

Strategic Business Innovator

## **Current Management Information Briefing**

## June 26, 2015 Yoshitaka Kitao Representative Director, President & CEO SBI Holdings, Inc.



The items in this document are provided as information related to the financial results and the business strategy of the SBI Group companies and not as an invitation to invest in the stock or securities issued by each company.

None of the Group companies guarantees the completeness of this document in terms of information and future business strategy.

The content of this document is subject to revision or cancellation without warning.

Note: Fiscal Year ("FY") ends March 31 of the following year



- I. The Company's Basic Business Model Building Concepts and the Resulting Progress
- II. Business Strategy for the New Phase that the SBI Group has Entered in Its 17th Year since Its Establishment



- I. The Company's Basic Business Model Building Concepts and the Resulting Progress
- 1. Achieved dramatic growth by riding the trend of the time
- 2. Established a competitive advantage in the Internet era through the establishment of a business ecosystem



# 1. Achieved dramatic growth by riding the trend of the time

- (1) The continued Internetization of the financial business
- (2) Dawn of Asian era
- (3) Toward a post-industrial society, changes in Japan's industrial structure is rapidly progressing

#### **SBI** Holdings

## Major Trends that Encompassed the SBI Group Since Its Founding in 1999

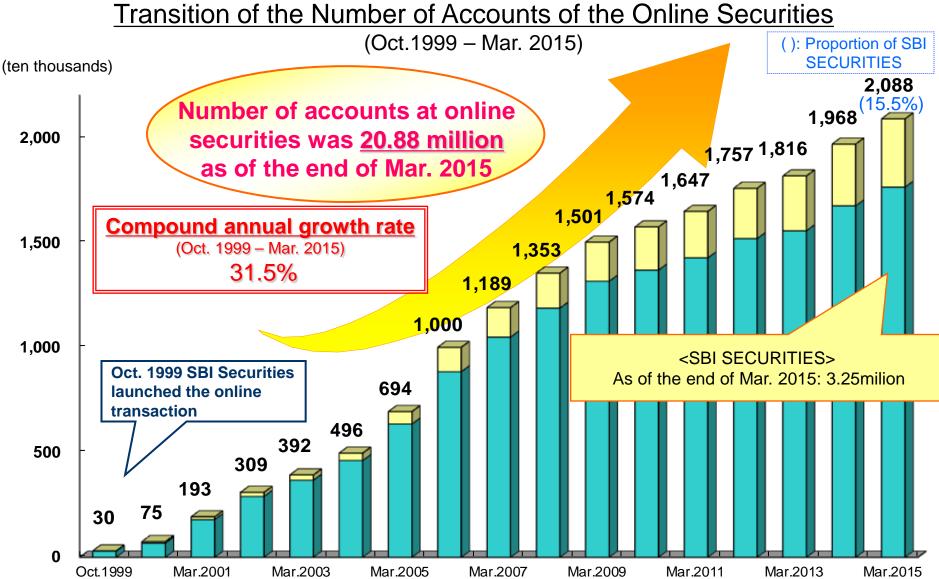
- (1) The continued Internetization of the financial business
  - Japanese Financial Big Bang
    - Lifting of ban on financial holding companies
    - Deregulation of stock commissions, ... etc.
  - Internet Revolution
    - Widespread use of PC
    - Promotion of broadband, ...etc.

## Rapid growth in Japan's online financial business

- (2) Dawn of Asian era
- (3) Toward a post-industrial society, changes in Japan's industrial structure is rapidly progressing







Source: Japan securities dealers association, "Survey of Online Trading" (Mar. 2015), records began in Oct.1999

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#### Utilization of the Internet Allowed Dramatic Reduce of Commissions

Comparison of the Stock Brokerage Commissions (Spot and Limit Orders)				
	Online	→ Face-to-face		se of a spot contract value of vith a price limit
(JPY)		v	vs. SBI: 24x	22x
14,000 <sub>「</sub>		23x	12,420	
12,000		11,967	12,420	11,340
10,000 -				
8,000 -				
6,000				
4,000				
2,000	525			
0				
	SBI SECURITIES	Nomura (face-to-face)	Daiwa (face-to-face)	Mizuho (face-to-face)
Contract value	SBI SECURITIES	Nomura	Daiwa	Mizuho
		(face-to-face)	(face-to-face)	(face-to-face)
JPY 1m	525	11,967	12,420	11,340
JPY 3m	994	29,247	31,428	28,620
JPY 5m	994	45,879	50,436	44,820

\* 1. The above figures represent commissions on the contracted amount per order in a spot trade with a price limit.

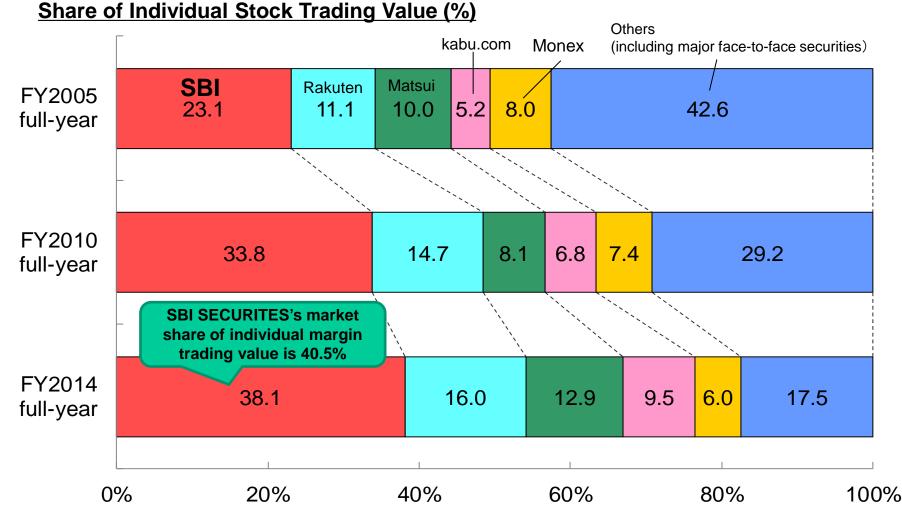
2. Special promotional commissions are not included.

3. Commission systems differ depending on each firm. Figures above are just an example of them.

(as of the end of May 2015)



## Retail Business is Dominated by the 5 Major Online Securities Companies (The Market Share is Over 80%)



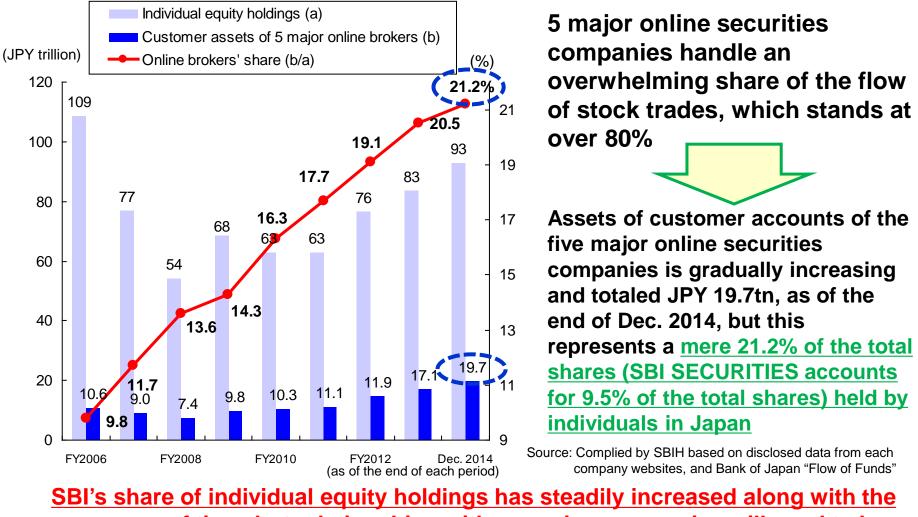
Source: Compiled by SBIH based on Tokyo Stock Exchange and JASDAQ materials and websites of each company

\* The whole individual stock trading value and individual margin trading value are the sum of 1st and 2<sup>nd</sup> section of the Tokyo and Nagoya Stock Exchange, respectively.

#### Five Major Online Securities Companies' Market Share in Terms of Deposit Assets

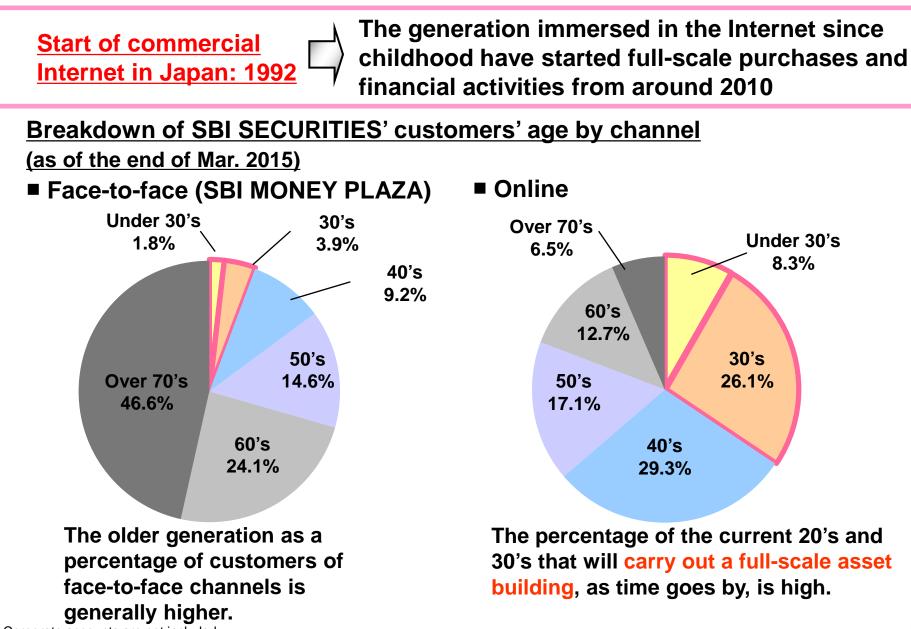






passage of time, but relationships with emerging companies will need to be strengthened in order to expand further growth

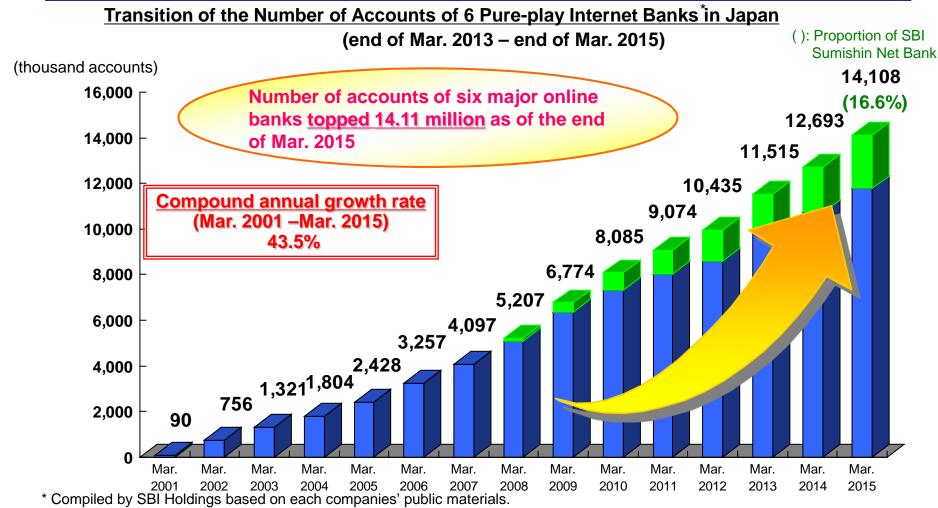
## The Internet Immersed Generation is Coming of Age





## Rapid Expansion of the Internet Finance Sector (Banking)

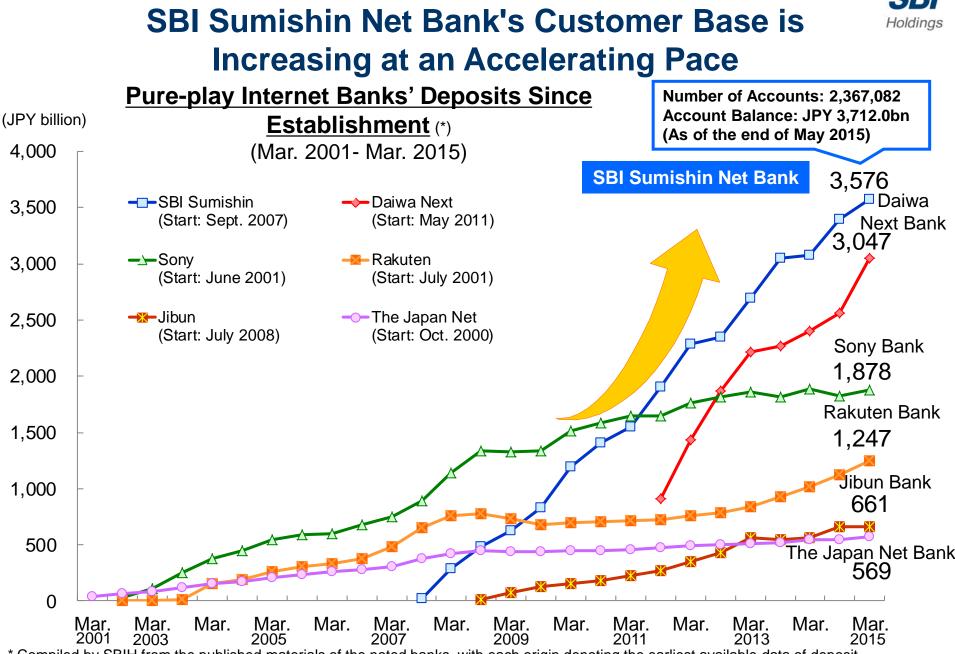
In Japan, Sumitomo Mitsui Banking Corporation started online banking service in Jan. 1997, followed by other financial institutions launching online services. In the 2000s, pure-play Internet banks entered the market.



Pure-play-internet Banks are SBI Sumishin Net Bank, Japan Net Bank, Sony Bank, Rakuten Bank, Jibun Bank, and Daiwa Next Bank <sup>11</sup>

(1) The continued Internetization of the financial business: Banking

## SBI



\* Compiled by SBIH from the published materials of the noted banks, with each origin denoting the earliest available data of deposit balance amount, since the establishment of the respective banks.

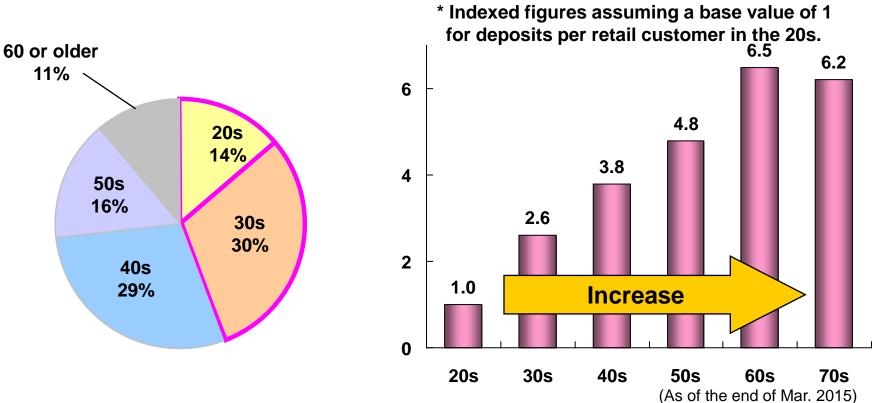
(1) The continued Internetization of the financial business: Banking

## Implications for Future Growth Based on Current Customer Characteristics

Customers of SBI Sumishin Net Bank

Retail Customer Age Brackets

#### Deposit Per Customer



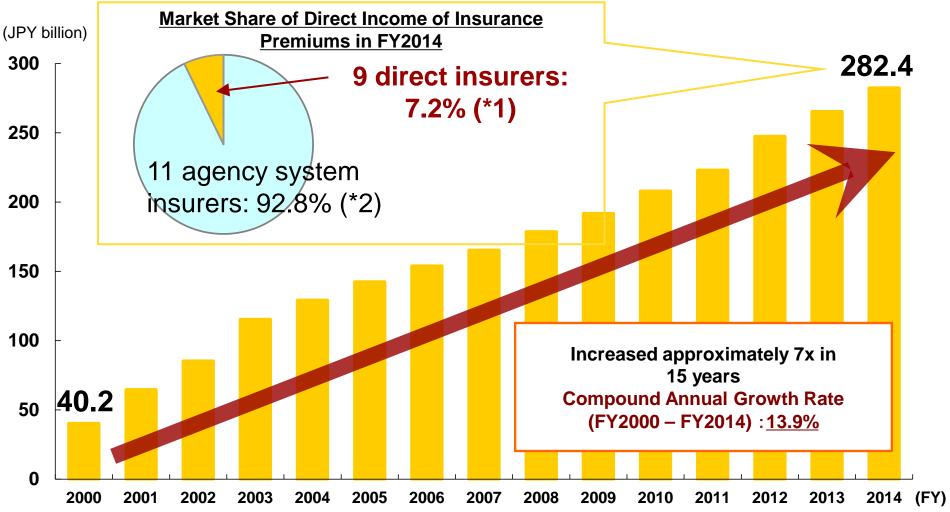
SBI Sumishin Net Bank's customers consist largely of the younger generation, whose assets are likely to increase as income rises and inheritances are obtained through the passage of time



#### Direct Nonlife Insurance Sales Continue to Increase Steadily in Japan



#### Change in Direct Income of Insurance Premiums at 9 Direct Insurers



(\*1) 8 direct insurers: Sony Insurance, Mitsui Direct, Sonpo 24, E. design, Zurich, AXA, American Home, SAISON AUTOMOBILE&FIRE INSURANCE, SBI Insurance (\*2) 11 agency system insurers: Tokio Marine & Nichido Fire Insurance, Sompo Japan, Mitsui Sumitomo Insurance, Aioi Nissay Dowa Insurance, NIPPONKOA Insurance, Nisshin Fire & Marine Insurance, THE FUJI FIRE AND MARINE INSURANCE, Kyoei Fire & Marine Insurance, SECOM General Insurance, ASAHI FIRE & MARINE INSURANCE, Daido Fire Insurance. (Source) Compiled by SBIH from information disclosed by each company.

