2]

Ordinary R	evenue	Net Income
(Unit: JPY billion)	1.51	0.57
1.21		0.44
0.86		0.32
FY2012 FY201	3 FY2014	FY2012 FY2013 FY2014

Unit: JPY billion	FY2010	FY2011	FY2012	FY2013	FY2014
Total assets	7.0	12.2	14.7	25.1	35.7
Deposits	5.0	7.2	9.4	19.0	28.8
Loans	2.9	5.1	8.3	14.6	20.4

<sup>\*1</sup> SBI's shareholding percentage corresponds to a total percentage based on the IFRS criteria for subsidiary companies and subsidiary funds of the Group \*2 Converted at USD 1 = JPY 119.90

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(ii) Expansion of Financial Services Business Overseas: Business Expansion in Southeast Asia

# Existing Business in Southeast Asia is also Holding (ii)



Vietnam: TPBank



(SBI Group's shareholding: 19.9%) \*1 (As of end of Mar. 2015)

- Acquired shares in Aug. 2009
- Operates 38 branches throughout the country, including the central branch in Hanoi
- Rapid growth in both revenue and income

[Financial results \*2]

La			
Ordinary Ro	evenue	Net Income	
(Unit: JPY billion)	6.40	2.98	
2.86		0.65	
FY2012 FY201	3 FY2014	FY2012 FY2013 FY2014	

Unit: JPY billion	FY2012	FY2013	FY2014
Total assets	84.1	178.4	286.2
Deposits	51.5	79.7	120.2
Loans	33.3	65.7	109.2

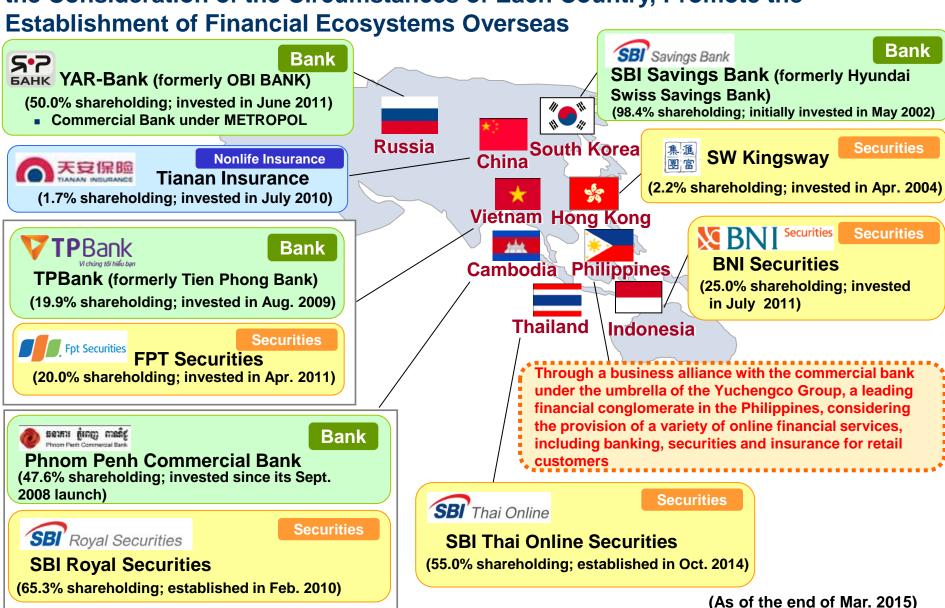
123

<sup>\*1</sup> SBI's shareholding percentage corresponds to a total percentage based on the IFRS criteria for subsidiary companies and subsidiary funds of the Group
\*2 Converted at VND 1 = JPY 0.0055

(ii) Expansion of Financial Services Business Overseas

Through the Cooperation with Prominent Overseas Partners, along with the Consideration of the Circumstances of Each Country, Promote the





<sup>\*</sup> SBI's shareholding percentage corresponds to a total percentage based on the IFRS criteria for subsidiary companies and subsidiary funds of the Group 124



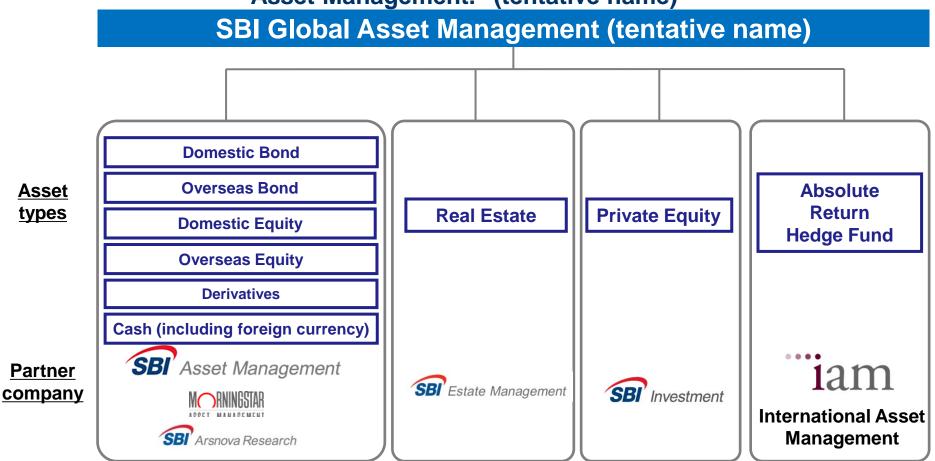
(iii) With the increase in AUM through the addition of SBI Life Insurance as a subsidiary, the Group's asset management structure will be restructured and strengthened

(iii) Restructure and reinforce the Group asset management organization

### **Establishment of a Company**

Presiding over Asset Management
Owing to the addition of SBI Life Insurance as a Group subsidiary company, the AUM of the SBI Group's institutional investors will increase correspondingly, consequently SBI Group's Asset Management Division will be restructured and strengthened through the establishment of "SBI Global

