



# SBI Holdings, Inc. 2019 Information Meeting

November 26 Tokyo

November 28 Nagoya

December 2 Osaka

December 4 Yokohama

December 10 Fukuoka



The items in this document are provided as information related to the financial results and the business strategy of the SBI Group companies and not as an invitation to invest in the stock or securities issued by each company.

None of the Group companies guarantees the completeness of this document in terms of information and future business strategy.

The content of this document is subject to revision or cancellation without warning.

Note: Fiscal Year ("FY") ends March 31 of the following year



## **Today's Program**

Part I: Explanations for the Key Questions

Part II: Q&A



## Part I: Explanations for the Key Questions

- 1. About 1H FY2019 performance
- 2. Next generation financial services that SBI endeavors to deliver that will further enhance customer benefits
- 3. What is the 4th megabank concept for regional revitalization that the SBI Group will focus on?
- 4. Identifying the key factors in predicting the 2H of FY2019



## Q1. About 1H FY2019 performance



## 1H FY2019 Consolidated Performance (IFRS)

(Unit: JPY million)

	FY2018		FY2019		
	1H FY2019 (Apr. 2018- Sept. 2018)	2H FY2019 (Oct. 2018- Mar. 2019)	1H FY2019 (Apr. 2019- Sept. 2019)	YoY % change	HoH % change
Revenue	176,753	174,658	192,147	+8.7	+10.0
Profit before income tax expense	54,195	28,842	48,049	-11.3	+66.6
Profit for the period	40,062	27,215	35,077	-12.4	+28.9
Profit attributable to owners of the Company	33,588	18,960	27,890	-17.0	+47.1



## 1H FY2019 Performance by Segment (IFRS)

#### [Year-on-year comparison]

(Unit: JPY million)

#### Revenue

## Profit before Income Tax Expense

	1H FY2018 (Apr. 2018– Sept. 2018)	1H FY2019 (Apr. 2019– Sept. 2019)	YoY % change	1H FY2018 (Apr. 2018– Sept. 2018)	1H FY2019 (Apr. 2019– Sept. 2019)	YoY % change / YoY change
Financial Services Business	113,648	114,899	+1.1	34,421	26,274	-23.7
Asset Management Business	61,619	74,569	+21.0	29,776	35,455	+19.1
Biotechnology- related Business	1,766	2,083	+18.0	-4,802	-6,175	-1,373

<sup>\*</sup> SBI VC Trade, which was included in the Other Business until FY2018, is now included in the Financial Services Business from FY2019. Consequently, as for 1H FY2018 result, it has been restated in accordance with the new basis of segmentation.

<sup>\*</sup> Figures are before elimination of the inter-segment transactions.

# Interim Dividend of JPY 20 Per Share was Declared



### [Basic policy for shareholder return]

Conduct shareholder returns with a target of achieving a total shareholder return ratio, as calculated by the sum of dividend payouts and share repurchase costs, of 40% as a minimum

### Dividend forecast (result) per share

	End of 2Q	Year-end	Full-year
FY2019 (forecast)	JPY 20	N/A	N/A
FY2018 (result)	JPY 20 (Ordinary dividend: JPY 20)	JPY 80 (Ordinary dividend:     JPY 75) (Commemorative     dividend: JPY 5)	JPY 100 (Ordinary dividend:     JPY 95) (Commemorative     dividend: JPY 5)



### 1H FY2019 Summary

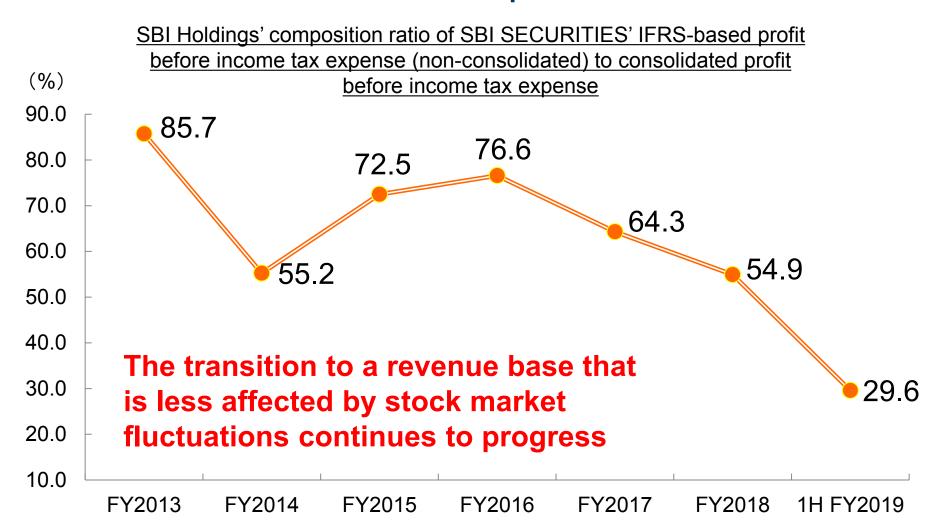
#### 1. Financial Services Business

- Owing to the material decline of the securities business' contribution to SBI Holdings' consolidated profits to 30%, the Company should no longer be categorized within the securities company business group
- SBI Holdings' consolidated profit sensitivity to the change in the domestic equity market has also declined

## SBI Holdings Should No Longer be Categorized as a Securities Company



-The securities business accounts for approximately 30% of the consolidated profits-



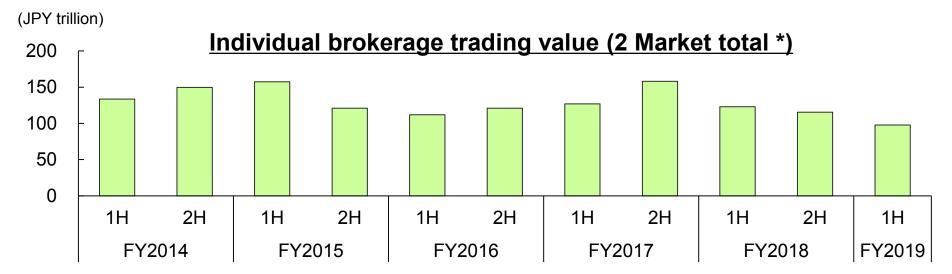
# SBI Holdings' Consolidated Profit Sensitivity to the SBI Change in the Domestic Equity Market has Declined

#### [Trend of the year-on-year % changes]

	FY2015	FY2016	FY2017	FY2018
Individual brokerage trading value (2 Market total*)	-1.7	-16.4	+22.4	<u>-16.3</u>
Consolidated profit before income tax expense	-17.2	-17.4	+66.5	+15.6

	,			
1H FY2019				
(vs 1H FY2018)	(vs 2H FY2018)			
-20.4	<u>-15.4</u>			
-11.3	+66.6			

(Unit: %)



<sup>\*</sup> Japanese stocks listed on Tokyo Stock Exchange and Nagoya Stock Exchange (Including TSE Mothers, JASDAQ and NSE Centrex)



# (1) Securities-related business (SBI SECURITIES) 1H FY2019 performance overview

- In 1H FY2019, whereas a sluggish market environment resulted in a decrease of 20.4% in individual brokerage trading value of the two markets combined, as compared to the same period of the previous fiscal year, SBI SECURITIES' trading revenue increased by 19.2% yearon-year to result in an operating revenue decline of only 4.2% year-on-year
- SBI SECURITIES ranked first in terms of operating income of the domestic securities business, by outperforming the major domestic face-to-face securities firms

## SBI SECURITIES 1H FY2019 Consolidated Results (J-GAAP)



#### [Year-on-year comparison]

(Unit: JPY million)

	1H FY2018 (Apr. 2018 – Sept. 2018)	1H FY2019 (Apr. 2019 – Sept. 2019)	YoY % change
Operating Revenue	60,394	57,864	-4.2
Net Operating Revenue	56,735	51,972	-8.4
Operating Income	27,942	18,069	-35.3
Ordinary Income	27,885	18,291	-34.4
Profit attributable to owners of the Company	19,223	11,734	-39.0



### SBI SECURITIES' Overwhelming Position

#### [1H FY2019 results]

	Share of individual stock trading value (%)		Number of	Deposit	Operating
		of which, individual margin trading	accounts (thousand)	assets (JPY trillion)	income (JPY million)
SBI *1 (cons.)	35.3	35.4	<b>2</b> 4,952	<b>2</b> 13.3	<b>2</b> 18,069
Rakuten *2 (cons.)	22.5	23.7	3,377	6.2	5,268
Matsui	10.3	12.4	1,204	2.3	3,987
kabu.com	8.6	10.1	1,131	2.2	1,327
Monex *3 (cons.)	5.1	4.3	1,833	4.1	2,165

<sup>\*1</sup> SBI's number of accounts include that of SBI NEOMOBILE SECURITIES.

<sup>\*2</sup> Since Rakuten changed the term of its fiscal year from FY2018, the figure above is for the corresponding period of Apr. 2019-Sept. 2019. Also, the number of accounts is as of the end of June 2019.

<sup>\*3</sup> The amount of "Operating income" represented above is "The amount equivalent to operating income" disclosed by Monex.

# SBI SECURITIES and Major Face-to-face Securities Firms' Comparison of Operating Income in the Domestic Securities Business



-As consolidated financial results of major face-to-face securities firms' results include those derived from overseas corporate business, asset management divisions and investment banking divisions, SBI SECURITIES is materially No. 1 in the domestic securities field-

<u>1H FY2019</u>

(JPY million)

#### [Simple comparison]

[Substantive comparison]

Nomura Holdings *1 (Cons.)	203,292
Daiwa Securities Group	18,900
SBI SECURITIES (Cons.)	18,069
SMBC Nikko (Cons.)	16,691
Mizuho Securities (Cons.)	13,601
Mitsubishi UFJ Securities Holdings (Cons.)	-869

SBI SECURITIES (Cons.)	18,069
Nomura Securities (non-cons.)	17,982
Daiwa Securities (non-cons.)	16,838
SMBC Nikko (non-cons.)	13,502
Mizuho Securities (non-cons.)	13,144
Mitsubishi UFJ Morgan Stanley Securities (non-cons.)	-2,616

<sup>\*1</sup> Figures for Nomura is profit before income tax expense based on US-GAAP

Source: Compiled by SBIH from the information on the website of each company

<sup>\*2</sup> Figures for major face-to-face securities firms in the substantive comparison table are non-consolidated financial results, respectively, which represent the operating income of the domestic securities business



# (2) Banking-related business (SBI Sumishin Net Bank)

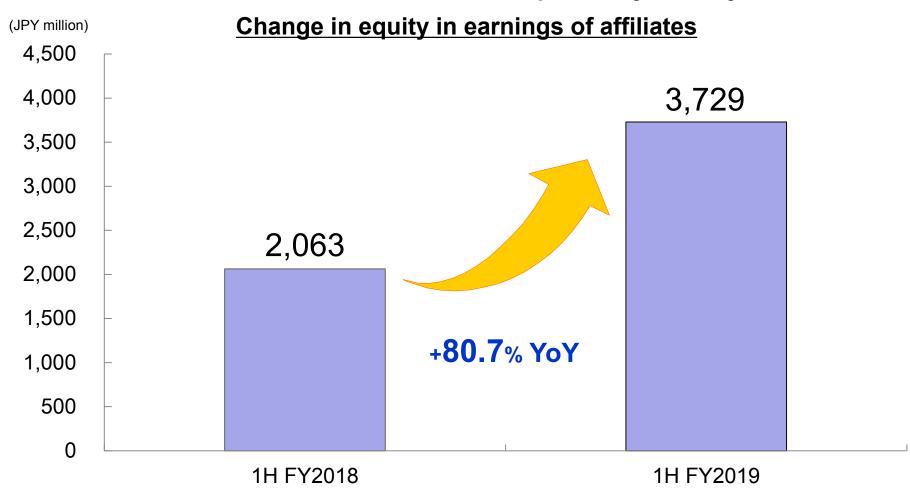
### 1H FY2019 performance overview

- SBI Holdings' equity in earnings of SBI Sumishin Net Bank, based on IFRS for 1H FY2019 was JPY 3,729m, up 80.7% year-on-year, owing to the expansion of the housing loans and profits through investment of bond investments, etc.
- Ordinary income based on J-GAAP for 1H FY2019 was JPY 8,563m, exceeding that for the 1H FY2018 (JPY 7,893m), and has continued to steadily increase
- As of the end of Sept. 2019, accounts steadily increased to approx.
   3.71 million accounts, with deposits exceeding approx. JPY 5.2tn



## Change in SBI Sumishin Net Bank's Financial Results (IFRS)

SBI Holdings' equity in earnings of SBI Sumishin Net Bank based on IFRS for 2Q FY2019 was JPY 1,744m, up 96.8% year-on-year

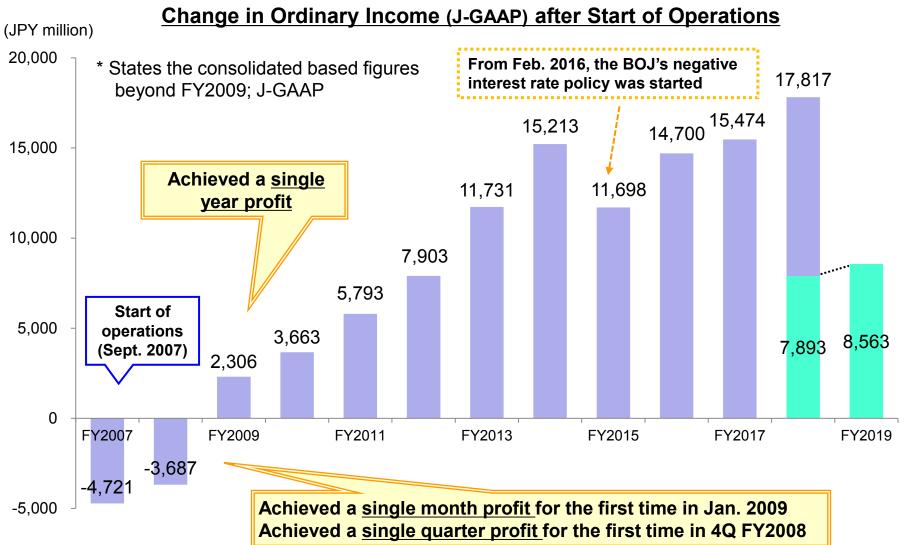


Note: Owing to the difference in IFRS and J-GAAP for asset assessment criteria, the figures differ from that disclosed based on J-GAAP.



## SBI Sumishin Net Bank's Ordinary Income has Steadily Increased

#### 1H FY2019 financial results (J-GAAP) recorded historical highs



## Deposits as of the End of Sept. 2019 Exceeded JPY 5tn, to Significantly Surpass its Competitors



Number of accounts: 3,713,377 / Deposits: JPY 5,213.8bn (As of the end of Sept. 2019)

#### **Change in SBI Sumishin Net Bank's Deposits** (JPY billion) 5,500 5,213.8 4,857.1 5,000 4.426.0 4,500 4,006.1 4,000 3.446.5 3.500 3,000 2,500 Mar. Mar. Mar. Mar. Sept. 2018 2019 2016 2017 2019

#### **Deposits of 6 Internet Banks** (Based on the latest data disclosure by each company) (JPY billion) As of Nov. 24, 2019 5,213.8 Number of accounts: 3,763 thousand accounts 5,000 Deposit: JPY 5,327.8bn 4,046.0 Source: Compiled by SBIH from the 4,000 information on websites of each company As of the end of Sept. 2019 3,130.5 3,000 2,402.3 2.000 1.229.0 850.0 1,000 0 SBI **Daiwa** Rakuten Sony Jibun The Japan Sumishin Next Net



# (3) Insurance-related business (SBI Insurance Group)

### 1H FY2019 performance overview

- SBI Insurance Group's total number of inforce contracts exceeded 2 million
- SBI Insurance Group's consolidated ordinary profit for 1H FY2019 (J-GAAP), increased 49.9% year-on-year to JPY 980m, reflecting a steady increase in the Group's total number of inforce contracts



## **SBI Insurance Group's Performance**

#### Consolidated results for 1H FY2019 (J-GAAP)

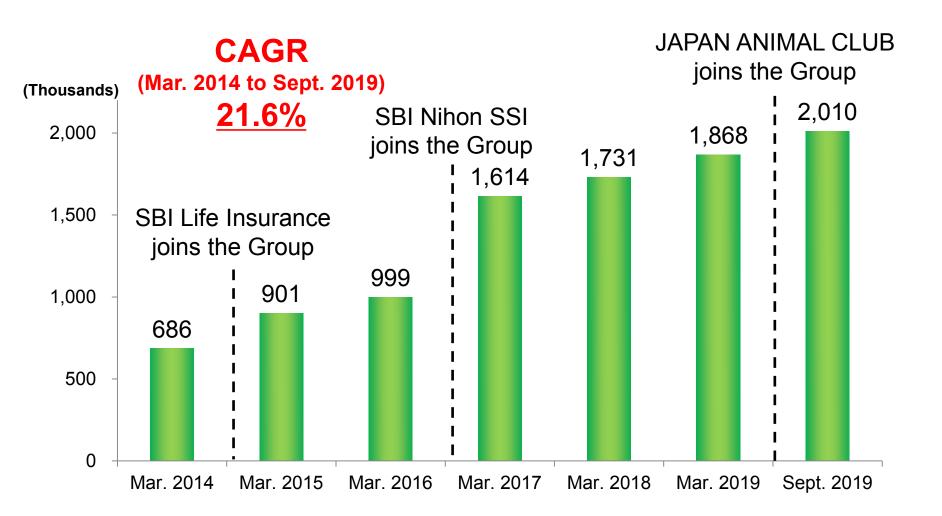
(Unit: JPY million)