#### SBI Insurance Steadily Growing to become No.1 in Auto Insurance Holdings Premiums among the Major Direct Insurance Companies

#### [Auto Insurance Premium Comparison]

Date of FY2010 FY2012 operation FY2014 started 81,585 Sony Assurance Sept. 1999 65,516 Sony Assurance 74,406 Sony Assurance **AXA GENERAL** ΑΧΑ AXA 44.235 **July 1999** 33,271 38,136 **INSURANCE** 35,363 Mitsui Direct June 2000 32,688 Mitsui Direct 34,735 Zurich **Zurich Insurance** July 1986<sup>\*1</sup> 27,894 Zurich 31,337 Mitsui Direct 34,483 **American Home** 19,501 25,595 Dec. 1960 17,143 **SBI Insurance SBI Insurance** Direct Sonpo 24 Mar. 2001 10,697 **American Home** 15,078 SAISON 17,404 16,934 **SBI Insurance** Jan. 2008 10,069 Sonpo 24 12,890 E.design SAISON AUTO-14,002 Apr. 1983 7,755 SAISON 10,893 Sonpo 24 **MOBILE&FIRE E.design Insurance** June 2009 2,856 E.design 10,523 **American Home** 12,842

\*Figures for E.design are net premiums written, those of others are direct net premiums written. (Source: Disclosure from each company)

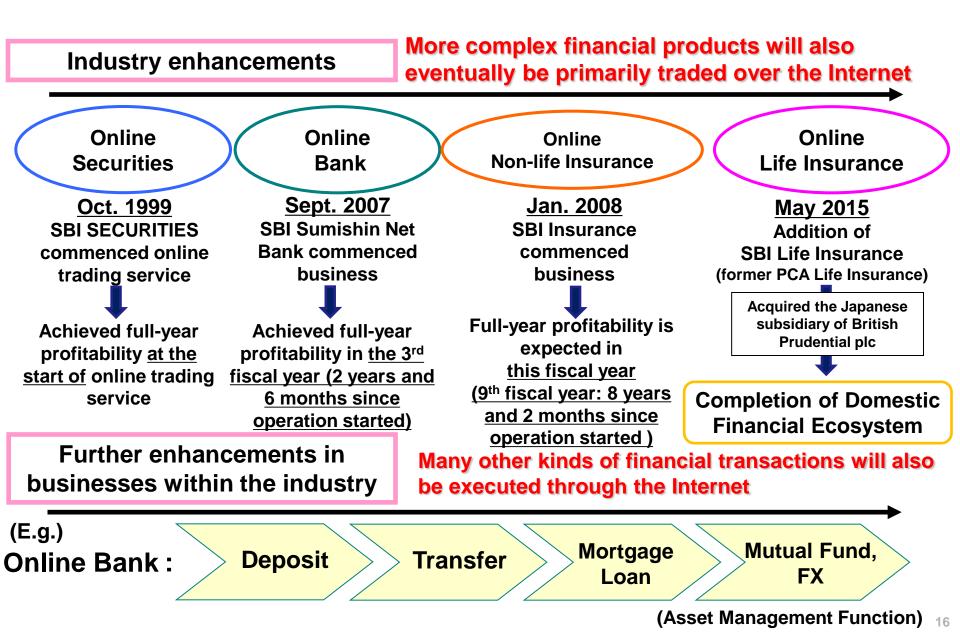
\*1 Establishment of Japan Branch

SBI

#### (JPY million)

## **The Evolution of Internet Finance is Enhancing**

Holdings



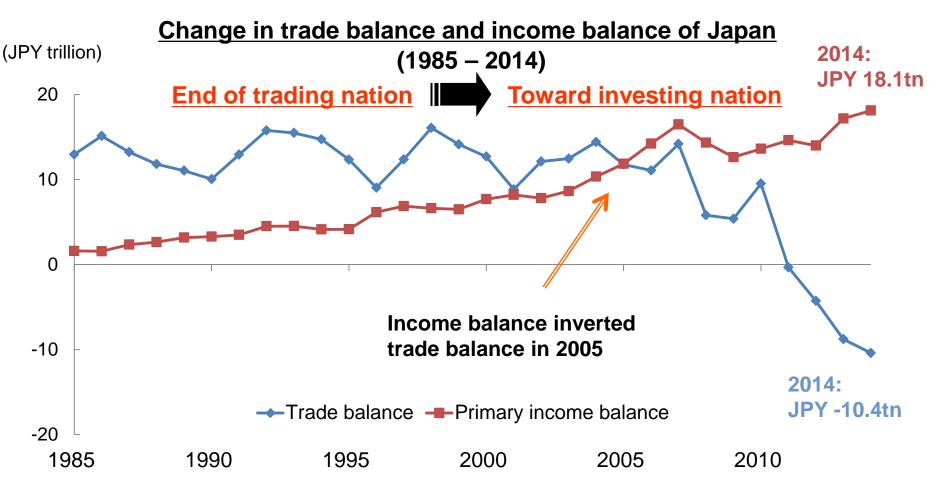


## Focused Strategy:

In the investment and financial services businesses, accelerating overseas development with a focus on rapidly growing Asia, to endeavor to transition from "Japan's SBI" to become the "World's SBI"



#### Japan Entering the Era of Profiting from Investing Rather than from Trade



Source: Compiled by SBIH from Ministry of Finance Japan "Japan's Balance of Payments"

\* Pre-1995 numbers are figures that are based on the Fifth Edition of the IMF's Balance of Payments Manual, released by the Ministry of Finance, Japan

## Accelerated overseas development, owing to the occurrence of the inversion of income balance over trade balance in 2005

## **The Asian Century**



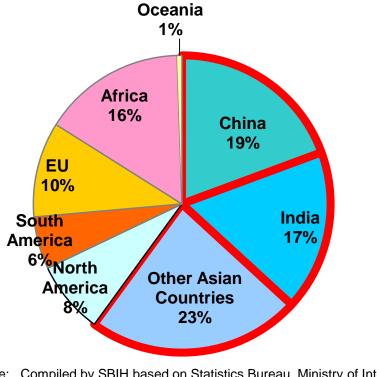
Since the global economic crisis, the Asian economies have outperformed the rest of the world in both scale and growth potential

#### Population by Country and Region (2014)

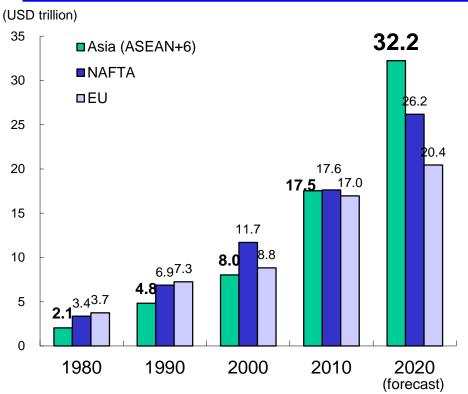
With populous countries such as China (1.4bn) and India (1.3bn), Asia accounts for around approx. 60% of the world's population



Asia is forecasted to grow to approx. USD 32.2tn economic region by 2020, surpassing NAFTA and the EU as <u>the world's largest</u> <u>economic region</u>



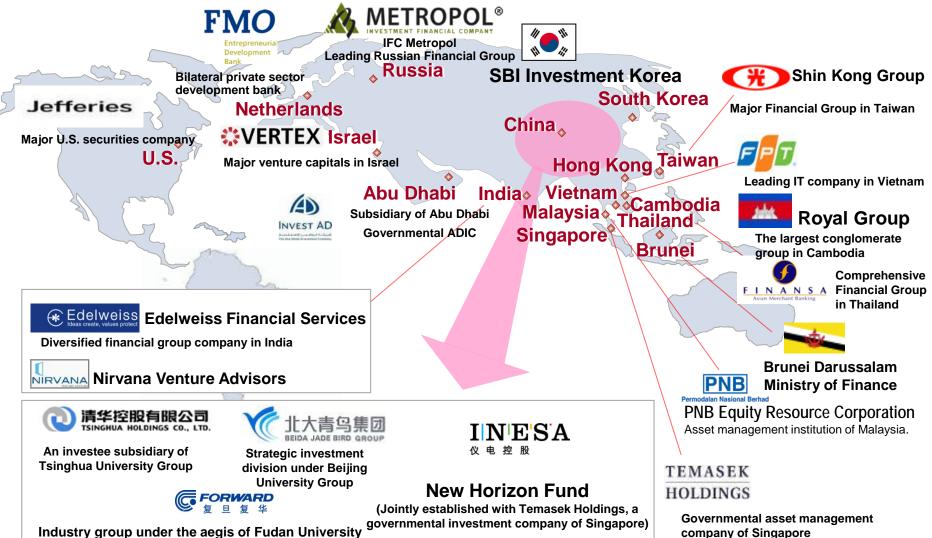
Source: Compiled by SBIH based on Statistics Bureau, Ministry of Internal Affairs and Communications "World's Population and Age Composition"



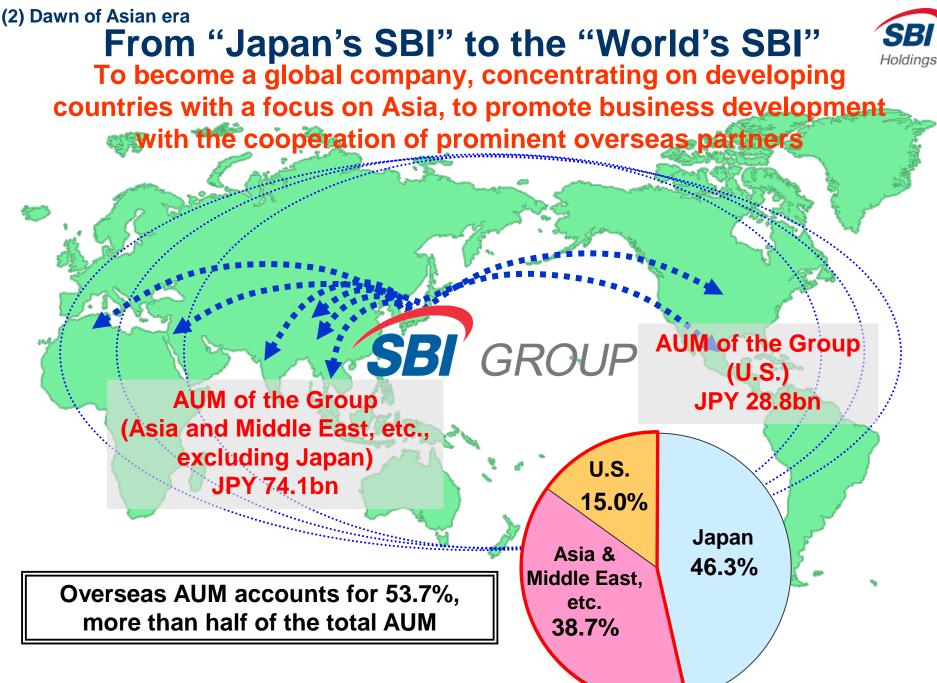
Source: Compiled by SBIH based on IMF "World Economic Outlook, April 2015" 19

#### **Establishment of Global Investment Structure Centering on Asia**

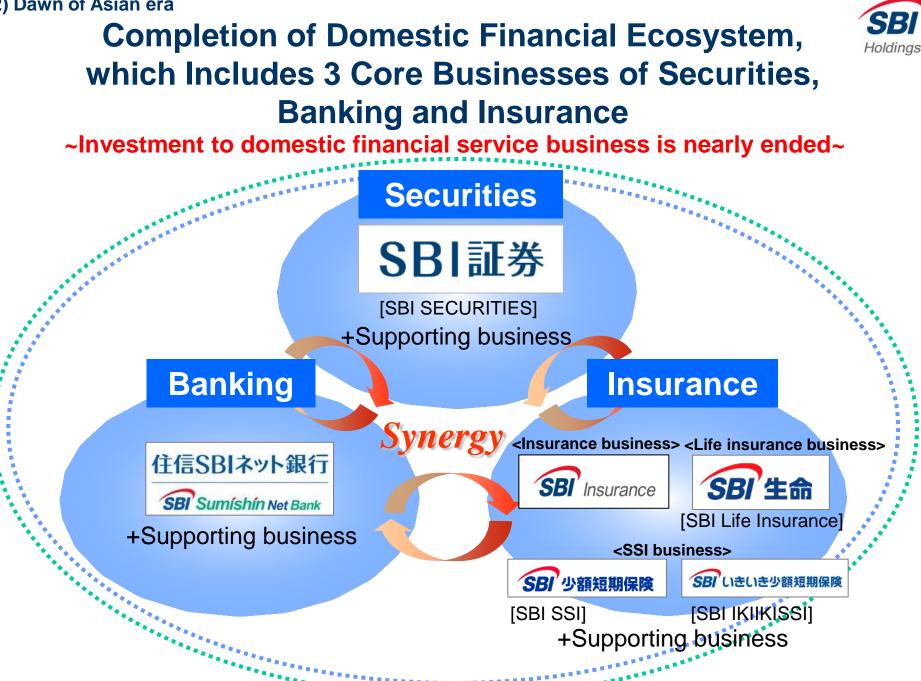
Established global investment structure through formation of JV funds with local partners such as financial institutions, government agencies and universities



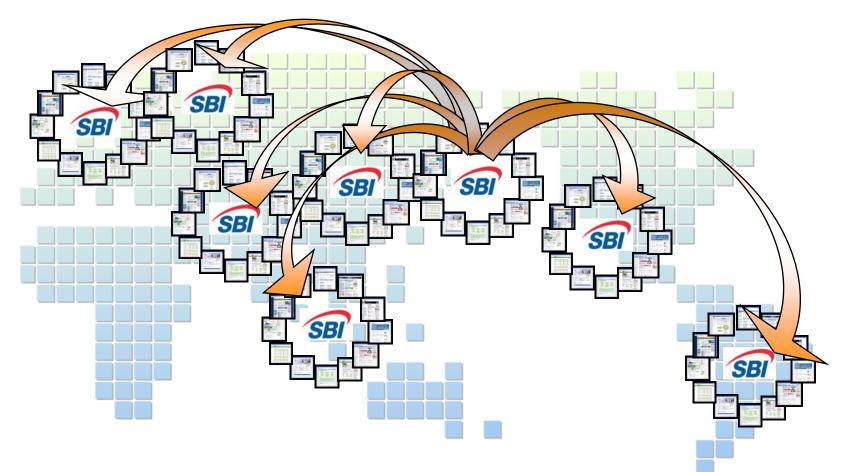
Holdings



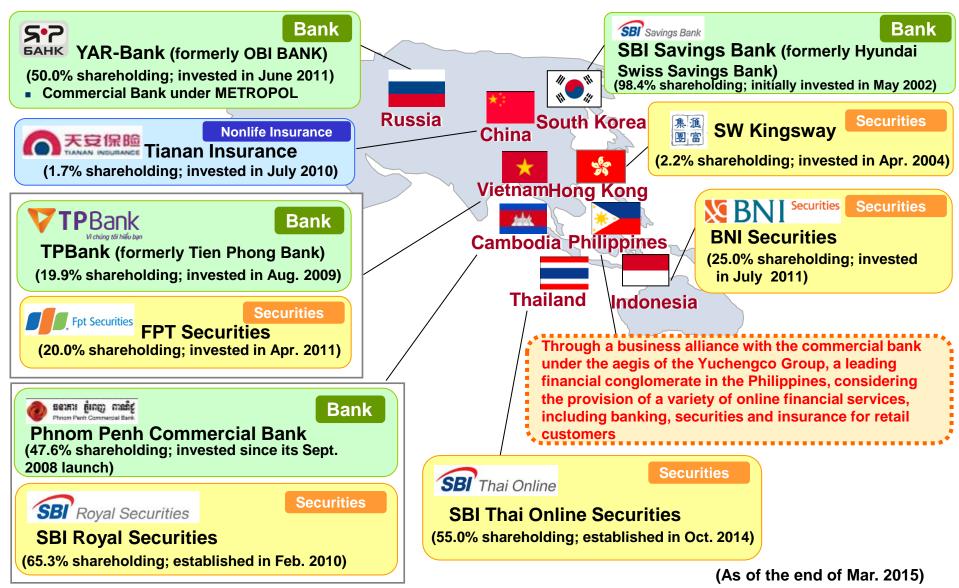
\*The assets under management that were already invested as of the end of Mar. 2015. (Excluding cash and uncalled capital)



Transferring the SBI Group's Internet Based Financial Holdings Ecosystem to Emerging Markets in Asia and Elsewhere, Utilizing Partnerships Built through the Establishment of Overseas JV funds



## The Financial Services Business' Overseas Expansion, SE Centering on Asia



\* SBI's shareholding percentage corresponds to a total percentage based on the IFRS criteria for subsidiary companies and subsidiary funds of the Group



## (3) Toward a post-industrial society, changes in Japan's industrial structure is rapidly progressing



## **Focused Strategy:**

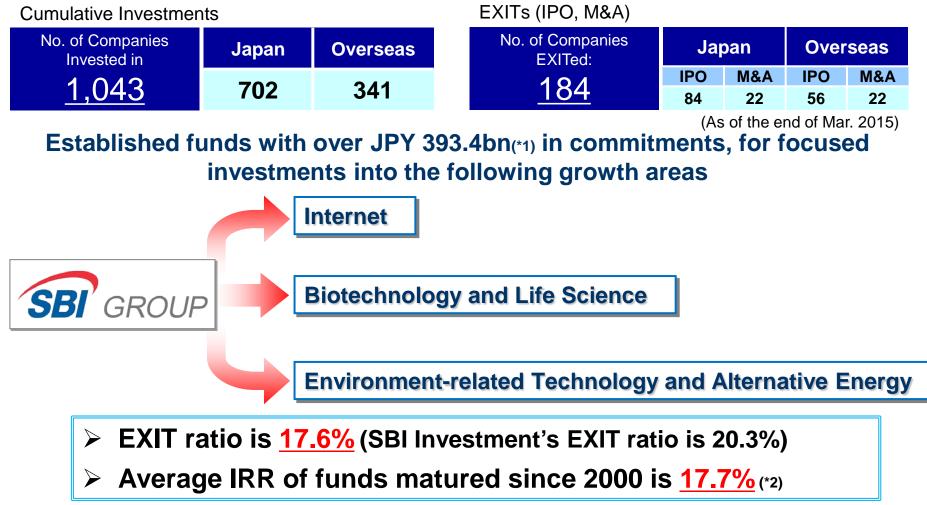
Focused investments into the growth industries of the 21st century, namely the IT/mobile and biotechnology fields, toward the advent of the post-industrial society (3) Changes in industrial structure toward a post-industrial society

#### **SBI** Holdings

## "New Industry Creator" Initiatives

#### ~Focused Investments into Growth Industries of the 21st Century~

Cumulative number of investments, and the companies EXITed through IPOs and M&As (Investees operated and managed by the Group from July 1999 to Mar. 2015)



\*1: Based on aggregate commitment amount of domestic funds managed by the SBI Group since its establishment in 1999 \*2: Simple average for each fund. One fund with negative IRR is excluded from the calculation (3) Changes in industrial structure toward a post-industrial society



## Advent of the Post-industrial Society and the Growth of the Biotechnology Industry

Trend in Industry Classification Japan	Major innovative areas
Primary Industry Agriculture, forestry, fisheries, etc.	Biotechnology
Secondary Industry	Biotechnology
Manufacturing, construction, processing, etc.	Environment
<b>Tertiary Industry</b>	Broadband/Mobile
Information communication, finance, wholesale, retail, other services, etc.	Investment-related

Dr. Shinya Yamanaka, MD, PhD of Kyoto University, who generated iPS cells that led to the realization of regenerative medicine for the first time, won the 2012 Nobel prize in Physiology/Medicine, as the establishment of many bioventure companies continues in Japan

(3) Changes in industrial structure toward a post-industrial society

#### **SBI** Holdings

## Focused Investments into Biotechnology as a New Growth Field

Since its establishment, through the operation of VC funds, SBI has endeavored to invest in and incubate numerous venture companies focused on the IT and Biotechnology sectors

[Major bio-venture investee companies]

#### (1) euglena Co., Ltd. (Listed on TSE Mothers on Dec. 20, 2012)

(Shares held by funds, including non-consolidated funds, managed by the SBI Group (at its listing): 16.3%, the second largest shareholder) \*

A bio-venture company that researches, develops, produces and markets microalgae, with a strong focus on euglena.

#### **(2) ReproCELL Inc.** (Listed on JASDAQ on June 26, 2013)

(Shares held by funds, including non-consolidated funds, managed by the SBI Group (at its listing): 18.1%, the largest shareholder) \*

Japan's first venture company involved with iPS cells

#### **③ Acucela Inc. (U.S.)** (Listed on TSE Mothers on Feb. 13, 2014)

(Shares held by funds, including non-consolidated funds, managed by the SBI Group (at its listing): 21.8%, the second largest shareholder)

A clinical-stage biotechnology company that specializes in discovering and developing novel therapeutics to treat and slow the progression of sight-threatening ophthalmic diseases impacting millions of individuals worldwide



- 2. Established a competitive advantage in the Internet era through the establishment of a business ecosystem
  - (1) Defining a business ecosystem
  - (2) Synergy effects resulting from the business ecosystem
  - (3) Competitive advantages derived from mutual synergy effect and mutual evolution



## (1) Defining a business ecosystem



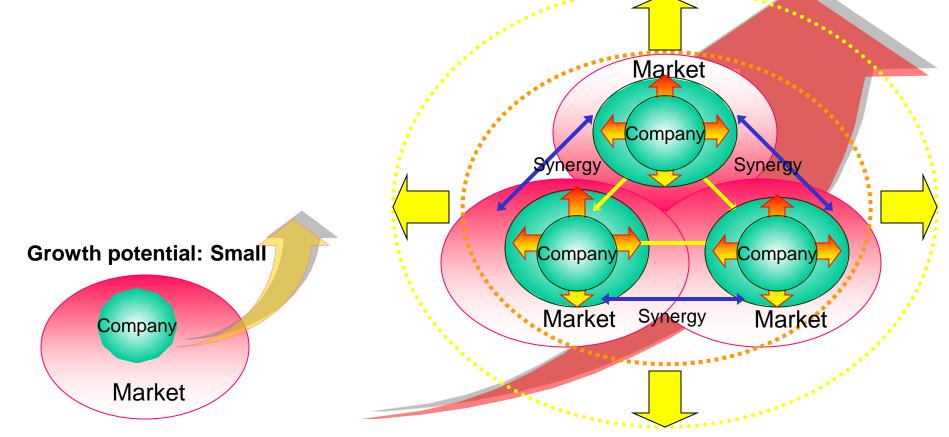
## Organizational View Based on Complexity Knowledge

Two complexity propositions

- The whole is greater than the sum of the parts.
- The whole has new qualities that an individual part cannot perceive.