**Asset Management." (tentative name)** 



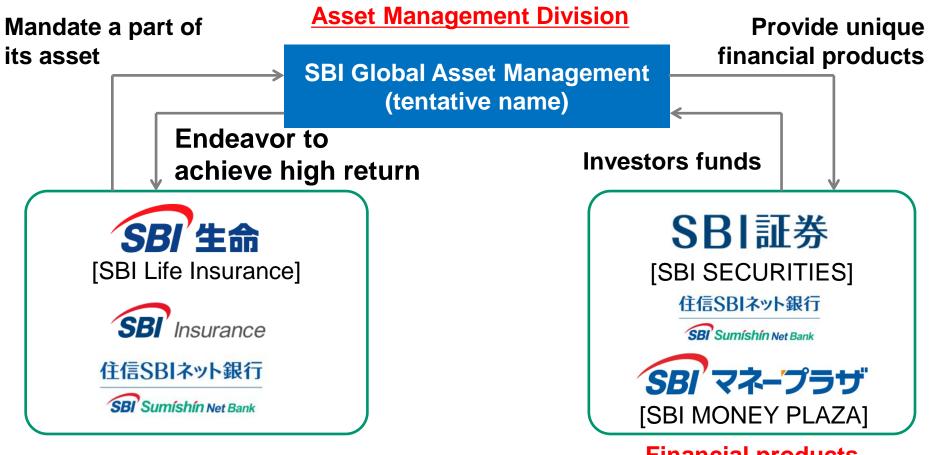
Holdings

(iii) Restructure and reinforce the Group asset management organization



## Synergies through Restructuring and Strengthening of the Asset Management Division

The restructured and strengthened Asset Management Division will be expected to generate synergies with the Group's institutional investors, such as the bank and insurance companies, along with the generation of synergies with companies that distribute financial products, such as SBI SECURITIES.



**Group's institutional investors** 

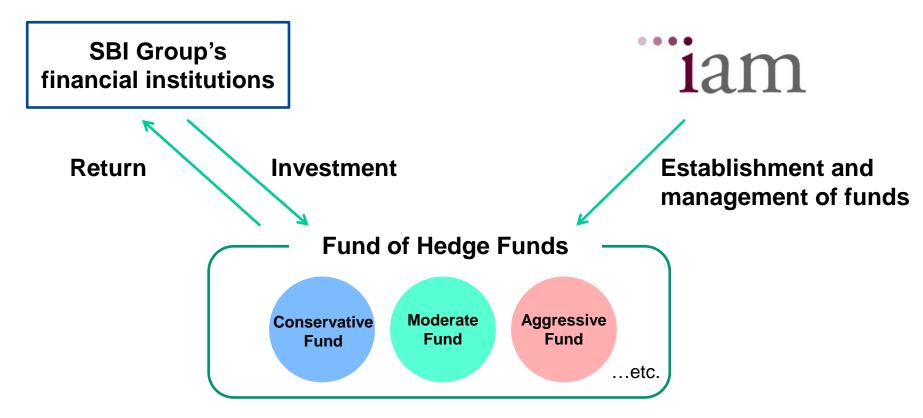
Financial products
distribution companies

(iii) Restructure and reinforce the Group asset management organization



### Alliance with a Leading Hedge Fund Management Company Holdi

Signed a MOU with International Asset Management Limited, a leading UKbased hedge fund management company, to offer hedge fund investment products



**International Asset Management:** 

An U.K.-based leading hedge fund manager, with AUM of approx. USD 4.15bn (as of Mar. 2015), with 17 portfolio managers engaged in fund management, as well as investing on a fund-of-funds basis, by utilizing a database of nearly 8,300 hedge fund managers.

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## **③ Transition of 5-ALA-related business from the preparation phase to the monetization phase**

- (i) As a result of collaboration with more than 90 research organizations in Japan and overseas, basic and other research concerning 5-ALA is advancing in various fields.
- (ii) SBI Pharmaceuticals has already obtained 21 patents in Japan and is gradually obtaining patents overseas as well.
- (iii) Clinical trials for the development of pharmaceuticals containing 5-ALA are progressing in Japan and overseas (three Phase II trials, one Phase III trial, and one product introduced).
- (iv) Two types of medical light source devices used in Photodynamic Diagnosis (PDD) have been developed and introduced on the market.
- (v) Future business strategy for further enterprise value growth

(i) Joint Research and Development Partners of SBI Pharmaceuticals:

## Research on the Effects of 5-ALA on Various **Target Illnesses is Proceeding**



Target illnesses for which basic research and clinical research of 5-ALA and porphyrin are proceeding

#### Photodynamic diagnosis and therapy The following target Glioma (malignant glioma) illnesses are under Product launched by SBI consideration for **Pharmaceuticals** photodynamic diagnosis: Carcinoma vesicae prostate cancer, colon SBI sponsored clinical trials (Phase III) will cancer, peritoneal start at 5 universities, led by physicians and dissemination, liver

Solar keratoses (cancer of skin) photonamic GmbH & Co. KG in Germany sells in Europe

Kochi University from May 2015

Cervical intraepithelial neoplasia Nagoya Univ.

Methicillin-resistant Staphylococcus aureusinfected ulcers Osaka City University

cancer, etc.

Photodynamic therapy

#### Chemotherapy-induced anemia

#### Cancer chemotherapy-induced anemia

With Phase I clinical trials completed in the U.K., a physician-led Phase II trial has commenced at Saitama Medical University

#### Metabolic disease

#### Diabetic disease

Bahrain Defense Force Royal Medical Service Hospital, Arabian Gulf Univ., RCSI, Hiroshima Univ., Univ. of Hawaii, etc.

> Chronic kidney disease Kochi Univ., etc.

#### Neurogenic disease

Alzheimer's disease Hokkaido Univ., etc.

Parkinson's disease Shimane Univ., etc.

Intractable neurodegenerative disease

Center for iPS Cell Research and Application, Kyoto Univ.

**NEW!!** 

#### **Others**

Mitochondrial diseases Saitama Medical Univ., etc.

Cardiac ischemiareperfusion injury The University of Oxford

Preventing nephrotoxicity by an anticancer agent Kochi Univ. and Kawasaki Medical School

Preventing the aggravation of influenza Tokushima Univ., etc.