	1H FY2018 (Result) (Apr. – Sept. 2018)	1H FY2019 (Apr. – Sept. 2019)	YoY % change
Ordinary revenue	31,563	32,279	+2.3
Ordinary profit	654	980	+49.9
Profit attributable to parent of the Company*	204	222	+8.8

<sup>\*</sup> As SBI Life Insurance's group credit life insurance sales increased, provision for reserve for dividends to policyholders increased, and the level of net income attributable to shareholders of the parent company remained low as compared to ordinary income



## SBI Insurance Group's Total Number of Inforce Contracts Exceeded 2 Million

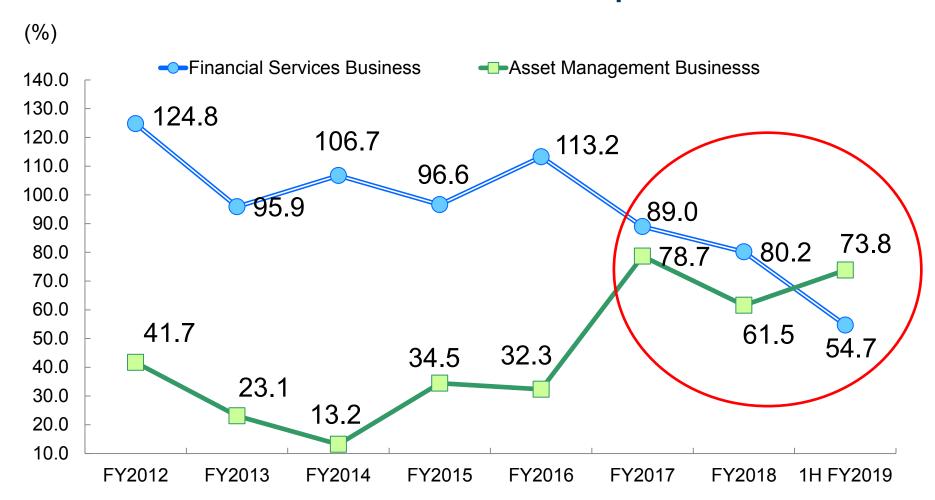




# 1H FY2019 Summary 2. Asset Management Business

For the first time since the adoption of IFRS, the Asset Management Business' contribution to consolidated profits before income tax expense on a 1H results basis has exceeded that of the Financial Services Business

# SBI Holdings' Composition Ratio of the Financial Services Business and the Asset Management Business' IFRS-based Profit before Income Tax Expense to Consolidated Profit before Income Tax Expense



# Performance Overview of Asset Management Business (IFRS) SB -As the domestic IPO market languished, investing in promising startup companies domestically and abroad led to favorable results-

(IFRS, JPY billion)

			1H FY2018 (Apr. 2018 – Sept. 2018)	1H FY2019 (Apr. 2019 – Sept. 2019)	YoY % change
Re	venu	ıe	61.6	74.6	+21.0
	ofit b pens	efore income tax e	29.8	35.5	+19.1
	SBI	SAVINGS BANK	9.1	8.4	-7.8*
	value	loss from the change in fair and profit/loss on sales of tment securities	19.5	28	+43.3
		<u>Listed Securities</u>	3	5.5	+85.4
		<u>Unlisted Securities</u>	16.5	22.4	+35.6

<sup>\*</sup> The decline was the result of a weaker Won, but by K-GAAP, there was a 13% increase from the same period of the previous year

#### [Reference] 1H FY2019 performance overview of JAFCO (Based on J-GAAP)

Net sales	15.8	6.0	-62.0
Operating income	6.8	2.1	-69.4





	Full-year FY2018	1H FY2019 (Apr. 2019 – Sept. 2019)
IPO·M&A deals	20	12

During the first half of the current fiscal year, 11 companies were IPO'd and one company was M&A'd

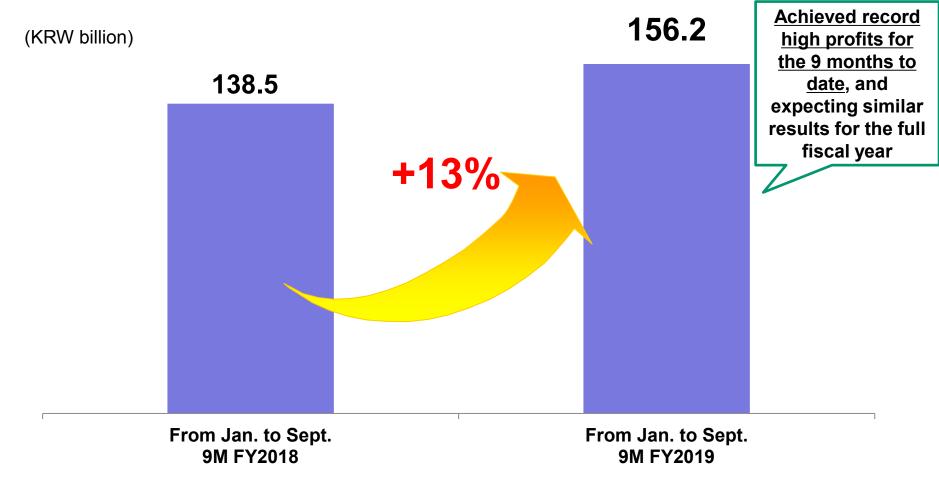
<b>EXIT Date</b>	Company	Market	<b>EXIT Date</b>	Company	Market
May 28, 2019	Sugentech Inc.	KOSDAQ	July 12, 2019	Settlebank, INC.	KOSDAQ
May 30, 2019	VALTES	TSE Mothers	July 17, 2019	Flitto Inc.	KOSDAQ
June 3, 2019	Haitong Unitrust International Leasing	HKEX	July 19, 2019	ASTORY Co., Ltd.	KOSDAQ
	Co.,Ltd		Aug. 15, 2019	9F INC.	NASDAQ
June 10, 2019	ZUM internet Corp.	M&A	Sept. 13, 2019	Satsuma	NASDAQ
June 19, 2019	Sansan	<b>TSE Mothers</b>	00pt. 10, 2010	Pharmaceuticals, Inc.	11213214
July 11, 2019	I-Scream Edu Co., Lt	KOSDAQ	Sept. 19, 2019	CyberBuzz, Inc.	TSE Mothers

<sup>\*</sup> In the case where an investee company conducts a share exchange or a merger with a public company, it is described as "M&A."

<sup>\*</sup> Subsidiary IPOs and M&As are also included.



# Net Income of SBI SAVINGS BANK (Based on K-GAAP from Jan. to Sept. 2019)



SBI SAVINGS BANK received an "A –" (Direction: "Stable") rating from 2 credit rating agencies in Korea (Korea Credit Rating and NICE Credit Rating), respectively



# 1H FY2019 Summary 3. Biotechnology-related Business

- During 1Q FY2019, owing to the business selection and concentration process, completely sold the shares held of Kubota Pharmaceutical Holdings
- Thereafter, no additional material investments will be made in this segment going forward, other than for SBI Biotech and the 5-ALA-related business, which is steadily expanding it business domestically and abroad



# During 1Q FY2019, Owing to the Business Selection and Concentration Process, Completely Sold the Shares Held of Kubota Pharmaceutical Holdings

Profit before income tax expense of the Biotechnology-related Business (IFRS)

(JPY million)

	1H FY2018 (Apr. – Sept. 2018)	1H FY2019 (Apr. – Sept. 2019)
Profit before income tax expense (excluding temporary factors)	-4,802	-4,823
Loss associated with the sale of Kubota Pharmaceutical Holdings shares		-1,352
Total profit before income tax expense of the Biotechnology-related Business	-4,802	-6,175

## Profit Before Income Tax Expense of the Biotechnology-related Business (IFRS)



(JPY million)

		1H FY2018 (Apr. – Sept. 2018)	1H FY2019 (Apr. – Sept. 2019)
SBIE	Biotech	41*	-197
Quar	k Pharmaceuticals ("Quark")	-3,791	-3,598
5-AI	SBI Pharmaceuticals	-668	-587
ALA-relat	SBI ALApromo	142	119
-related iness	photonamic	432	56

<sup>\*</sup>SBI Biotech was profitable owing to the receipt of the final year subsidy from AMED, etc.

- Quark continues to record development costs in accordance with advancing clinical trials of pharmaceuticals, such as for acute kidney injury (AKI). However, development costs are expected to decrease going forward, since this clinical trial is scheduled to be completed by 2020
- <u>SBI Alapromo</u> increased its promotional efforts for its products, such as the newly-released food
  with functional claim, "ALA PLUS Fukai Nemuri," so the profit before income tax expense
  decreased slightly year-on-year, but <u>its business continues to steadily expand</u>, owing to an
  increase in new product introductions to drug stores, etc.
- <u>photonamic</u> recorded a loss before income tax expense on a year-on-year basis, but owing to planned large lot sales in the current fiscal year, <u>expectations are for the continuation of</u> <u>profitability for the full fiscal year</u>



# 1H FY2019 Summary 4. Digital asset-related business

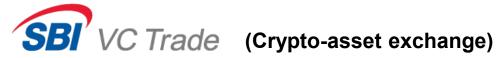
SBI VC Trade, which became a subsidiary of SBI SECURITIES from July of this year, has continued its steady performance, and SBI Crypto, which performs crypto-asset mining, has maintained its profitability





(Unit: JPY million)

(Unit: JPY million)



(Included in the Financial Services Business from 1Q FY2019)

	1H FY2018 (Apr. 2018 – Sept. 2018)	1H FY2019 (Apr. 2019 – Sept. 2019)
Profit before income	-765	3,246



tax expense

	1H FY2018 (Apr. 2018 – Sept. 2018)	1H FY2019 (Apr. 2019 – Sept. 2019)
Profit before income tax expense	-783	293



# Q2. Next generation financial services that SBI endeavors to deliver that will further enhance customer benefits

- (1) Promoting the Neo-bank initiative, by outsourcing certain bank functions to outside corporations, and developing and providing services through alliances
- (2) Advancing the Neo-securities initiative, which portends the next-generation securities business



(1) Promoting the Neo-bank initiative, by outsourcing certain bank functions to outside corporations, and developing and providing services through alliances

## Unbundling (Separation) of Banking Functions Leads to the Rise of Neo-banks



- -Partnering with many companies in various industries to provide banking functions as an "invisible bank"-
  - In the past, banks had their traditional, sector-specific tasks centered on deposits, loans, and foreign exchange
  - •The advance of FinTech and the development of laws by the appropriate offices in each country has accelerated entry into this field by players from other sectors

#### **DBS Bank** Advanced Neo-bank in Singapore

- A global financial institution represented in 18 countries worldwide, centered in Singapore
- Deposit amount of JPY 30,780bn, with 24,000 employees
- Selected as the "World's Best Digital Bank," by Euromoney, the UK financial magazine, in 2016 and 2018
- Retail banking revenue growth of approximately 40%, between 2015 and 2018, driven by the Neo-bank strategy

#### [Examples of alliance companies and services]

Alliance company	Industry	Summary of API linkage service
Century21	Real estate	Real estate app notifies home loan applicants of prequalification results within one minute
McDonald's	Fast food chain	Enable payment with DBS's mobile payment service "PayLah!"
Tally	Accounting software (providing services to 8 million companies)	SME accounting software interoperation through real-time linkage between account information and revenues & expenditures
Grab	Dispatch service	Grab drivers get instant deposit of pay plus instant bank transfers to a DBS account

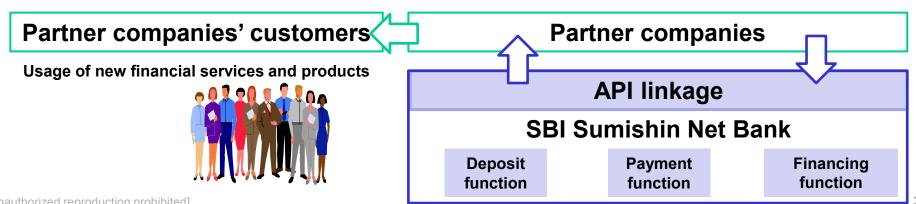
### The Number of Partner Companies Providing Bank Functions has been Steadily Increasing



-In addition to the preceding joint venture with JAL, in discussions with several other major companies-

Neo-bank concept: Customers using business services of partner companies, also have access to ancillary banking functions from SBI Sumishin Net Bank. SBI Sumishin Net Bank works with partner companies to create a framework by which services can be used both smoothly and comfortably.

- A basic agreement was reached with Hamee, which operates Japan's largest e-commerce platform "Next Engine," to create a transaction lending service for e-commerce companies
- A basic agreement was reached with **HIKARI TSUSHIN Group**, which has a corporate customer base of over 1 million companies, to create innovative corporate services
- In order to provide new banking services, as well as mortgages and loans, in discussions with over 10 vendors regarding specific strategies



## The Number of Members of the Prepaid Card Service "JAL Global WALLET," a Part of the Neo-bank Initiative, has Exceeded 100,000 in Just 10 Months Since the Launch

Joint venture JAL Payment Port Established on Sept. 19, 2017

- On Nov. 29, 2018, JAL Payment Port began accepting new JMB member cards "JAL Global WALLET" with the additional function, MasterCard prepaid card payment, for JAL mileage bank (JMB) members
- Account opening of SBI Sumishin Net Bank is also proposed parallel with the "JAL Global WALLET." SBI Sumishin Net Bank users can use the "JAL Global WALLET" real-time account transfer function to more conveniently charge their accounts
- Anticipating a continued steady increase in membership and usage in the second half



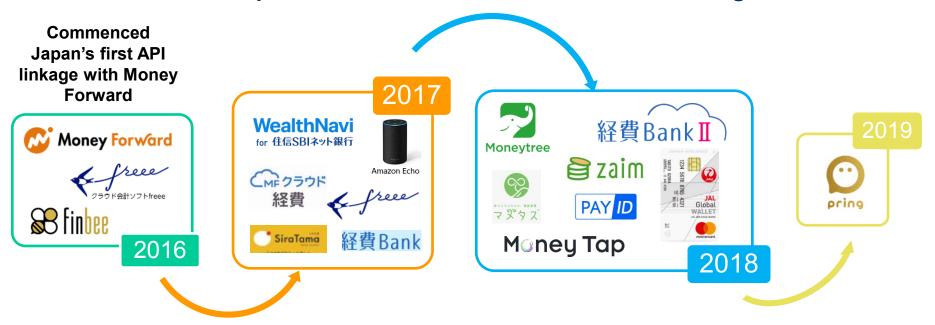
### SBI Sumishin Net Bank's Rapidly Expanding API Collaboration



-Providing banking functions to service users of external companies since 2016-

Owing to requirements for fintech companies to engage in individual contracts with banks as of the end of May 2020, a further increase in API integration is expected in the second half

#### **Examples of SBI Sumishin Net Bank's API linkage**



Currently, an API with over 300 functions has been released

### NetMove, an Affiliated Company, is Steadily Expanding erous its Settlement Business on the Back of the Cashless Trend







#### **NetMove Corporation**

- NetMove Corporation possesses <u>advanced system design and development</u> <u>capabilities</u> for settlement and security services, etc.
- NetMove Corporation provides <u>highly secure payment services</u>, such as acquiring the first provider certification in Japan of "PCIP2PE solution," and "PCIP2PE component," as defined by "PCISSC," the credit card industry security standardization organization

#### NetMove's business progress

- Owing to the ongoing promotion of a cashless society in Japan, the payment business continued to grow steadily. Accordingly, anticipating the achievement of business plans for both sales and profits in the second half of FY2019
- Multi-payment terminal functions have been expanded to support Alipay and WeChatpay from July, and Suica from August. Moving forward, planning to expand related services to increase the settlement amount



(2) Advancing the Neo-securities initiative, which portends the next-generation securities business

### **Neo-securities initiative**

= Waiving online trading commissions and partial costs that investors currently incur



① Neo-securities initiative developments in the U.S.

## Financial Platforms that Offer Apps which Allow Users to Easily Trade Stocks and Crypto-assets without Fees are Making Rapid Progress



- At the end of July 2019, the company was valued at approx. USD 7.6bn (JPY 820bn)
- ◆ The number of accounts has already exceeded 4 million
- No trading fees, earning revenue from monthly premium plan

### Robinhood started from stock trading, and aggressively entered into other industries

### Securities

 In Dec. 2014, Robinhood launched its innovative stock trading app, with no trading fees. The average user age is 28 years old, and 25% are neophyte traders

### Crypto -assets

• In Feb. 2018, an app for trading crypto-assets (cryptocurrency) without fees was launched. Just 4 days after the announcement, 1 million users were registered

### Bank-ing

• In Apr. 2019, Robinhood applied for a banking license to the U.S. regulatory authorities. If approved, will provide banking services and products

### While New Financial Businesses Such as Robinhood are on the Rise, the Move to a Commission-free Environment Accelerates at Major U.S. Online Brokers



■ Charles Schwab, a major U.S. online brokerage, offers commission-free stock trading

Charles Schwab's CFO, Peter Crawford, said, "It has seemed inevitable that commissions would head towards zero, so why wait?" (Peter Crawford, CFO). Subsequently, the \$4.95 per trade commission fee was abolished. He went on to comment that the securities sector, through liberalization and the emergence of online securities, has already given up 85% of its brokerage commission income in the 29 years since 1990. "It is best to be prepared for the fact that a stock brokerage as a business that earns commissions will sooner or later become a relic of the past." (Nikkei online edition, October 9, 2019)

U.S. online securities move to zero-commission stock trades. TD Ameritrade Holdings and E\*Trade Financial both announced no-commission trading of individual stocks and options by October 2. Both are following the example of Charles Schwab. For major online brokers, risks are mounting from the emergence of new entrants that expand share by wielding a low-cost strategy. (Abbrev) Competition among online brokers enters a new stage. Competition is not only revolving around lower stock trading commissions for customers, but also around how much customer assets can grow.