In order to realize a high growth potential, there are synergy effects and mutual evolutionary effects that a single-role enterprise cannot achieve, that will require the establishment of a new organizational form, the "business ecosystem." Such a business ecosystem will function most effectively and provide competitive advantages in the Internet era Assembling and Expanding the Business Ecosystem **Produces Positive Synergies among the Constituent Companies. This Process Also Creates a Mutual Growth potential: Evolution Process in Each Company's Market** Significant to Support Rapid Growth.





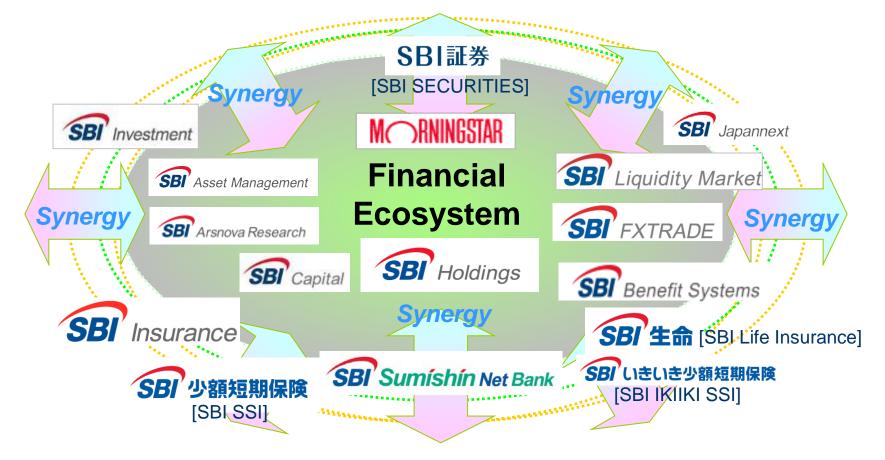
A company as a single economic entity

A "business ecosystem" in which a variety of constituent companies work together to achieve mutual evolution



## SBI Group's Establishment of the World's First Internet-based Financial Conglomerate

Through the Group companies' creation of synergy and mutual evolution, realizing competitive advantages



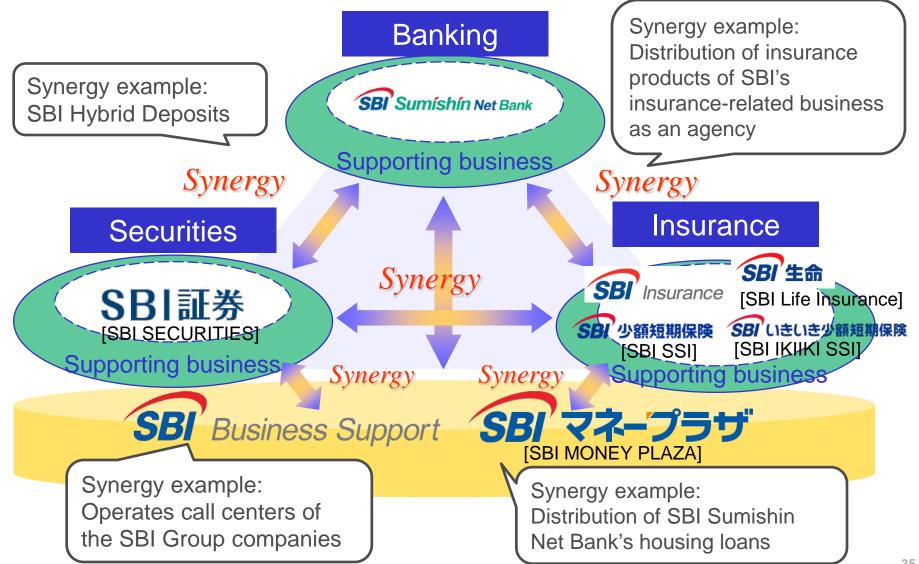


# (2) Synergy effects resulting from the business ecosystem

- **①** Synergies between core businesses
- ② Synergies between core businesses and the supporting businesses

## Thorough Pursuit of Various Synergies within the Group<sup>toldings</sup>

#### Synergies between core businesses



#### ① Synergies between core businesses: Example

#### SBI Sumishin Net Bank Succeeds in Affiliating Banking and Securities Services



## SBI証券

[SBI SECURITIES]

Examples of Affiliation Services:

#### Aggregation functions

nerav

SBI Sumíshín Net Bank

Simultaneous display of accounts of SBI Sumishin Net Bank and SBI SECURITIES. Easy access to stock trading platform of SBI SECURITIES, with one click on the Bank's stock information page

#### Automatic transfer services for additional margin deposits

Automatic cash transfer from a yen savings account at SBI Sumishin Net Bank to an account at SBI SECURITIES when additional margin deposits are needed

#### SBI Hybrid Deposits (Automatic deposits and withdrawals of stock trading deposits)

SBI Hybrid Deposit balance can be integrated into available deposit balance for stock trading, margin trading, and actual receipt of stock purchased at SBI SECURITIES

#### One-time account opening

One-time account opening at both SBI Sumishin Net Bank and SBI SECURITIES

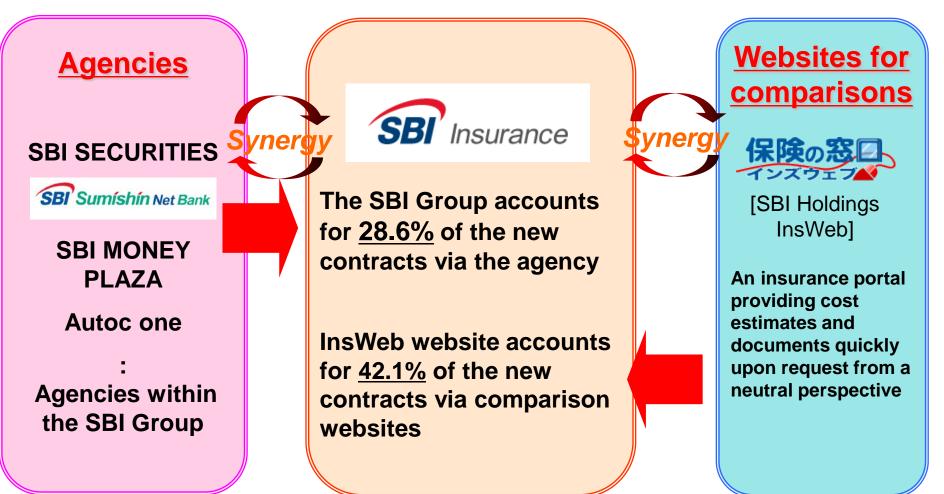
Solid customer base of SBI SECURITIES contributes to an increase in the number of accounts and deposit amount at SBI Sumishin Net Bank

① Synergies between core businesses: Example

# Synergies between SBI Insurance and the Group Companies



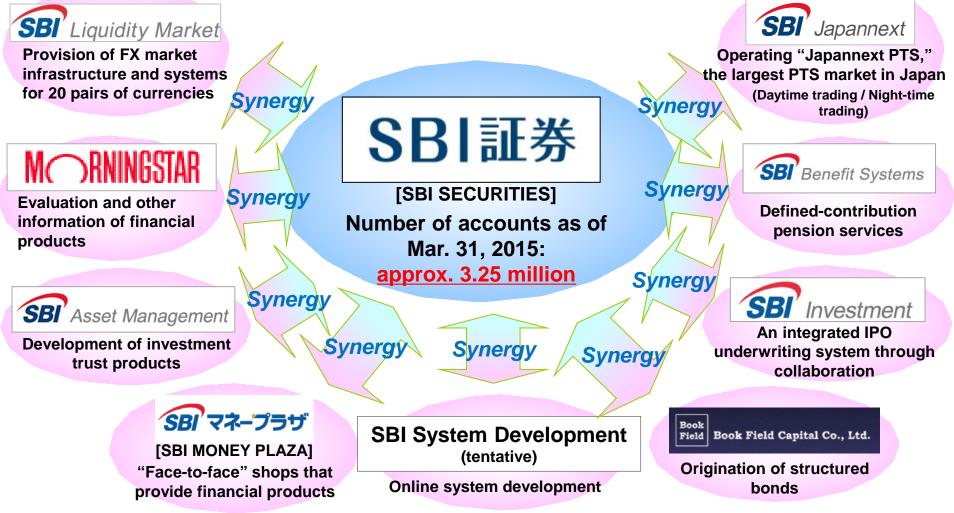
SBI Group companies, including SBI SECURITIES and the insurance comparison website "InsWeb," through their respective customer bases, become a sales channel that exerts synergy effects that contribute to SBI Insurance's business expansion.



② Synergies between core businesses and the supporting businesses

# Example: SBI SECURITIES and its Various Securities-related

Striving to enhance competitiveness through differentiation and to grow further by fully utilizing group synergies



**②** Synergies between core businesses and the supporting businesses: Example

#### Synergies between SBI Liquidity Market and Group Holdings Companies (SBI SECURITIES, SBI FXTRADE and SBI Sumishin Net Bank)

Started operation on Nov. 17, 2008 Achieved profitability in the first operating year



**Provides FX market infrastructure** 









Provides FX trading opportunities to individual investors

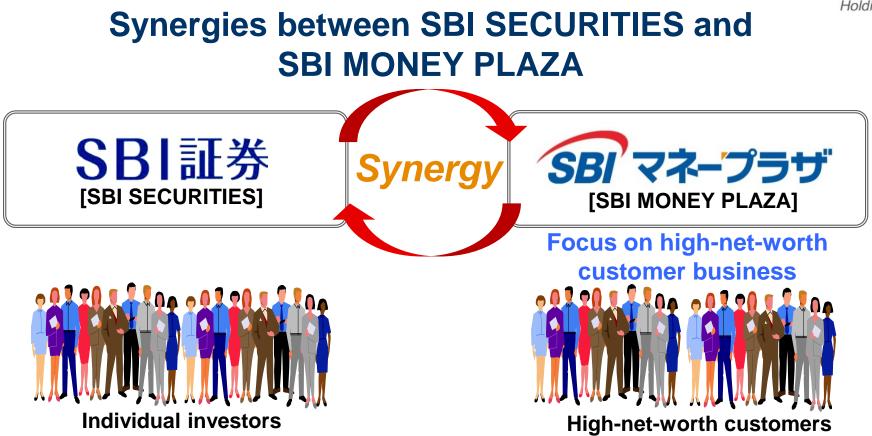
Customers' Deposit Assets Raking (Apr. 2015)

No.	Company name	Amount (JPY million)
1	SBI Group	178,843
2	GMO CLICK	126,007
3	Gaitame.com	108,364
4	DMM.com	100,675
5	YJFX	99,406
6	Central Tanshi FX	67,059
7	MONEY SQUARE JAPAN	62,159
8	MONEY PARTNERS	48,896
9	Hirose FX	26,328
10	FX PRIME by GMO Corporation	16,303
11	Traders Securities	14,395
12	Ueda Harlow	12,004
	Others (1 companies)	8,815
	Total	869,254

Source: Yano Research "Monthly Research on 16 Major FX Trading Companies 39

**②** Synergies between core businesses and the supporting businesses: Example





Through close collaboration with SBI MONEY PLAZA, which meet client needs for business succession and inheritance/donation services, and strengthen businesses targeting high-net-worth individuals, acquisition of additional high-net-worth customers at SBI SECURITIES will become possible, and the diversification of customer base and strengthening of the sales force will proceed



- (3) Competitive advantages derived from mutual synergy effects and mutual evolution
  - **(1)** Realization of early profitability
  - **②** Rapid expansion of customer base

① Realization of early profitability: Securities

## Pure-play Internet Securities Companies' Time Period Required to Reach Profitability

	Start of online trading	Single- quarter profit recorded	Quarters required *1 (Months since online trading started)	FY profitability	FY required *1 (Months since online trading started)
SBI SECURITIES	Oct. 1999	3Q FY1999	1 quarter (2 months)	FY1999	1 <sup>st</sup> FY (5 months)
Matsui	May 1998	N	<b>/A</b> *2	FY1998	1 <sup>st</sup> FY (10 months)
Monex	Oct. 1999	1Q FY2003	15 quarters (3 years and 8 months)	FY2003	5 <sup>th</sup> FY (4 years and 5 months)
Rakuten	June 1999	1Q FY2001	9 quarters (2 years)	FY2001	3 <sup>rd</sup> FY (2 years and 9 months)
kabu.com	Feb. 2000	1Q FY2002	10 quarters (2 years and 3 months)	FY2002	4 <sup>th</sup> FY (3 years)

\*1 Quarters and FY required are calculated based on the start of online trading.

\*2 Quarters required is not available because Matsui started their disclosure of quarterly results from FY2002.

\*3 Compiled by SBIH from information disclosed by each company





### Conclusion of the Competition with Online Securities Companies

#### [FY2014 results]

		ividual Stock Value (%)	Number of	Deposit	Operating
		of which, individual margin trading	accounts (thousand)	assets (JPY trillion)	income (JPY million)
SBI	<b>7</b> 38.1	<b>2</b> 40.5	<b>2</b> 3,246	9.4	<b>2</b> 34,680
Rakuten	16.0	15.9	1,839	3.5	20,417
Matsui	12.9	15.9	1,002	2.2	22,087
kabu.com	9.5	11.4	921	2.0	10,120
Monex (cons.)	6.0	4.7	1,534	3.7	8,066

**①** Realization of early profitability: Banking



## Pure-play Internet Banks' Time Period Required to Reach Profitability

	Start of operations	Single- quarter profit recorded	Quarters required *1 (Months since operation started)	FY profitability	FY required *1 (Months since operation started)
SBI Sumishin	Sept. 2007	4Q FY2008	7 quarters (1 year and 6 months)	FY2009	3 <sup>rd</sup> FY (2 years and 6 months)
Sony Bank	June 2001	4Q FY2004	16 quarters (3 years and 9 months)	FY2005	5 <sup>th</sup> FY (4 years and 9 months)
Rakuten	July 2001	4Q FY2003	11 quarters (2 years and 8 months)	FY2005	5 <sup>th</sup> FY (4 years and 8 months)
Jibun	July 2008	1Q FY2012	16 quarters (3 years and 11 months)	FY2012	5 <sup>th</sup> FY (4 years and 8 months)
The Japan Net	Oct. 2000	1Q FY2004	15 quarters (3 years and 8 months)	FY2004	5 <sup>th</sup> FY (4 years and 5 months)

\*1 Quarters and FY required are calculated based on the start of operation.

\*2 Compiled by SBIH from information disclosed by each company



### SBI Sumishin Net Bank is No. 1 in Deposit Balance and Balance of Loans Among the Pure-play Internet Banks

~Pure-play Internet Banks' Financial Results for FY2014~

JPY billion; parenthetic figures are YoY % change. The number of accounts is in thousands.

	Date of operation started	Deposit amount	Balance of loans	Number of accounts	Ordinary income/loss
SBI Sumishin (cons.)	<u>Sept. 2007</u>	<u></u>	<u>1,748.9</u>	2,308	<u>2</u> <u>15.2</u>
Sony Bank (cons.)	June 2001	1,878.3	1,187.2	1,050	7.3
Rakuten (cons.)	July 2001	1,246.8	354.4	4,963	11.3
Jibun	July 2008	661.5	90.7	1,913	1.3
The Japan Net	Oct. 2000	569.0	42.2	2,856	3.2

Note: Amounts are rounded to the nearest 100 million yen or thousand accounts. The number of accounts is as of the end of Mar. 2015.



## Pure-play Internet Insurance Companies' Time Period Required to Reach Profitability

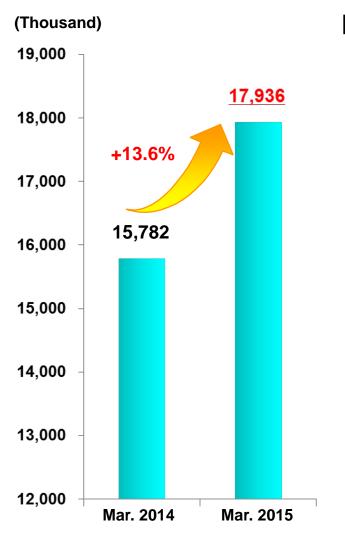
	Start of operations	Single- quarter profit recorded	Quarters required *1 (Months since operation started)	FY profitability	FY required *1 (Months since operation started)
SBI Insurance	Jan. 2008	1Q FY2014	26 quarters (6 years and 5 months)	FY2015 (Forecast)	9 <sup>th</sup> FY (8 years and 2 months)
Mitsui Direct	June 2000	1Q FY2008	37 quarters (9 years)	FY2010	11 <sup>th</sup> FY (10 years and 9 months)
AXA GENERAL INSURANCE	July 1999	<b>N/A</b> *2		FY2008	10 <sup>th</sup> FY (9 years and 8 months)

\*1 Quarters and FY required are calculated based on the start of operation.

\*2 Quarters term is not available because AXA GENERAL INSURANCE started their disclosure of quarterly results from FY2008.

\*3 Compiled by SBIH from information disclosed by each company

#### SBI Group's Customer Base Expanding to Approx. 18 Million<sup>®</sup>



Year-on-year]	-on-year]
---------------	-----------

(Thousand)

ai-oii-yeai]				(mousanu)
		Mar. 31, 2014	Mar. 31, 2015	YoY % change
SBI SECURITIES	(Accounts)	2,944	3,246	+10.3
SBIH InsWeb	(No. of customers)	6,104	6,938	+13.7
E-LOAN	(No. of customers)	1,529	1,745	+14.1
MoneyLook	(Total no. of customer registrations)	894	915	+2.3
Morningstar Japan	(New portfolio customer registrations)	119	134	+12.6
SBI Card	(Valid cards issued)	71	83	+16.9
SBI Sumishin Net Bank	(Accounts)	1,974	2,308	+16.9
SBI Insurance	(Total no. of contracts)	655	746	+13.9
SBI Life Insurance	(Total no. of contracts)	-	117	_
Autoc one	(Total no. of service users in 2014)	950	1,030	+8.4
Others (SBI Point etc.)		542	674	+24.4
Total		15,782	17,936	+13.6

Customer Base of the Group Companies

\* Repetition customers between Group companies are counted double while it is omitting repetition in each service site when it can be recognized as a unique user.

\* The total number of contracts of SBI Insurance excludes continuing contracts, expiring contracts and early-withdrawal

\* Customer numbers for Group companies excluded from consolidation during FY2014 due to reorganization are not included in the figures for Mar. 31, 2014.



- I. Business Strategy for the New Phase that the SBI Group has Entered in Its 17th Year since Its Establishment
- 1. Future efforts to achieve sustainable expansion of corporate value
- 2. Shifting from expansion of scale to the pursuit of quality, which promotes a management emphasis on profitability and shareholder returns
- 3. The Company's medium- and long-term future vision



- 1. Future efforts to achieve sustainable expansion of corporate value
  - (1) Financial Services Business
  - (2) Asset Management Business
  - (3) Biotechnology-related Business
  - (4) With the increase in AUM, the Group's asset management structure will be restructured and strengthened



## (1) Financial Services Business

- Securities-related Business
- Banking-related Business
- Insurance-related Business



# ① SBI SECURITIES

- ~Concluded competition with online securities companies, and entered the phase of challenging major face-to-face securities companies~
  - (i) Further enhancing the retail business that is clearly superior to the face-to-face securities companies
  - (ii) With a significantly growing retail business as a foundation, expanding the corporate business to rank among the major face-to-face securities companies
  - (iii) Establishment of SBI System Development (tentative), to endeavor to further reduce systems-related costs
- **② SBI Liquidity Market, SBI FXTRADE** 
  - Promoting the overseas development of the FX-related business in Asia in order to further increase liquidity

①-(i) Further enhancing the retail business: Promoting self-origination of structured bonds



## **Promoting Self-origination of Structured Bonds**

By internally originating structured bonds that are currently from third parties, endeavoring to reduce cost and share the benefits with customers [Structured bonds' inherent operations from development to distribution]



In order to accelerate the efforts to internally originate structured bonds, SBI SECURITIES acquired Book Field Capital, which possesses such expertise, on Apr. 1, 2015

[Outline of Book Field Capital]

Establishment	Apr. 6, 2005
Capital	JPY 50m
Total assets	JPY 197m (as of Nov. 30, 2014)

Book Field Book Field Capital Co., Ltd.