#### Malaria

The Univ. of Tokyo, Tokyo Institute of Technology

#### Organ **NEW!!** Transplantation

National Center for Child Health and Development, and Huazhong Univ. of Science and Technology

(Reference: Complied by SBIH from research related material by 5-ALA and Porphyrin Research Society)

#### (ii) About Granted Patents

## Patents Held by SBI Pharmaceuticals in Japan (Total of 21 Patents) SB

The name of the invention	Registration date	Co-applicants
Composition for peeling	June 15, 2007	Single application
External preparation for the skin	July 27, 2007	Single application
Antioxidation function improver	Sept. 2, 2011	Cosmo Oil
Health function improver	Sept. 2, 2011	Cosmo Oil
mmune function improver	Sept. 2, 2011	Cosmo Oil
Tumor diagnostic agent	July 13, 2012	Single application
Mitochondrial damage brain disorder treatment and diagnostic agent	Oct. 5, 2012	Single application
Urinary tract tumor determination system	Mar. 22, 2013	<b>Kochi University</b>
Photolesion alleviator	June 21, 2013	Single application
Automatic tumor identification device and automatic tumor location identification method	Feb. 7, 2014	Single application
Bladder cancer detection method	Feb. 14, 2014	Kochi University
Jrothelial cancer detection method	Feb. 21, 2014	Kochi University
Male infertility treatment	Mar. 14, 2014	Single application
Cancer thermotherapy action enhancer	Apr. 18, 2014	Tokyo University o Agriculture
Mitochondrial fluorescence staining method	July 11, 2014	Okayama University/Kochi University
Antimalarial drug whose active ingredient is 5-aminolevulinic acid or a derivative thereof	July 25, 2014	The University of Tokyo
Cancer prophylactic and/or improving agent whose active ingredient is 5-aminolevulinic acid or a derivative thereof or a salt thereof	Sept. 12, 2014	Single application
Maremycin derivative	Nov. 14, 2014	Tokyo Institute of Technology
Adult disease prophylactic and/or improving agent whose active ingredient is 5-	Dec. 19, 2014	Single application

Antimalarial drug whose active ingredient is alaremycin or a derivative thereof

Treatment for allergic rhinitis **NEW!!** 

Mar 20, 2015

Mar 20, 2015

Mar 20, 2015

Organization

Dec. 26, 2014

**Tokyo Institute of** 

(iii) Medicine business: R&D Progress in the Pharmaceutical Field **Sponsored by SBI Pharmaceuticals (1)** Marketing Holdings Phase I Phase II Phase III **1** Diagnostic Agent for "ALAGLIO" (from **Cancer Treatment (Brain** Sept. 2013) tumor) Planning an SBI **2 Diagnostic Agent for** Endeavor to corporate trial at the **Cancer Treatment** same five universities increase the (Carcinoma vesicae) conducting the indications physician-led trial \*Designated as an orphan drug (Planning to start in May 2015) **③A Drug to Treat Cancer** Investigator-led trial by Saitama **Chemotherapy-induced** Medical University, as the medical institution conducting **Anemia (Saitama Medical** the clinical trial **University**) (Providing drugs and funds) ARO: Kitasato Academic Research Organization **4** Preventing Cardiac Investigator-led trial by **Ischemia-reperfusion Injury** Professor Houman, the (University of Oxford) University of Oxford, (Providing drugs and funds) Planning to jointly submit a test plan to the Medicines and (Phase II clinical trial will be implemented in several university hospitals in the U.K.) **Healthcare Products Regulatory** Agency ("MHRA") soon **⑤A Drug to Treat** Investigator-led trial led by Saitama Medical University Mitochondrial Diseases (Providing funds) (Saitama Medical University)

(Started in Dec. 2014)

## (iii) Medicine business: R&D Progress in the Pharmaceutical Field **Sponsored by SBI Pharmaceuticals (2)**



### Start of a investigator-led trial of a therapeutic agent provided by SBI Pharmaceuticals for mitochondrial disease

Newspaper article

Start of a investigator-led trial by a nationwide network of pediatrics departments for a therapy involving administration of 5-aminolevulinic acid (5-ALA) and sodium ferrous citrate (SFC)

From the *Nikkan Kogyo Shimbun* column "Exploration" and Leading-Edge Research"

5-aminolevulinic Acid

Therapy with an additional dosage of a biological material

Use in treatment of mitochondrial disease

"The advantage of 5-ALA is that it is smoothly incorporated into the cytoplasm since no foreign synthetic material enters the cells."

Trial leader Professor Akira Ohtake of the Saitama **Medical University Pediatrics Department stresses,** "Administration of 5-ALA/SFC may become an essential therapy for increasing the activity of the mitochondrial respiration chain."

(Feb. 27, 2015 Nikkan Kogyo Shimbun)

(iii) Medicine business (Bahrain):

## Increasing Partner Medical Institutions for Clinical Holdin Research on foods and medicines using 5-ALA in Bahrain

### Partner institutions for clinical study of diabetes utilizing 5-ALA

Diabetes Department of the Bahrain Defense Force Royal Medical Service Hospital

Received approval from the National Health Regulatory Authority ("NHRA") in Bahrain to conduct intervention test on type 2 diabetes at the Bahrain Defense Force Royal Medical Service Hospital and completed the registration of all subjects

- Arabian Gulf University Hospital
- Royal College of Surgeons in Ireland Medical University of Bahrain (RCSI) etc.

## Partner institutions for clinical study on the utilization of 5-ALA in the photodynamic diagnosis

- The hospital affiliated with Arabian Gulf University Hospital
  - Performed the first successful surgical removal of bladder cancer in the world using 5-ALA as an intraoperative diagnostic drug, along with medical devices of SBI Pharmaceuticals. They have already succeeded in ten surgeries.
  - > Additionally, preparations are being made for the surgical removal of the cancer of the prostate.
- King Hamad University Hospital
- Royal College of Surgeons in Ireland Medical University of Bahrain etc.

(iv) Development and sales of medical equipment:

## Two Types of Medical Light Source Devices Developed SBI and Sold by SBI Pharmaceuticals

Holdings

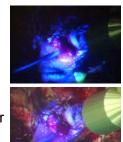
\*Business license for the sale and leasing of specially controlled medical devices obtained in Japan (Sept. 2013)



Started sales of the bicolor medical LED light source Aladuck LS-DLED (from Apr. 2014)

Aladuck LS-DLED is the first medical device that SBI Pharmaceuticals sells in Japan

Clinical images(photo to the right): Examples of use as light source for diagnosis of cancer

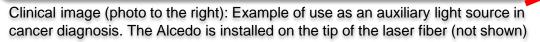




**Laser light source** 

Started sales of the violet LD light source Alcedo LS-VLD (from Feb. 2015)

Alcedo LS-VLD is the second medical device that SBI Pharmaceuticals sells in Japan Use in combination with a surgical microscope possible





Newly developed green light source was selected for the Innovation Commercialization Venture Support Project.