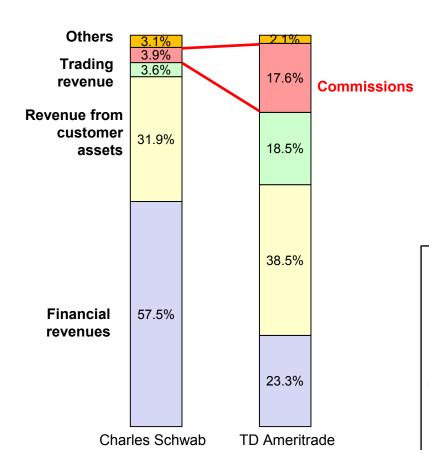
Newspaper article

(Oct. 4, 2019, Nikkei morning edition)



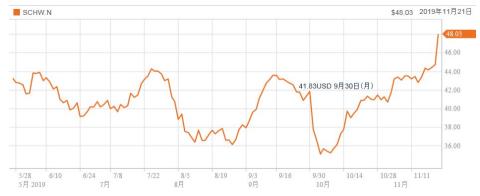
### Charles Schwab's Commissions Account for a Low Proportion of Revenue, so the Impact from a Shift to Commission-free Trades on Its Stock Price was Temporary

Charles Schwab is in talks to buy TD Ameritrade, whose stock price fell sharply since the announcement of commission-free trading→ Shift to zero commission provides the opportunity for sector restructuring



### Comparison of Charles Schwab and TD Ameritrade's operating revenue breakdown (2018 sales)

#### [Charles Schwab Stock Price over the Past 6 Months]



On November 21, Charles Schwab, a major U.S. online brokerage, was said to be in final talks with TD Ameritrade Holdings over Schwab's intent to purchase its peer. The reporting comes from multiple U.S. media sources based on conversations with people familiar with the situation. The purchase price is expected to reach USD 26bn, or about JPY 2.8tn. At this juncture, the movement within the online securities industry toward the waiving of stock trading commissions has raised concerns about an adverse impact on revenues. Schwab is expanding its assets under management as a result of this acquisition in an apparent move to ensure its survival.

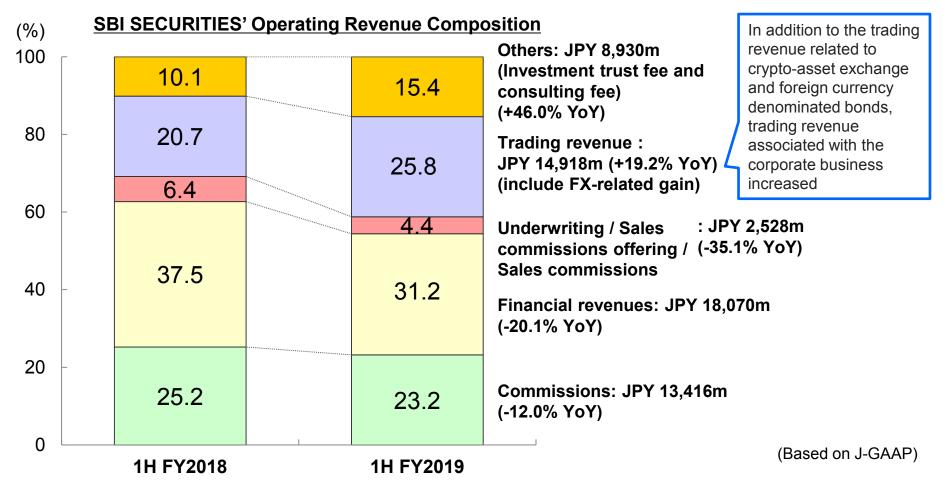
(TV Tokyo, Business on Demand, November 22)



② The Neo-securities initiative is expected to become a mainstream operation in Japan

## Endeavoring to Provide Commission-free Online Trading, by Lowering the Contribution of Commissions to SBI SECURITIES' Operating Income to Less than 5%





SBI SECURITIES has been diversifying its revenue base, and has established a business structure that is less dependent on stock brokerage commissions, with factors such <u>as trading revenue and other categories having underpinned</u> its recent results

### [SBI SECURITIES' Measures to Realize Commission-free Online Trading]



- (i) Further improve the positioning of the retail business, which has a dominant presence
  - a. Continuous focus on acquiring new customers, through services such as NISA and iDeCo, which are already commission-free
  - b. Establishment of an ecosystem to acquire younger generation users
- (ii) Establishment of a business structure that is less dependent on stock brokerage commissions
  - a. Further expanding the corporate business by focusing on the equity and bond underwriting businesses, for both primary and secondary market issuance, as well as the M&A business
  - b. Expanding brokerage services to financial institutions, through the Financial Institutional Sales Dept.
  - c. Strengthening revenue contributions from the FX and crypto-asset exchange businesses
  - d. Growing the non-flow business, such as robo-adviser service and investment trust fees of mutual funds
- (iii) Advancing profitability improvements, through a significant increase in trading transactions and liquidity, owing to commission-free online trading and consequent PTS transactions, an increase in interest income owing to an increase in outstanding balance of margin transactions and an expansion of the lending business to institutional investors, along with cost reductions through the enhancement of AI and the adoption of RPA



- (i) Further improve the positioning of the retail business, which has a dominant presence
  - a. Continuous focus on acquiring new customers, through services such as NISA and iDeCo, which are already commission-free
  - b. Establishment of an ecosystem to acquire younger generation users

### Further Strengthening the Individual Defined Contribution (iDeCo) Pension Business

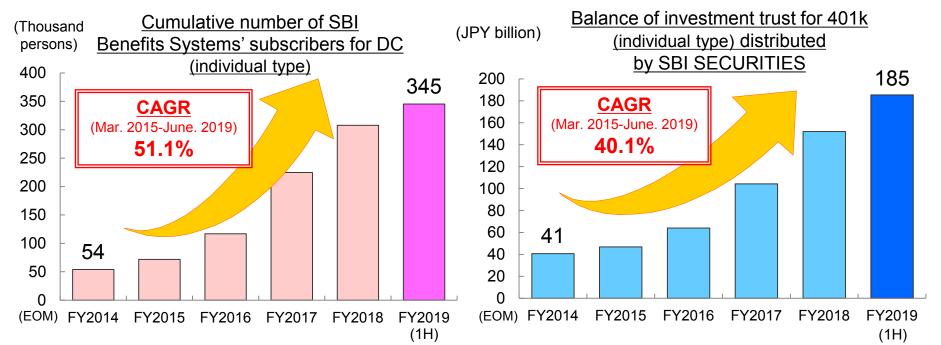


The SBI Group has been <u>focused on the Individual Defined Contribution (iDeCo) pension</u> <u>business</u>, well before the expectations for the market size expansion as a result of revisions in the regulation as of Jan. 2017, through SBI Benefit Systems, which was established in 2001

 SBI SECURITIES' <u>administrative fees</u> are <u>completely free of charge</u> from May 19, 2017, as to further expand iDeCo business

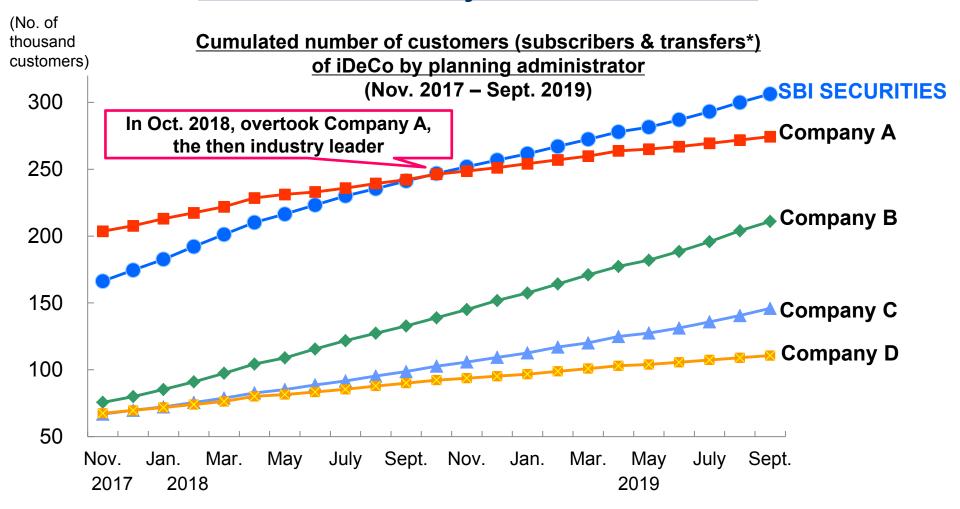


At the end of Sept. 2019, the number of iDeCo accounts totaled 306,271, which is approx. 2.5x larger than that of the end of May 2017



# SBI SECURITIES Steadily Increased the Number of New Customers Acquired for Individual-type Defined Contribution Pension Plans (iDeCo), and became the Cumulative Industry Leader in Oct. 2018



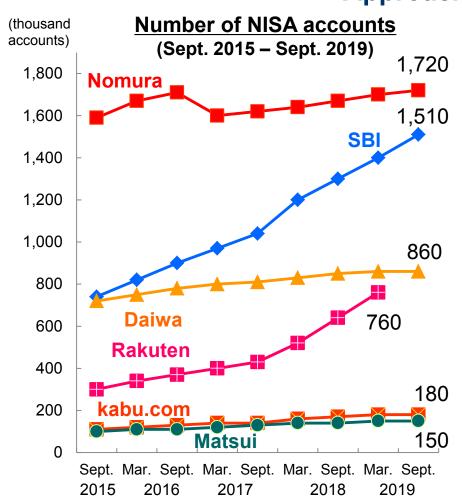


<sup>\*</sup> Cumulative total number of subscribers and transfers announced by the National Pension Fund Association Source: Briefing paper of the National Pension Fund Association (partially includes estimates by SBI)

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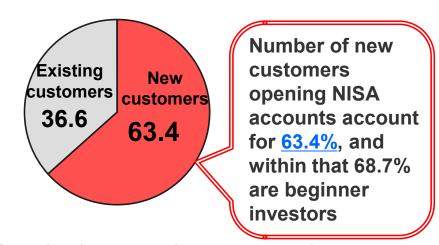
## Through the Successful and Continued Steady Acquisition of New Customers of NISA, the Number of Accounts is Now Approaching Nomura





<sup>\*1</sup> Includes the number of Junior NISA accounts

NISA's customer attribute of SBI SECURITIES (%)



SBI SECURITIES' number of Junior NISA accounts reached 70 thousand accounts, accounting for approx. 30% of the entire securities industry's Junior NISA accounts

<sup>\*2</sup> Amounts are rounded to the nearest JPY 10 thousand.

<sup>\*3</sup> The number of accounts are as of the end of Sept. 2019, compiled by SBIH from the information on website of each company. As for Rakuten the number of accounts is as of the end of Mar. 2019











- Boasts the world's No.1 share of approx. 40% of the global index management products
- > AUM as of the end of Aug. 2019 was USD 5.6tn (approx. JPY 605tn)

Provides Japan's first investment trust that incorporates "VOO S&P 500 ETF," which is particularly popular among ETF products, along with the industry's lowest level investment trust fees\*

Operable at a low cost, and is ideal for long-term funded investments

[Sales amount ranking at SBI SECURITIES]

Sept. (launch month)

No. 3



Nov.

No. 4

In the present, still continues to rank near the top

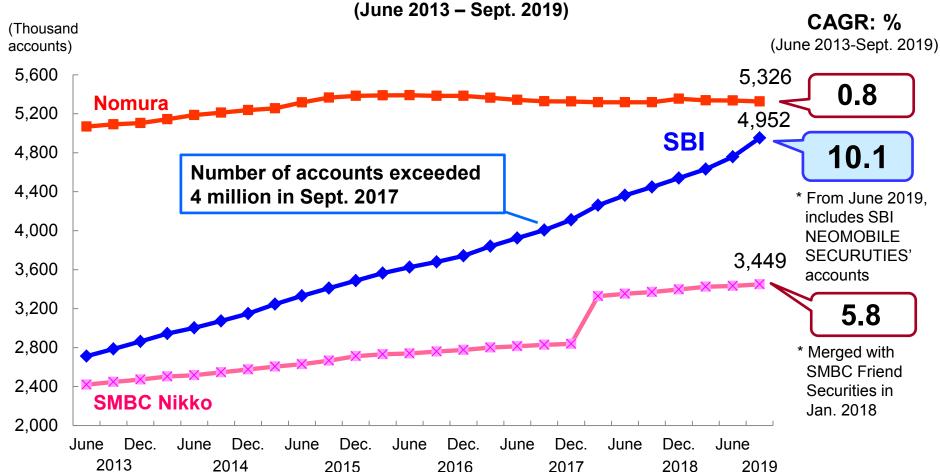
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<sup>\*</sup> Complied by SBI SECURITIES based on the classification of Morningstar Japan's publicly issued investment trusts (excludes ETF), as of Aug. 27, 2019. Substantive fee charge of approx. 0.0938% annually

### Current Goal is to Triple the Number of Accounts GROUP



Number of Accounts of SBI SECURITIES and 2 Major Face-to-face Securities Companies



As of the end of Mar. 2017, Daiwa Securities' number of accounts totaled 3,886 thousand accounts, with a CAGR at 2.7% during the period from June 2013 to Mar. 2017

<sup>\*</sup> Daiwa has not disclosed its figures beyond Mar. 31, 2017



- b. Establishment of an ecosystem to acquire younger generation users
  - SBI NEOMOBILE SECURITIES, a driver of the Neo-securities initiative
  - Organic linkage between SBI FXTRADE, SBI VC Trade and Money Tap

## SBI NEOMOBILE SECURITIES, which Targets Neophyte (S) Investors and Millennials, as a Driver of the Neo-securities (Initiative, is Rapidly Increasing Its Customer Base)



[SBI SECURITIES]



(Develops a marketing business based on data of T-Point, a common point service)

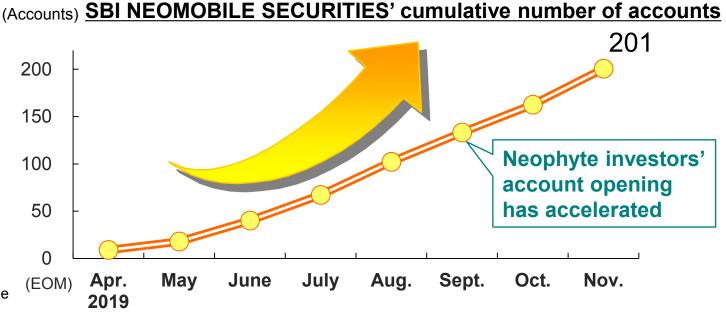




[SBI NEOMOBILE SECURITIES]



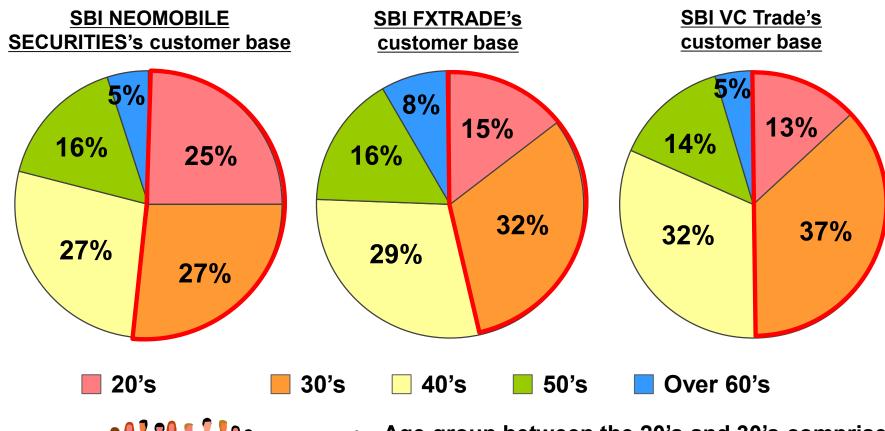
Also provides a smartphone app as its trading channel



Accomplished 200 thousand accounts within 7 months since its launch. Targeting the acquisition of 500 thousand accounts at an early stage

### SBI GROUP

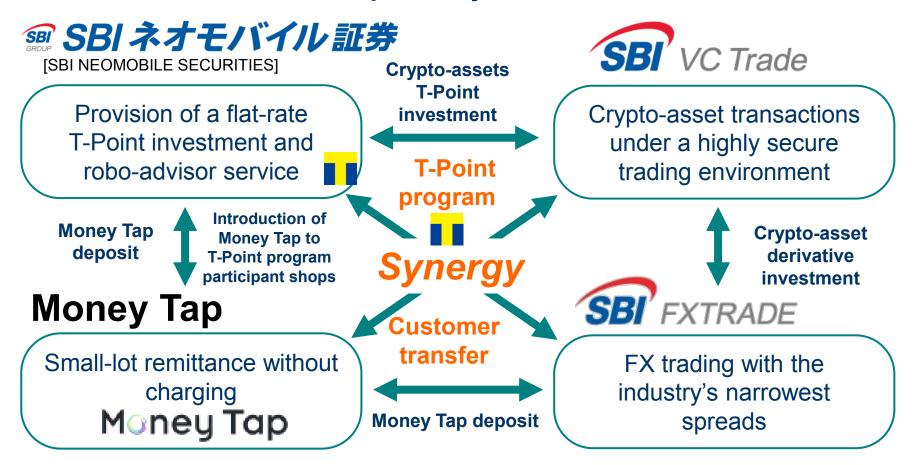
## SBI NEOMOBILE SECURITIES, SBI FXTRADE and SBI VC Trade Possess a Customer Base Centered on the Younger Generation



