Consolidated Financial Highlights 10-year Summary

International Financial Reporting Standards

Years Ended March 31	2015	2016	
Operating revenue/Revenue*1	245,045	261,744	
Profit before income tax expense	63,067	52,227	
Profit for the year attributable to owners of the Company	45,721	34,115	
Total assets	3,400,763	3,126,784	
Equity attributable to owners of the Company	383,491	371,590	
Net cash generated from (used in) operating activities	(36,197)	32,478	
Net cash generated from (used in) investing activities	52,305	11,179	
Net cash generated from (used in) financing activities	(15,524)	(76,230)	
Cash and cash equivalents at the end of the year	290,826	248,050	

*1 Beginning with FY2015, the income categories "Operating revenue" and "Other financial income" have been eliminated, and the amounts have been combined and presented as "Revenue." Figures for FY2014 are "Operating revenue."

	Financial Services Business	67.309	50 / 59	2
	FILIALICIAL SELVICES DUSILIESS		50,456	
	Asset Management Business	8,132	17,996	
	Biotechnology, Healthcare & Medical Informatics Business	(7,310)	(6,572)	
	Others	2,779	(835)	
	Elimination or Corporate	(7,843)	(8,820)	
Profit before incom tax expense	e Financial Services Business	-	-	
	Asset Management Business	—	-	
	Investment Business	_		
	Crypto-asset Business	_	-	
	Next Gen Business	—		
	Elimination or Corporate	—	-	

Note: For FY2014 to FY2020, as certain Group companies were transferred from one segment to another, the above mentioned figures reflect disclosed figures for each fiscal year,

so there may be some discrepancies. Starting with FY2022, the new reporting segments consist of five business segments. For FY2021, results have been restated to retroactively reflect the new segmentation.

Ratio of equity attributable to owners of the Company to total assets	11.3	11.9	
Ratio of profit to equity attributable to owners of the Company (ROE)	12.9	9.0	

Equity per share attributable to owners of the Company (BPS)	1,771.19	1,792.08	
Basic earnings per share attributable to owners of the Company (EPS)	211.18	160.83	
Dividend per share	35.00	45.00	

PER (Price-earnings ratio)	6.89	7.11	
P/B ratio (Price-to-book ratio)	0.8	0.6	

PER = Fiscal year end TSE closing price/Basic earnings per share attributable to owners of the Company P/B ratio = Fiscal year end TSE closing price/Equity per share attributable to owners of the Company The closing price for FY2023 was ¥3,951.

Total dividend	7,594	9,393	
Share repurchase amount*2	10,000	5,000	
Total shareholder returns	17,594	14,393	

*2 As part of shareholder returns, the amount of treasury stock acquired relevant to the business performance for each fiscal year is stated. In addition, the Company acquired treasury stock worth ¥9,519 million in FY2017 and ¥10 billion in FY2018, but it is not stated in this table since it was left unrealized for the purpose of shareholder returns.

Payout ratio	16.6	28.0	
Total shareholder returns ratio	38.5	42.2	

	Number of employees	6,094	5,480	
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(Millions of yen)

2024	2023	2022	2021	2020	2019	2018	2017
1,210,504	956,977	763,618	541,145	368,055	351,411	337,017	261,939
141,569	102,140	412,724	140,380	65,819	83,037	71,810	43,139
87,243	35,445	366,854	81,098	37,487	52,548	46,684	32,455
27,139,391	22,301,975	17,838,200	7,208,572	5,513,227	5,034,124	4,535,964	3,850,001
1,262,209	1,016,112	924,603	562,116	451,476	456,675	427,815	377,992
1,345,740	960,743	(314,046)	(178,403)	26,849	(71,665)	(33,235)	(17,952)
(65,116)	(1,075,054)	1,838,517	(82,071)	(70,887)	(54,731)	7,881	2,437
29,172	810,425	163,302	210,822	181,626	407,746	74,575	159,467
4,580,335	3,200,916	2,499,370	802,702	843,755	713,974	437,148	391,572

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(Millions of yen)

_	—	—	85,755	53,379	66,568	63,888	48,853
_	—	—	84,853	35,165	51,107	56,491	13,940
_	—	—	(8,630)	(11,431)	(19,179)	(37,252)	(9,574)
—	—	—	(10,595)	(1,771)	(6,912)	(1,328)	(830)
_	—	—	(11,003)	(9,523)	(8,547)	(9,989)	(9,250)
164,981	152,040	301,725	—	—	—	_	_
4,843	10,123	3,810	—	—	—	-	_
(8,288)	(16,661)	136,457	—	—	—	—	_
8,428	(18,429)	3,518	—	—	—	—	_
(4,952)	(3,253)	(20,308)	—	—	—	—	_
(23,443)	(21,680)	(12,478)	—	—	—	—	—

							(%)
9.8	9.4	9.1	8.2	7.8	5.2	4.6	4.7
8.7	11.6	11.9	8.3	16.0	49.4	3.7	7.7
							(Yen)

4,181.45	3,731.17	3,770.84	2,297.87	1,955.91	2,000.82	1,937.72	1,856.47
316.43	133.87	1,498.55	339.78	163.18	231.43	220.54	159.38
160.00	150.00	150.00	120.00	100.00	100.00	85.00	50.00
(Times)							
12.49	19.60	2.07	8.83	9.67	10.66	11.03	9.74
0.9	0.7	0.8	1.3	0.8	1.2	1.3	0.8

								(Millions of yen)
	0,153	18,711	22,984	23,077	29,324	36,770	40,847	47,499
	3,000	0	19,427	0	0	0	0	0
1	3,153	18,711	42,412	23,077	29,324	36,770	40,847	47,499
				•	-	-		•
								(%)
	31.4	38.5	43.2	61.3	35.3	10.0	112.0	50.6

55.9	40.1	80.7	61.6	36.2	10.0	116.7	54.4
							(Persons)
4,455	5,391	6,439	8,003	9,209	17,496	18,756	19,097