"Development of Green Light Source Device for Use in ALA-PDT" was selected for the Innovation Commercialization Venture Support Project of the New Energy and Industrial Technology Development Organization (NEDO). During the term of the project, SBI pharmaceuticals developed a green light source device and demonstrated through animal testing and other means that it is more effective the conventional red light source devices. The project objective was nearly 100% achieved.

(v) Future business strategy for further enterprise value growth:



## SBI Pharmaceuticals Moving to the Monetization Phase through Alliance Strategy Implementation

- 1. <u>Establish a manufacturing base and ensure a stable supply of 5-ALA-related products</u> globally by concluding a patent licensing agreement with Cosmo Oil and developing our business base for an integrated system extending from production to sales of pharmaceuticals, health foods, and cosmetics containing
- 2. To secure operating bases in Europe through acquisitions, <u>expanding our drug offerings</u>, <u>and strengthening the global drug development and sales network</u>
- 3. The prospects for obtaining a license to manufacture and sell health foods containing 5-ALA from the authorities in Jordan are good. Strengthen sales of health foods in the Middle East region by expanding the sales area beyond Bahrain and the United Arab Emirates, where licenses have already been obtained.
- 4. We have an offer from a globally operating CRO (Contract Research Organization) to offer their pharmaceutical clients 5-ALA of novel drug seeds, and will engage in consultations
- 5. To enter the health care market in China, discuss a product development and sales alliance with a Chinese pharmaceuticals-related company.
- 6. Concentrate the company's enterprise resources on the pharmaceuticals sector and seek to accelerate product development and increase earnings by licensing technology to major players in the health foods field. Currently, licensing to multiple companies in Japan and overseas is being considered, and preparations are underway to conclude an agreement in June. Presently discussing out-licensing with certain domestic and overseas companies, toward an agreement conclusion in June
- 7. SBI Pharmaceuticals is targeting an IPO within three years



## [Reference]

The Company's current stock price, and our method in calculating the estimated corporate value

## **Corporate Value by Business Segment Valuation**



### **Each Business Segment Valuation is Conservatively Estimated**

■ Sum of the values by segment (as of May 11, 2015)

(JPY billion)

	Valuation of each segment (theoretical value)	
Financial Services	525.4	
Asset Management	94.0	
Biotechnology-related	66.5	
Sum total	685.9(+)*	

Business valuation per share: JPY 3,054

Of the major Group companies, 12 are profitable companies that are not included in the above calculations (Total FY2014 Profit before Income Tax Expense: approx. JPY 20.0bn)

<sup>\*</sup> Since the figure is a simple sum of the values of each segment with interest-bearing liabilities of SBIH not taken into account in the calculation, the abovementioned business valuation per share does not show the theoretical stock price of SBIH.

## **SBI Holding's Recent Stock Price**



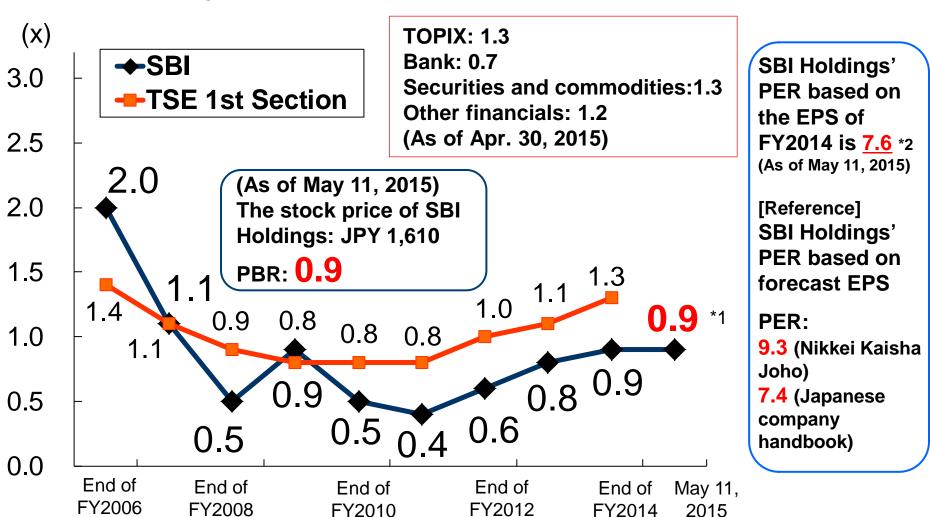
Market cap (based on the closing price on May 11, 2015): JPY 361.5bn



### **Change in PBR of SBI Holdings**



PBR = Closing price at the end of FY / Net assets per share at the end of FY



<sup>\*1</sup> PBR of SBI Holdings for May 11, 2015 is calculated based on the BPS of the end of Mar. 2015.

Note: PBR of SBI Holdings prior to FY2011 is calculated based on J-GAAP BPS.

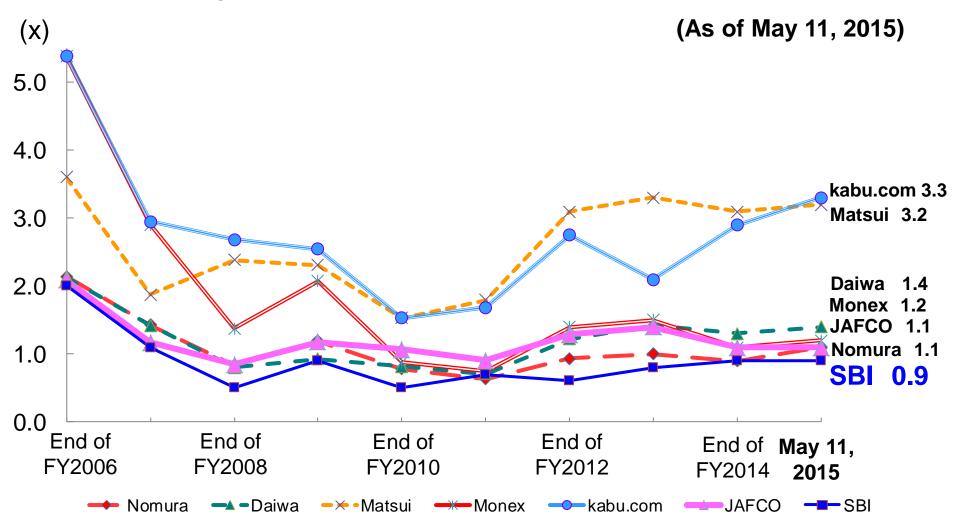
Source: TSE website

<sup>\*2</sup> EPS of FY2014 (JPY 211.18) is used to calculate SBI Holdings' PER.