- Age group between the 20's and 30's comprise over 40% of the total
  - The <u>proportion of customers in their 20's is</u> <u>relatively large</u> as compared to the other SBI Group customers

Through the Utilization Advancement of T-Points, Endeavoring An Efficient Acquisition of Younger Generation Customers, by Thoroughly Pursuing Synergies between Group Companies

-Planning the development of mutual customer transfers between each business, and to sequentially start service collaborations-



### SBI NEOMOBILE SECURITIES will Lead the Process toward the Complete Waiver of Commission Fees



SBI Group companies target to completely waive commissions of services for young customers within 1-2 years



In the near future, will consider the handling of NISA and iDeCo, to enhance the product offering



#### **SBI NEOMOBILE SECURITIES**

plans an integration with SBI Prime Securities to waive commission fees

Provides a prime brokerage service "SBBO-X," for dark pool trading. Stock brokerage commissions charged to a portion of SBI SECURITIES' large volume customers are eliminated

→ While SBI SECURITIES significantly lowered the bar for deposit assets which is set as a condition for eligible customers for "SBBO-X," it has also gradually eased the condition for "one year or more of trading experience," in May 2019



- (ii) Establishment of a business structure that is less dependent on stock brokerage commissions
  - a. Further growing the corporate business by focusing on the equity and bond underwriting businesses, for both primary and secondary market issuance, as well as the M&A business
  - b. Expanding brokerage services to financial institutions, through the Financial Institutional Sales Dept.
  - c. Strengthening revenue contributions from the FX and crypto-asset exchange businesses
  - d. Growing the non-flow business, such as roboadviser service and investment trust fees of mutual funds

Enhancing the Corporate Business to Further Strengthen the Comprehensive Capacity of the Securities Business, by Focusing on the Equity and Bond Underwriting Businesses for Both Primary and Secondary Market Offerings -Achieved another 100% participation rate in 2Q as well, following that of 1Q-

### Underwriting share of 100% is an industry leading figure

IPO Underwriting Ranking (Apr. 2019–Sept. 2019)

29 companies were listed during the period

Company name	No. of cases	Underwriting share (%)
SBI	29	100.0
SMBC Nikko	20	69.0
Ace	16	55.2
Daiwa	16	55.2
Mizuho	16	55.2
Tokai Tokyo	13	44.8
Monex	13	44.8

<sup>\*</sup> The above IPOs represent issues underwritten in Japan only and do not include additional secondary offerings or overseas issues.

 During the Apr.- Sept. 2019 period, SBI SECURITIES underwrote <u>3 companies</u> as lead manager

#### PO underwriting business

Underwrote 9 POs, including one as lead underwriting manager



Will endeavor to strengthen the PO underwriting business by continuously focusing on acquiring lead underwriting mandates

#### Corporate bond underwriting business

With the underwriting of 17 corporate bonds in total, including that of SoftBank Group, the <u>underwriting</u> <u>amount for 1H FY2019 increased by 2.9x year-on-year</u>

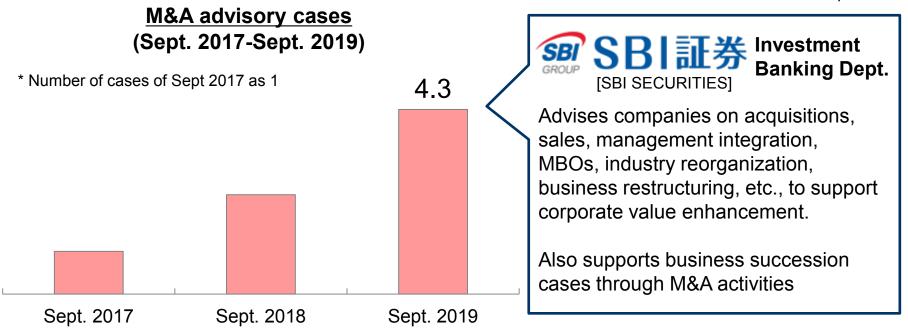


Will focus on underwriting newly-issued public bonds, including utilities bonds

<sup>\*</sup> The data was compiled by SBIH based on each company's published information.

The Investment Banking Dept. has been Conducting M&A SBI Advisory Services to Increase the Corporate Value of Listed and Unlisted Companies, and has Conducted M&A-related Counseling for Approx. 120 Companies\* Since Sept. 2017, to Steadily become a Profit Source for the Corporate Business

\*As of Sept. 2019



Number of advisory cases and M&A cases are steadily increasing

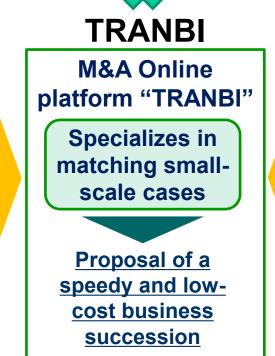
From Oct. 1, 2019, the M&A Advisory Dept. has been newly established as a specialized M&A department, to further promote this business

# In Collaboration with TRANBI, which Operates an M&A Matching Platform "TRANBI," will Provide a Wide Range of Business Succession and M&A Opportunities -Strengthen the business succession support service to SMEs' executive management-



#### Seller

SMEs which had little choice but to close their businesses, owing to the lack of successors, even though having business succession needs



### Buyer



Corporations endeavoring to expand new businesses

Contributes to solving issues associated with various local SMEs' business succession needs

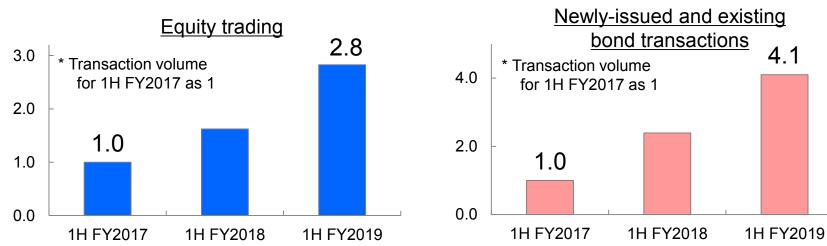
## Through SBI SECURITIES' Financial Institutional Sales GROWN Dept., Expanded Brokerage Services to Its Customer Financial Institutions, which Total 317 Companies\*1



Institutional investors sales division, including Financial Institutional Sales Dept.

SBI SECURITIES is strengthening the distribution of structured bonds (self-origination and distributed a total amount of JPY 84.7bn\*2 (Dec. 2015 – Sept. 2019)), domestic and overseas investment trusts, as well as bond transactions

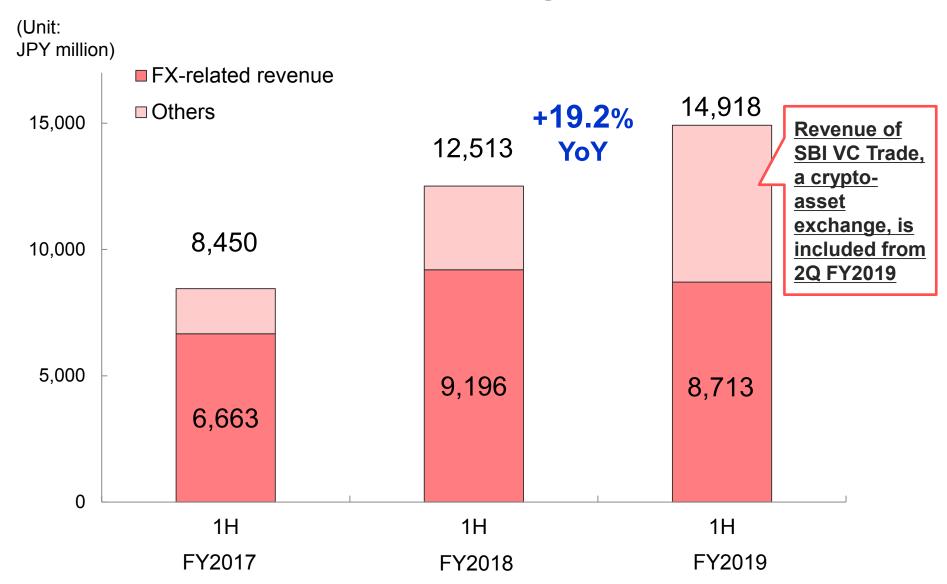
#### -Transaction volume for 1H FY2019 with financial institutions-



- Strengthening equity and investment trust sales for domestic and overseas institutional investors
- Structured bond and foreign bond transactions with regional financial institutions are steadily increasing



### SBI SECURITIES' Trading Income Trend



### SBI SECURITIES' Balance of Robo-adviser Asset Formation Service is Steadily Increasing



48.1



(JPY billion)

60

50





(Investee company of the Fintech Fund)

Provision of "WealthNavi for SBI SECURITES" that customizes WealthNavi's robo-advisor service

Customer assets of WealthNavi for SBI SECURITIES

(Feb. 2017-Nov. 2019)

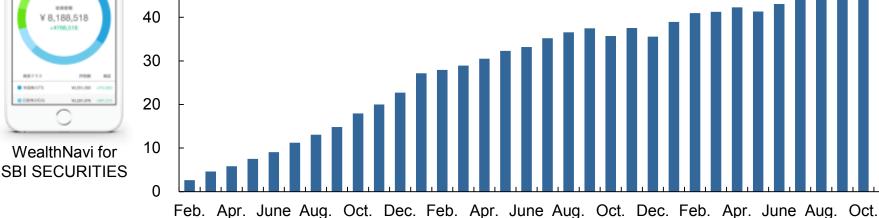
2018

Customer assets: JPY 48.1bn (as of Nov. 30, 2019)

Number of account: approx. 6.3 thousand

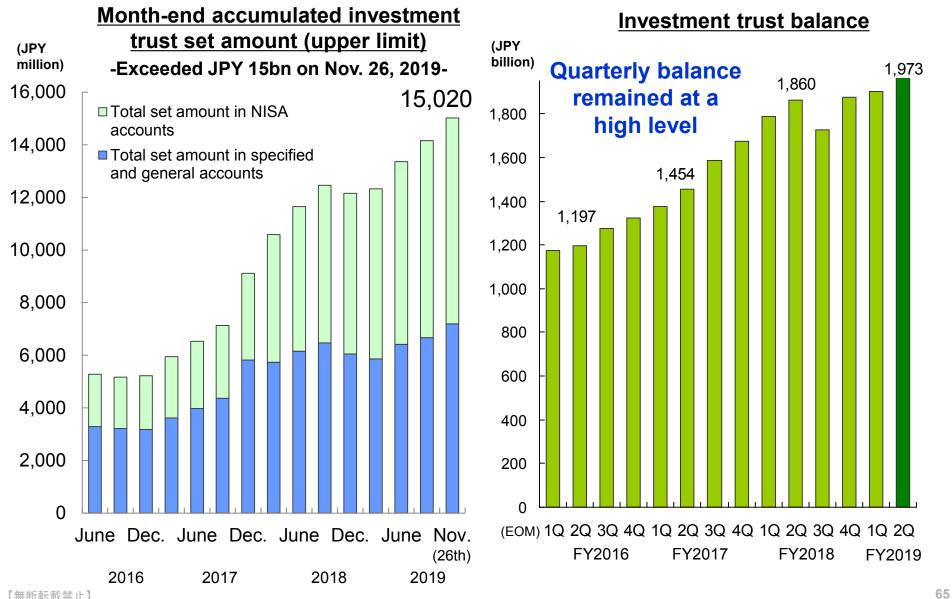
2019





2017

### SBI SECURITIES is Endeavoring to Further Increase Revenues Associated with the Investment Trust Balance



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(iii) Advancing profitability improvements, through a significant increase in trading transactions and liquidity, owing to commission-free online trading and consequent PTS transactions, an increase in interest income owing to an increase in outstanding balance of margin transactions and an expansion of the lending business to institutional investors, along with cost reductions through the enhancement of Al and the adoption of RPA

### High Profitability will be Maintained even after the Neo-securities Initiative is Realized



Advancing improvements in earnings capacity with a significant increase in trading volume and liquidity, along with cost reductions, as two driving wheels of the business

#### Improvements in earning capacity

- Increased trading at SBI Japannext's
   PTS, where the number of participating securities companies continues to increase, along with an expansion of the collocation service
- Along with the increase in open interest credit balance from the expansion of margin trading, increase of interest income and advancement of the lending business with institutional investors



#### Cost reduction

 Significantly reducing the acquisition cost per customer through the utilization of advanced technologies, including Al



 Utilization of blockchain and the thorough incorporation of RPA for back office and compliance-related operations



Reduction in outsourcing costs

### Approximate Timeline for the Realization of the Neo-securities Initiative



Endeavoring to completely waive online trading fees at the SBI Group's securities-related business companies, within 3 steps

Promoting the initiative through the progression of commission-free trading at existing securities companies, and the new entrance of non-financial and foreign companies

- In order to achieve the third step, SBI SECURITIES is endeavoring to reduce
   the contribution of commissions to operating income to become less than 5%
  - Will implement the initiative through measures with small profit impact

#### First step

(Announced on Dec. 4)

#### **Second step**

Third step







From Dec. 16, basically no fees:

- Charged for night-time PTS trading
- For ETF and REIT margin trading
- For mutual fund sales

No fees charged for stock trading

No fees charged for physical stock trading and margin trading

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# Q3. What is the 4th megabank concept for regional revitalization that the SBI Group will focus on?

- (1) Advancing the 4th megabank concept, in which participating banks will work to strengthen profitability with a kindred spirit
- (2) Measures to resolve management issues faced by regional financial institutions that have a capital and business alliance with the SBI Group, and to improve the corporate value of each bank

### Regional Banks are Struggling, Partially Owing to the Bank of Japan's Prolonged Negative Interest Rate Policy

■ S&P estimates that if the negative interest rate drops by 0.1%, regional banks' core business revenue will fall by 21% - S&P estimate

If the Bank of Japan deepens the negative interest rate by 0.1%, the regional banks' core business revenue will fall by 21%, as estimated by S&P Global Ratings of the U.S.. Lending rates are under pressure to decrease, which has a direct impact upon earnings of regional banks that depend on domestic loans for the bulk of their revenue. Also, the number of regional banks whose domestic loan operations produce a real loss has recently increased from 40 to 56. Applying the same assumptions to an estimate for the major banks shows only a 6% fall in net core business profits, owing to increased overseas lending and commissions, which lessens the impact of lower domestic loan interest rates.

(Nikkei, 31 Oct. 2019)

#### ■ First securities company wholly owned by a regional bank to be dissolved

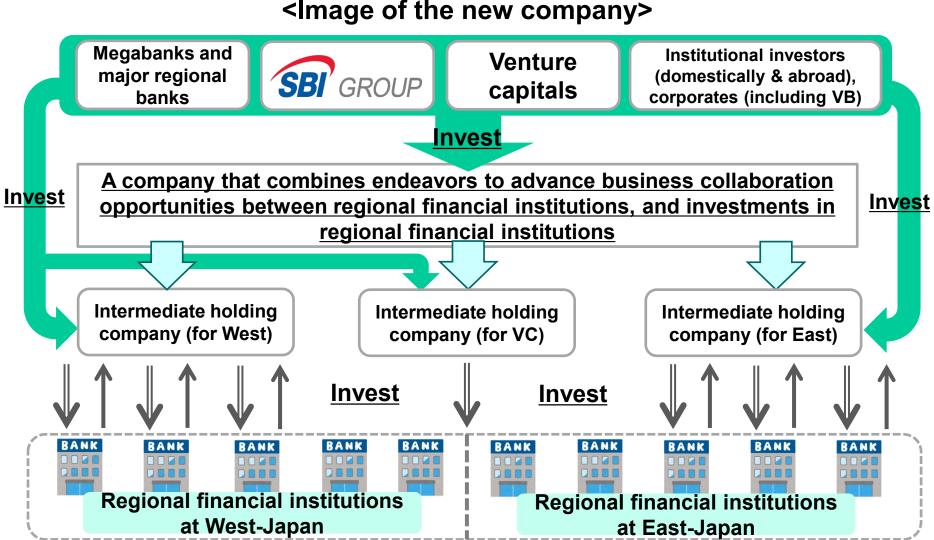
The comprehensive business alliance between Nomura Securities Co., Ltd. and the San-in Godo Bank, Ltd., decided on the dissolution of Gogin Securities Co., Ltd., making it the first securities company wholly owned by a regional bank to be dissolved. An increasing number of regional banks have been establishing a securities subsidiary to improve their revenue through a full-scale entry into the securities business, but this has seldom improved results. Many securities subsidiaries supported by regional banks are struggling under high cost structures. Some have already experienced losses in two consecutive fiscal quarters, and if it continues for a third quarter, the necessity of maintaining a securities subsidiary diminishes. (Nikkei, 1 Nov. 2019)



- (1) Advancing the 4th megabank concept, in which participating banks will work to strengthen profitability with a kindred spirit
  - ① Basic measures to realize the "4th megabank concept"
  - ② In order to implement the above basic measures, the SBI Group is promoting alliances with outside companies to enhance its support functions
  - 3 The SBI Group invests in regional financial institutions with which it has business ties, and actively supports the business operations of each bank

## Through the Establishment of a New Company, Creating a Spin System that will Operate as a Community that will Support the Actualization of Collaboration Opportunities