Establishing the structure within the year, with plans to originate structured bonds equivalent to JPY 25bn next year

**①-(ii) Expanding the corporate business** 

From the Perspective of Competing with the Major Face-to-face Securities Companies, SBI SECURITIES must Further Strengthen Its Underwriting, Sales and Trading Businesses

Comparison of Net Operating Revenue (excluding Financial Expenses) with Nomura in FY2014

(Unit: JPY billion)	SBI	Nomura (cons.)*	A. Con between Nomine
Retail business	70.7	476.5	1: Gap between Nomura is merely 3.2 times
of which, Commission income	28.6	92.0	
Net financial revenue	23.5	6.9	2: SBI exceeds Nomura
Acquisition commission of investment trust	3.9	104.8	by 3.4 times
Trading gains/loss (primarily FX-related gain)	8.4	_	
Corporate business	1.4	789.9	3: Gap between Nomura
of which, Underwriting commission	1.4	49.2	is 35.1 times, indicating
Trading gains/loss	_	531.4	the sizable gap in
Others (including Asset Management business)	0.0	337.9	corporate business
Net operating revenue	72.2	1,604.2	* Complied by SBI based on the disclosed material

1: Whereas the difference in stock brokerage commission with Nomura is approx. 23 times, the gap in commission income is merely 3.2 times

> SBI SECURITIES' share of individual stock trading value is an overwhelmingly 38.1%

2: SBI SECURITIES' net financial revenue exceeds Nomura by 3.4 times

> SBI SECURITIES' share of individual margin trading value is an overwhelmingly 40.5%

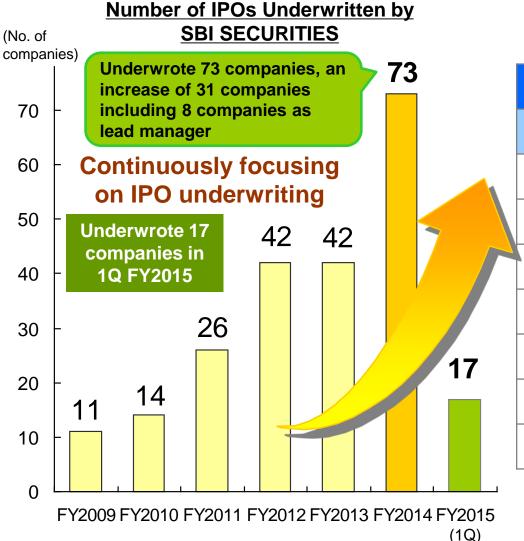
3: As for the corporate business, there is a sizable gap between Nomura and SBI SECURITIES <u>Assets of customer accounts of the five major online securities companies is a mere 21.2%</u> <u>of the total shares held by individuals in Japan</u>



①-(ii) Expanding the corporate business: Enhancing IPO and PO underwriting business

#### SBI SECURITIES has Steadily Expanded Its IPO Underwriting Business, and is Continuously One of the Leaders of the Industry in Terms of the Number of IPOs Underwritten





\* The above figures do not include consignments. Based on listing date. The figures exclude brokerage sales and REITs.

\* The number of IPOs does not include issues listed on TOKYOAIM.

#### **IPO Underwriting Ranking (FY2014)**

86 companies were listed in FY2014

 -		
Company name	No. of cases	Underwriting share (%)
SBI	73	84.9
SMBC Nikko	62	72.1
Mizuho	58	67.4
Nomura	47	54.7
Monex	44	51.2
Daiwa	40	46.5
Ichiyoshi	35	40.7
Okasan	34	39.5

\* The above IPOs represent issues underwritten in Japan only and do not include additional secondary offerings or overseas issues.

\* The number of underwritten issues represents both lead managed underwritings and syndicate participation.

\* The data was compiled by SBIH based on each company's published information.

**①-(ii)** Expanding the corporate business: Enhancing IPO and PO underwriting business

#### **SBI** Holdings

#### Number of IPOs Underwritten by SBI SECURITIES as Lead Manager is Increasing

Number of IPOs underwritten by SBI SECURITIES as lead manager

	FY2010	FY2011	FY2012	FY2014	FY2015 (E)	
Lead Manager	0	1	5	5	8	10+
Underwrote manager in	8 companies FY2014	as lead		<u>asting a lead</u> er 10 compa		
IPO E	Date	(	Company Nam	е	M	arket
Sept. 11, 2014 Japan Investr			t Adviser		TSE	Mothers
Sept. 19, 2014 AMBITION					TSE	Mothers
Oct. 22, 2014 Ceres					TSE	Mothers
Dec. 11, 2014 B-Lot Dec. 16, 2014 MarkLines				TSE	Mothers	
		larkLines			TSE 、	IASDAQ
Feb. 19	, 2015 A	LBERT				Mothers
Mar. 24	, 2015 R	S Technologies		eady underwr npany as lead		Mothers
Mar. 26	, 2015 N	lobile Factory		nager in Apr. 2		Mothers
Apr. 24,	2015 R	entracks	<b></b> _		TSE	Mothers

By maximally utilizing SBI MONEY PLAZA's customer base and sales network, a <u>further expansion of the PO underwriting business will also be implemented</u>

①-(iii) Further reducing system-related costs: Establishment of a system development company Further Reducing System Costs through the Establishment of a System Development Company to Promote the Development of SBI Group's Unique Online System for Internal and External Use



Establishment of SBI System Development (tentative), a system development company

Preparing for the establishment of a system company that develops and structures online systems primarily for the internal and external securities business, during this coming summer

SBI SECURITIES estimates that the expenses which were paid to vendors will be decreased by approx. JPY 1.4bn per year

For the future, will <u>endeavor to broadly provide systems development</u> for internal and external banking and insurance businesses, as well as for the securities business, by leveraging the accumulated expertise

Holdings

**②** Promoting the overseas development of the FX-related business in Asia



#### **Considering the Overseas Development of the FX-related Business in Asia in Order to Further Increase Liquidity**

In order to acquire liquidity from China and the Asian countries by way of Hong Kong, SBI Liquidity Market established a Hong Kong Subsidiary in May 2015.

Will provide trading systems and business know-how to local FX trading companies





## [Banking-related Business]

- Full-fledged entry into the credit card business in SBI Sumishin Net Bank in order to further improve profitability
- ② Endeavoring to further improve profitability in banking business with the start of bank agency business at SBI MONEY PLAZA

① Full-fledged entry into the credit card business in SBI Sumishin Net Bank

## **Full-fledged Entry into the Credit Card Business**



#### SBI Sumishin Net Bank's Acquisition of SBI Card (Announced on Apr. 21, 2015)







Through a unified operation, including the development of products with a high affinity for SBI Sumishin Net Bank's card loans, <u>cultivate the credit card business as</u> one of the bank's core businesses

In order to move forward to an early profitability of the credit card business, along with the enhancement of the card issuance process both within and outside of the Group, established a committee composed of members from affiliated companies, and strengthened the Group company activities to cooperate in areas such as marketing strategies.

Along with improving revenue sources through the enhancement of systems and functions as a subsidiary of the bank, promoting a full-scale acquisition of new customers.

**②** The start of bank agency business at SBI MONEY PLAZA







In order to further improve profitability, SBI Group's financial ecosystem continues to be fully utilized, such as with the thorough pursuit of synergies with SBI MONEY PLAZA

**MONEY PLAZA shops** 



## [Insurance-related Business]

- SBI Insurance is developing fire insurance in addition to auto insurance, and will promote sales through the utilization of the Group structure
- ② Along with the establishment of "SBI Life Insurance," the SBI Group's life insurance company, organizing a sales structure to resume the procurement of new contracts
- **③ Ongoing efforts of insurance-related business** 
  - a. Contemplating a foray into the reinsurance business in order to further improve profitability of each insurance company, and the establishment of an insurance holding company to improve the efficiency of the insurance business
  - b. Development of personalized insurance products utilizing telematics technology and wearable devices



#### **Proceeds to Expand on Its Product Offering**

#### Consideration of fire insurance

Insurance

Fire insurance (under consideration)



SBI'

Upon the launch of a fire insurance product, synergies with SBI Sumishin Net Bank and ARUHI (formerly SBI Mortgage), both of which deal in housing loans, will be thoroughly pursued

住信SBIネット銀行	<b>ARUHI</b> (formerly SBI Mortgage)]
SBI Sumíshín Net Bank	(SBI Group's share holding*1: Approx. 10.53%)
Results of housing loans (Oct. 2007 – Mar. 2015)	Results of housing loans (Oct. 2007 – Mar. 2015)
Total amount : JPY 2,279.6bn	Total amount : approx. JPY 2,900bn
Total number : 93,560	Total number*2 : approx. 120,000
Number of newly acquired	Number of newly acquired*2
(Apr. 2014 - Mar. 2015) :19,152	(Apr. 2014 - Mar. 2015) : approx. 19,000

- \*1 Ratio of voting rights for ARUHI Group Co., Ltd., the holding company of ARUHI. SBI Group's shareholding percentage corresponds to a total percentage based on the IFRS criteria for subsidiary companies and subsidiary funds of the Group. (As of the end of Mar. 2015)
- \*2 The number of loans backed, excluding package loans and loans for expenses related to housing acquisition

② Ongoing efforts of life insurance business: Establishment of SBI Life Insurance

## "SBI Life Insurance", the SBI Group's Life Insurance Company, is Established

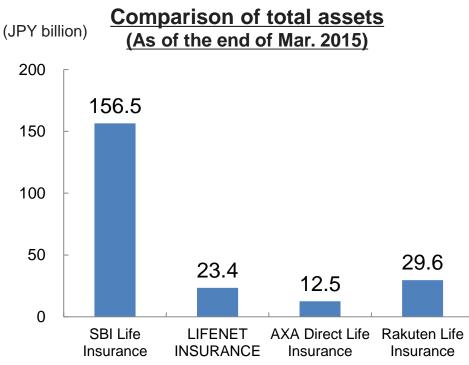


Implementation of corporate name change (May 1, 2015)



[SBI Life Insurance]

• About SBI Life Insurance



Source: Compiled by SBIH from the information on websites of each company.

Implementation of corporate name change to SBI Life Insurance for the purpose of clarifying its position as a SBI Group company, and to enhance its public awareness

- Holds more than 110 thousand inforce life policies as of Mar. 31, 2015
- Ceased writing new policies from Feb. 2010, and has since dedicated their resources to support and conserve in-force life policies
- Its solvency margin ratio is 1,120.3% (as of Mar. 31, 2015), which is trustworthy fortheir payment ability



#### SBI Life Insurance Implements Various Measures to Resume the Procurement of New Contracts

- Initiating a recruiting process to prepare for the resumption of the procurement of new contracts
  - Will achieve the necessary approx. 30% increase in personnel to resume the procurement of new contracts at a slight
  - increase in costs relating to personnel and non-personnel expenses by maximizing the efficiency of the said cost \*
- Organizing a sales structure to resume the procurement of new contracts
- A company-wide project team inaugurated for product development

\* Although other additional expenses, such as system development expenses will be incurred, these measures will complete the structure of procuring new contracts

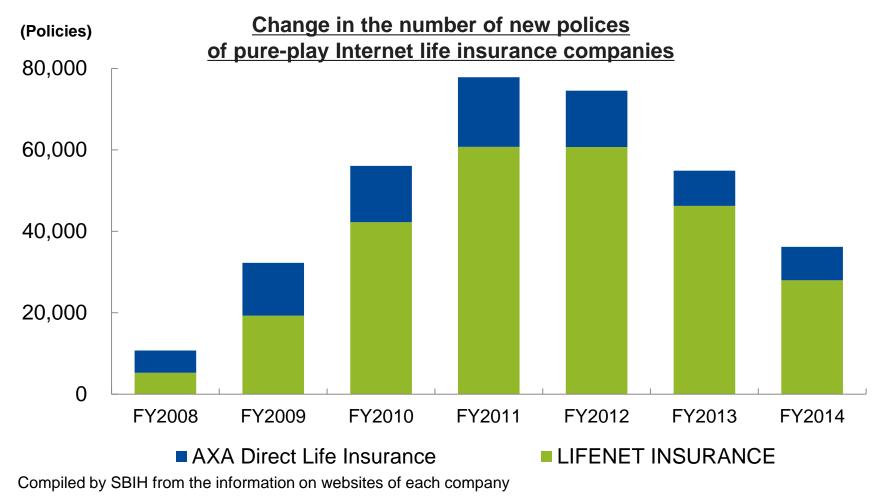
Although new costs will be incurred for the development of new products and the system development for new underwritings, <u>the profit before income tax expense (based on IFRS)</u> for FY2015 is expected to significantly exceed that of the two month period after the consolidation in FY2014 (JPY 0.55bn), with additional marketing expense for new contract acquisitions to be incurred after FY2015

**②** Ongoing efforts of life insurance business: Establishment of SBI Life Insurance



## Limitations in the Pure-play Internet Life Insurance Ho Business Model

## ~Establishing a distribution network that includes a face-to-face channel is key~

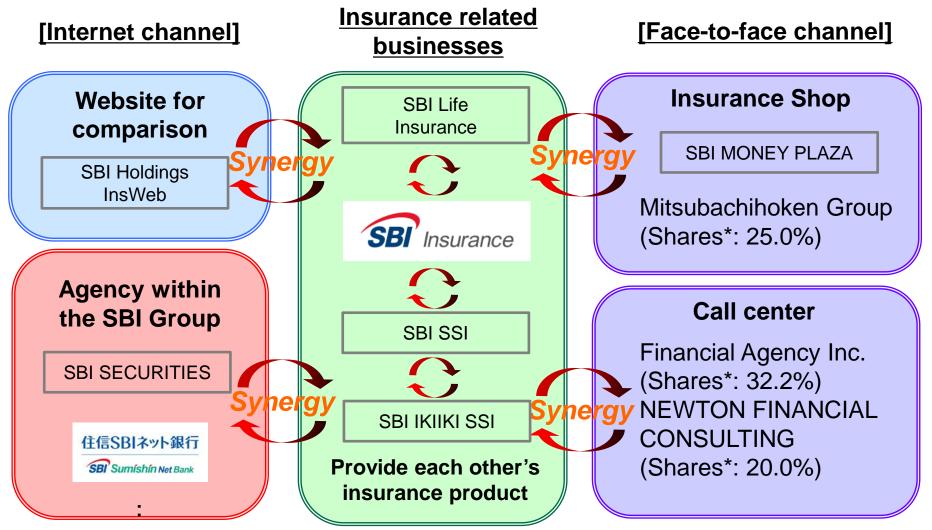


**②** Ongoing efforts of life insurance business: Establishment of SBI Life Insurance

#### Thorough Pursuit of Synergies between Insurance-related Businesses and Each Group Company



Maximally utilize the Group synergies, such as group customer base and marketing channels, to expand the business scale of the insurance-related businesses



\* Shares: SBI's shareholding percentage corresponds to a total percentage based on the IFRS criteria for subsidiary companies and subsidiary funds of the Group. (As of Mar. 31, 2015)

③-a. A foray into the reinsurance business and the establishment of an insurance holding company:

#### Contemplating a Foray into the Reinsurance Business and the Establishment of an Insurance Holding Company

Foray into the reinsurance business to strengthen the profitability structure of the insurance companies

Finalized the selection of the domicile and service vendor of the reinsurance company Advancing a feasibility study in order to establish a reinsurance company in FY2015



By aggregating the reinsurance premiums paid to external reinsurance companies <u>by the insurance company subsidiaries to the newly established</u> <u>reinsurance company</u>, endeavoring to <u>reduce the Group's total reinsurance</u> <u>premiums paid to external sources</u>

- Through the establishment of an insurance holding company, efficiency enhancement and maximization of Group synergies will be endeavored
- Efficient use of insurance business related resources, such as asset management, risk management, information, know-how, and human resources
- Strengthen synergies between insurance companies



SBI 生命 [SBI Life Insurance]





SB

Holdinas

**③-b.** Development of more personalized insurance products:



# Development of Personalized Insurance Products

Nonlife insurance

#### Contemplating the development of "Telematics insurance"

Contemplating the development of more personalized auto insurance through the collection and utilization of big data that is based on historical driving records, where an alliance with other companies may be considered

\*Telematics: Providing a service that connects a communications system to a mobile vehicle, such as an automobile

#### Life insurance

Researching the potential of personalized life insurance products that utilize wearable devices

Researching the possibility of utilizing wearable devices to collect and analyze the policy holder's health information, to offer more personalized life insurance products



## (2) Asset Management Business

### **1** Venture capital business

**② SBI Savings Bank of South Korea** 

① Venture capital business

## SBI

## Venture Capital Business Continues to Raise Funds (Domestic)

- Domestically, SBI Investment established a JPY 15bn flagship fund that targets next-generation companies
- $\rightarrow$  This provides SBI Investment with fee income as the fund operator
- Management fee: approx. JPY 380m per year (2.5% of total capital commitment)

SBI VENTURE	• Total commitment amount:
SBI Investment	JPY 15.0bn • Investment target:
	Investment in promising unlisted companies in Japan and overseas engaged in IT, environment and energy, health care, services, materials and parts, and other promising businesses

#### Establish funds larger than the above

Preparing establishment of three funds of similar scale during FY2015

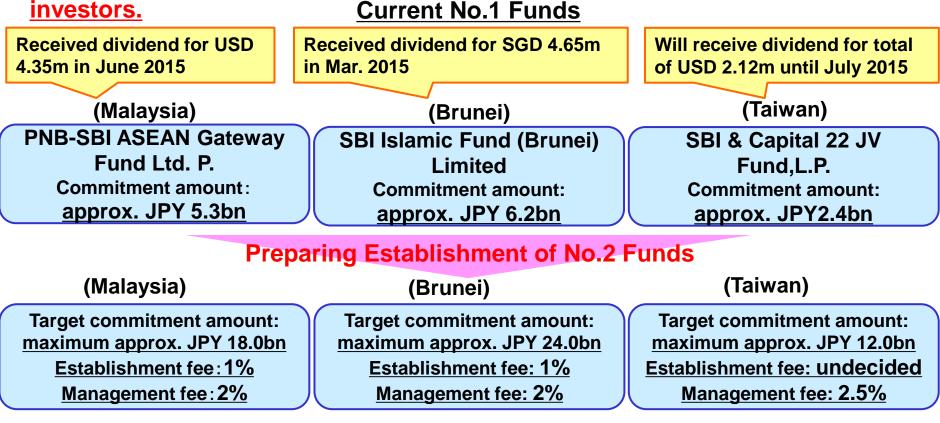
An establishment fee of 1.0% and management fee of

2.5% of committed capital are planned



## Venture Capital Business Continues to Raise Funds<sup>(2)</sup> (Overseas)

 Overseas, where funds jointly established with existing partners are steadily delivering results, preparations are underway to form No. 2 funds that will be larger than the No. 1 funds by securing capital contributions from outside



<u>The IPO and M&A pipeline is steady, with 8 IPOs or M&As of the SBI Group's</u> overseas portfolio companies expected in FY2015, as compared to 5 in FY2014

\*Since preparations are underway to form No.2 funds, both establishment and management fee are planned number

#### ① Venture capital business



Established SBI Finansa Private Equity Partners, a Joint Investment Company with Finansa, a Comprehensive Financial Group in Thailand



The SBI Group and the Finansa Group will each own 50% of the Joint Venture Company and <u>the company's main investment targets of the Joint Venture Company</u> will be unlisted companies in Thailand, Vietnam, Myanmar, Cambodia, and Laos. In the future, <u>the Joint Venture Company will endeavor to establish a private equity fund with</u> capital commitments of at least USD 50m (approximately JPY 6bn) by seeking investments from third parties.

#### Finansa Group:

A comprehensive financial group having under its aegis investment banking, securities, and asset management companies. Finansa has been fully engaged in the fund management business since 1994 and has an extensive track record in private equity investments in Thailand and Vietnam

#### ① Venture capital business

## The SBI Group's AUM is Now Over JPY 500bn



(As of the end of Mar 2015)

Private equity, etc. JPY 294.7bn (Including JPY 103.1bn of both cash and commitment amount to be paid in) (*3)				
Breakdown by Industry	Amount		Breakdown by region	Amount
IT/Internet	25.8		Japan	88.7
Biotechnology/Health/Medical	45.2		China	29.3
Services	18.6		Korea	25.2
Materials/Chemicals	2.2		Taiwan	2.0
Environmental/Energy	20.6		Southeast Asia	11.5
Retail/Food	16.1		India	2.8
Construction/Real estate	1.6		U.S.	28.8
Machine/Automobile	8.3		Others	3.3
Finance	36.3		Total	191.6
Others	16.7	L		•
Total	191.6			

Investment trusts, etc. JPY 230.6bn (*4)			
Investment trusts	128.0		
Investment advisory	98.8		
Investment companies	3.8		

- \*1 Calculated by the exchange rate as of the end of Mar. 2015
- \*2 Amounts are rounded to the nearest JPY 100m
- \*3 Composed of cash in funds and unpaid capital which is to be paid on a capital call.
- \*4 For funds that SBI Asset Management provides investment instruction to, if Morningstar Asset Management provides investment advisory services, assets are recorded in both "Investment trusts" and "Investment advisory," respectively, and such overlapping amounts totaled JPY 24bn

#### ① Venture capital business

## **IPO and M&A Deals are Expected to Increase in FY2015**



	Up to FY2013	FY2014 full year	FY2015 full year prospect
IPO and M&A deals*	181	14	20

\* Includes portfolio companies (FY2009: 3 companies, FY2010: 6 companies, FY2013: 2 companies) of New Horizon Capital, the second fund, in which SBIH invests as a limited partner.