### **PBR Comparison with Competitors**



PBR = Closing price at the end of FY / Net assets per share at the end of FY



<sup>\*</sup>PBR for May 11, 2015 is calculated based on the BPS of the end of Mar. 2015.

<sup>\*</sup>PBR of Monex and SBI Holdings prior to FY2011 are calculated based on J-GAAP BPS.

# Valuation by Segment Estimated by SBI (1) Financial Services Business ① SBI SECURITIES -(i)

#### **① SBI SECURITIES**

### Valuation is conservatively estimated at JPY <u>325.8bn</u>

(based on the closing prices of May 11, 2015)

SBIH's market cap as of May 11 is likely to be equivalent to the estimated valuation of SBI SECURITIES

#### Estimation of the valuation is as follows:

### Calculated according to the Comparable Public Company Analysis

Compares the market cap and profits of a comparable public company, Matsui Securities.

Valuation of SBI SECURITIES is calculated as the mean of the two values [(A) and (B)] resulting from the equations below

```
Matsui's PER (*1) × SBI SECURITIES's Net Income (FY2014) ... (A)
```

Matsui's PBR (\*2) × SBI SECURITIES's Net Asset (\*3) (as of Mar 31, 2015) ... (B)

<sup>\*1</sup> PER of Matsui is calculated by its net income per share for FY2014.

<sup>\*2</sup> PBR of Matsui is calculated by its BPS as of Mar. 31, 2015.

<sup>\*3</sup> Represents SBI SECURITIES' balance of net asset excluding short-term loans receivable from SBIH

## Valuation by Segment Estimated by SBI (1) Financial Services Business ① SBI SECURITIES -(ii)

#### Is SBI SECURITIES' valuation reasonable?

10 001 0001	vare		
Comparison of SBI SECURITIES Ma	tsui Securiti	es *Calculate	ed by the closing prices of May 11, 20
(FY2014)	SBI SECURITIES		Matsui Securities
Valuation (market cap) *		JPY 325.8bn	JPY 297.0bi
Deposit assets (Mar. 2015)	No.1	JPY 9.4tn	JPY 2.2tı
Number of accounts (As of the end of Mar. 2015)	No.1	3.25 million	1.00 millio
Share of individual stock brokerage trading value	No.1	38.1%	12.9%
Operating income	No.1	JPY 34.7bn (up 5.9% YoY)	JPY 22.1bi (down 18.5 Yo)
Customers' Deposit Assets  SBI — Matsui	9.4 (thous 3,500 3,000 3,500	O SBI	Customer account  3,246
4.1	2,500 2,000 1,500	2,054	
	1,000	)	
Mar.2010 Mar.2011 Mar.2012 Mar.2013 Mar.20	)14 Mar.2015	Mar.2010 Mar.2011	Mar.2012 Mar.2013 Mar.2014 Mar.2

# Valuation by Segment Estimated by SBI (1) Financial Services Business ② SBI Sumishin Net Bank

**② SBI Sumishin Net Bank** 

Estimates the valuation of SBI Sumishin Net Bank with high growth potential in terms of profitability and scale at

JPY 182.6bn 

JPY 91.3bn (based on the closing prices of May 11, 2015)

(Shareholding of the SBI Group: 50.0%)

Estimation of the valuation is as follows:

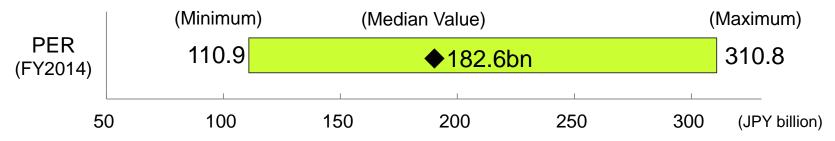
Calculated according to the Comparable Public Company Analysis

Compares the profits of comparable public companies of which the deposit balance exceeds JPY 3tn as of the end of Mar. 2014

Median value of estimated PERs of listed local banks of which the deposit balance exceeds JPY 3tn (\*)

SBI Sumishin Net Bank's Net Income (FY2014)

### [Reference] Valuation distribution based on the abovementioned pro forma calculation



<sup>\*</sup> Compiled by the Company from the materials disclosed by the listed local banks of which the deposit balance exceeds JPY 3tn

# Valuation by Segment Estimated by SBI (1) Financial Services Business ③ SBI Liquidity Market

**③ SBI Liquidity Market (including SBI FXTRADE)** 

Valuation is estimated at <a href="https://www.lpm.nih.go.num.nih.

Estimation of the valuation is as follows:

Calculated according to the Comparable Public Company Analysis

Compares the market cap and profits of comparable public companies, namely Money Partners and MONEY SQUARE JAPAN

{(Money Partner's PER + MONEY SQUARE JAPAN's PER)}(\*) × Net Income of SBI Liquidity Market (cons.) (FY2014)

2

<Reference> Acquisition of CyberAgent FX by Yahoo Japan (Jan. 31, 2013)

Acquired all shares of CyberAgent FX (16,200 shares) at <a href="JPY 21.0bn">JPY 21.0bn</a>

CyberAgent FX (FY2011)		SBI Liquidity Market (FY2014)
JPY 8,498m	Operating revenue JPY 12,885m	
JPY 4,021m	Operating income	JPY 3,114m
JPY 2,289m	Net income	JPY 1,947m
JPY 9,067m	Net assets	JPY 6,023m

Operating income before allocation to SBI SECURITIES was JPY 11,096m

<sup>\*</sup> PER of Money Partners and MONEY SQUARE JAPAN is calculated by its net income per share for FY2014.



# Valuation by Segment Estimated by SBI (1) Financial Services Business 4 SBI Japannext

**4** SBI Japannext

### Estimates the valuation of SBI Japannext at <a href="JPY 30.1bn">JPY 30.1bn</a>

→ JPY 15.9bn (based on the closing prices of May 11, 2015) (Shareholding of the SBI Group: 52.8%)

### Estimation of the valuation is as follows:

### Calculated according to the Comparable Public Company Analysis

Compares the profit of a comparable public company, namely Japan Exchange Group

Japan Exchange Group's PER (\*) × SBI Japannext's estimated net income (FY2015)

<sup>\*</sup> PER of Japan Exchange Group is calculated by the estimated net income per share for FY2015.