-Aggressively contribute to improve the corporate value of regional financial institutions-<a href="mage-4"><a href="mage-4">Image of the new company</a>>



#### ① Basic measures to realize the "4th megabank concept"

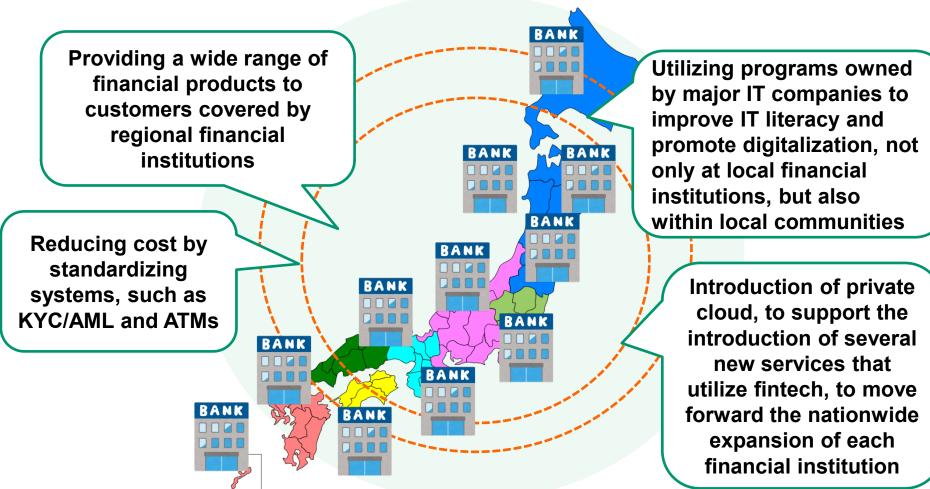


- i. One of the problems the regional financial institutions face is the <u>prohibitive system</u>

  <u>development and maintenance cost, and the significant temporary costs associated with periodic system updates</u>
  - A private cloud environment can be jointly utilized at low cost by SBI Group companies, investee startup companies and the banks that support this community
  - Solve the problem by providing a system operated on a common platform at low cost on an annual fee basis
- ii. Another major issue for the regional financial institutions is <u>asset management</u>. In some cases, regional financial institutions postpone losses on problem portfolios, or continue to support losing portfolios, <u>contributing to their deteriorating earnings results</u>
  - Leveraging the SBI Group's asset management functions from within and outside of the Group, and in certain cases entirely assume the asset management function to <a href="mailto:enhance">enhance</a> the asset management of the regional financial institutions
- iii. Each bank participating in the above concept will strive to improve profitability and reduce cost, by sharing systems such as KYC and AML, expand operations nationwide, share ATMs, and provide investment and financing opportunities both domestically and abroad, through a sense of community
- iv. Utilize programs owned by major IT companies, to improve IT literacy in local communities, to promote digitalization
- v. Endeavor a more effective utilization of the real estate held by regional financial institutions, through alliances and the establishment of joint ventures with real estate companies, in order to take advantage of their know-how and expertise

## By Expanding Business in a Unified Manner, Regional Financial Institutions can Offer Services on a Network Equivalent to that of Megabanks

#### "4th megabank concept"





- ② In order to implement the above basic measures, the SBI Group is promoting alliances with outside companies to enhance its support functions
  - (i) Established a joint venture, SBI DigiTrust, with NEC to provide services such as KYC and AML/CFT for financial institutions and other companies
- (ii) As a partner of Google's digital skill training program "Grow with Google," will promote the digitalization of regional communities

(i) Established a joint venture with NEC to provide services such as KYC and AML/CFT for financial institutions and other companies

## Progress in the Development of a New Financial Infrastructure, GROUP Utilizing Advanced Technology Provided by SBI and NEC Corporation







Established SBI DigiTrust in Oct. 2019

#### 2017: PoC at Japan Exchange Group

SBI Holdings, SBI BITS and NEC Corporation jointly initiated the industry's first PoC trial of KYC operations infrastructure that utilizes blockchain technology, in cooperation with 14 financial institutions, to capitalize on an initiative called the "Proof of Concept Testing for Utilization of Blockchain/DLT (distributed ledger technology) in Capital Market Infrastructure," conducted by the Japan Exchange Group

#### 2018: Establishment of the Securities Consortium

SBI SECURITIES, in cooperation with 35 institutions (primarily securities companies), established the Securities Consortium. Securities and securities-related companies have worked together to promote cross-industry basic technology research and the establishment of a common platform, and to develop a new financial infrastructure that utilizes advanced technologies, such as biometric authentication, AI and distributed ledger technology (DLT)

#### 2019: Establishment of a joint venture (SBI DigiTrust)

Established a joint venture with NEC that engages in services such as KYC and AML/CFT, etc., for financial institutions and other companies

(i) Established a joint venture with NEC to provide services such as KYC and AML/CFT for financial institutions and other companies

#### SBI DigiTrust, Established in Oct. 2019, Offers Services that **Utilize Advanced Technologies of SBI Security Solutions and NEC**





- **DLT Corda**
- SSO platform
- Security design
- Relationship with the financial industry
- **Knowledge of financial** industry trends





34%

### NEC

#### **Advantages**

- Multi-factor authentication tech (including biometrics)
- Al development
- eKYC tool
- Knowledge of similar projects / laws

#### SBI DigiTrust

**Information** management platform service (tentative)

- Al risk-based certification support Web behavior, private DB score, fraudulent transaction history, anti-social info, identification results, etc.
- Multi-factor authentication 2-factor authentication, biometric authentication, authentication by SNS, FIDO etc.

Service offer

Service offer

**SBI Group** 

Money Tap

[SBI SECURITIES]

住信SBIネット銀行

SBI Sumíshín Net Bank

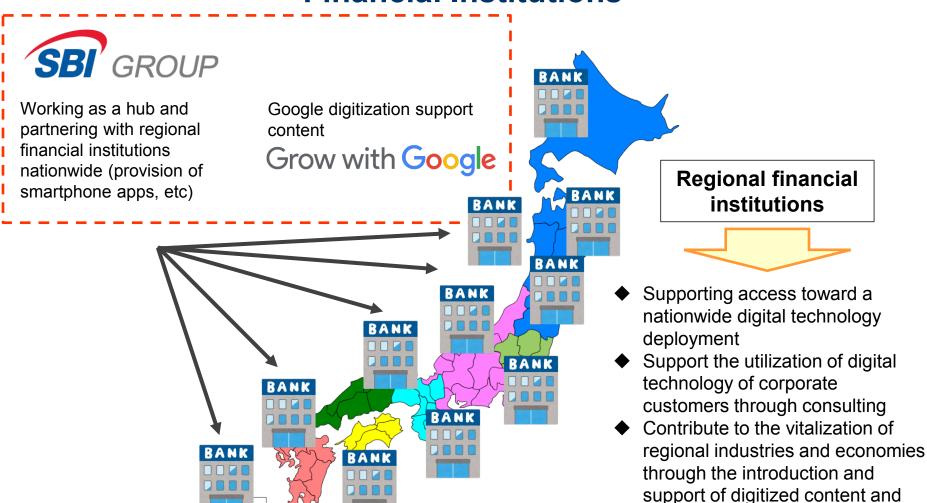


Non-SBI companies (financial institutions, non-financial companies)

Regional financial institutions E-commerce Megabank Cashless

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# (ii) The SBI Group, in Partnership with Google's Digital SBI Skills Training Program "Grow with Google," will Promote Regional Revitalization in Collaboration with Regional Financial Institutions



tools



③ The SBI Group invests in regional financial institutions with which it has business ties, and actively supports the business operations of each bank

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## SBI Group's Basic Approach to Investments and the 4th Megabank Concept

- 1. When investing in a regional financial institution, with the consent of the said financial institution, ① will accept a third party allotment of shares, ② will acquire shares from existing shareholders, ③ the agreed upon shares will be acquired through both aforementioned methods, with the consent of the financial institution
- 2. In principle, the investment ratio will be determined in line with the wishes of the regional financial institution
- 3. Regardless of an investment from the SBI Group, participation in the 4th megabank concept will be welcome

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## Announced Capital and Business Alliances with Shimane Bank on Sept. 6, and with Fukushima Bank on Nov. 11







Shimane Bank

SBI Holdings and the SBI Regional Bank Value Creation Fund operated by SBI Asset Management, announced that they will invest JPY 2.5bn to acquire 34% of the shares (based on voting rights) of Shimane Bank, upon its issuance of common stock and Class A preferred shares (to be conducted by a third party allotment of shares), and after receiving the necessary approvals from the relevant authorities







SBI Holdings will invest JPY 1.1bn to acquire a total of 19.25% (based on voting rights), which includes shares already held by SBI Regional Bank Value Creation Fund operated by SBI Asset Management, of Fukushima Bank, upon its issuance of an allotment of common stock (to be conducted by a third party allotment of shares), and the receipt of the necessary approvals from the relevant authorities



- (2) Measures to resolve management issues faced by regional financial institutions that have a capital and business alliance with the SBI Group, and to improve the corporate value of each bank
  - **1** Enhancement of market operations
  - ② Increased investment opportunities
  - ③ Revitalizing the local economy, and expanding the regional financial institutions' business
  - **4** Expansion of the customer base
  - **(5)** Efficient operations
  - **6** Effective use of real estate
  - **7** Utilization of U.S. R3's DLT Platform "Corda"

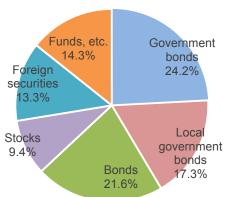


### **1** Enhancement of Market Operations

#### **Issues facing regional banks**

- Continued negative interest rates cause investment income to fall
- With 40% of government and regional bonds facing redemption within the three years, purchasing of new yen-based debt holds little promise of contributing to core net business income
- Shortage of people who can handle increasingly sophisticated and diversified securities operations

### Securities holding status of regional banks (End of Mar. 2019)



\*Source: Bank of Japan, "Asset and Liability Statistics of Private Financial Institutions"

#### Measures to resolve issues

- Leveraging on SBI Group's resources, to offer highly profitable in-house/outside asset management products, while achieving lower operating costs to ensure sustainable investment income
- Strengthening of asset management capabilities by <u>developing personnel who will be able to</u> <u>manage investment operations</u>
- Offering funds that fit the needs of individual regional banks, through the <u>formation of custom-made portfolios available in small lots, with low operating cost</u>
- Available SBI Group management resources and network







SBI地方創生アセットマネジメント

Investment trust management primarily for bond management

Investment trust management f or regional financial institutions

### ② Increased Investment Opportunities



#### **Issues facing regional banks**

- > Decline in loans, owing to market shrinkage in sales area
- Fiercer competition due to the rise of fintech companies

#### Measures to resolve issues

- Ferreting out new domestic and overseas investment loan destinations that meet certain criteria Example: SBI Group investee companies approaching an IPO
- Available SBI Group management resources and network



Abundant network with domestic and foreign startup companies



- Overseas management business
- Global network in 20 countries / regions











#### **SBI LYHOUR BANK**

Commercial banks to be deployed in Cambodia





### ③ Revitalizing the Local Economy, and Expanding the Regional Financial Institutions' Business



#### **Issues facing local banks**

- Closure of businesses owing to the lack of SME successors
- Limited access to new technologies and services

### Measures to resolve issues

### The escalating issue of business succession

The number of CEOs of SMEs who will reach retirement age in 2025 number 2.45m person, of whom 1.27m (around 50%) have yet to pick a successor. If these businesses all close down, Japan's GDP is likely to fall by JPY 22tn

\* Source: The Small and Medium Enterprise Agency, "Regarding Measures for Operators of Small and Medium Enterprises and Small Businesses"

- Provide <u>business succession and M&A opportunities</u> according to the needs of each regional bank
- ➤ Through partnerships with the SBI Group's investee startup companies, the partner companies will be supported, and new sources of revenue will be created for the banks
- Available SBI Group management resources and network





Abundant network with domestic and foreign startup companies

Business succession and M&A support utilizing TRANBI's network, which operates local business succession rooms on Japan's largest M&A platform

Provides cloud workflows "Approval Time"



SBI地域事業承継投資株式会社

Operate SBI regional business succession fund

### **4** Expansion of the Customer Base



#### **Issues facing local banks**

- Lower account utilization rate owing to aging of customer base
- Accumulation of funds in JPY deposits
- Lack of progress in online services

#### Measures to resolve issues

- Providing attractive and advanced apps with high usability for young users
- > Support for online promotions and analysis of customer trends to attract young generation users, and encourage continued use of accounts
- Support investment advice utilizing next-generation tools that contribute to customer asset management
- Offer attractive financial products and loans through the establishment of joint branches and partnerships with bank agents
- Available SBI Group management resources and networks



**SBI**' FinTech Incubation

Providing white-label banking app

Providing the Fintech Platform (API Foundation)



Web promotion support and Al examination by Big Data Office



Already providing asset management advice tools to 68 regional financial institutions



Already provides intermediary financial instruments services to 36 regional financial institutions



Already established eight co-managed shops with regional banks



Providing housing loan products with attractive interest rates and high customer benefits



### **5** Efficient Operations

#### **Issues facing local banks**

- Increased clerical work along with expansion of services
- Cumbersome paper-based procedures
- Organizational rigidity caused by personalized office work

#### Measures to resolve issues

- Implementation of <u>a performance-based compensation system</u> with zero initial cost, to reduce property costs, analyze current BPR status and improve business efficiency
- Propose business improvement utilizing RPA, according to each regional bank's request
- Utilizing OCR to reduce the administrative workload of branch offices and clerical centers
  - Available SBI Group management resources and networks



Introduction of RPA/OCR, fintech, etc., business improvement and cost reduction consulting



Provides business automation solutions "ANTstein" that integrates original Al-based OCR and RPA



#### **6 Effective Use of Real Estate**

#### **Issues facing local banks**

- Unused real estate resulting from branch consolidation, etc.
- Underutilized real estate owned by business partners

#### Measures to resolve issues

- Consider proposals such as attracting office buildings and call centers, to increase the value of real estate held and collateralized real estate
- Support the sales of unused real estate and real estate owned by business partners
- Consider proposals for structured finance, etc., utilizing real estate
- Available SBI Group management resources and networks



Preparing to establish a real estate consortium with the companies (planned) listed below, to utilize the real estate owned by regional financial institutions

**B-Lot** 

**Hoosiers Holdings** 

**MAX-REALTY** 

**Paraca** 

Raysum

**Shinoken Group** 

Sumitomo Realty & Development

**Tokyu Fudosan Holdings** 

**Vortex** \*In alphabetic order

### ① Utilization of U.S. R3's DLT Platform "Corda" (i)

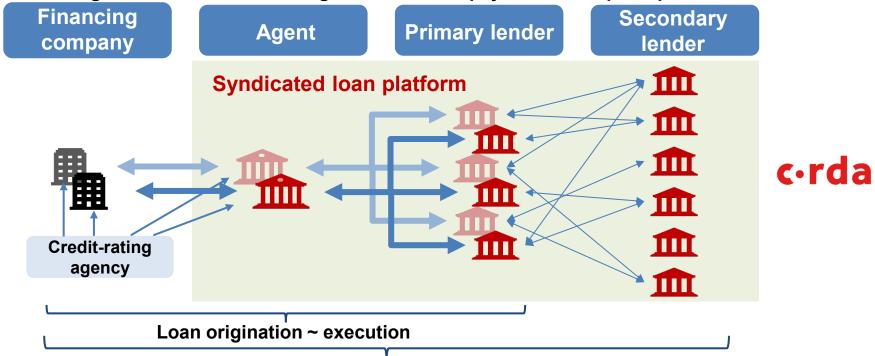


#### **Issues facing regional banks**

Support needed to participate in intricate syndicated loan operations

#### Measures to resolve issues

- Using a single platform, all information—from the creation of a syndicate to the completion of the loan—is digitized and shared securely and in real time via a distributed ledger
- This allows for a reduction in lead time, lower operational risk and a realization of lower management cost from loan origination to the repayment of the principal



### **① Utilization of U.S. R3's DLT Platform "Corda" (ii)**

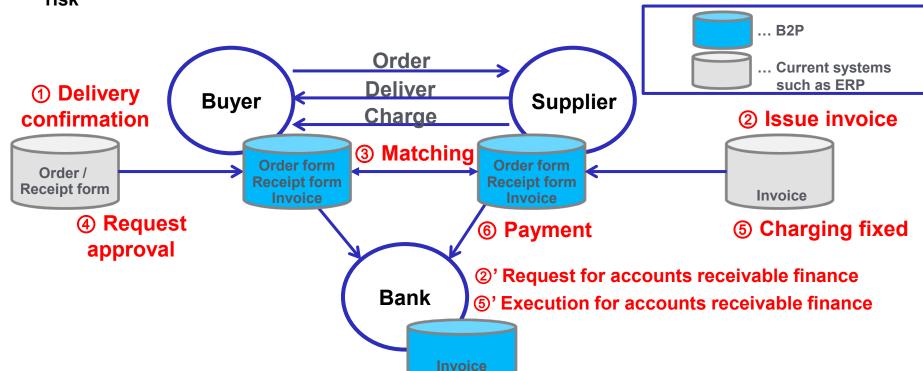


#### **Issues facing regional banks**

 In the area of supply chain finance, the pressure to lower fees for cash management and bank transfers, etc.; the time and effort required for accounts receivable financing; and collection risk

#### Measures to resolve issues

- "B2P" supply chain finance platform
- Offer competitive interest rates through increased lending opportunities and reduced lending risk