#### In FY2014, 10 companies have conducted IPOs, and 4 companies were M&A'd

EXIT Date	Company	Market (Country)	EXIT Date	Company	Market (Country)
Apr. 2, 2014	Smart Navi Co.,Ltd.	M&A	Oct. 22, 2014	Ceres inc.	TSE Mothers
June 16	NEWTON FINANCIAL CONSULTING, Inc.	TSE JASDAQ	Dec. 25	Tokyo Board Industries Co., Ltd	TSE 2nd Section
July 23	Nippon View Hotel Co.,	TSE 2 <sup>nd</sup> Section	Dec. 29	Yest Co., Ltd.	KONEX (Korea)
501y 25	Ltd.			Uphills, Inc.	M&A
Aug. 5	WH Group Limited	HKEx Main Board	Mar. 26	Mobile Factory, Inc.	TSE Mothers
Aug. 11	Pandora TV Co., Ltd	KONEX (Korea)			
Sept. 15	GCS HOLDINGS, INC.	GTSM (Taiwan)	[The track recor	d of this fiscal year]	
Sept. 25	RIBOMIC Inc.	TSE Mothers	Apr. 8	SanBio Company Limited	TSE Mothers
Oct. 1	YAPPA Corporation	M&A	Apr. 21	CRE, Inc.	TSE 2nd Section
Oct. 1	Kakao Corp.	M&A	L		

# Completed Business Revitalization of SBI Savings Bank of South Korea



Achieved cumulative profit in the July 2014-Mar. 2015 period, as well as a quarterly profit in the Jan.-Mar. 2015, on a K-GAAP basis\*.

# Also, capital adequacy ratio improved steadily, and the financial condition is now sound

\* <u>SBI Savings Bank prepares and discloses its financial statements on a K-GAAP basis, not IFRS, since it is an unlisted</u> <u>company.</u>

#### 9 Month Ended Mar. 31, 2015 Result (K-GAAP basis)

	<b>1Q*</b> (July -Sept. 2014)	<b>2Q</b> * (OctDec. 2014)	<b>3Q</b> (JanMar. 2015)	<b>9 Months</b> (July 2014-Mar. 2015)
Operating Revenue	111.3	110.0	116.1	337.5
Operating Income	-16.1	14.5	24.0	22.4
Profit before income tax expense	-19.9	10.1	27.4	17.6

(Announced on May 12, 2015)

(KRW billion)

\*Results for the four-month period from July to Oct. are equity-method income or loss adjusted from the sum of the pre-merger nonconsolidated results of the former SBI 1 Savings Bank and three subsidiary banks.

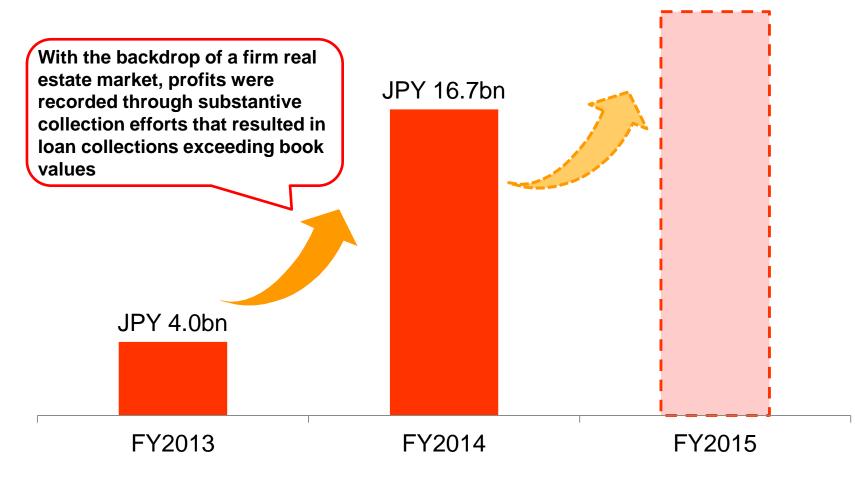
#### **Change in Capital Adequacy Ratio (K-GAAP basis)**

As of the end of Dec. 2014: 10.69% → As of the end of Mar. 2015: <u>11.31%</u> (Improved by 0.62 percent points from the previous quarter)



The Results Based on IFRS have Remained Positive since the Beginning of the Consolidation in Mar. 2013, and Growth Efforts will be Made to Achieve a Targeted Profit Before Income Tax Expense of JPY 20bn

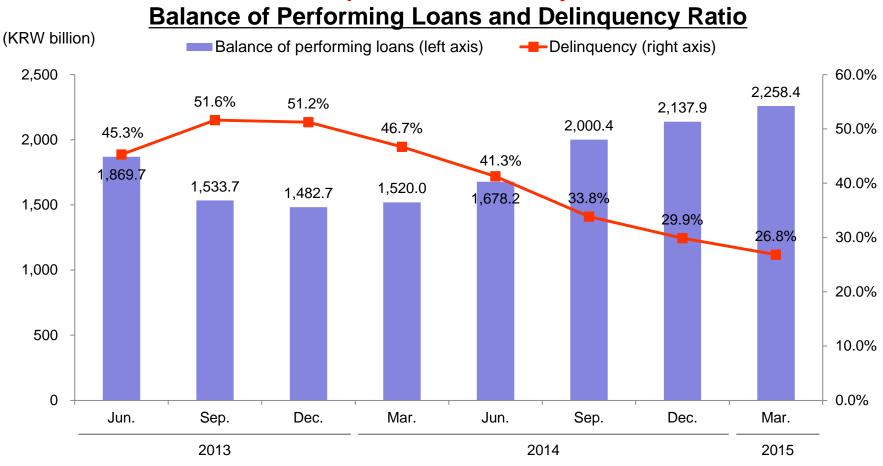
Change in profit before income tax expense since consolidation (SBIH's consolidated accounts basis; IFRS)





## SBI Savings Bank's Loan Quality and Quantity Continues to Improve

Performing loans increased steadily from 2014. Delinquency ratio continued to decline, and soundness of loans improved dramatically.



<sup>\*</sup> Balance of performing loans is based on K-GAAP



## Strategies for Further Growth of SBI Savings Bank of South Korea

#### Management structure change that will allow for a leap forward in the new business stage

- Mr. Hideo Nakamura, who is very knowledgeable of the banking business in Japan, was appointed Representative Director, as the bank entered a turning point to aggressively deploy its business expansion initiatives.<sup>\*1</sup>
- Along with Mr. Lim Jin Koo<sup>\*2</sup>, who will assume office as Co-Representative and the management team in Korea, a collective concerted effort will be made to further expand the business and <u>to drive the industry growth as Korea's No.1</u> <u>savings bank.</u>
  - <sup>\*1</sup> Previous title: Director & Executive Vice President. Assumed office as Representative Director on Apr. 16, 2015
  - \*2 Current title: Senior Managing Director. Scheduled to assume office upon approval at the Ordinary General Meeting of Shareholders scheduled to be held in Sept. 2015

#### Promoting efforts to increase new credits

- Endeavoring to acquire new customers by utilizing placement agents
- Planning to develop auto-loan business within this year, as a part of service diversification
- Promoting aggressive purchase of loans including performing loans from other banks
- Promoting online banking services by riding the momentum created by deregulation

## **Targeting the realization of an early IPO**

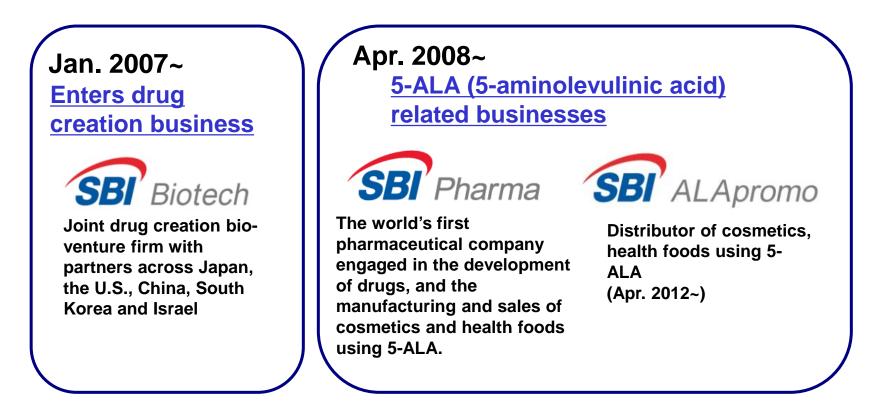


## (3) Biotechnology-related Business

- ① Pharmaceuticals and medical equipment field
- **② Health foods and cosmetics field**
- ③ Ongoing efforts toward early profitability

## SBI Itself Enters into the Biotechnology Business, a Designated Next Generation Growth Sector

Biotechnology venture firms were established in and after 2007, and subsequently directly involved in the biotechnology business



Clinical studies and trials with leading alliance partners both inside and outside of Japan have made progresses. SBI Pharmaceuticals endeavors to provide pharmaceuticals that satisfy the unmet medical needs of as many people as possible around the world.

Holdings



## **SBI Biotech's R&D Pipeline**

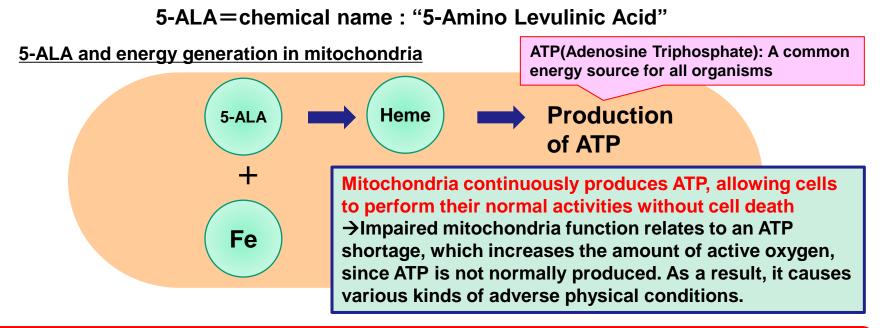
Renewal of Novartis Pharmaceuticals' license option for ①QPI-1002 has been completed. A Phase III trial in the U.S. will be initiated by autumn at the latest, and the expectation is for a receipt of an upfront fee of USD 20m in early August.

Submission of minutes of a meeting with the European Medicines Agency (EMA) to be held in July is required as the final condition for renewal of the abovementioned license option. A similar meeting, a Type-C meeting with the US Food and Drug Administration (FDA), whose criteria are considered more rigorous than the EMA's approval conditions, has already been completed.

	Licensing partner	Adaptation disease	Pre- clinical	Phase I	Phase II	Phase III
① QPI-1002	Novartis	Kidney Transplantation (DGF)	fee Au	ans to receive a of USD 20m ir gust from a ren ense option	ewal of	anning to start ase III trial at alatest by the tumn of 2015
	International AG	Acute kidney injury (AKI)	Compensation	۽ ا	Planning to start Phase II n this year	
② PF-655	Pfizer Inc.	Diabetic macular edema (DME)	damages sough CRO, and partia already collecte continue.	ht from the al damages	Completed Phase II a	
		Glaucoma			hase II a inalization	
③Anti-ILT7 antibody	MedImmune, Inc. (Subsidiary of AstraZeneca)	Autoimmune diseases	Pre- clinical			81

# Holdings

## SBI Pharmaceuticals' Development of Drugs, Health Foods and Holdings Cosmetics Using 5-ALA, which is Essential for Energy Production



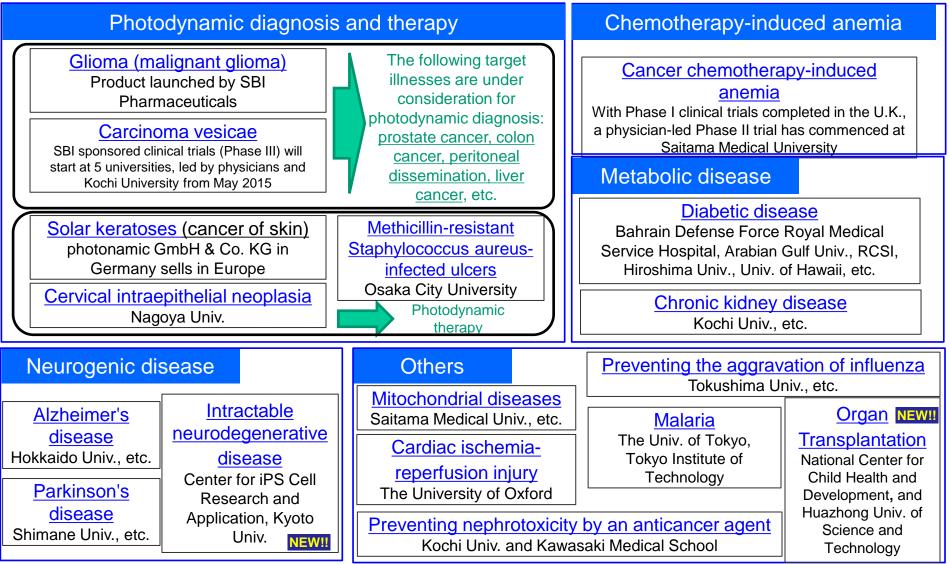
5-ALA, a natural amino acid, is contained in all organisms. It is a precursor of heme, which is very important for energy production, and a fundamental substance of life

With reference to 5-ALA, while basic research on drugs to cure various diseases are proceeding, it is also being utilized in health foods and cosmetics. Also, with the elucidation of the physiological functions of 5-ALA, it is gaining attention for applications in a wide range of areas

## **SBI** Holdings

## **SBI** Pharmaceuticals' 5-ALA Research Network

Target illnesses for which basic research and clinical research of 5-ALA and porphyrin are proceeding



(Reference: Complied by SBIH from research related material by 5-ALA and Porphyrin Research Society)



## Patents Held by SBI Pharmaceuticals in Japan (Total of 21 Patents)

The name of the invention	<b>Registration date</b>	Co-applicants
Composition for peeling	June 15, 2007	Single application
External preparation for the skin	July 27, 2007	Single application
Antioxidation function improver	Sept. 2, 2011	Cosmo Oil
Health function improver	Sept. 2, 2011	Cosmo Oil
Immune function improver	Sept. 2, 2011	Cosmo Oil
Tumor diagnostic agent	July 13, 2012	Single application
Mitochondrial damage brain disorder treatment and diagnostic agent	Oct. 5, 2012	Single application
Urinary tract tumor determination system	Mar. 22, 2013	Kochi University
Photolesion alleviator	June 21, 2013	Single application
Automatic tumor identification device and automatic tumor location identification method	Feb. 7, 2014	Single application
Bladder cancer detection method	Feb. 14, 2014	Kochi University
Urothelial cancer detection method	Feb. 21, 2014	Kochi University
Male infertility treatment	Mar. 14, 2014	Single application
Cancer thermotherapy action enhancer	Apr. 18, 2014	Tokyo University of Agriculture
Mitochondrial fluorescence staining method	July 11, 2014	Okayama University/Kochi University
Antimalarial drug whose active ingredient is 5-aminolevulinic acid or a derivative thereof	July 25, 2014	The University of Tokyo
Cancer prophylactic and/or improving agent whose active ingredient is 5-aminolevulinic acid or a derivative thereof or a salt thereof	Sept. 12, 2014	Single application
Alaremycin derivative	Nov. 14, 2014	Tokyo Institute of Technology
Adult disease prophylactic and/or improving agent whose active ingredient is 5-aminolevulinic acid or a derivative thereof or a salt thereof	Dec. 19, 2014	Single application
Antimalarial drug whose active ingredient is alaremycin or a derivative thereof	Dec. 26, 2014	Tokyo Institute of Technology
Treatment for allergic rhinitis	Mar 20, 2015	National Hospital Organization
Selective removal technique on residual iPS cells	Patent pending	ReproCELL

## Most Recent Patents Obtained by SBI Pharmaceuticals



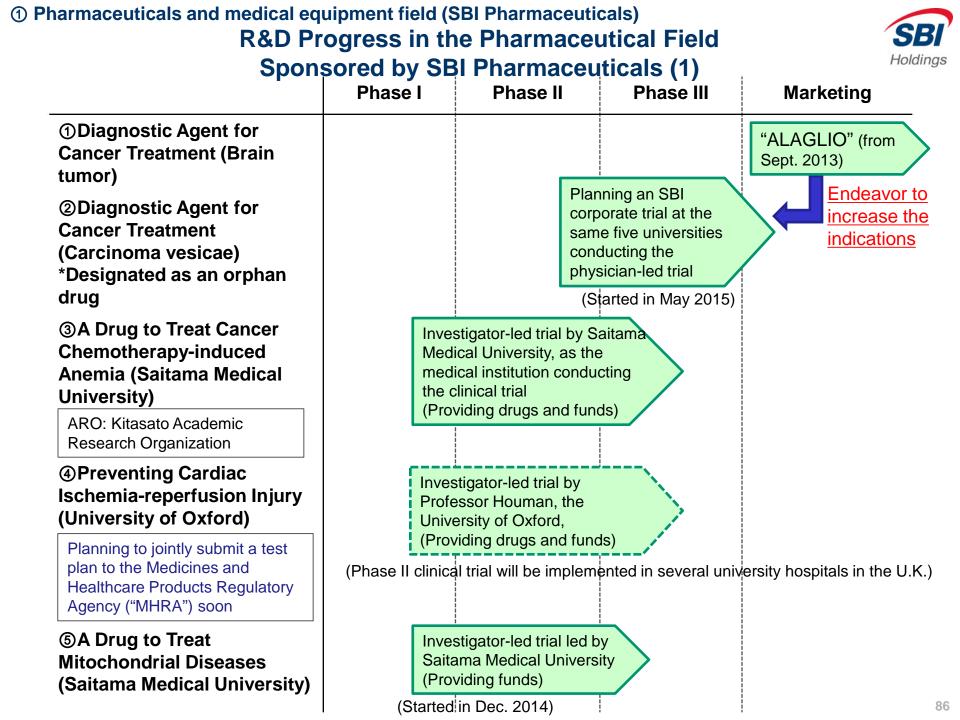
Obtained on Sept. 12, 2014 Obtained a patent for <u>cancer prophylactic and/or</u> <u>improving agent whose active ingredient is 5-</u> <u>ALA or a derivative thereof or a salt thereof</u>



Although 5-ALA itself is not photosensitive, when metabolically activated by protoporphyrin IX within the cell, and irradiated by a laser light after direct accumulation into a tumor tissue, the light excitation is said to cause a degeneration and necrosis of the cell Obtained on Dec. 19, 2014 Obtained a patent for <u>a prophylactic/ameliorating</u> <u>composition</u> containing 5-ALA as an active ingredient, for one or more adult diseases selected from a group consisting of hyperlipidemia, diabetes, hypertension, shoulder stiffness, postmenopausal disorders, gray hair, wrinkles, obesity, poor circulation, and constipation



Published research papers on the results of clinical studies conducted jointly with Hiroshima University, University of Hawaii, and the Institute of Medical Science, the University of Tokyo





#### R&D Progress in the Pharmaceutical Field Sponsored by SBI Pharmaceuticals (2)

Start of a investigator-led trial of a therapeutic agent provided by SBI Pharmaceuticals for mitochondrial disease

Newspaper article	Start of an investigator-led trial by a nationwide network of pediatrics departments for a therapy involving administration of 5-aminolevulinic acid (5- ALA) and sodium ferrous citrate (SFC)
	From the Nikkan Kogyo Shimbun column "Exploration and Leading-Edge Research" <u>5-aminolevulinic Acid Therapy with an additional dosage of</u> <u>a biological material</u> Use in treatment of mitochondrial disease <i>"The advantage of 5-ALA is that it is smoothly</i> <i>incorporated into the cytoplasm since no foreign synthetic</i> <i>material enters the cells…</i> <i>Trial leader Professor Akira Ohtake of the Saitama Medical</i> <i>University Pediatrics Department stresses,</i> <i>"Administration of 5-ALA/SFC may become an essential</i> <i>therapy for increasing the activity of the mitochondrial</i> <i>respiration chain.""</i>

(Feb. 27, 2015 Nikkan Kogyo Shimbun)

[Reference] The mother of a one-year-old child with mitochondrial disease described the child's growth process in a blog \*Comments are the personal opinion of the guardian on a blog, and is not a medical assessment

## Two Types of Medical Light Source Devices Developed and Sold by SBI Pharmaceuticals



\*Business license for the sale and leasing of specially controlled medical devices obtained in Japan (Sept. 2013)

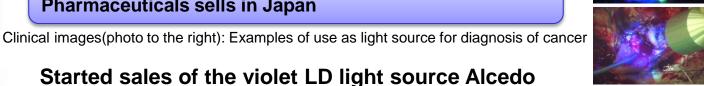


LED light source

Started sales of the bicolor medical LED light source Aladuck LS-DLED (from Apr. 2014)

Aladuck LS-DLED is the first medical device that SBI Pharmaceuticals sells in Japan







Laser light source

Started sales of the violet LD light source Alcedo LS-VLD (from Feb. 2015)

Alcedo LS-VLD is the second medical device that SBI Pharmaceuticals sells in Japan Use in combination with a surgical microscope possible



Clinical image (photo to the right): Example of use as an auxiliary light source in cancer diagnosis. The Alcedo is installed on the tip of the laser fiber (not shown)

Newly developed green light source was selected for the Innovation Commercialization Venture Support Project.