# Valuation by Segment Estimated by SBI (1) Financial Services Business



**⑤ SBI Comparison Website Business / ⑥ Other Financial Services Business** 

**⑤ SBI Comparison Website Business** 

Valuation is estimated at <u>JPY 40.8bn</u> (based on the closing price of May 11, 2015) Estimation of the valuation is as follows:

## Calculated according to the Comparable Public Company Analysis

Compares the profits of comparable public companies, namely Kakaku.com

Kakaku.com's PER (\*) × Net Income of SBI Comparison Website Business (FY2014)

### **6** Other listed subsidiaries and equity method companies in this business segment

	SBI's shareholding pct. (%)	Classification	Listed market	Market cap (JPY billion)	SBI's equity interest of market cap (JPY billion)
Morningstar Japan	49.7	Consolidated subsidiary	JASDAQ	27.7	13.8
SOLXYZ	26.3	Equity method associate	JASDAQ 7.1	7.1	1.9
Sum of the market method associated	•	subsidiaries a	and equity	34.8	<u>15.7</u>

(Based on the closing price of May 11, 2015)

<sup>\*</sup> PER of Kakaku.com is calculated by their estimated net income per share for FY2014.

<sup>\*</sup> SBI's shareholding percentage corresponds to a figure based on the IFRS criteria that excludes a percentage of outside shareholder's interest of subsidiary companies and subsidiary funds of the Group.



## (1) Financial Services Business: Total Valuation of the Businesses Holdings

**① SBI SECURITIES** 

(based on the closing prices of May 11, 2015)

Upon comparison with similar listed companies calculated conservatively as JPY 325.8bn

② SBI Sumishin Net Bank

(based on the closing prices of May 11, 2015)

Estimated the valuation of SBI Sumishin Net Bank that has high growth potential in terms of profitability and scale at JPY 182.6bn - JPY 91.3bn (Shareholding of the SBI Group: 50.0%)

③ SBI Liquidity Market (cons.)

(based on the closing prices of May 11, 2015)

Upon comparison with similar listed companies calculated as JPY 35.9bn

**4** SBI Japannext

(based on the closing prices of May 11, 2015)

Upon comparison with similar listed companies estimated the valuation at JPY 30.1bn → JPY 15.9bn (Shareholding of the SBI Group: 52.8%)

**5 SBI Comparison Website Business** 

(based on the closing prices of May 11, 2015)

Upon comparison with similar listed companies calculated as JPY 40.8bn

**(6)** Total market cap upon SBIH's shareholding of other listed subsidiaries and equity method companies, in total 2 companies, in this segment

The sum of market caps of Morningstar Japan and SOLXYZ (Shareholding of the SBI Group)

JPY 15.7bn (based on the closing prices of May 11, 2015)

Total of the valuation above: JPY 525.4bn (The sum according to the SBI Group's shareholding) (The sum according to the SBI Group's shareholding)

## (1) Financial Services Business



### There are many other profitable business entities in this segment

	Business lineup	Profit before income tax expense for FY2014 (JPY billion)	SBI's shareholding pct. (%)
SBI MONEY PLAZA	Insurance agency, financial instruments intermediary service provider, housing loan agency	1.5	100.0
CEM Corporation	Real estate secured loans	0.5	79.7
SBI Life Insurance	Life insurance	0.5	100.0

Based on the "Selection and Concentration" policy for the Financial Services Business, regardless of profit contributions, <u>a sale</u>, <u>an IPO or reorganizations</u> within the Group of non-core businesses will be accelerated, though a judgment of the existence or strength of synergies with one of the three core businesses



Proceeds generated may be appropriated to strengthen the three core businesses



- (2) Asset Management Business
- **1** Valuation Measuring Method

### **Asset Management Business**

Valuation for this segment is estimated at approx. JPY 117.3bn

<Reference>

JAFCO's Market Cap: JPY 215.6bn (based on the closing price of May 11, 2015)

Valuation estimation is the sum of the valuation (i)-(iii) below.

(i) Value of holding securities (at the end of Mar. 2015) Approx. JPY 96.4bn

Operational investment securities and other investment securities held are quarterly evaluated through fair value, and the calculated number above reflects the <u>fair value of SBIH's ownership</u>

(ii) Value of SBI Investment (based on the closing price of May 11, 2015)

(\* Valuation excluding assets such as securities hold) Approx. JPY 12.5bn

Calculated according to the Comparable Public Company Analysis

Compares the market cap and profit of the comparable public company, JAFCO

Provisional amount of SBI Investment's net income that represents the actual status deducting expenses produced relevant to the holding company function held by it × JAFCO's PER (\*)

The estimated net income per share used in the calculation is the average between that of Japanese company handbook and Nikkei Kaisha Joho.

<sup>\*</sup>PER of JAFCO is calculated by the estimated net income per share for FY2015.



## (2) Asset Management Business

## **② Other Profitable Business Entities**

#### (iii) Total market cap of listed subsidiaries and equity method associates

	SBI's share- holding pct. (%)	Classification	Listed market	Market cap (JPY billion)	SBI's equity interest of market cap (JPY billion)
SBI AXES	42.8	Consolidated subsidiary	KOSDAQ of KRX	7.3*	3.1
SBI Investment KOREA	43.9	Equity method associate	KOSDAQ of KRX	12.0*	5.3
Sum of the market cap of listed subsidiaries and equity method associates				19.3	<u>8.4</u>

(Based on the closing price of May 11, 2015. \*Calculated by the exchange rate as of May 11, 2015.)

#### [Other profitable businesses of the Asset Management Business that are not included in the above valuation]

		Business lineup	Profit before income tax expense for FY2014 (JPY billion)	SBI's shareholding pct. (%)
Phnom Penh Commercial Bank	Overseas Business	Commercial Bank	0.3	47.6

<sup>\*</sup> SBI's shareholding percentage corresponds to a figure based on the IFRS criteria that excludes a percentage of outside shareholder's interest of subsidiary companies and subsidiary funds of the Group.

# Valuation by Segment Estimated by SBIH (3) Biotechnology-related Business



## **Biotechnology-related Business**

Each bioventure company has multiple promising pipelines, and the Biotechnologyrelated Business will become a core business that makes a substantial contribution through progress in areas including pharmaceutical clinical research in Japan and overseas.