### Q4. Identifying the key factors in predicting the SB 2H of FY2019



- (1) IPOs and other exit strategies have been successfully determined portfolio companies in the second half of the fiscal year, for an expected continuance of realization of gains from profits on sales of shares held, as well as valuation gains associated with improved corporate value
- Contributions to the SBI Group's financial performance from enhanced **(2)** partnerships developed with the regional financial institutions
- In the Biotechnology-related Business, which is committed to the business **(3)** selection and concentration process, the future course of U.S.-based Quark will be determined within this current fiscal year, while the product sales of the 5-ALA-related business is expected to continuously expand. Risk for an impairment loss in this segment is not expected in FY2019
- While preparing for the revised Financial Instruments and Exchange Act and the revised Payment Services Act, which are set to go into effect in April 2020, digital asset-related businesses are advancing initiatives to expand the customer base and business scale
- Through the utilization of PTS, will further enhance customer benefits of **(5) SBI SECURITIES**
- Improving profitability through business alliances with the financial **(6)** businesses of Z Holdings Corporation, which owns Yahoo
- Steady expansion of new businesses launched since 2010



- (1) IPOs and other exit strategies have been successfully determined portfolio companies in the second half of the fiscal year, for an expected continuance of realization of gains from profits on sales of shares held, as well as valuation gains associated with improved corporate value
  - ① There are 8 Group company investees that will IPO in 3Q, and possibly 5 more IPOs during the remaining fiscal year
  - ② In order to endeavor to increase future profitability, establishing new funds to prepare for new investments

## 1 There are 8 Group Company Investees that will IPO in 3Q, and Possibly 5 More IPOs During the Remaining Fiscal Year



AI CROSS	<ul> <li>Business Category: Provision of Japan's only interactive SMS solution</li> <li>IPO date: Oct. 8, 2019 (TSE Mothers)</li> </ul>
ENVIONEER ENVIONEER Co., Ltd.	<ul> <li>Business Category: Production of fine contaminant filter paper, filter and composite material</li> <li>IPO date: Oct. 24, 2019 (KOSDAQ)</li> </ul>
A BASE BASE	<ul> <li>Business Category: E-commerce platform "BASE," online payment service "PAY.JP"</li> <li>IPO date: Oct. 25, 2019 (TSE Mothers)</li> </ul>
BiomX BiomX Ltd.	<ul> <li>Business Category: Development of therapeutic method utilizing phage in microbiome fields</li> <li>IPO date: Oct. 28, 2019 (NYSE)</li> </ul>
OneConnect Finanacial 全融壹账圈 Technology Co., Pte. Ltd.	<ul> <li>Business Category: Online platform for local banks, non-banks and insurance companies in China</li> <li>IPO prospects: Dec. 13, 2019 (NYSE or NASDAQ)</li> </ul>
free freee	<ul> <li>Business Category: Cloud accounting, etc.</li> <li>IPO prospects: Dec. 17, 2019 (TSE Mothers)</li> </ul>
<b>♦</b> SPACEMARKET Spacemarket	<ul> <li>Business Category: Space sharing platform operations</li> <li>IPO prospects: Dec. 20, 2019 (TSE Mothers)</li> </ul>
Alinside Alinside	<ul> <li>Business Category: Provides Al platform</li> <li>IPO prospects: Dec. 25, 2019 (TSE Mothers)</li> </ul>

**① Venture capital business:** 

## Exit Results and Planned IPO Schedule of Investee Companies of the Fintech Fund (Established in 2015) and SBI Al&Blockchain Fund (Established in 2018)

-Both funds moved into the monetization phase, and distribution payments have also been implemented-

<Investment results>

Investment of approx. JPY 70.5bn into 154 companies has been decided collectively from the two funds

Investment of approx. JPY 100bn has been decided, including the coinvestment of SBI Holdings, etc.

The Fintech Fund: : approx. JPY 25.5bn

SBI Al&Blockchain Fund: approx. JPY 45.0bn

Co-investment from SBI Holdings, etc.: approx. JPY 29.5bn

<Exit results>

Already IPO'd: 8

Already exited through an equity sale to third party: 4

<Planned IPO schedule\*>

Year 2019: 2 Year 2020: 15 Year 2021: 35 After Year 2022: 84

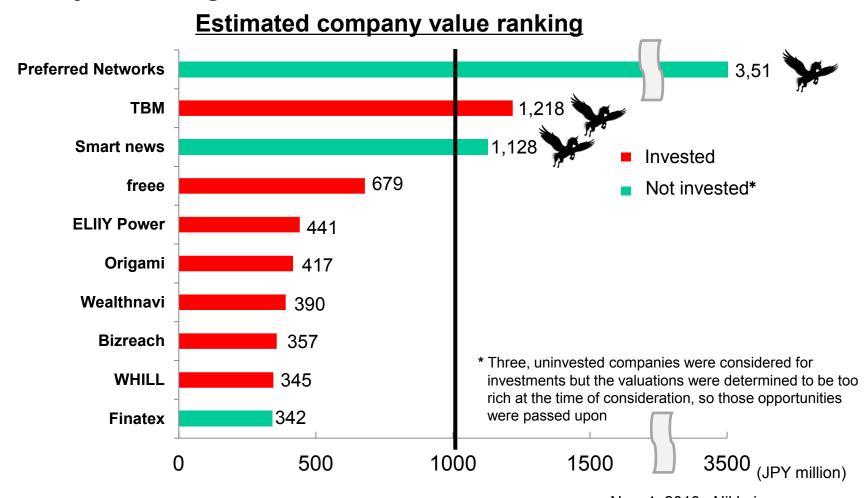
Scheduled exits by sales to third party: 3 TBD: 3

\*Source: Compiled by SBIH from the each company's business plan

#### **SBI** GROUP

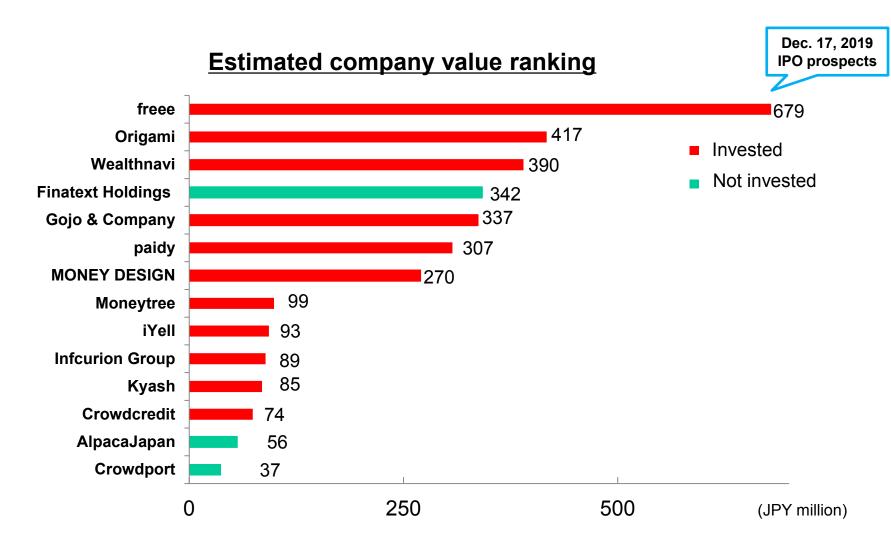
## Invested in 7 of the Top 10 Companies in the "NEXT Unicorn Survey" Conducted by Nikkei

Aggressive investment in sunny side's growing companies is steadily delivering results



## Invested in 11 of the Top 14 Fintech Companies in the "NEXT Unicorn Survey"





Nov. 25, 2019 Nikkei newspaper

② Establishment of a new fund

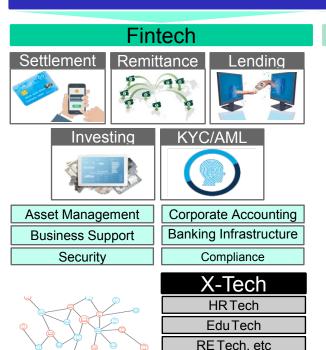
## Preparing the Establishment of a New Fund (Common Name 4+5 Fund) to Accelerate Investments into Growth Industries

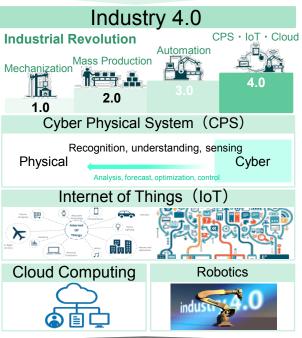
SBI Investment, which will be the administrator, will receive remuneration associated with the establishment of the fund, and will also receive increased administrative fees associated with the operation of the fund moving forward

- Total amount of funds: Up to 100 Billion Yen
- Investment Areas: In addition to fintech, AI and blockchain, the investment focus will include any high tech industry that will promote "Industry 4.0," such as IOT, robotics and "Society 5.0," where innovative technologies and services that cover a wide range of industries, such as healthcare (medical and nursing care), infrastructure (traffic and energy), food and agriculture, etc. are involved

Society 5.0

Investment area images







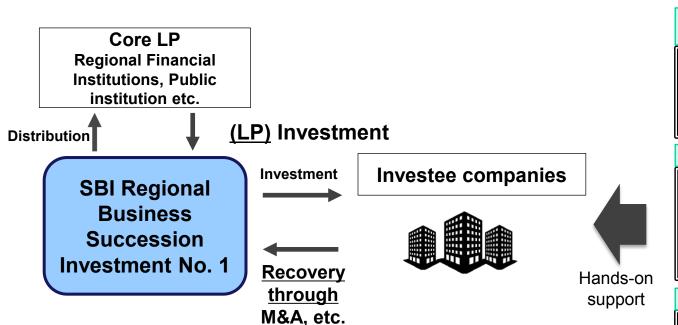


Al · 5G · Big Data *5*6

2 Establishment of a new fund

## SBI Regional Business Succession Fund was Established in Oct. to Support Business Successions throughout Japan, with Full-scale Investment Activities Slated from the 2H FY2019

- > Business succession support will not be limited to regions, but <u>also across Japan for mid-sized</u> <u>and smaller enterprises</u>
- The SBI Group will utilize its network in various ways to support the enhancement of corporate value
- > Supporting business collaborations and integration between investee companies across regions
- > SBI Regional Business Succession Fund assumes that it will <u>acquire the management rights of</u> investee companies







## Public institution · Experts Public Certified tax accountant, Specialist for Small and Medium Business



- (2) Contributions to the SBI Group's financial performance from enhanced partnerships developed with the regional financial institutions
  - 1 Increase in product sales and investment trust fees, etc., through an expansion of the customer base
  - ② Record valuation gains associated with the improving fair value of regional financial institutions



- ① Increase in product sales and investment trust fees, etc., through an expansion of the customer base
  - (i) Securities-related business
  - (ii) Insurance-related business
  - (iii) Asset management-related business
  - (iv) New businesses

#### (i) Securities-related business:



-4 other regional financial institutions have internally decided to form an alliance in FY2019-



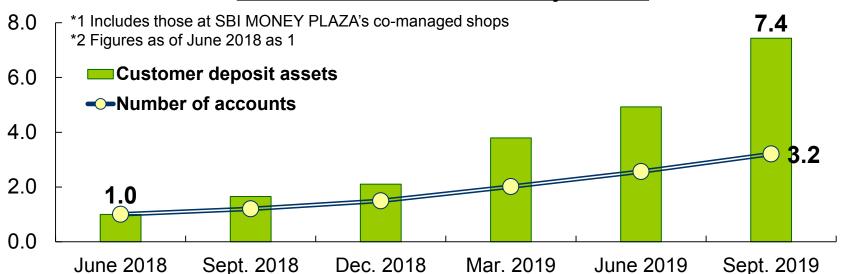
Financial instruments intermediary services

Regional financial institutions

Provides the SBI Group's products and services, with high customer benefits, to regional financial institutions' customers



### Change in the number of accounts and customer deposit assets through financial instruments intermediary services

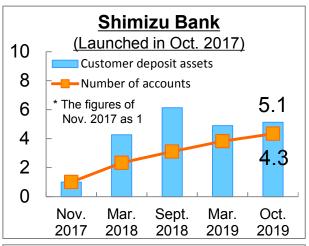


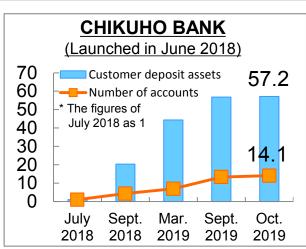
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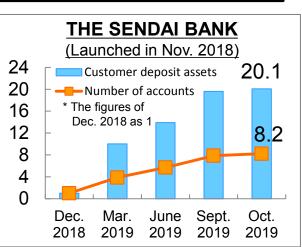
(i) Securities-related business:

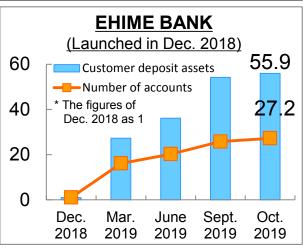
#### Co-managed Shops with Regional Financial Institutions have Rapidly **Increased Their Number of Accounts and Customers' Deposit Assets**

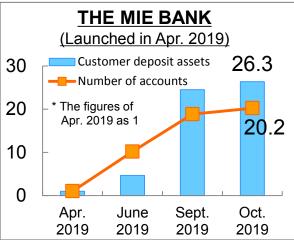
Co-manages 8 shops in total, including those with The Keiyo Bank and Kirayaka Bank

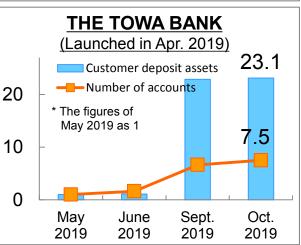












102

Scheduled to launch 3 co-managed shops, including those with Shimane Bank and FUKUSHIMA BANK during FY2019. Also, multiple regional financial institutions, such as Shimizu Bank, are planning or considering the launch of their second co-managed shop.

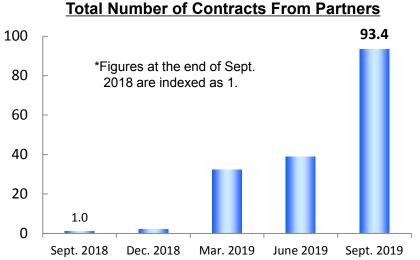
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#### (ii) Insurance-related business:

## Partnerships with Regional Financial Institutions Promoted by Insurance Companies Contribute to the Expanded Sales of Insurance Products

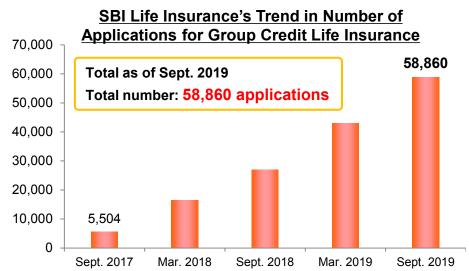


47 companies (of which 14 are financial institutions) decided to adopt SBI Insurance's products, and plans are for sales to start shortly





16 regional financial institutions (of which 6 are regional banks) have decided to adopt, or have started sales of SBI LIfe Insurance's Group Credit Life Insurance, with 2 more in the process of adopting



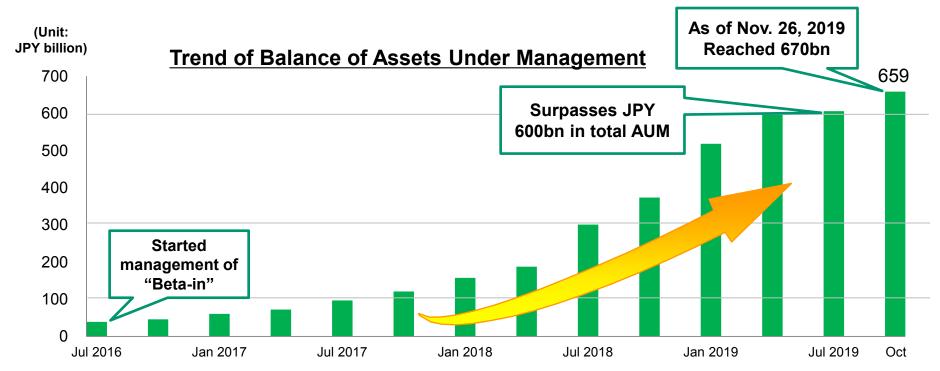
Various insurance companies are in discussions to seek business opportunities with the SBI Group investee regional financial institutions, as well as with numerous other companies

(iii) Asset management-related business

SBI Bond Investment Management, Established as a Joint Venture with PIMCO, One of the World's Largest Bond Management Companies, Exceeded JPY 670bn, with Assets Continuing on an Increasing Trend

SBI' Bond Investment Management (Established in Dec. 2015)

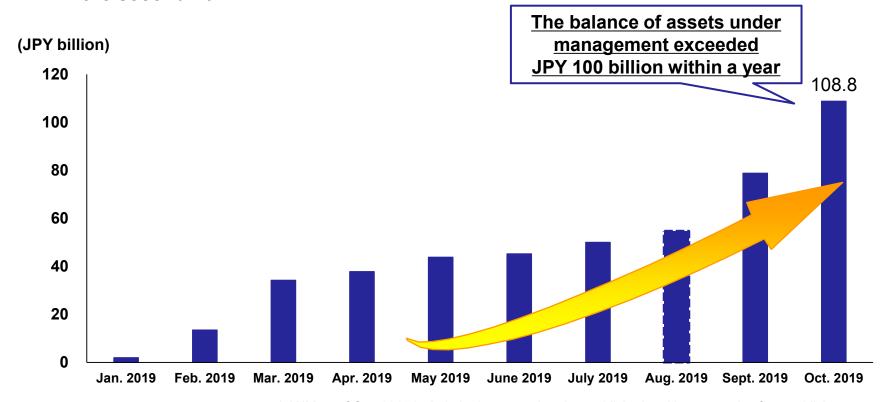
- Developing a low-cost active corporate bond fund by applying the highly active bond management capabilities of PIMCO and the technology of the SBI Group
- Despite the continued difficult bond investment environment, owing to high exchange hedging costs, SBI Bond Investment Management has consistently provided low cost simple products