"Development of Green Light Source Device for Use in ALA-PDT" was selected for the Innovation Commercialization Venture Support Project of the New Energy and Industrial Technology Development Organization (NEDO). During the term of the project, SBI pharmaceuticals developed a green light source device and demonstrated through animal testing and other means that it is more effective in PDT than the conventional red light source devices. The project objective was nearly 100% achieved.



## Clinical Study on the Utilization of 5-ALA in the Photodynamic Diagnosis in Bahrain

[Partner institutions for clinical study]

• The hospital affiliated with Arabian Gulf University Hospital

Performed the first successful surgical removal of bladder cancer in the world using 5-ALA as an intraoperative diagnostic drug, along with medical devices of SBI Pharmaceuticals. Ten surgeries have already been successfully completed, and an academic paper has been submitted. Furthermore, preparations are underway for clinical research on extirpative surgery for prostate cancer.

King Hamad University Hospital

The first case of extirpative surgery for bladder cancer performed using the system has been completed without incident.



## Establishment of Production Systems for 5-ALA-related Products

Development of SBI Pharmaceutical's business base for an integrated system extending from production to sales

Establish a manufacturing base and ensure a stable supply of 5-ALA-related products globally by concluding a patent licensing agreement with Cosmo Oil and developing our business base for an integrated system extending from production to sales of pharmaceuticals, health foods, and cosmetics containing 5-ALA

## Also preparing for the start of production in China

The product license for health foods containing 5-ALA that Suzhou Yian Biotech Co., Ltd (SBI Group shareholding of 40%) will be distributing <u>passed a</u> <u>review by the Food and Drug Administration of Zhejiang province, and an</u> <u>application to the Chinese Food and Drug Administration (CFDA) was also</u> <u>accepted</u>, and now an answer from their Technical Committee is being awaited. The construction of the health food manufacturing plant has already been completed, and with the equipment installation already in progress, preparations are well underway for the start of production once the product licenses are obtained



## An Intervention Trial is being Conducted in Bahrain

[Partner institutions for clinical study on the utilization of 5-ALA in the photodynamic diagnosis]

 Diabetes Department of the Bahrain Defense Force Royal Medical Service Hospital (An Intervention Trial is being Conducted)

Received approval from the National Health Regulatory Authority ("NHRA") in Bahrain to conduct intervention test on type 2 diabetes at the Bahrain Defense Force Royal Medical Service Hospital, and completed the registration of all 53 subjects June: Test will be completed  $\rightarrow$  July-Aug: Results will be clear  $\rightarrow$  Within Aug: A thesis will be submitted

- Arabian Gulf University Hospital
- Royal College of Surgeons in Ireland Medical University of Bahrain (RCSI) etc.

**③ Ongoing efforts toward early profitability** 



Toward the Realization of an Early Profitability in the Biotechnology-related Business through the Utilization of the Health Food Sector's Earnings as a Source of Revenue

## SBI' ALApromo

## Expanding the product offering

Preparations are underway for an Aug. launch of a <u>new "food with function</u> <u>claims" product</u> (targeting people with high blood sugar)

SBI Pharma ~Targeting an IPO within three years~

#### Out-licensing in the field of health foods

Seeking to accelerate product development and increase earnings by licensing technology to major players in the health foods field. Presently discussing outlicensing with certain domestic and overseas companies such as food product manufacturers, toward an agreement conclusion in this summer

#### Expanding the health food distribution area

The prospects for obtaining a license to manufacture and sell health foods containing 5-ALA from the authorities in Jordan are good. <u>Strengthening the sales of health foods in the Middle East region by expanding the sales area</u> beyond Bahrain and the United Arab Emirates, where licenses have already been obtained.



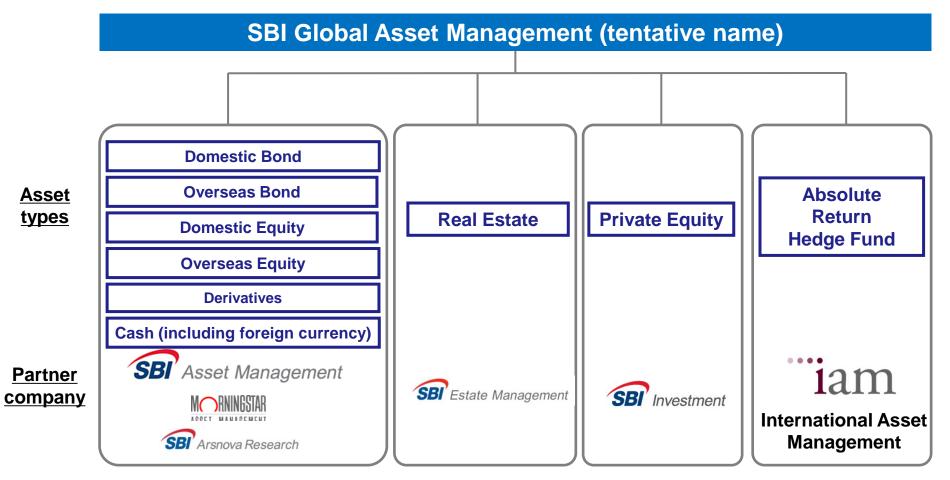
# (4) With the increase in AUM, the Group's asset management structure will be restructured and strengthened

(4) With the increase in AUM, the Group's asset management structure will be restructured and strengthened

**Establishment of a Company Presiding over Asset Management** 

## **SBI** Holdings

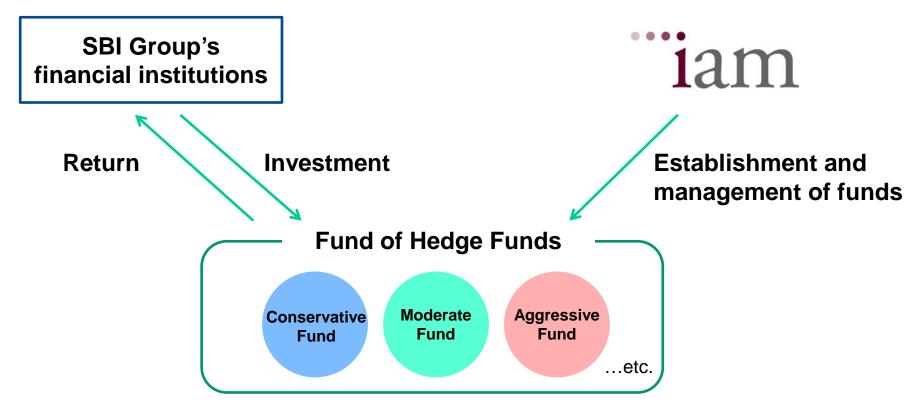
The AUM of the SBI Group's institutional investors will increase correspondingly, consequently SBI Group's Asset Management Division will be restructured and strengthened through the establishment of "SBI Global Asset Management." (tentative name)



# SBI

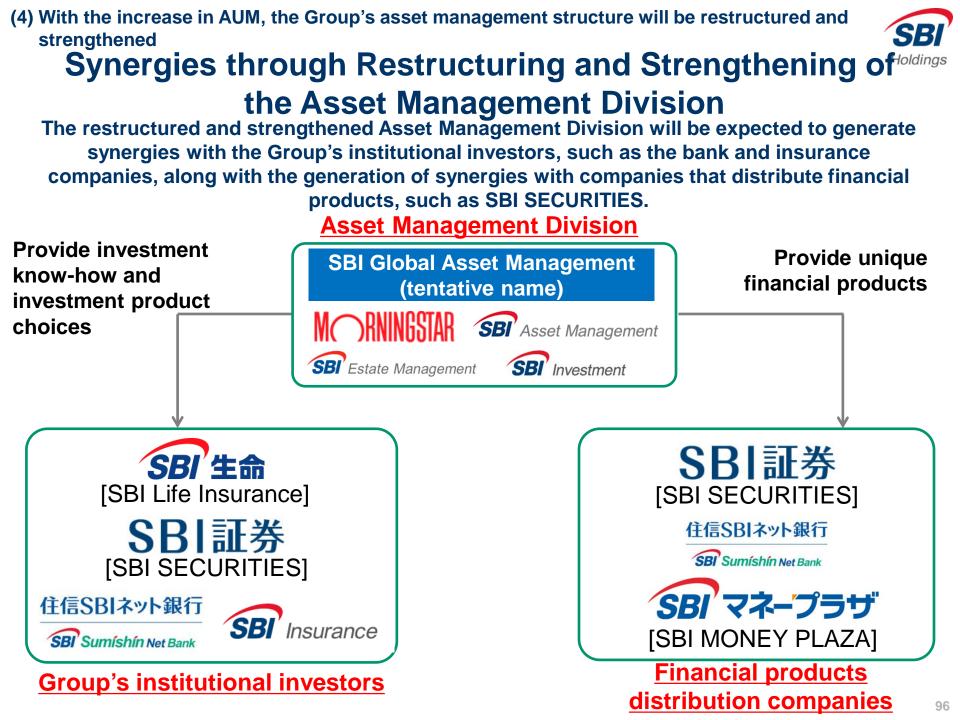
## Alliance with a Leading Hedge Fund Management Company

Signed a MOU with International Asset Management Limited, a leading U.K.-based hedge fund management company, to offer hedge fund investment products



International Asset Management:

An U.K.-based leading hedge fund manager, with AUM of approx. USD 4.15bn (as of end of Mar. 2015), with 17 portfolio managers engaged in fund management, as well as investing on a fund-of-funds basis, by utilizing a database of nearly 8,300 hedge fund managers.





2. Shifting from expansion of scale to the pursuit of quality, which promotes a management emphasis on profitability and shareholder returns

## Management Shift to a Focus on Profitability from \* Expansion of Scale

For a decade since the founding

**Prioritized Expansion of Group Scale** 

# Scale expansion and establishment of business ecosystem were prioritized

- Established the world's first Internet-based financial conglomerate with a variety of financial businesses, starting with the securities business
- Along with the completion of the establishment of a domestic and overseas investment structure, promoted the transference of the financial ecosystem to emerging countries, centering on Asia

#### From FY2010



Shift to focus on earnings power to increase profitability

- Thorough pursuit of "Selection and Concentration" and full-out cost reduction within the Group to increase profitability
- ② Thorough pursuit of efficiency through business restructuring and reorganization
- ③ Clarifying the value of each business, and efficiently continuing with the "Selection and Concentration" process
- Along with becoming the first Japanese company to be listed on the Hong Kong Stock Exchange in Apr. 2011, the Group companies achieved listings as the first Japanese company to be listed on the Korean KOSPI and the Taiwan GTSM exchanges
- Promptly adopted IFRS at an early stage in Japan in FY2012, to ensure business transparency and global comparisons

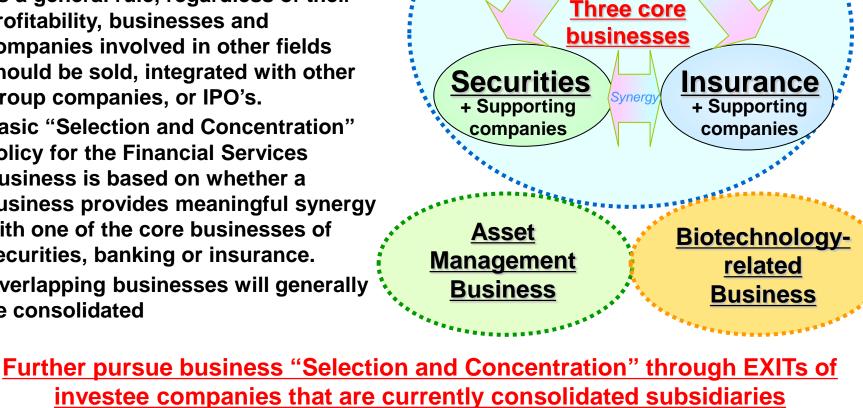
#### Further promote management emphasis on shareholder returns

Holdinas

## **Basic "Selection and Concentration" Policy**

#### **Basic policy**

- The Financial Services Business, Asset **Management Business and Biotechnology-related Business are** defined as the three major businesses. As a general rule, regardless of their profitability, businesses and companies involved in other fields should be sold, integrated with other Group companies, or IPO's.
- Basic "Selection and Concentration" policy for the Financial Services Business is based on whether a business provides meaningful synergy with one of the core businesses of securities, banking or insurance.
- Overlapping businesses will generally be consolidated



Synera

Banking

+ Supporting

companies

Svnerg



## Generation of Cash Flow through the "Selection and Concentration" Process



Sales of non-core subsidiaries

#### [Major subsidiaries sold from FY2011 to FY2013]

SBI VeriTrans (currently VeriTrans), Wall Street Journal Japan and SBI Capital Solutions

#### [Major subsidiaries sold in FY2014]

SBI Mortgage (currently ARUHI; Aug. 2014)

Subscribed to the tender offer made by CSM Holdings Co., Ltd, which belongs to The Carlyle Group

➢ SBI Life Living (Feb. 2015)

Subscribed to the tender offer made by LL Holdings, Inc., which belongs to a fund to which Advantage Partners, LLP offers services

## Recovered over JPY 45bn through sales of subsidiaries, including partial sales since FY2011

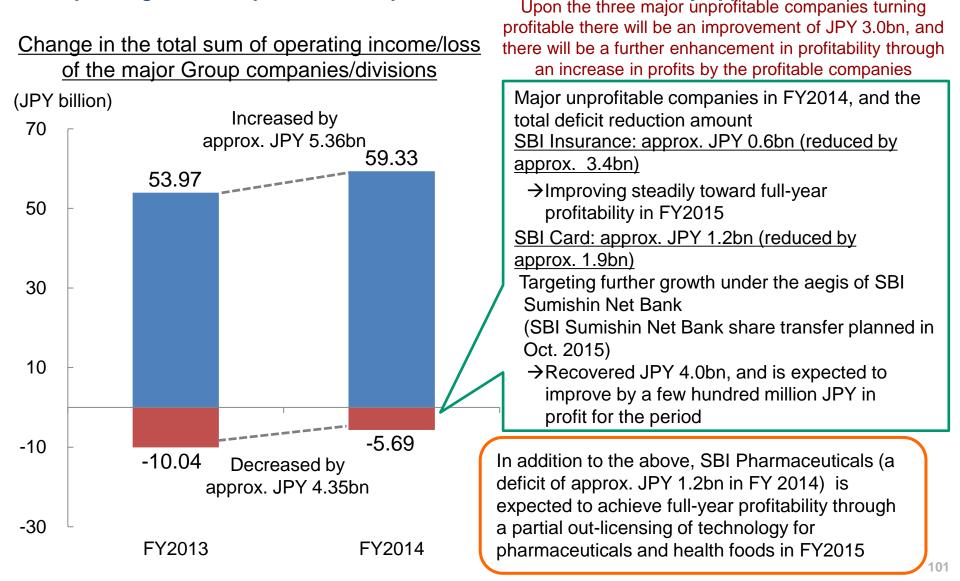
Sales of real estate holdings

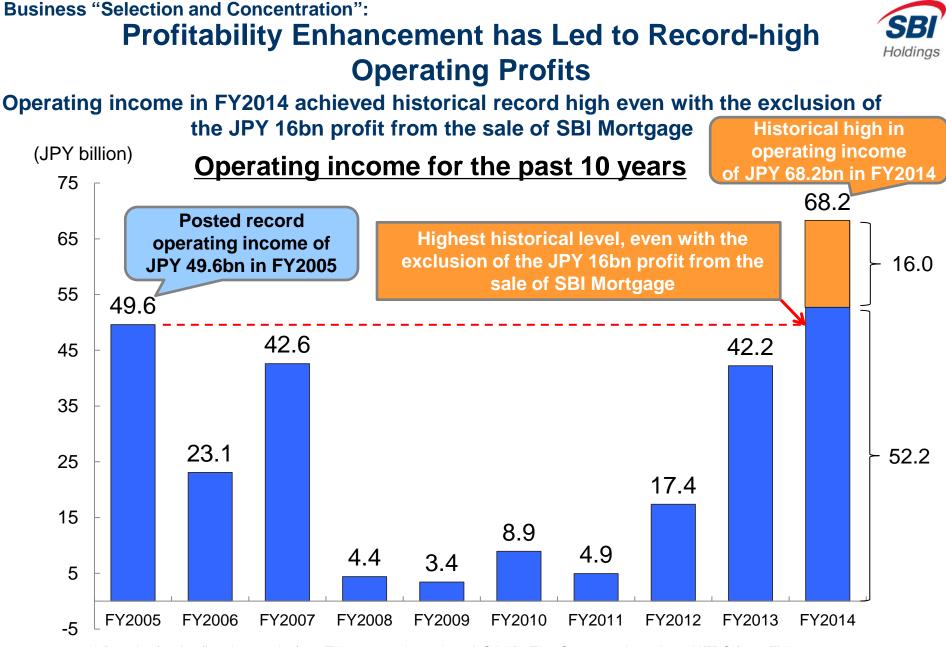
Recovered approx. JPY 16.6bn in FY2014 through the sales of real estate holdings

## **SBI Group's Profitability Enhancement Realized**



Compared to FY2013, the total sum of operating income of profitable companies/divisions of the major business entities (J-GAAP) increased by approx. JPY 5.36bn, whereas the total sum of operating loss of unprofitable companies/divisions was reduced by approx. JPY 4.35bn. Upon the three major unprofitable companies turning





\* Results for the fiscal years before FY2012 are based on J-GAAP. The Company introduced IFRS from FY2012.