# Total valuation of the Biotechnology-related Business is estimated at <a href="mailto:approx.JPY 66.5bn">approx.JPY 66.5bn</a>

**① SBI Pharmaceuticals** 

Estimation of the valuation is as follows:

Market value at the point of partial transference of former SBI ALApromo's shares

Number of shares issued

SBIH's equity interest (excluding external holdings)



Based on SBIH's equity interest (excluding external holdings) as of the end of Mar.

2015, the amount is calculated to be approx. JPY 49.2bn

Besides, the total shareholder value of this business includes the estimated shareholder value of 1 IPO scheduled company and 1 listed company, with the estimation based on SBIH's shareholding of paid-in capital and the market values of operational investment securities that SBIH owns.

② Other companies in the Biotechnology-related Business SBI Biotech (SBI's shareholding percentage\*: 38.3%)

Considering future strategies, which includes an IPO and M&A on the premise of strategic alliance

<sup>\*</sup> SBI's shareholding percentage corresponds to a figure based on the IFRS criteria that excludes from the total shareholding percentage (78.2%) the percentage of outside shareholder's interest of subsidiary companies and subsidiary funds of the Group.



## [Reference]

## Number of Companies and Consolidated Employees of the SBI Group



### **Number of Group companies**

	Mar. 31, 2014	Mar. 31, 2015
Consolidated subsidiaries (companies)	139	142
Consolidated partnerships (partnerships)	36	31
Total consolidated subsidiaries (companies)	175	173
Equity method companies (companies)	38	39
Total Group companies (companies)	213	212

### Number of consolidated employees

	Mar. 31, 2014	Mar. 31, 2015
Total employees (persons)	5,352	6,094

**Reference: Analysis of the Asset Management Business** 

# Assets Under Management of the SBI Group (As of the end of Mar. 2015)



(\*3)

### Private equity, etc. JPY 294.7bn

(Including JPY 103.1bn of both cash and commitment amount to be paid in)

Breakdown by Industry	Amount
IT/Internet	25.8
Biotechnology/Health/Medical	45.2
Services	18.6
Materials/Chemicals	2.2
Environmental/Energy	20.6
Retail/Food	16.1
Construction/Real estate	1.6
Machine/Automobile	8.3
Finance	36.3
Others	16.7
Total	191.6

Breakdown by region	Amount
Japan	88.7
China	29.3
Korea	25.2
Taiwan	2.0
Southeast Asia	11.5
India	2.8
U.S.	28.8
Others	3.3
Total	191.6

### Investment trusts, etc. JPY 230.6bn (\*4)

Investment trusts	128.0
Investment advisory	98.8
Investment companies	3.8

- \*1 Calculated by the exchange rate as of the end of Mar. 2015
- \*2 Amounts are rounded to the nearest JPY 100m
- \*3 Composed of cash in funds and unpaid capital which is to be paid on a capital call.
- \*4 For funds that SBI Asset Management provides investment instruction to, if Morningstar Asset Management provides investment advisory services, assets are recorded in both "Investment trusts" and "Investment advisory," respectively, and such overlapping amounts totaled JPY 24bn

**Reference: Analysis of the Asset Management Business** 

# Investment Balance Attributable to SBIH and External Investors at End of Each FY



(JPY billion)

			Mar. 31, 2014	Mar. 31, 2015
То	Total investment balances		201.2	191.6
	Ra	tio of overseas investment	46.9%	53.7%
_		vestment balance in entities classified as consolidated osidiaries	34.3	31.7
In	ves	tment balance in operational investees except ①	167.0	159.9
	<u>At</u>	tributable to SBIH	<u>89.1</u>	<u>88.9</u>
		Investment through funds	57.5	52.2
		Direct investment (mainly overseas investment)	31.6	36.7
	<u>At</u>	tributable to external investors of funds	<u>77.9</u>	<u>71.0</u>
		Consolidated funds	31.4	18.1
		Funds classified as operational securities	29.4	27.9
		Others (funds operated by associates accounted for equity method, etc.)	17.1	25.0

- Note 1) Total of direct investments and investments through funds
- Note 2) The investment balance is recorded at fair value for direct investments, at market price for listed stocks and at acquisition price for unlisted stocks with no market pricing for the investments made by funds. (The balance is the amount after deduction of impairment losses for instruments for which impairment loss was recognized.)
- The company's shareholding percentage amounts to 55.6% of the investment balance (42.4% for fund investments only)
- Additionally, external investors' shareholding reflected in the consolidated financial statement reflects only those of consolidated funds.

**Reference: Analysis of the Asset Management Business** 

# Investment Amount Attributable to SBIH and External Investors for Each FY



(JPY billion)

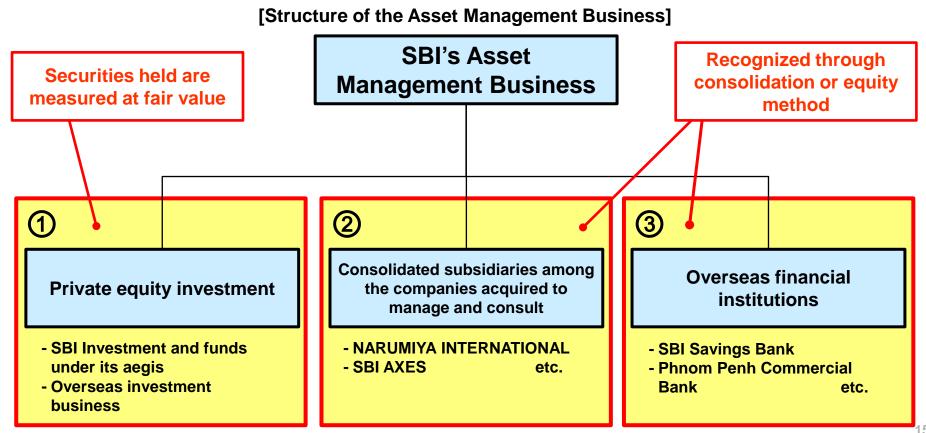
_				(61 1 81111611)
			FY2013	FY2014
То	tal	amount of investment for the FY	24.1	19.6
	Ra	tio of overseas investment	75.9%	68.7%
1		vestment amount for the FY in entities classified as nsolidated subsidiaries	3.5	0.3
In	ves	tment amount for the FY in operational investees except ①	20.6	19.3
	<u>At</u>	tributable to SBIH	<u>8.2</u>	<u>8.9</u>
		Investment through funds	7.5	5.1
		Direct investment (mainly overseas investment)	0.7	3.8
	<u>At</u>	tributable to external investors of funds	<u>12.4</u>	<u>10.4</u>
		Consolidated funds	0.7	0.4
		Funds classified as operational securities	3.4	3.8
		Others (funds operated by associates accounted for equity method, etc.)	8.3	6.2

Note 1) Total of direct investments and investments through funds

- New investments through funds account for nearly the entire amount, of which a large portion is investments from non-consolidated funds, such as funds operated as joint ventures with overseas partners.
- For this reason, since external investors' shareholding in consolidated funds are not increasing, and there are
  also dividends, non-controlling shareholding on the consolidated balance sheets is decreasing. In the future,
  however, external investors' shareholding in consolidated funds are expected to increase due to the full-scale
  operation of new domestic flagship funds.