## Assets Under Management of SBI Regional Revitalization Asset Management, Co-invested by 38 Regional Financial Institutions (including 1 prospective institution), Exceeded JPY 100bn

- Offering superior products at low cost (e.g. U.S. municipal bonds, mortgage securities)
- Appropriately respond to a challenging environment by reviewing investment portfolios and carrying out advanced risk management
- Along with being entrusted with the assets of Shimane Bank, continuing to expand assets
  in the second half

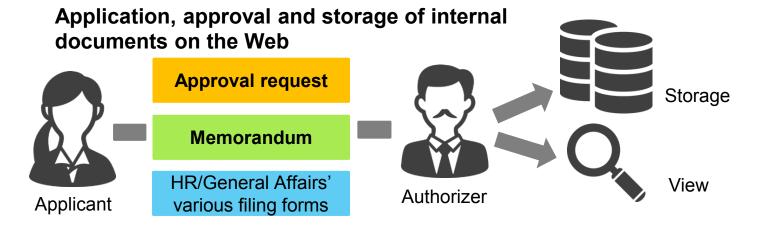


#### (iv) New businesses

Regional Financial Institutions Introduce "Approval Time," a Cloud-based Workflow System, which SBI Business
Solutions Provides, to Their SME Customers
-Following the Sept. 2019 announcement with THE OITA BANK, expecting to sign contracts with 5 other banks within 2019-



- ✓ A cloud-based workflow system that enables various internal approvals and memorandums to be on the online approval flow
- ✓ IT personnel are not required, allowing for a swift and low cost introduction
- ✓ Addresses SMEs' concerns regarding labor shortages



#### Customer companies' user feedback:

- ✓ Enhanced internal controls by going paperless and improved management accuracy
- ✓ Improved productivity, owing to the ability to grant approvals when outside of the office, with the ability to view the status of a project at a glance

## SBI NeoFinancial Services Offers White-label Banking Apps that Make it Easier for Regional Financial Institutions to Deliver Mobile Apps at a Lower Cost

-Already introduced at 6 banks, and expected to be introduced at 3 other banks within the year-



- ✓ Providing bank teller services at low cost
- ✓ Depending on the API compatibility, functions can be expanded by utilizing various fintech services of the SBI Group investee companies





- ② Record valuation gains associated with the improving fair value of regional financial institutions
  - (i) After announcing a capital and business alliance with the SBI Group, the stock prices of Shimane Bank and Fukushima Bank rose sharply
  - (ii) Accelerating efforts to further increase corporate value

【無断転載禁止】

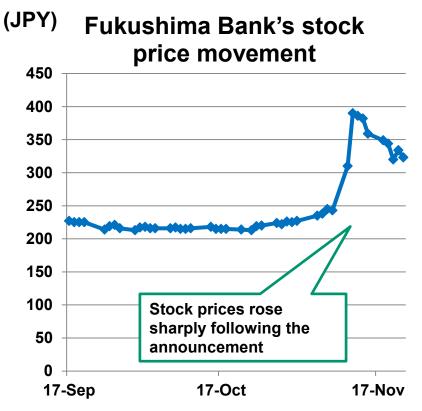
# (i) Following the Announcement of a Capital and Business SB Alliance with the SBI Group, the Stock Prices of Shimane Bank and Fukushima Bank Rose to Levels Well Above the Third Party Allotment Price to the SBI Group

If the corporate value of the invested financial institutions increase, and their fair value increases, they are expected to contribute to the business results through the recording of valuation gains in the Asset Management Business



15-Oct

15-Nov



15-Sep

15-Aug

500

# (ii) Accelerating Efforts to Further Increase Corporate Value



### **Example of Initiatives at Shimane Bank (a)**



[SBI MONEY PLAZA]

<Basic agreement on operation of comanaged shops>

Further advancing the alliance with SBI SECURITIES, which commenced in Apr. 2019, to provide intermediary financial products and services, and will provide high quality advice and various financial products and services unique to face-to-face consulting services through SBI Money Plaza, to retail customers of Shimane Bank





<Basic agreement for the offering of new housing loans>

SBI Sumishin Net Bank will offer "Mr. Housing Loan Real" and "Flat 35," which are available at branches operated by bank agencies, as a new option for the customers of Shimane Bank



[SBI SECURITIES] < Business alliance regarding the M&A>

Provide Shimane Bank with business succession and M&A support services, in particular to improve services for corporate customers, and strengthen the business succession and M&A support framework for corporate clients in the San'in region

### (ii) Accelerating Efforts to Further Increase **Corporate Value**



### **Example of Initiatives at Shimane Bank (b)**





### <Launched a business to advance the employment of specialists at regional</p> companies>

Advanced the employment of technical specialists at Shimane Bank, Ltd.'s partner companies by leveraging SCOPE, the direct recruiting service of Astamuse Co., Ltd.





#### <Basic agreement regarding support for Internet businesses>

Facilitating the e-commerce businesses of Shimane Bank, Ltd.'s partner companies, by utilizing web services of BASE, Inc. (a SBI Group portfolio company), which enables anyone to easily create and operate an online shop

### TRANBI Introduced by SBI' Investment



#### <Launch of a business succession and M&A support service>

Leveraging the online business succession and M&A support services of TRANBI Inc. (a SBI Group portfolio company) to support the business succession and M&A of Shimane Bank, Ltd.'s partner companies

111 【無断転載禁止】



- (3) In the Biotechnology-related Business, which is committed to the business selection and concentration process, the future course of U.S.-based Quark will be determined within this current fiscal year, while the product sales of the 5-ALA-related business is expected to continuously expand. Risk for an impairment loss in this segment is not expected in FY2019
  - ① A decision on the transition to the NDA process for U.S.based Quark's prophylaxis of DGF is expected to be finalized in Dec. 2019, and a partial or complete sale, or an IPO will be considered based on the conclusion
  - ② In the 5-ALA-related business, in addition to the steady expansion of the existing products, focus will be maintained on new product development

#### ① U.S.-based Quark:



Financial Result Effects from the U.S. Food and Drug Administration 's (FDA) Decision on the Transition to the New Drug Application (NDA) Process for U.S.-based Quark's Prophylaxis of Delayed Graft Function (DGF) in Kidney Transplants, which is Expected to be Finalized in Dec. 2019

### Case 1: If the transition to the NDA process is approved

Big step toward the realization of a <u>highly priced IPO</u>, or <u>sale</u>
 (partial or complete) of Quark

### Case 2: If the transition to the NDA process is not approved

- Since an impairment loss has already been recorded in FY2018, no additional impairment loss will be incurred, and the impact on the financial results for FY2019 will be immaterial
- Considerations will be made for the sale of the remaining pipeline, such as the prophylaxis drug for acute kidney injury (AKI) which is in the final phase of Phase III, and has a larger market than DGF, or possibly the sale of Quark

# Regarding Descriptions Related to "ALAGLIO® Divided GROUGE Granules 1.5g" in *Diagnostic Guidelines for Bladder Cancer 2019\**

<Diagnostic Guidelines for Bladder Cancer 2019>

診療ガイドライン

\*Prepared by The Japanese Urological Association and published on Sept. 30, 2019

#### **Clinical Question 4:**

Are PDD (photodynamic diagnostics) and NBI (narrow-band imaging) recommended for NIMBC (non-muscle invasive bladder cancer)?

#### **Answer:**

PDD is recommended because it leads to a lower recurrence rate of bladder cancer (Recommended strength: 1, Certainty of evidence: A).\*

New orders have increased rapidly since the issuance of this guideline, and further sales growth is expected in the 2H FY2019

<sup>\* &</sup>quot;Recommended strength: 1" means a strong recommendation. "Certainty of evidence: A" means the estimated result has high certainty.

<sup>\*</sup>This information is intended to be communicated to stakeholders and is not intended for promotion, advertising or medical advice

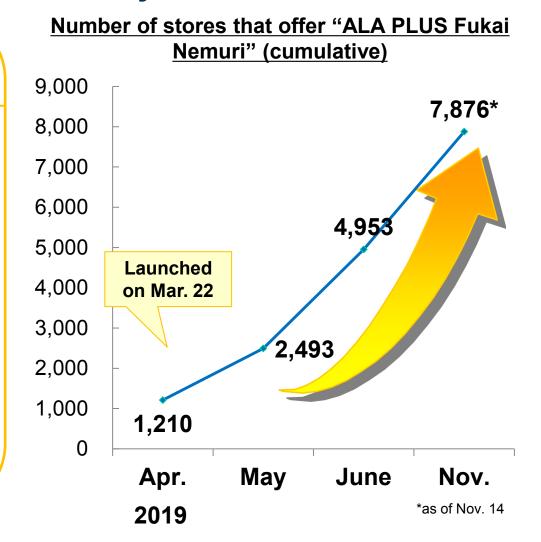
# Since the Launch of "ALA PLUS Fukai Nemuri" in Mar. 2019, the Number of Drugstores, etc., that Newly Handles the Product has Steadily Increased

## Strengthening the promotion of "ALA PLUS Fukai Nemuri"

 A new TV commercial entitled "Nemulier Arrives" was launched on Saturday, June 22



- Advertising in trains was initiated in July in the Tokyo metropolitan area
- Infomercials were increased



### SBI GROUP

### Accelerating the Development of New Foods with Functional Claims

#### Offering of foods with functional claims:

Function to improve high levels of fasting blood glucose levels and postprandial glucose levels

- "ALA PLUS Tou (Sugar) Down" utilizing 5-ALA (10 and 30 day supplies) (launched in Dec. 2015)
- "ALA PLUS Tou (Sugar) Down Rich" utilizing high levels of 5-ALA (launched in Nov. 2018)

"SBI Ichoha" utilizing gingko

**Cognitive improvement** 

bilboa
(launched in Dec. 2017)

Improvement in the quality of sleep

"ALA PLUS Fukai Nemuri" utilizing 5-ALA (launched in Mar. 2019)

Improvement in the exercise capacity

"ALA PLUS Karada Active" utilizing 5-ALA (launched in Oct. 2019)

# Under development

#### Planning submission on or after FY2019

Recovery from fatigue

(Hiroshima Univ.)

Male menopause improvement

(Juntendo Univ.)

Fatigue reduction after exercising

(Juntendo Univ.)

ALA + salacia-derived salacinol

Increase metabolism while suppressing sugar absorption

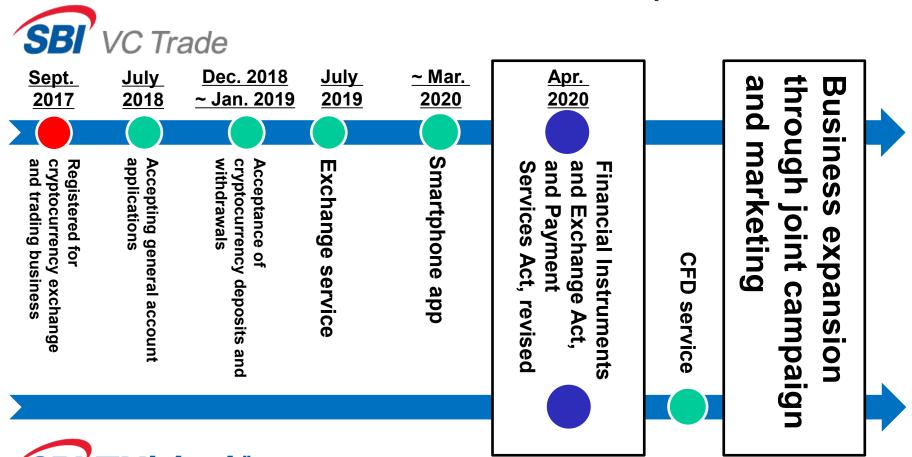
(Hiroshima Univ.)



- (4) While preparing for the revised Financial Instruments and Exchange Act and the revised Payment Services Act, which are set to go into effect in April 2020, digital asset-related businesses are advancing initiatives to expand the customer base and business scale
  - **1** SBI VC Trade
  - ② SBI Crypto
  - ③ SBI Mining Chip

#### ① SBI VC Trade

SBI VC Trade is in Preparation for Expansion of its Business, in Anticipation of the Revisions in the Payment Services Act etc., which are Scheduled to be Enacted in Apr. 2020,



[SBI FXTRADE]

Developing the business based on the impact legal revisions will have on operational services and business design

① SBI VC Trade

In Response to Morningstar Japan's Announcement to Shareholders on the Implementation of Shareholders' Benefits (XRP), there was a Dramatic Increase in New Account Applications at SBI VC Trade

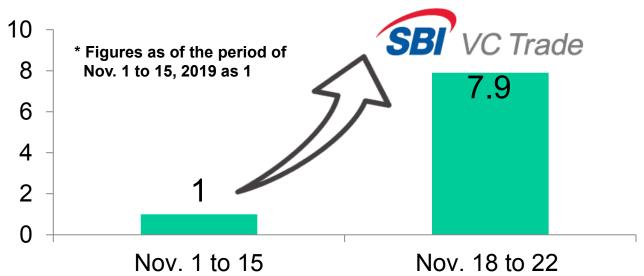




30 XRPs gifted to shareholders who hold more than 1 trading unit (100 shares) as of Sept. 30, 2019

Information on how to exercise shareholder benefit was noticed in mid-November





SBI Holdings is also considering the use of XRP for shareholders' benefits applicable to its shareholders starting from March 31, 2020







- In the first half of the fiscal year, one of two sites operated was closed and moved to another facility
- In addition, in the third quarter, high-performance cryptominers will begin operating at two new sites in the U.S. and Central Asia



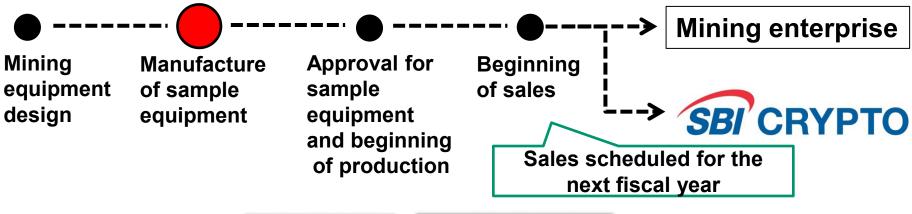


# **Expansion of Crypto-asset Mining Business by In-house Miner Production, and the Launch of Its Sales**



Established pre-launch website <sbicarbon.com> for mining equipment in preparation for sales in the next fiscal year. Already received a number of offers, and currently pursuing some large-scale contracts











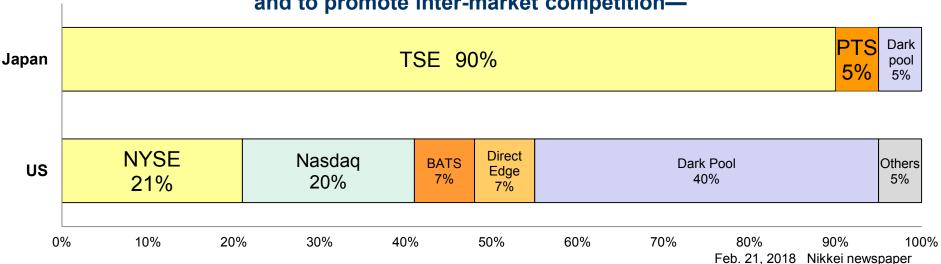
# (5) Further enhancing SBI SECURITIES' customer benefits through the utilization of PTS

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## Trading in Japan is Focused on the Tokyo Stock Exchange, as Compared to the U.S., where Competition between Stock Exchanges Continues

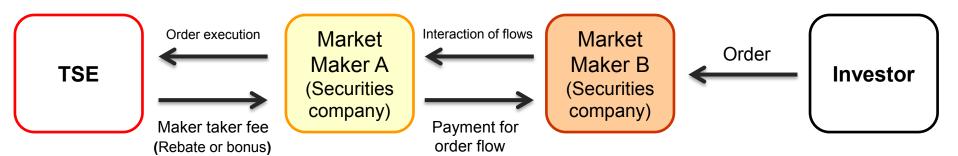


—The greatest merit for investors will be to eliminate the trading concentration on the TSE, and to promote inter-market competition—



- Market makers provide payment for order flow\* as a way to collect orders
- TSE also provides rebates and incentives to ETF market makers

<sup>\*</sup> Payment for order flow: a brokerage firm receives a commission from another brokerage firm on behalf of its client. A trading practice in which, as compensation for undertaking an order on behalf of another brokerage's client, the other brokerage firm pays a set rebate



# Enhancing Customer Benefit of SBI SECURITIES Customers' PTS Trading by Thoroughly Pursuing the "Customer-centric Principle"



When transactions are executed on the PTS, the <u>commission is approx. 5%</u> cheaper \*1 than on the exchanges

In order to <u>further maximize investor benefits</u>, from Oct. 2019, introduced TIF (Time in Force \*2) a common worldwide ordering form to the SOR system

[Results enjoyed by SBI SECURITIES' customers, owing to the introduction of TIF]

① Monthly improvement in execution price: Approx. JPY 40m ② Reduction in commissions: Approx. JPY 5.5m