## Continuing Promotion of Business "Selection and Concentration" after this Fiscal Year



**Transfer of business** 

- Will transfer SBI Card to SBI Sumishin Net Bank (announced in Apr. 2015; share transfer will be executed in Oct. 2015)
- Recovering JPY 4bn, and a positive improvement effect of several hundred million of JPY is anticipated

#### **Considered sales**

- Sales of CEM Corporation (Real estate secured loans), NARUMIYA
   INTERNATIONAL (the manufacture, processing and sale of children's wear and related products), and Autoc one (support for automobile purchaser)
- → Endeavoring to recover JPY 10-plus bn in total
- Additionally, considering sales of Phnom Penh Commercial Bank (Cambodia), of which SBI Group's shareholdings is at 47.6% (shareholdings including dilutive shares is 91.0%)
- On the basis of a sale of at least USD 100m, will recover approx. JPY 10bn, for a potential profit of approx. JPY 4bn
- Expecting sales of real estate holdings that will potentially result in a recovery of JPY 4.2bn (\*of which approx. JPY 1.2bn has already been recovered)

Subsidiaries preparing for initial public offering

**SBI Biotech and SBI MONEY PLAZA** 

## Phnom Penh Commercial Bank (Cambodia), a Candidates for a Sale

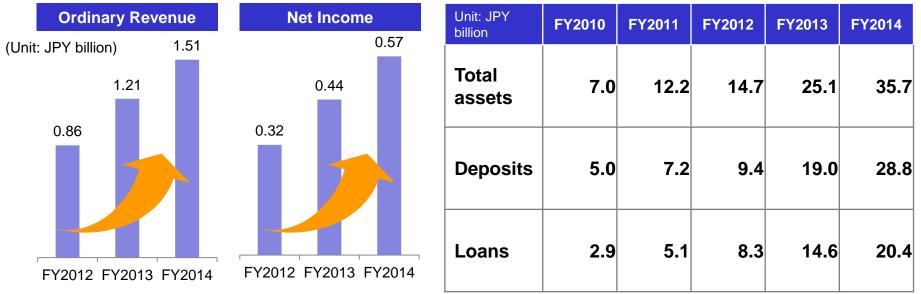


## Cambodia: Phnom Penh Commercial Bank

ສາສາເ ສໍເດດ ຕາຂອງ Phnom Penh Commercial Bank SBI Group's shareholding: 47.6% \*1 (As of the end of Mar. 2015) SBI Group's shareholding, including dilutive shares: <u>91.0%</u>

- Invested in Phnom Penh Commercial Bank from the time of opening in Sept 2008
- Operates 10 branches throughout the country: 8 branches are in Phnom Penh, one branch is in Siem Reap and another in Battambang
- Preparing to establish a representative office in Yangon, Myanmar
- Rapid growth in both revenue and income

#### [Financial results \*2]



\*1 SBI's shareholding percentage corresponds to a total percentage based on the IFRS criteria for subsidiary companies and subsidiary funds of the Group \*2 Converted at USD 1 = JPY 119.90



## In Addition to the Generation of Cash Flow, Reducing Interest Expense through Refinance and Repayment

#### Refinance

- In order to reduce interest expense, preparations are progressing toward the refinancing of interest bearing debt at lower interest rates, which is the debt that was incurred in the past as a means to establish the business structure
- The refinancing will potentially result in <u>a positive effect of</u> several hundred millions of JPY

#### Repayment

 Additionally, considering further interest expense reduction through the allotment of funds recovered through the "Selection and Concentration" process, as well as utilizing a portion of the acquired profits toward the repayment of interest bearing debt



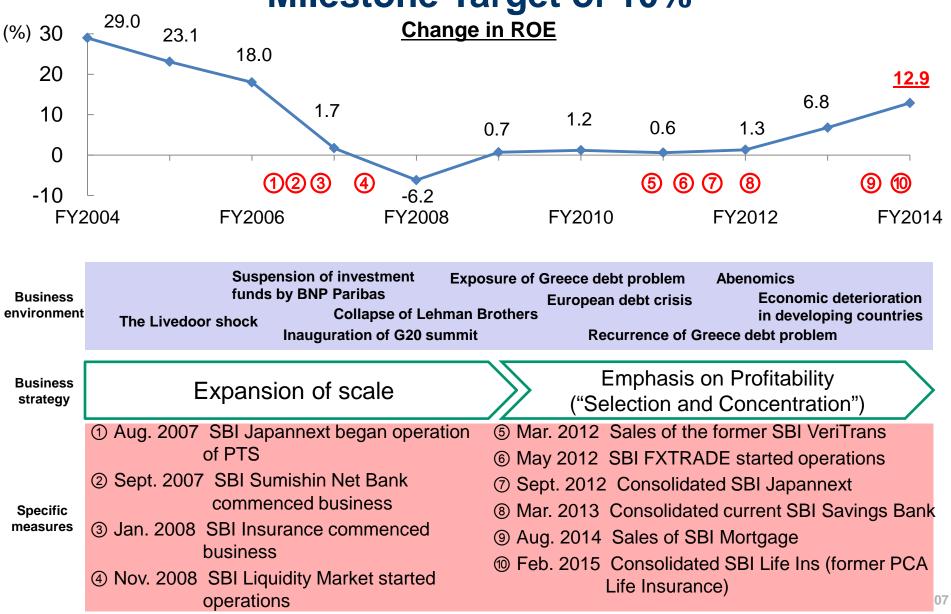
Balanced Allocation of Earnings and Generated Cash Flow to not Only Shareholder Returns, but Also Investment for the Future

- In order to maximize cash flow, non-core businesses will be sold, IPOs will be advanced and Group company reorganizations will be aggressively conducted
- Earnings power will be strengthened through the concentration of capital into the three major businesses

In addition to allocating earnings and generated cash flow to shareholder returns in the form of dividend increases and the purchase of treasury stock, concurrently make investments for further business expansion.



## ROE Reached 12.9%, Surpassing Milestone Target of 10%





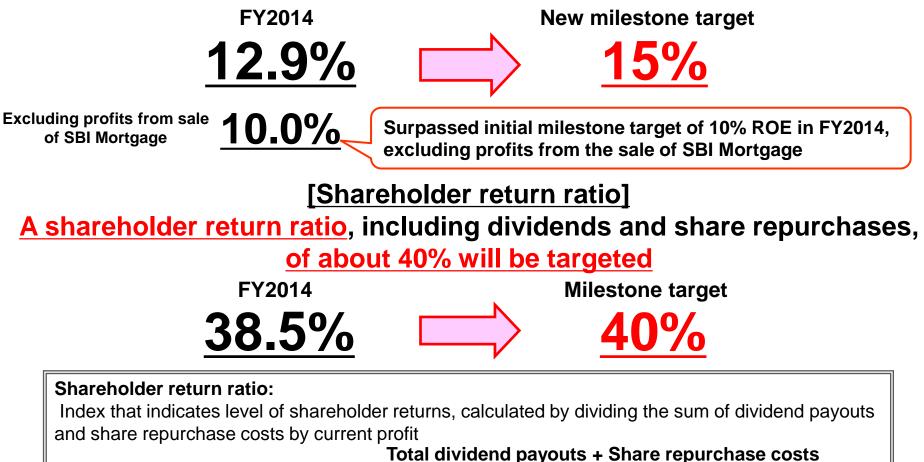


#### **Shareholder Returns**

[<u>ROE]</u>

Since surpassing initial milestone target of 10% ROE, <u>targeting 15%</u>

as the next stage level accomplishment



Shareholder return ratio =

Profit attributable to owners of the Company

Holdings

**Business "Selection and Concentration":** 

## SBI

### Completion of the Repurchase of SBIH's Own Shares (Announced on June 18, 2015)

[Details of SBIH share repurchase]

- Number of shares repurchased: <u>5,648,900 shares</u> (2.61% of total issued shares outstanding, excluding treasury stock)
- Total cost of shares repurchased: JPY 9,999,845,700
- Period for share repurchase: May 13, 2015 June 17, 2015 (based on commitment)

(Approx. JPY 10bn)

[Past record of share repurchase]

#### <u>May 2012</u>

- Number of shares repurchased: <u>377,857 shares</u> (1.72% of total issued shares outstanding, excluding treasury stock)
- Total cost of shares repurchased: <u>JPY 1,999,999,215</u> (Approx. JPY 2bn)

#### <u>Nov. 2011</u>

- Number of shares repurchased: <u>321,373 shares</u> (1.44% of total issued shares outstanding, excluding treasury stock)
- Total cost of shares repurchased: <u>JPY 1,999,999,880</u> (Approx. JPY 2bn)



## 3. The Company's medium- and longterm future vision

The Company's medium- and long-term future vision:

## SBI's Med- and Long-term Vision Topics ①



[Financial Services Business]

Since the commercialization of the Internet in 1992, the younger generation are becoming the mainstream consumers and investors familiar with the Internet. By endeavoring to be in front of the continued development of the Internet and the communications technology, will endeavor to realize a dramatic growth in the Internet financial sector

- Established an overwhelmingly strong position in the rapidly growing online financial sector
- The younger generation customers, whose assets are likely to increase as income rises and inheritances are obtained, are likely to undertake a full-fledged asset building through the convenience and familiarity of the online financial transactions that present low cost and high interest rates

#### [Asset Management Business]

Domestically, investments into the new growth industries of the 21st century, IT and biotechnology, will be focused upon. Whereas the acceleration of the Internet financial services business overseas will be focused on rapidly growing Asia, in order to transit from "Japan's SBI" to the "World's SBI"

- With the completion of a global investment structure that fully utilizes the established network of prominent local partners, contemplating an increase in the operational scale
- In addition to aggressively investing into the financial services business overseas, centering on Asia, promoting the establishment of an online financial ecosystem overseas

#### [Biotechnology-related Business]

In addition to the health foods and cosmetics that utilize 5-ALA as its principal ingredient, in the pharmaceuticals area various basic research is being conducted, along with clinical studies, to realize profit maximization

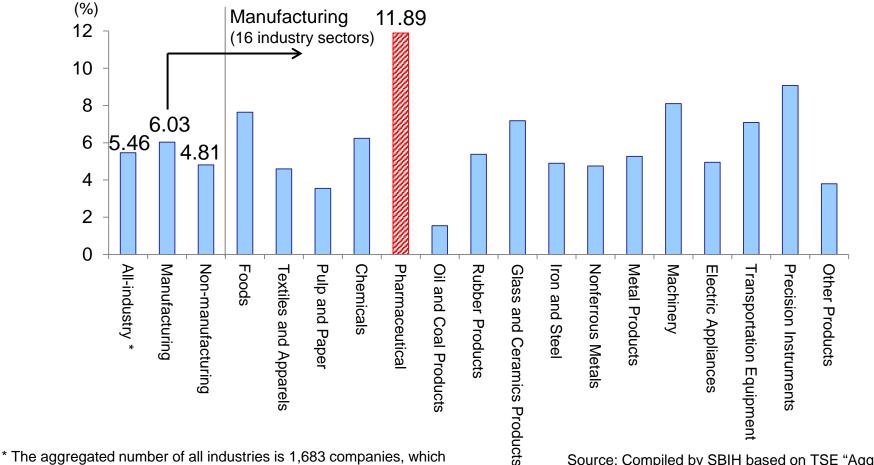
- While the pharmaceutical industry's operating profit margin ranks high within the manufacturing sector, currently, the SBI Group is conducting basic research both domestically and overseas, on drugs that may cure a range of diseases, with the expectation of launching multiple drugs going forward. Additionally, progressing in the establishment of a production system that will significantly reduce manufacturing costs
- > 5-ALA has already been approved as a pharmaceutical drug, and since its efficacy and pharmacology have already been made clear, a related substance called 5-ALA hydrochloride is being used to conduct clinical trial for the diagnosis of bladder cancer and R&D for PDT. Additionally, the combination of 5-ALA and sodium ferrous citrate (SFC) has completed its Phase I clinical trials, and its development will proceed for indications such as mitochondrial disease
- SBI Pharmaceuticals has been acquiring patents for the use of 5-ALA both domestically and abroad (21 patents have already been obtained in Japan, of which 10 patents were also obtained in several countries outside of Japan), promoted the expansion of its distribution area, and has out-licensed its health food products, in order for the SBI Group to establish a global monopolistic business foundation

The Company's medium- and long-term future vision :

#### The Pharmaceutical Business has a Low Correlation to Holdings Economic Trends, although High Profit Margins can be Expected



Operating profit margin by industry sector (FY2013)

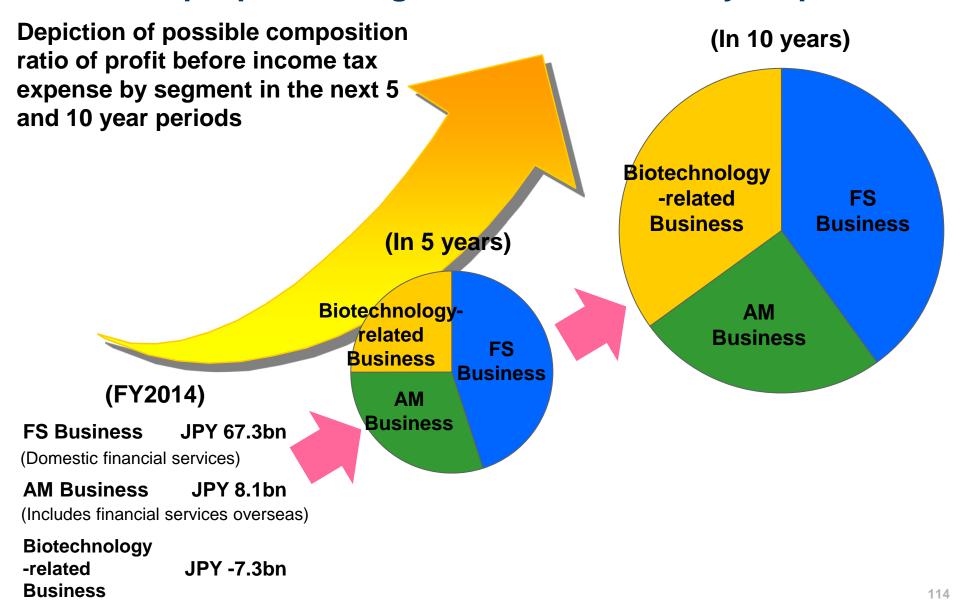


excludes 138 companies belonging to the financial business

Source: Compiled by SBIH based on TSE "Aggregate results of the summary of financial statements" 113 The Company's medium- and long-term future vision:

## SBI's Med- and Long-term Vision ~SBI Group's positioning in the next 5 and 10 year periods~

Holdings





### [Reference]

# The Company's current stock price, and our method in calculating the estimated corporate value



## **Corporate Value by Business Segment Valuation**

Each Business Segment Valuation is Conservatively Estimated

Sum of the values by segment (as of June 25, 2015) (JPY billion)

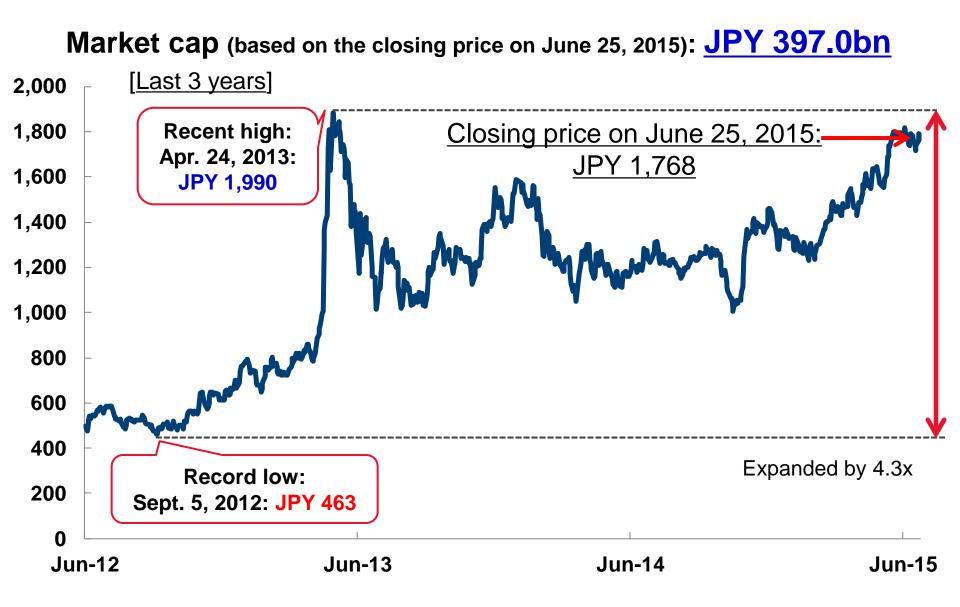
	Valuation of each segment (theoretical value)
Financial Services	530.0
Asset Management	122.0
<b>Biotechnology-related</b>	67.0
Sum total	719.1(+)*

Business valuation per share: JPY 3,202

Of the major Group companies, 12 are profitable companies that are not included in the above calculations (Total FY2014 Profit before Income Tax Expense: approx. JPY 20.0bn)

\* Since the figure is a simple sum of the values of each segment with interest-bearing liabilities of SBIH not taken into account in the calculation, the abovementioned business valuation per share does not show the theoretical stock price of SBIH.

### **SBI Holding's Recent Stock Price**

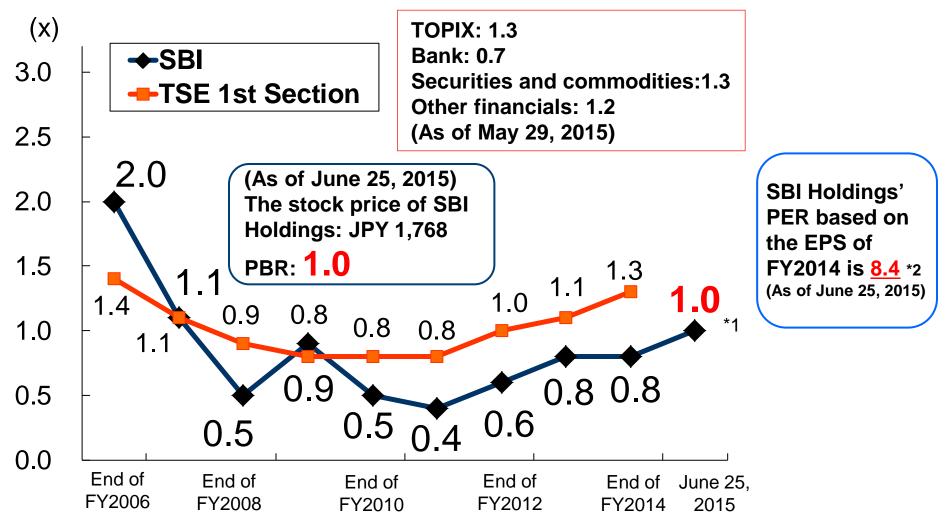


Holdings

#### **Change in PBR of SBI Holdings**



PBR = Closing price at the end of FY / Net assets per share at the end of FY



\*1 PBR of SBI Holdings for June 25, 2015 is calculated based on the BPS of the end of Mar. 2015.

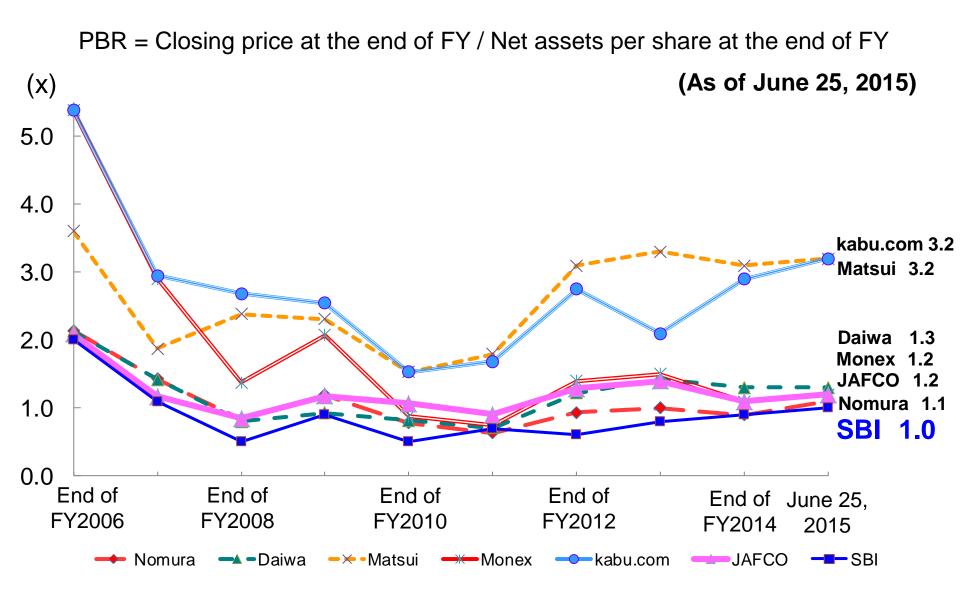
\*2 EPS of FY2014 (JPY 211.18) is used to calculate SBI Holdings' PER.

Note: PBR of SBI Holdings prior to FY2011 is calculated based on J-GAAP BPS.

Source: TSE website 118



#### **PBR Comparison with Competitors**



\*PBR for June 25, 2015 is calculated based on the BPS of the end of Mar. 2015.

\*PBR of Monex and SBI Holdings prior to FY2011 are calculated based on J-GAAP BPS.



### Valuation by Segment Estimated by SBI (1) Financial Services Business ① SBI SECURITIES -(i)

#### **1 SBI SECURITIES**

#### Valuation is conservatively estimated at JPY 328.4bn

```
(based on the closing prices of June 25, 2015)
```

#### Estimation of the valuation is as follows:

#### Calculated according to the Comparable Public Company Analysis

Compares the market cap and profits of a comparable public company, Matsui Securities.