## Structure of the Asset Management Business Idlings

- Owing to accounting requirements, the Asset Management Business has three completely different recognitions: fair value, consolidation and equity method
  - → Through an analysis of the following slides which depicts the BS and PL of the various businesses, current conditions can be understood



# Analysis of Each Segment of the Asset Management Business Blow - 1 Private equity investment-

#### [Consolidated statement of financial position]

(IFRS; JPY billion)

(IFRS; JPY billion		
	Mar. 31, 2014	Mar. 31, 2015
Cash and cash equivalents	15.2	18.6
Securities	129.7	118.7
Other assets	25.4	26.8
Total assets	170.3	164.1
Intragroup borrowings	22.2	21.4
Other liabilities	6.6	5.5
Total liabilities	28.8	26.9
Equity capital	92.5	96.2
Non-controlling interests* <sup>1</sup> (Mainly interests of external shareholders of consolidated funds)	49.0	41.0
Total equity	141.5	137.2
Total liabilities and equity	170.3	164.1

<sup>\*1</sup> External investors' shareholding in consolidated funds. External investors' shareholding in funds operated as joint ventures and classified as operational investment securities are not included. Non-controlling interests decrease accompanying payment of dividends.

- Securities held, whether listed or unlisted, are assessed at fair value.
- Non-consolidated funds are assessed at fair value, and only the amount corresponding to the company's interest is recognized.
- For this reason, the amount of non-controlling interests (outside equity interests) is low.

### [Consolidated statement of income]

(IFRS; JPY billion)

	(IFKS, JFT DIIIIOH)	
	FY2013	FY2014
Operating revenue	14.0	(0.6)
Profit / loss related to FVTPL	9.4	(4.3)
Fee from non-cons. funds*2	1.0	1.3
Others (FX gain etc.)	3.6	2.4
Operating expense (including expense related to allowance etc.)	(8.0)	(6.5)
Operating income	6.1	(6.9)
Profit for the FY	3.4	(9.7)
Attributable to owners of SBIH	6.3	(4.9)
Non-controlling interests	(2.9)	(4.8)

<sup>\*2</sup> Only the amount of management commissions, etc. from funds classified as investment securities is recorded as income corresponding to external investors' shareholding

- Marketable securities account for approximately 40% of overall consolidation (the rest is SBI Savings Bank, SBI Life Insurance, etc.), for nearly all of which change in fair value is recognized as profit or loss as FVTPL.
- In FY2014, the balance was decreased JPY 11.0bn, in consequence of the negative of sale and fair value measurement while promoting investment

Reference: ② Consolidated subsidiaries among the companies acquired to manage and consult

## Analysis of Each Segment of the Asset Management Business 5B

-② Consolidated subsidiaries among the companies acquired to manage and consult-

#### [Consolidated statement of financial position]

(IFRS; JPY billion)

	Mar. 31, 2014	Mar. 31, 2015
Cash and cash equivalents	8.5	11.7
Inventories (products)	2.1	2.5
Intangible assets	5.7	7.3
Other assets	4.6	8.4
Total assets	20.9	29.9
Total liabilities	8.3	11.6
Equity capital	11.9	17.4
Non-controlling interests	0.7	0.9
Total equity	12.6	18.3
Total liabilities and equity	20.9	29.9

#### [Investee companies consolidated]

- NARUMIYA INTERNATIONAL (apparel company)
- SBI AXES(settlement service company)

### [Consolidated statement of income]

(IFRS; JPY billion)

	(II IXS, JF I DIIIIOII)		
	FY2013	FY2014	
Operating revenue	21.3	23.9	
Operating income	0.1	1.0	
Profit before income tax expense	0.2	1.0	
Profit for the FY	0.1	0.7	
Attributable to owners of SBIH	0.3	0.4	
Non-controlling interests	(0.2)	0.3	

- One of the major differences between IFRS and J-GAAP lies in expansion of the scope of consolidation.
- Whereas under IFRS, even pure investees are uniformly consolidated, under J-GAAP, there is an exclusion rule.
- Although the accounting treatment under IFRS differs from J-GAAP, the impact on the company's consolidated financial statements is insignificant.

# Analysis of Each Segment of the Asset Management Business SBI Holding - 3 Overseas financial institutions-

#### [Consolidated statement of financial position]

(IFRS; JPY billion)

	Mar. 31, 2014	Mar. 31, 2015
Cash and cash equivalents	52.5	49.5
Trade accounts receivable	208.9	294.9
Intangible assets	116.9	127.6
Other assets	84.0	60.2
Total assets	462.3	532.2
Customer deposits	302.3	361.1
Other liabilities	58.7	45.5
Total liabilities	361.0	406.6
Equity capital	103.0	124.6
Non-controlling interests	(1.7)	1.0
Total equity	101.3	125.6
Total liabilities and equity	462.3	532.2

- SBI Savings Bank (Korea), SBI Royal Securities (Cambodia) are consolidated
- Profit / loss of Phnom Penh Commercial Bank (Cambodia), SBI Thai Online Securities (Thailand), YAR Bank (Russia), etc. are recognized through equity method

### [Consolidated statement of income]

(IFRS; JPY billion)

	FY2013	FY2014
Operating revenue	36.6	41.7
Operating income	3.8	16.3
Profit before income tax expense	3.2	14.3
Profit for the FY	2.8	13.7
Attributable to owners of SBIH	1.8	12.7
Non-controlling interests	1.0	1.0

- The results of mainly SBI Savings Bank (Korea) are reflected in the financial statements.
- Total equity increased, driven by improvement in the results of SBI Savings Bank (Korea).
- The results of Phnom Penh Commercial Bank (Cambodia) also made a positive contribution.



# http://www.sbigroup.co.jp/english/