In order to respond to the partial criticism on the TIF time configuration, presently the TIF time configuration is set to be 0 millisecond, until the <u>installation of a selection button to allow</u> customers to freely control the initial configuration to be "SOR" or "TSE only," when orders are executed

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<sup>\*1</sup> When customers trade by the Standard Plan

<sup>\*2</sup> Time in force: A limited order in effect only during a period designated in advance by the brokerage, etc. that is participating in the transaction. An order will be cancelled if either the designated period has expired or if it has not been executed by that time

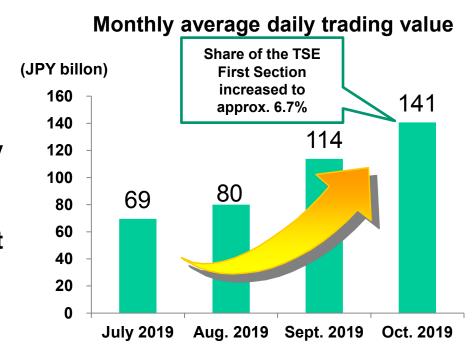
# Focused on Expanding PTS Transactions to Minimize Customers' Trading Cost



-Since the commencement of margin trading on Aug. 26, average daily trading value of Japannext PTS has been increasing-

<Advantages of using SBI Japannext's PTS>

- i . SBI Japannext is the only PTS operator in Japan that offers intraday and night-time trading
- ii . SOR (Smart Order Rooting) system automatically selects the best market to place an order, to improve the transaction price for investors



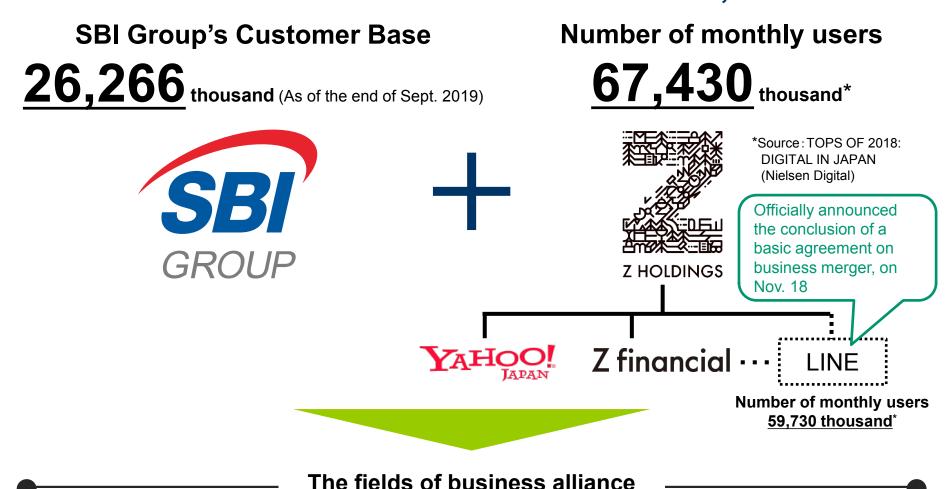
Moving forward, Internet securities companies other than SBI SECURITIES are planning to offer margin trading at PTS's, which leads to an expectation for a further market share increase



(6) Improving profitability through business alliances with the financial businesses of Z Holdings Corporation, which owns Yahoo

# Announced a Business Alliance with Z Holdings Corporation, which Owns Yahoo Japan, in the Financial Services Business on Oct. 10, 2019





**Securities** 

FX

Bank

# Business Alliance in Securities Business -SBI SECURITIES and Yahoo! Japan Finance-





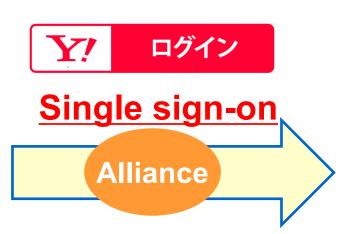




[Yahoo! Japan Finance]

### **Providing a seamless securities trading environment**







**Account opening** 

Stock trading

Linkage of portfolio functions



[Yahoo! Japan Finance]

Preparing the launch of single sign-on service within FY2019

### **Business Alliance in FX and Banking Businesses**



**FX Business** 

### Improve profitability by increasing FX liquidity and sharing know-how









Start cover transaction



Improve streamlining of flow management functions utilizing the liquidity and know-how of both companies





Bank A



Bank B

- Scheduled to start cover trading within the year
- Expecting revenue increase of approx. a few hundred million ven through the acquisition of the cover flow

**Banking Business**  Preparing the offering of "Flat 35" by **SBI Sumishin Net Bank \*** 



\*It is premised on obtaining permission from the relevant government agencies





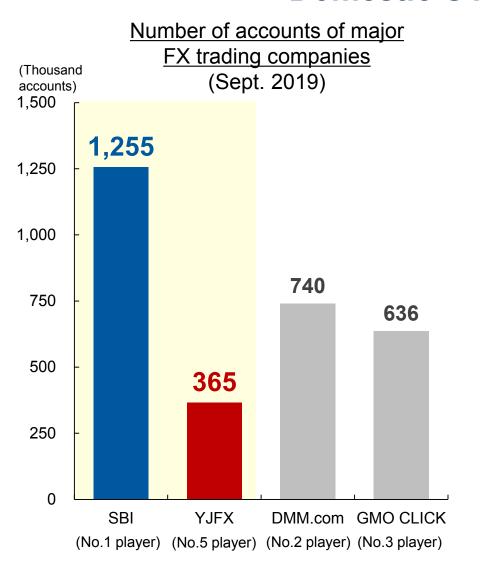


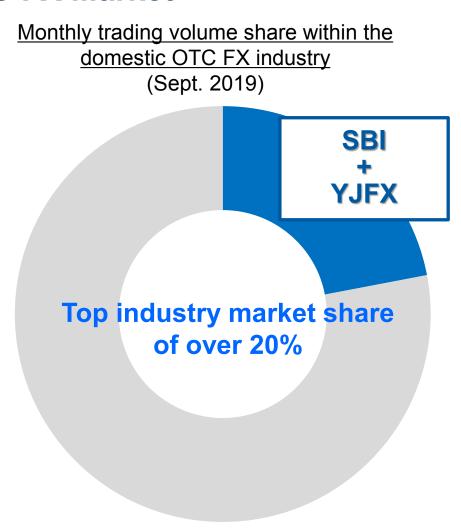
**Endeavoring to provide "Flat 35" in FY2019** 

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### The SBI Group and YJFX have Partnered to Situate Themselves in an Even Stronger Position in the **Domestic OTC FX Market**







### As of Sept. 2019, 30 Banks (not including 3 prospective banks) Participated in the Capital Raise of Money Tap. Additionally, 9 Companies Utilizing the Fintech Platform Operated by SBI FinTech **Incubation can Utilize Money Tap via API-based Connectivity**

**New company** (Money Tap)

**Accelerating** commercial services

Money Tap

Apps

Common

**RC Cloud** 

30 Banks Invest

The Ashikaga Bank, The Awa Bank, EHIME BANK, Kita-Nippon Bank, Kiraboshi Bank, The Gunma Bank, The Keiyo Bank, THE SAN-IN GODO BANK, SHIGA BANK, Shimane Bank, The Shimizu Bank, Shinsei Bank, SBI Sumishin Net Bank, SURUGA bank, Seven Bank, THE SENDAI BANK, THE DAISAN BANK, Daiwa Securities Group, CHIKUHO BANK, THE TOHO BANK, THE TOWA BANK, THE TOCHIGI BANK, The Hiroshima Bank, The Fukui Bank, THE FUKUOKA CHUO BANK, The Fukusima Bank, THE HOKURIKU BANK, THE MICHINOKU BANK, Sumitomo Mitsui Trust Bank, other 1 bank





platform-connected companies (including those under process)

Coordinating the participation of shareholders in tandem with the

introduction of services

**SBI** FinTech Incubation

**Fintech Platform** 



Consideration of receiving capital

At a stage where the acceptance of investments from domestic financial institutions has been completed, Money Tap will consider accepting an investment from U.S. Ripple, in order to strengthen initiatives related to international remittances

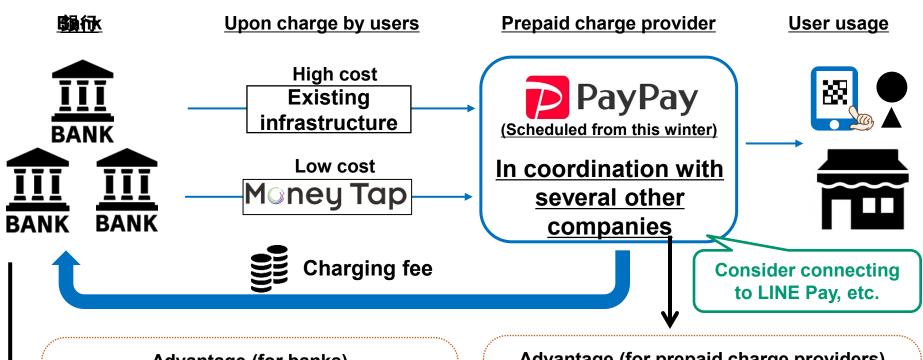
Other system vendors etc.

technical cooperation and the promotion of

### Money Tap to Connect with PayPay from this Winter



Charging is possible without utilizing existing infrastructure, such as CAFIS, leading to a lower charging cost for banks when charges are made to prepaid charge providers



#### Advantage (for banks)

- No development costs upon connection
- Lower cost than existing infrastructure
- Ease of selection of prepaid charge provider

#### Advantage (for prepaid charge providers)

- No connection development cost for individual banks
- Aggregates charges into one account
- Efficiency in developing connecting banks

### **Using Money Tap to Create Demand**



—XRP Meetup Japan held on November 10, 2019—

- Event for XRP fans with SBI VC Trade as the main sponsor
- 300 attendees







Money Tap exhibits and promotions

**Usage support** 

**Limited ticket sales for discount drinks** 

### Money Tap users / total visitors



**50** / 300

#### Some feedback from users

- PayPay partnership portends a promising future
- If there is a balance of Japanese currency and cryptocurrency at SBI VC Trade, customers would like to use that amount at physical stores
- Possibly a more rapid diffusion if pre-installed on Softbank smartphones
- Would like to see an increase in the number of linked banks
- Should look into introducing Money Tap to merchants (restaurants and bars)
- · Would like to have a customer call center made available



# (7) Steady expansion of new businesses launched since 2010

- **1 SBI Remit**
- ② SBI Social Lending
- ③ SBI CapitalBase

① SBI Remit

# SWIFT Planning to Introduce a New System for Overseas Remittances of Combat the Rapid Growth of Emerging Fintech Companies

- SWIFT (Society for Worldwide Interbank Financial Telecommunications), with about 11,000 member financial institutions, is expected to introduce a new system within 2020 that will allow overseas remittances to be completed within 30 minutes, with <u>about 90% of its member companies expected to adopt the new system</u>
- In response to the growth of fund transfers using fintech, SWIFT developed its new "gpi" system for international fund transfers in 2017. It is a system that processes operations quickly in each country involved, and banks with low fees are selected as transaction partners, and the transfer time has been significantly reduced.. For transfers made between banks that have introduced gpi (including correspondent banks), 40% will arrive within 5 minutes, 50% within 30 minutes, and 75% within 6 hours.

  (Nikkei, November 3, 2019)

·

Transaction time of Ripple solution and SWIFT gpi

Ripple: few seconds ~ few minutes

SWIFT gpi: 40% within 5 mins, 50% within 30 mins, 75% within 6 hrs



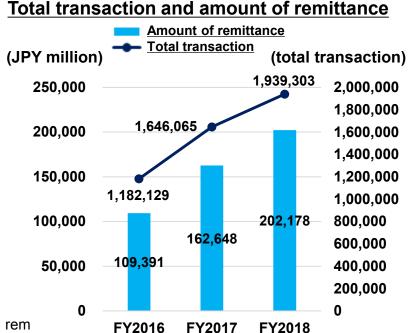
### SBI Remit's Efforts to Secure Dominance in the International Remittance Market





- Since its inception, SBI Remit has been using the MoneyGram network to send money overseas to more than 200 countries and regions, and to about 350,000 locations worldwide
- Amount of remittance exceeded JPY 750bn (as of Sept. 2019)
- SBI Remit's estimated share for the remittances from Japan to Vietnam is 42.5%\*

\*Calculated with reference to the BoJ's statistical data and actual results of SBI rem



For remittances from Japan to banks in Southeast Asia, in which the SBI Group invests, developing a system using RippleNet (formerly xCurrent) which would be updated to On-demand Liquidity (ODL, formerly xRapid) in collaboration with SBI Remit, SBI Ripple Asia and several banks in Southeast Asia



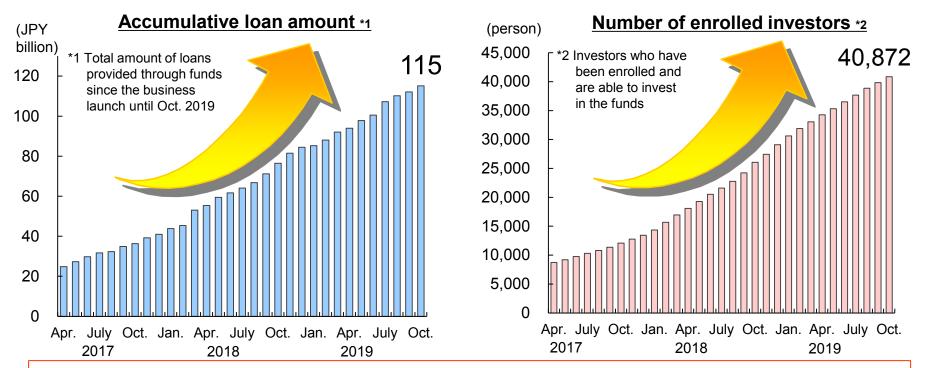
Began Japan-Vietnam remittance with TPBank from November 15, 2019

SBI Ripple Asia to cover nearly 50% of the overall Ripple Network once the connection is activated



# SBI Social Lending is Rapidly Expanding Its Operations as the Industry Leader in Social Lending (Crowdfunding Lending) Service

- SBI Social Lending (Commenced business in Mar. 2011)
- ➤ Gained top share in the 2018 crowdfunding market (Source: "Settlement-related Market Research" Fuji Chimera Research Institute)
- Market share as of the end of Mar. 2019: 26.7%



- In Aug. 2019, launched a new fund "Cambodia Microfinance Loan Fund," which endeavors to solve poverty issues in Cambodia
- In Nov. 2019, launched a new fund "Regional Revitalization Loan Fund," which endeavors to encourage the vitalization of the regional economy

# SBI CapitalBase to Launch a Stock Investment-type Crowdfunding Service



—Creating a new fund procurement platform to support growth of venture companies and SMEs—



(Type I Small Amount Electronic Public Offering Service Provider, established in Oct. 2017)





#### Financing platform "GEMSEE"

Gemstone × Seeker

### <Features of the service>

- Individual investors can use the platform to purchase unlisted stocks
- Offers opportunities to support companies that may impel empathy, as angel investors

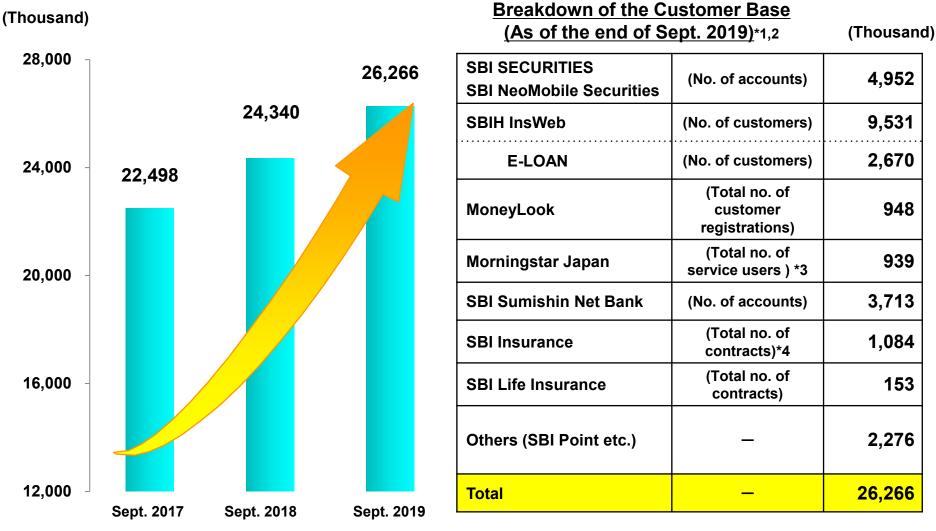
Investor registration expected to begin in Dec. 2019



### [Appendix] State of the Group

## The SBI Group's Customer Base, which was Expanded through the Thorough Pursuit of the Customer-centric Principle and Group Synergies





<sup>\*1</sup> The cases that customers who are not identified as the same person within each service website and overlapping customers among the Group companies are double counted.

<sup>\*2</sup> Owing to the reorganization, customer numbers of the Group companies, which were excluded from consolidation, are not included in the figures for the past customer bases.

<sup>\*3</sup> Includes the number of smartphone app downloads, as provided by Morningstar

### Number of Companies and Consolidated Employees of the SBI Group



#### **Number of Group companies**

	Mar. 2019	Sept. 2019
Consolidated subsidiaries (companies)	210	223
Consolidated partnerships (partnerships)	16	18
Total consolidated subsidiaries(companies)	226	241
Equity method companies (companies)	33	32
Total Group companies (companies)	259	273

### Number of consolidated employees

	Mar. 2019	Sept. 2019
Total employees (persons)	6,439	6,906



# http://www.sbigroup.co.jp/english/

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