Valuation of SBI SECURITIES is calculated as the mean of the two values [(A) and (B)] resulting from the equations below

```
Matsui's PER (*1) × SBI SECURITIES's Net Income (FY2014) ... (A)
```

```
Matsui's PBR (*2) × SBI SECURITIES's Net Asset (*3) (as of Mar 31, 2015) ... (B)
```

- \*1 PER of Matsui is calculated by its net income per share for FY2014.
- \*2 PBR of Matsui is calculated by its BPS as of Mar. 31, 2015.
- \*3 Represents SBI SECURITIES' balance of net asset excluding short-term loans receivable from SBIH



#### Valuation by Segment Estimated by SBI (1) Financial Services Business ① SBI SECURITIES -(ii)

#### Is SBI SECURITIES' valuation reasonable?

#### **Comparison of SBI SECURITIES Matsui Securities** \*Calculated by the closing prices of June 25, 2015 **SBI SECURITIES** Matsui Securities (FY2014) Valuation (market cap) \* **JPY 328.4bn** JPY 299.4bn Deposit assets (Mar. 2015) JPY 9.4tn JPY 2.2tn **No.1** Number of accounts **No.1** 3.25 million 1.00 million (As of the end of Mar. 2015) Share of individual stock brokerage **No.1** 38.1% 12.9% trading value **JPY 34.7bn JPY 22.1bn Operating income No.1** (down 18.5 YoY) (up 5.9% YoY) (JPY trillion) (thousand) **Customers' Deposit Assets Customer account** 3,500 3,246 9.4 -----Matsui SBI SBI -----Matsui 3,000 2,500 2,000 4.1 2,054 1.500 1,000 500 0

Mar.2010

Mar.2011

Mar.2012

Mar.2013

Mar.2012 Mar.2013 Mar.2014 Mar.2015

10

8

6

2

0

Mar.2010

Mar.2011

121

Mar.2015

Mar.2014



## Valuation by Segment Estimated by SBI (1) Financial Services Business ② SBI Sumishin Net Bank

#### **② SBI Sumishin Net Bank**

## Estimates the valuation of SBI Sumishin Net Bank with high growth potential in terms of profitability and scale at

<u>JPY 187.2bn</u>  $\rightarrow$  <u>JPY 93.6bn</u> (based on the closing prices of June 25, 2015)

(Shareholding of the SBI Group: 50.0%)

#### Estimation of the valuation is as follows:

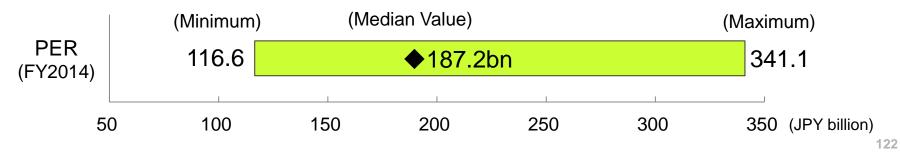
#### Calculated according to the Comparable Public Company Analysis

Compares the profits of comparable public companies of which the deposit balance exceeds JPY 3tn as of the end of Mar. 2014

Median value of estimated PERs of listed local banks of which the deposit balance exceeds JPY 3tn (\*) × (FY2014)

\* Compiled by the Company from the materials disclosed by the listed local banks of which the deposit balance exceeds JPY 3tn

#### [Reference] Valuation distribution based on the abovementioned pro forma calculation





### Valuation by Segment Estimated by SBI (1) Financial Services Business ③ SBI Liquidity Market

**③ SBI Liquidity Market (including SBI FXTRADE)** 

Valuation is estimated at <u>JPY 37.6bn</u> (based on the closing price of June 25, 2015)

Estimation of the valuation is as follows:

Calculated according to the Comparable Public Company Analysis

Compares the market cap and profits of comparable public companies, namely Money Partners and MONEY SQUARE JAPAN

{(Money Partner's PER + MONEY SQUARE JAPAN's PER)}(\*) × Net Income of SBI Liquidity Market (cons.) (FY2014)

\* PER of Money Partners and MONEY SQUARE JAPAN is calculated by its net income per share for FY2014.

<Reference> Acquisition of CyberAgent FX by Yahoo Japan (Jan. 31, 2013)

Acquired all shares of CyberAgent FX (16,200 shares) at JPY 21.0bn

CyberAgent FX (FY2011)		SBI Liquidity Market (FY2014)	Operating
JPY 8,498m	Operating revenue	JPY 12,885m	income before allocation to SBI
JPY 4,021m	Operating income	JPY 3,114m	SECURITIES was JPY
JPY 2,289m	Net income	JPY 1,947m	11,096m
JPY 9,067m	Net assets	JPY 6,023m	12



#### Valuation by Segment Estimated by SBI (1) Financial Services Business ④ SBI Japannext

**④ SBI Japannext** 

#### Estimates the valuation of SBI Japannext at JPY 33.8bn

→ JPY 17.8bn (based on the closing prices of June 25, 2015) (Shareholding of the SBI Group: 52.8%)

#### Estimation of the valuation is as follows:

#### Calculated according to the Comparable Public Company Analysis

Compares the profit of a comparable public company, namely Japan Exchange Group

Japan Exchange Group's PER (\*) × SBI Japannext's estimated net income (FY2015)

\* PER of Japan Exchange Group is calculated by the estimated net income per share for FY2015.

#### Valuation by Segment Estimated by SBI (1) Financial Services Business



#### **(5)** SBI Comparison Website Business / **(6)** Other Financial Services Business

**(5)** SBI Comparison Website Business

Valuation is estimated at <u>JPY 36.3bn</u> (based on the closing price of June 25, 2015) Estimation of the valuation is as follows:

#### Calculated according to the Comparable Public Company Analysis

Compares the profits of comparable public companies, namely Kakaku.com

Kakaku.com's PER (\*) × Net Income of SBI Comparison Website Business (FY2014)

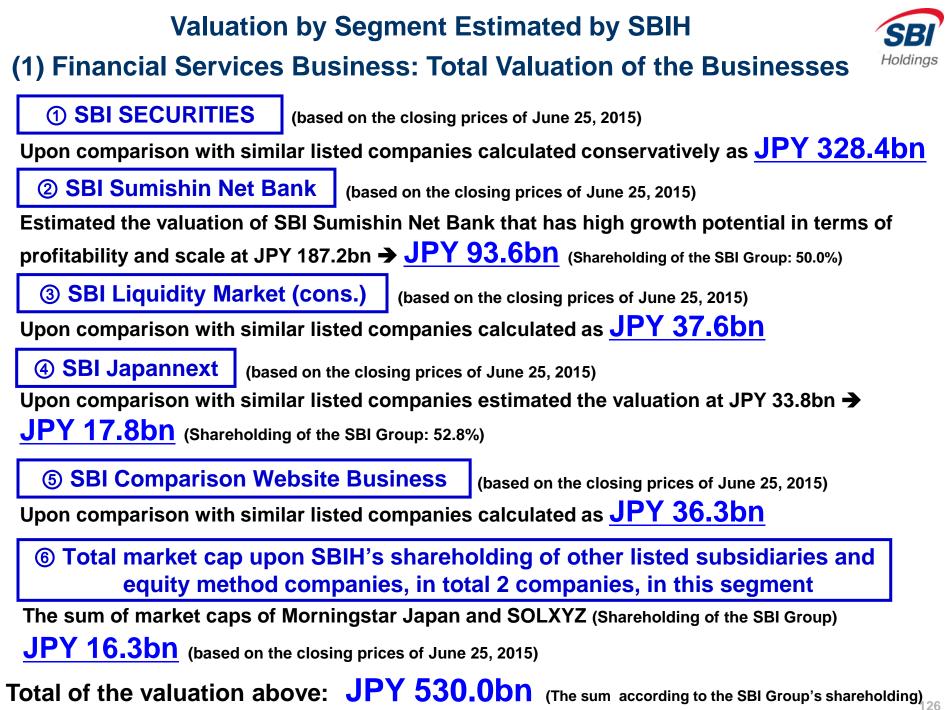
\* PER of Kakaku.com is calculated by their estimated net income per share for FY2014.

#### **(6)** Other listed subsidiaries and equity method companies in this business segment

	SBI's shareholding pct. (%)	Classification	Listed market	Market cap (JPY billion)	SBI's equity interest of market cap (JPY billion)
Morningstar Japan	49.7	Consolidated subsidiary	JASDAQ	28.8	14.3
SOLXYZ	26.3	Equity method associate	JASDAQ	7.7	2.0
Sum of the market cap of listed subsidiaries and equity method associates		36.5	<u>16.3</u>		

\* SBI's shareholding percentage corresponds to a figure based on the IFRS criteria that excludes a percentage of outside shareholder's interest of subsidiary companies and subsidiary funds of the Group.

(Based on the closing price of June 25, 2015)



#### Valuation by Segment Estimated by SBIH

#### (1) Financial Services Business



**⑦** Other Financial Services Businesses (Profitable Entities)

There are many other profitable business entities in this segment

	Business lineup	Profit before income tax expense for FY2014 (JPY billion)	SBI's shareholding pct. (%)
SBI MONEY PLAZA	Insurance agency, financial instruments intermediary service provider, housing loan agency	1.5	100.0
CEM Corporation	Real estate secured loans	0.5	79.7
SBI Life Insurance	Life insurance	0.5	100.0

Based on the "Selection and Concentration" policy for the Financial Services Business, regardless of profit contributions, a sale, an IPO or reorganizations within the Group of non-core businesses will be accelerated, though a judgment of the existence or strength of synergies with one of the three core businesses

Proceeds generated may be appropriated to strengthen the three core businesses

#### Valuation by Segment Estimated by SBIH (2) Asset Management Business

**(1)** Valuation Measuring Method



**Asset Management Business** 

Valuation for this segment is conservatively estimated at approx. JPY 122.0bn <Reference>

JAFCO's Market Cap: JPY 235.7bn (based on the closing price of June 25, 2015)

Valuation estimation is the sum of the valuation (i)-(iii) below.

(i) Value of holding securities (at the end of Mar. 2015) Approx. JPY 96.4bn

Operational investment securities and other investment securities held are quarterly evaluated through fair value, and the calculated number above reflects the <u>fair value of SBIH's ownership</u>

(ii) Value of SBI Investment (based on the closing price of June 25, 2015)

(\* Valuation excluding assets such as securities hold) Approx. JPY 13.7bn

#### Calculated according to the Comparable Public Company Analysis

Compares the market cap and profit of the comparable public company, JAFCO

## Provisional amount of SBI Investment's net income that represents the actual status deducting expenses produced relevant to the holding company function held by it × JAFCO's PER (\*)

\*PER of JAFCO is calculated by the estimated net income per share for FY2015.

The estimated net income per share used in the calculation is the average between that of Japanese company handbook and Nikkei Kaisha Joho.

#### **SBI** Holdings

### Valuation by Segment Estimated by SBIH (2) Asset Management Business ② Other Profitable Business Entities

(iii) Total market cap of listed subsidiaries and equity method associates

	SBI's share- holding pct. (%)	Classification	Listed market	Market cap (JPY billion)	SBI's equity interest of market cap (JPY billion)
SBI AXES	42.8	Consolidated subsidiary	KOSDAQ of KRX	9.2*	3.9
SBI Investment KOREA	43.9	Equity method associate	KOSDAQ of KRX	18.2*	8.0
Sum of the market cap of listed subsidiaries and equity method associates			27.4	<u>11.9</u>	

(Based on the closing price of June 25, 2015. \*Calculated by the exchange rate as of June 25, 2015.)

[Other profitable businesses of the Asset Management Business that are not included in the above valuation]

		Business lineup	Profit before income tax expense for FY2014 (JPY billion)	SBI's shareholding pct. (%)
Phnom Penh Commercial Bank	Overseas Business	Commercial Bank	0.3	47.6

\* SBI's shareholding percentage corresponds to a figure based on the IFRS criteria that excludes a percentage of outside shareholder's interest of subsidiary companies and subsidiary funds of the Group.

### Valuation by Segment Estimated by SBIH (3) Biotechnology-related Business



#### **Biotechnology-related Business**

Each bioventure company has multiple promising pipelines, and the Biotechnologyrelated Business will become a core business that makes a substantial contribution through progress in areas including pharmaceutical clinical research in Japan and overseas.

## Total valuation of the Biotechnology-related Business is estimated at <u>approx. JPY 67.0bn</u>

**(1) SBI Pharmaceuticals** 

Estimation of the valuation is as follows:

Market value at the point of partial transference of former SBI ALApromo's shares

Number of shares issued

× SE

SBIH's equity interest (excluding external holdings)



Based on SBIH's equity interest (excluding external holdings) as of the end of Mar.

2015, the amount is calculated to be approx. JPY 49.2bn

X

Besides, the total shareholder value of this business includes the estimated shareholder value of 1 IPO scheduled company and 1 listed company, with the estimation based on SBIH's shareholding of paid-in capital and the market values of operational investment securities that SBIH owns.

### ② Other companies in the Biotechnology-related Business

SBI Biotech (SBI's shareholding percentage\*: 38.3%)

Considering future strategies, which includes an IPO and M&A on the premise of strategic alliance

\* SBI's shareholding percentage corresponds to a figure based on the IFRS criteria that excludes from the total shareholding percentage (78.2%) the percentage of outside shareholder's interest of subsidiary companies and subsidiary funds of the Group.



## [Appendix ①] Implementing a system to allow more effective corporate governance

## The Company's Corporate Governance Structure



**Overview of governance structure** (Scheduled to be determined officially upon approval at the Ordinary General Meeting of Shareholders scheduled to be held in June 26, 2015)

Configuration	Auditor's company
Number of Directors	17
of which, Outside Directors	7 (Ratio of Outside Directors: <u>41.2%)</u>
Director appointments	1 year
Number of Statutory Auditors	4
of which, Outside Statutory Auditors	2
Number of Independent Officers	2
Number of Executive Officers	14 (of which, Executive Directors & Officers: 7, Executive Officers: 7)

The Company initiated the election of Outside Directors since 2008, for the purpose of strengthening the supervisory responsibilities of the Board of Directors, who will reflect their objectivity, wealth of knowledge and experience at the board level

2015





# Outside Directors will Ensure Objectivity and Rationality to Management's Decision Making Process

Outside Directors provide objective and neutral positions without the risk of a conflict of interest with general shareholders. The Outside Directors monitor, audit, advise, and recommend, using the leverage of their respective expertise, along with their wide range of experience and knowledge of high-level management. They are charged in their role and function to ensure the adequacy and appropriateness of the decision making and execution of the responsibilities of the Board of Directors

Reasons for the selection of the Outside Directors, and their board meeting attendance

Name	Reasons for selection	Attendance (% of Attendance) [FY2014]
Kiyoshi Nagano	Formerly President at Jasdaq Securities Exchange, Inc. (currently, Japan Exchange Group, Inc.), Mr. Nagano has extensive experience and accumulated knowledge in his business career	10 (83%)
Keiji Watanabe	Mr. Watanabe has experience and expert knowledge as an accounting professional	10 (83%)
Akihiro Tamaki	Mr. Tamaki has experience and expert knowledge as an accounting professional	10 (83%)
Masanao Marumono	Formerly employed at Sumitomo Mitsui Banking Corporation, Mr. Marumono has extensive experience and accumulated knowledge in his business career	12 (100%)
Teruhide Sato	Mr. Sato has extensive experience and accumulated knowledge in his business career	11 (91%)
Ayako Hirota Weissman*	Ms. Hirota has extensive experience and accumulated knowledge in her business career	-
Yasumine Satake*	Mr. Satake has extensive experience and accumulated knowledge in his business career	-

### Establishment of Management Advisory Committee

- As an advisory body to the Representative Directors, established a <u>Management Advisory Committee consisting of experts in various fields,</u> <u>including law, accounting, management, and economy</u>.
- Heightens soundness and transparency of the SBI Group's management, as well as to strengthen corporate governance

[Committee personnel]

Mr. Takashi Ejiri	Attorney
Mr. Katsuhiko Kumazaki	Attorney
Mr. Noriaki Shimazaki	Management executive, and an expert in accounting
Mr. Heizo Takenaka	Academic expert (former Minister of Economic and Fiscal Policy, former Minister for Financial Services)
Mr. Yoshinari Yajima	Management executive
Mr. Kiyoshi Matsuo	Expert in accounting (CPA)

#### [Frequency of the Committee]

Held once every quarter [Recent discussion themes]

- SBI Group's risk management and the risk conditions
- Future course for the organization
- Development of human resources

## Ensuring Continued "Aggressive Governance" to SBI Sustain Growth and Enhance Corporate Value for the Med- to Long-term Period

- It is the duty of a listed company to provide a timely and appropriate disclosure of information to its shareholders and investors, as well as an essential corporate governance responsibility
- > To this end, by adhering to the following as a basic policy, a highly transparent management practice will be performed through the promotion of IR activities
  - Establish an IR framework that encourages a "constructive dialogue" with shareholders
  - **②** Thorough and extensive information disclosure
  - **③** Establishment of a timely disclosure system
  - ④ Implementation of material feed back of opinions from shareholders and investors to the management team

Endeavor to enhance corporate value through appropriate cooperation with a wide range of stakeholders, including shareholders, as well as employees, customers, business partners, and the local communities

## **Aggressively Implemented IR Activities**



[IR activities conducted in FY2014]

Activity	Times conducted	Details
Financial results briefing for institutional investors and analysts	4	Financial results briefing held quarterly focused on financial performance and outlook
Meetings for overseas institutional investors	3	Meetings for overseas institutional investors conducted by the president and executive officers
Meetings for individual investors	6	Meetings held semi-annually at Tokyo, Nagoya and Osaka
Current Management Information Briefing for shareholders	1	Briefing held shortly after the General Meeting of Shareholders every June
Individual meetings for institutional investors and analysts	As required	Meetings held as needed upon request from domestic and overseas institutional investors
Uploading of IR materials and videos to the Company website	As required	Posting of financial results and other timely disclosure materials, Annual Reports, business
Proactively posts various English translated briefing materials for investors, as well as press releases		reports, securities reports, and press releases, as well as videos and information on CSR activities

As a new endeavor in FY2015, planning to hold Small Meetings for domestic institutional investors on a semi-annual basis



## [Appendix 2]

## **SBI Holdings' Transition Since Its Founding**



#### (Established on July 8, 1999)

	Establishment 1999	End of Mar. 2015
Employees (cons.)	55	6,094
Operating revenues (cons.)	0	JPY 245.0bn (FY2014) Historical high
Consolidated subsidiaries	0	142
Publicly owned companies	0	<b>5</b> (including SBIH) Peak time (FY2007): 11
Capital	JPY 50m	JPY 81.7bn
Net assets	JPY 50m	JPY 430.6bn

## SBI Holdings' Shareholder Composition (as of the end of Each Fiscal Year)

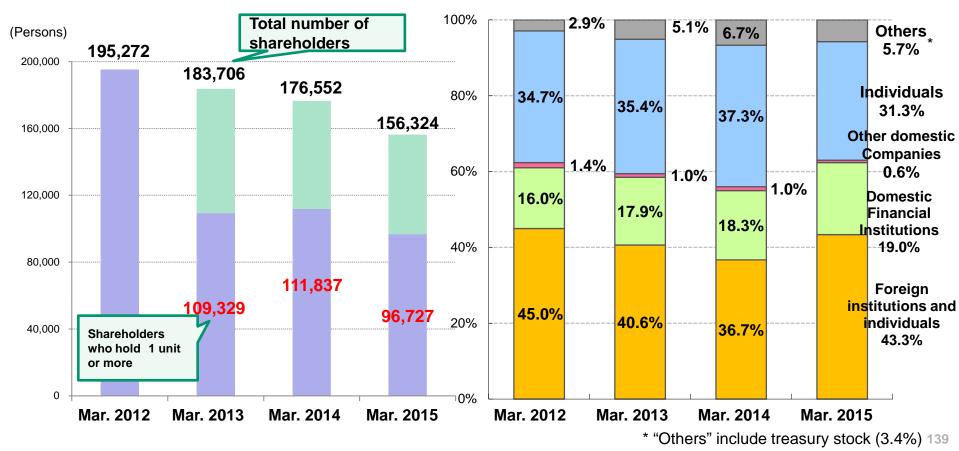


- > As of the end of Mar. 2015, foreign share ownership was 43.3%.
- Share holding ratio of domestic and foreign institutional investors at the end of Mar. 2015 was 62.3%, a 7.3 percent points increase year-on-year.

Shareholder Composition

#### **Number of Shareholders**

At the time of a 10-for-1 stock split conducted on Oct. 1, 2012, the Company simultaneously adopted a share unit system with a share unit of 100 shares.





## http://www.sbigroup.co.jp/english/